



ACT
Government

AUSTRALIAN CAPITAL TERRITORY

BUDGET 2014-15

INVESTING IN CANBERRA

BUDGET STATEMENTS

COMMUNITY SERVICES DIRECTORATE
HOUSING ACT
CULTURAL FACILITIES CORPORATION

GUIDE TO THE BUDGET PAPERS

STRUCTURE AND CONTENT OF THE 2014-15 BUDGET PAPERS

The 2014-15 Budget is presented in three papers and a series of agency Budget Statements.

BUDGET PAPER 1: BUDGET SPEECH

The Treasurer's speech to the Legislative Assembly highlights the Government's Budget strategies and key features of the Budget.

BUDGET PAPER 2: BUDGET IN BRIEF

A summary of the overall budgetary position together with information on the Government's expenditure priorities in key service delivery areas.

BUDGET PAPER 3: BUDGET OUTLOOK

Summarises the 2014-15 Budget and forward estimates for the general government sector, the public trading enterprise sector and the total Territory Government. Details of the projected 2014-15 Budget results are provided, as well as background information on the development of the 2014-15 Budget, including economic conditions and federal financial relations.

Also provides an overview of the Territory's infrastructure investment program and details of the 2014-15 expense, infrastructure and capital, and revenue initiatives.

Full accrual financial statements and notes are provided for all sectors.

BUDGET STATEMENTS

Information on each directorate and Territory authority and corporation is broken up into several smaller documents. This includes output classes (where relevant), descriptions of functions, roles and responsibilities, together with major strategic priorities.

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COMMUNITY SERVICES DIRECTORATE

Purpose

The work of the Community Services Directorate (the Directorate) is shaped by whole of government priorities that promote the participation and wellbeing of the Canberra community. The focus and responsibility of the Directorate is broad and includes a range of policy and programs that deliver essential services to individuals, their families and the ACT community more broadly.

Services are targeted to people with a disability, children and young people, families, carers, women, Aboriginal and Torres Strait Islander peoples, and people who are ageing. Programs relate to multicultural affairs, volunteering, community services and facilities, therapy services, and arts and culture.

The Directorate is committed to recognising the stage of life and circumstances of its clients and to facilitating an outcome that is focused on their individual needs. This is reflected in the Directorate's Strategic Plan, which articulates participation as the central driver of its work, and is supported by five goals:

- a positive start — individuals and families receive services and support when they are needed;
- support to grow and develop — individuals and families have the skills, support and information to join in;
- a productive life — people of Canberra are valued contributors to our community;
- a connected community — people of Canberra come together to build a vibrant, resilient and connected community; and
- a leading organisation — leading in the way we work for the people of Canberra.

Participation, and its elements of engaging, learning, working and having a voice, is about ways to achieve better outcomes for everyone in the ACT. Central to this approach is a commitment to value and to build the cultural and social capital in the ACT, and to support and engage people who are the most marginalised and vulnerable in our community.

2014-15 Priorities

Strategic and operational priorities for 2014-15 include:

- commencing the *National Disability Insurance Scheme* in the ACT from 1 July 2014 to provide choice and control for people with disability over their own services;
- preparing Disability ACT and Therapy ACT to transition under the *National Disability Insurance Scheme* in accordance with agreed timeframes;
- maintaining services to disability clients receiving Individual Support Packages and assisting service providers transition to the *National Disability Insurance Scheme*;

- continuing the Therapy Assistants Program that provides school based therapy intervention for children with developmental delays or disabilities in target schools;
- commencing implementation of the Out of Home Care Strategy to support improved service responses for children, young people and families involved, or at risk of involvement, in statutory services;
- reforming service delivery in the ACT through delivery of the Human Services Blueprint. Implementation will commence through three flagship initiatives:
 - launching a Local Service Network in West Belconnen;
 - establishing a single Human Services Gateway; and
 - expanding the successful Strengthening Families program;
- delivering community sector reforms to support the sector to deliver outcomes with greater levels of confidence and at a lower cost, including regulatory reform and red tape reduction;
- integrating statutory services to achieve greater continuity of service provision and outcomes for children and young people receiving care and protection and youth justice services;
- enhancing capability to respond to the therapeutic needs of children and young people in out of home care through the trauma recovery centre and investment in workforce development;
- supporting the ongoing provision of support for victims of family and sexual violence; and
- working with the non-government sector and other partners to improve human service infrastructure such as a respite centre for children.

Estimated Employment Level

Table 1: Estimated Employment Level

| | 2012-13 Actual Outcome | 2013-14 Budget | 2013-14 Estimated Outcome | 2014-15 Budget |
|-----------------------|---------------------------|-------------------|---------------------------------|-------------------|
| Staffing (FTE) | 978 | 924 | 964 ¹ | 921 ² |

Notes:

1. The increase in the 2013-14 estimated outcome from the 2013-14 Budget is mainly due to additional staff associated with the provision of disability services and backfill for staff on long term workers' compensation.
2. The decrease in the 2014-15 Budget from the estimated outcome primarily reflects the impact of savings initiatives and a reduction in Commonwealth funding for the NDIS Taskforce.

Strategic Objectives and Indicators

Strategic Objective 1

Provide Services to Strengthen the Capacity of People with Disabilities, their Families and Carers to Maximise Control over their Lives

The Directorate provides disability services through government and non-government service providers to meet the accommodation support, community access, community support, respite care and wellbeing needs of people with moderate to severe disabilities.

Growth in service user numbers is an indicator of the effect that increased funding in the disability services sector has on reaching the target population of people with a profound or severe core activity limitation in the ACT community.

Strategic Indicator 1: Number of Service Users by Service Type Accessed¹

| 2013-14 Budget No. | 2014-15 Budget No. | 2015-16 Estimate | 2016-17 Estimate | 2017-18 Estimate |
|-----------------------------------|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|
| 4,500 | 4,444 | 4,978 | 4,085 ² | 1,424 ³ |

Notes:

1. Represents the actual Disability Services National Minimum Data Set (DS NMDS) result for the two years prior. For example, the target for 2013-14 is the actual result expected when the 2011-12 DS NMDS is published. This is due to delays in collection, collation and publication of national data. The requirement to use the Disability Services National Minimum Data Set, with a two year delay, does not reflect that commencing July 2014, clients will phase into the National Disability Insurance Scheme and will not be users of ACT Government services.
2. The 2016-17 estimate reflects a balance of the increased activity associated with the National Disability Insurance Scheme (NDIS) Enhanced Service Offer (ESO) and a decrease associated with clients transitioning to NDIS from 2014-15.
3. The decrease in 2017-18 estimate is a reflection of the clients transitioning to NDIS from 2015-16.

Strategic Objective 2

Provide Services to Improve Developmental Outcomes for Children, Young People and Adults with Physical, Intellectual, Communication and Other Functional Difficulties

The Directorate aims to improve developmental outcomes by providing therapy services for children with delays in development from birth to age eight, and for children, young people and adults with disabilities (i.e. from birth to 65 years), including counselling and support, and assistance with physical, intellectual, communication and other functional disabilities.

Growth in the number of clients accessing therapy services is an indicator of the availability of services to improve outcomes for people with physical, intellectual, communication and other functional difficulties.

Strategic Indicator 2: Number of Clients Accessing Services¹

| 2013-14 Budget No. | 2014-15 Budget No. | 2015-16 Estimate | 2016-17 Estimate | 2017-18 Estimate |
|-----------------------------------|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|
| 4,410 | 4,320 | 4,320 | 3,240 ² | 1,620 ³ |

Notes:

1. Represents the actual Disability Services National Minimum Data Set (DS NMDS) result for the two years prior. For example, the target for 2013-14 is the actual result expected when the 2011-12 DS NMDS is published. This is due to delays in collection, collation and publication of national data. The requirement to use the Disability Services National Minimum Data Set, with a two year delay, does not reflect that commencing July 2014, clients will phase into the National Disability Insurance Scheme and will not be users of ACT Government services.”
2. The 2016-17 estimate reflects a decrease associated with 25 per cent of clients transitioning to NDIS during 2014-15.
3. The 2017-18 estimate reflects a decrease associated with a further 50 per cent of clients transitioning to NDIS during 2015-16.

Strategic Objective 3

Improve Outcomes for Children and Families Through the Provision of Coordinated Locally Based Services

The Directorate aims to improve outcomes for children and families through the Child and Family Centres Program. The Child and Family Centres Program has been developed on an evidence based best practice model and offers a one-stop shop for services and programs for children and families. Services and programs are delivered in partnerships with other ACT Government agencies and local community based organisations.

The number of families accessing the centres indicates the number of families supported in the ACT by a range of early intervention and prevention services and also indicates community awareness of the centres.

Strategic Indicator 3: Number of Families Accessing Services

| 2013-14 Budget No. | 2014-15 Budget No. | 2015-16 Estimate | 2016-17 Estimate | 2017-18 Estimate |
|-----------------------------------|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|
| 1,920 | 2,000 | 2,050 | 2,050 | 2,050 |

Strategic Objective 4

Provision of Services and Interventions that Reduce the Risk of Re-Substantiated Reports of Abuse

The Directorate provides care and protection services for children and young people.

A reduced re-substantiation rate is an indication that appropriate assessment, evaluation of risk and action have been taken to minimise opportunities for abuse or neglect or the risk of abuse and neglect to reoccur. Repeated occurrences of maltreatment, as indicated by re-substantiation, are also an indicator of cumulative harm which can have a damaging impact on children and young people. It is a national indicator for child protection services.

Strategic Indicator 4: Re-substantiation Rates

| | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
|---|---------|---------|---------|---------|---------|
| | Budget | Budget | Target | Target | Target |
| | % | % | % | % | % |
| Re-substantiation Rate — Within 3 Months | 15 | 15 | 14 | 14 | 14 |
| Re-substantiation Rate — Within 12 Months | 28 | 28 | 26 | 26 | 26 |

Strategic Objective 5

Improve the Outcomes for People in the Community by Providing a Range of Support and Services

The Directorate provides funding to community organisations to deliver community development activities, counselling, referral services and emergency relief. The community organisations work in partnership with the ACT Government to build stronger communities and enhance resilience, strengthen capacity and facilitate participation of individuals and the broader community.

Strategic Indicator 5: Value of Community Services Support Programs

| 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
|---------|--------------------|--------------------|---------------------|---------------------|
| Budget | Budget | Target | Target | Target |
| \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| 7,791 | 9,895 ¹ | 9,962 ¹ | 10,248 ¹ | 10,542 ¹ |

Note:

1. The Budget includes the transfer of funding from Housing ACT for programs to support victims of domestic violence from 2014-15

Strategic Objective 6

Promote and Increase Participation in Community Life by Canberrans, Including Those From Culturally and Linguistically Diverse Backgrounds

The Directorate promotes participation in community life by those from culturally and linguistically diverse backgrounds by hosting the annual National Multicultural Festival.

The number of community groups participating in the National Multicultural Festival each year is an indicator of the extent to which community groups participate in community life in the ACT.

Strategic Indicator 6: Number of Groups Participating in the Annual National Multicultural Festival

| | 2013-14 | 2014-15 | 2015-16 | 2016-17 | 2017-18 |
|----------------------|------------|------------|------------|------------|------------|
| | Budget | Budget | Target | Target | Target |
| | No. | No. | | | |
| Multicultural Groups | 150 | 150 | 150 | 150 | 150 |
| Community Groups | 90 | 90 | 90 | 90 | 90 |
| Total | 240 | 240 | 240 | 240 | 240 |

Strategic Objective 7

Provision of Services that Improve Outcomes for Young People Involved with the Justice System

The Directorate aims to improve outcomes by providing support services to young people at risk and support and supervision of young offenders.

Recidivism rates measure the return of young people to the youth justice system, after receiving a final Court Order, and are an indicator of outcomes for young people, in particular whether interventions have been successful in assisting young people to exit the youth justice system.

Strategic Indicator 7: Recidivism of Young People

| | 2013-14 Budget % | 2014-15 Target % | 2015-16 Target % | 2016-17 Target % | 2017-18 Target % |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|
| Recidivism of Sentenced Young People in Custody | 43.5 | 43 | 42.5 | 42.5 | 42 |
| Recidivism of Young People on Community Based Orders | 34.5 | 34 | 34 | 34 | 34 |

Strategic Objective 8

Improve Stability of Children in Care through Case Management and Appropriate Services and Programs

The Directorate provides care and protection services for children and young people, promotes their safety within the family unit and, where a child is at risk and cannot remain within the family home, supports the child in out of home care.

Uninterrupted placements signal appropriately targeted intervention, stability and continuity of care and maximises opportunities to achieve positive outcomes for vulnerable children and young people.

Strategic Indicator 8: Proportion of Children Exiting Care Having Experienced No More than Two Placements in Care

| 2013-14 Budget % | 2014-15 Budget % | 2015-16 Target % | 2016-17 Target % | 2017-18 Target % |
|------------------------|------------------------|------------------------|------------------------|------------------------|
| 70 | 70 | 70 | 75 | 75 |

Strategic Objective 9

Promote an Anti-violence Culture in the ACT to Ensure that Women Feel Safe

The Directorate works to enhance the status of women and girls in the ACT and to create a community where they are safe, healthy, equally represented, and valued for their contribution to society. This is achieved through the implementation of the ACT Women's Plan and the Prevention of Violence against Women and Children Strategy. This is also achieved through targeted women's programs such as grant and leadership programs for women and girls, International Women's Day and Violence Prevention Awards, and the application of women's safety assessments to ACT funded events and environment design in urban planning.

Sex-disaggregated data from the annual national survey of community satisfaction with policing measures women's perception of safety in public places during the day and at night.

Strategic Indicator 9: The Proportion of ACT Women Who Feel Safe by Themselves in Public Places During the Day and at Night

| | 2013-14 Budget % | 2014-15 Budget % | 2015-16 Target % | 2016-17 Target % | 2017-18 Target % |
|-------|------------------------|------------------------|------------------------|------------------------|------------------------|
| Day | 90 | 91 | 92 | 93 | 93 |
| Night | 35 | 36 | 37 | 38 | 38 |

Strategic Objective 10

Promote an age-friendly city to ensure that those aged 60 years and over are included in, and supported to participate in, the community life of the ACT

The Directorate promotes an age-friendly city through the implementation of the whole-of-government ACT Strategic Plan for Positive Ageing and its Actions Plans and positive ageing programs such as the Seniors Grants and Sponsorship Program, the Seniors Card Program, Seniors Week and Elder Abuse Prevention Program, and Life's Reflections Photographic Competition.

The annual survey measures how satisfied seniors are with the essential features required to make an aged-friendly city: outdoor spaces and buildings; transportation; housing; social participation; respect and social inclusion; community contribution and employment; communication and information; and community support and health services.

Strategic Indicator 10: Seniors' Satisfaction with Canberra as an Aged-Friendly City¹

| | 2013-14 Budget % | 2014-15 Budget % | 2015-16 Estimate % | 2016-17 Estimate % | 2017-18 Estimate % |
|--|------------------------|------------------------|--------------------------|--------------------------|--------------------------|
| | n/a | 80 | 80 | 80 | 80 |

Note:

1. New Strategic Indicator.

Output Classes

Output Class 1: Disability and Therapy Services

Table 2: Output Class 1: Disability and Therapy Services

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost¹ | 109,030 | 110,784 |
| Government Payment for Outputs | 106,804 | 108,520 |

Note:

1. Total cost includes depreciation and amortisation of \$0.716 million in 2013-14 and \$0.670 million in 2014-15.

Output 1.1: Disability Services and Policy

Provision of high quality community based, consumer focused disability services through government and non government service providers to meet the accommodation support, community access and support, respite care and wellbeing needs of people with moderate to severe disabilities.

Table 3: Output 1.1: Disability Services and Policy

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 96,291 | 98,108 |
| Government Payment for Outputs | 94,502 | 96,405 |

Output 1.2: Therapy Services

Provision of therapy services for children with delays in development from birth to age eight, and for children, young people and adults with disabilities (i.e. from birth to 65 years), including counselling and support, and assistance with physical, intellectual, communication and other functional disabilities.

Table 4: Output 1.2: Therapy Services

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 12,739 | 12,676 |
| Government Payment for Outputs | 12,302 | 12,115 |

Output Class 2: Early Intervention Services

Table 5: Output Class 2: Early Intervention Services

| | 2013-14 Estimated Outcome \$'000 | 2014-15 Budget \$'000 |
|--------------------------------|--|-----------------------------|
| Total Cost ¹ | 25,593 | 24,075 |
| Government Payment for Outputs | 23,947 | 22,738 |

Note:

1. Total cost includes depreciation and amortisation of \$0.695 million in 2013-14 and \$0.712 million in 2014-15.

Output 2.1: Early Intervention

Provision of early intervention and prevention services, which are provided through a universal platform with targeted services for vulnerable families. Services provided include parenting information available on-line and through parenting tip sheets, sustained home visiting, parenting advice and support services, specialist clinical services, community development and community education. Services are delivered by community organisations or in partnership with other agencies, local community organisations and service providers.

Table 6: Output 2.1: Early Intervention

| | 2013-14 Estimated Outcome \$'000 | 2014-15 Budget \$'000 |
|--------------------------------|--|-----------------------------|
| Total Cost | 25,593 | 24,075 |
| Government Payment for Outputs | 23,947 | 22,738 |

Output Class 3: Community Participation

Table 7: Output Class 3: Community Participation

| | 2013-14 Estimated Outcome \$'000 | 2014-15 Budget \$'000 |
|--------------------------------|--|-----------------------------|
| Total Cost ¹ | 35,662 | 38,055 |
| Government Payment for Outputs | 30,557 | 32,420 |

Note:

1. Total cost includes depreciation and amortisation of \$3.332 million in 2013-14 and \$3.870 million in 2014-15.

Output 3.1: Community Relations

Provision of a variety of support and development activities that strengthen engagement, foster community relations and participation, and build community capacity, including improved access to services.

Table 8: Output 3.1: Community Relations

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 22,961 | 25,312 |
| Government Payment for Outputs | 19,286 | 21,324 |

Output 3.2: Arts Engagement

Encourage community participation in and access to the arts through supporting artistic excellence and diversity, strengthening the sustainability of arts organisations and the capacity for arts to contribute to social and economic outcomes and fostering artistic innovation and creative thinking.

Table 9: Output 3.2: Arts Engagement

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 12,701 | 12,743 |
| Government Payment for Outputs | 11,271 | 11,096 |

Output Class 4: Statutory Services – Care and Protection and Youth Justice¹**Table 10: Output Class 4: Statutory Services – Care and Protection and Youth Justice**

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost² | 82,078 | 83,392 |
| Government Payment for Outputs | 79,002 | 80,652 |

Notes:

1. This Output Class was previously reported as “Children, Youth and Family Services”.
2. Total cost includes depreciation and amortisation of \$2.173 million in 2013-14 and \$1.850 million in 2014-15.

Output 4.1: Statutory Services – Care and Protection and Youth Justice¹

Provision of statutory care and protection and youth justice services aimed at improving and promoting the safety and the wellbeing of children, young people, their families and the community.

Table 11: Output 4.1: Statutory Services – Care and Protection and Youth Justice

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 26,018 | 83,392 |
| Government Payment for Outputs | 23,794 | 80,652 |

Note:

1. This Output was previously reported as “Youth Services”. The Output now includes functions previously reported as Output 4.2 Care and Protection Services.

Output 4.2: Care and Protection Services¹

Provision of care and protection services for children and young people, promote their safety within the family unit and, where a child is at risk and cannot remain within the family home, support the child in out of home care.

Table 12: Output 4.2: Care and Protection Services

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 56,060 | n/a |
| Government Payment for Outputs | 55,208 | n/a |

Note:

1. This Output has been discontinued. Functions and associated costs are now included in Output 4.1 Statutory Services – Care and Protection and Youth Justice.

Accountability Indicators

Output Class 1: Disability and Therapy Services

Output 1.1: Disability Services and Policy

Table 13: Accountability Indicators Output 1.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|--|--------------------|---------------------------------|----------------------|
| a. Accommodation support (number of places) Services that provide accommodation to people with a disability and services that provide support needed to enable a person with a disability to remain in their existing accommodation or to move to more suitable or appropriate accommodation. | 500 | 525 ¹ | 500 ¹ |
| b. Community support (number of people accessing service) Services that provide the support needed for a person with a disability to live in a non-institutional setting. These include: behaviour/specialist intervention, counselling, case management, local coordination and development. | 2,200 | 2,340 ² | 1,000 ² |
| c. Community access (hours of service) Services designed to provide opportunities for people with a disability to gain and use their abilities to enjoy their full potential for social independence. This includes hours of service purchased from the non government sector. | 265,000 | 286,300 ³ | 260,000 ³ |
| d. Respite – centre based (number of bed nights) Respite care provided in community setting similar to a ‘group home’ structure and respite care provided in other centre based settings. | 6,300 | 6,300 | 6,300 |
| e. Respite – in own home (number of hours) Respite care provided in the individual’s own home. This includes hours purchased from the non government sector. | 78,200 | 54,500 ⁴ | 50,000 ⁴ |
| f. Client satisfaction as measured by annual survey The satisfaction of clients and funded organisations with the relationship with the Directorate and service delivery and contract management by the Directorate. | 78% | 78% | 78% |
| g. Cost per head of population | \$259.99 | \$255.39 | \$252.43 |

Notes:

1. The increase in the 2013–14 estimated outcome relates to community sector based services granted through the Enhanced Service Offer (ESO). The decrease in the 2014–15 target is due to funding through the ESO being only available in 2013-14.
2. The increase in the 2013–14 estimated outcome and the decrease in the 2014-15 target is due to support provided to people eligible through the ESO being only available in 2013-14.
3. The increase in the 2013–14 estimated outcome relates to disability clients accessing these services associated with the ESO. The decrease in the 2014-15 target is due to funding through the ESO being only available in 2013-14.
4. The decrease in the 2013–14 estimated outcome relates to clients choosing alternative service supports through the ESO. The decrease in the 2014-15 target is due to the flexible respite options through the ESO being only offered in 2013-14.

Output 1.2: Therapy Services

Table 14: Accountability Indicators Output 1.2

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|--------------------|
| a. Hours of therapy services provided Hours of therapy services to an individual, group or the community. Hours of service to an individual may include assessments, intervention and consultations with families or other providers of service to the client. | 68,500 | 68,500 | 68,500 |
| b. Average cost per hour of therapy service to an individual or group | \$183.05 | \$185.97 | \$185.05 |
| c. Client satisfaction with therapy services as measured by annual survey | 85% | 85% | 85% |
| d. New referrals actioned within five working days New referrals are taken by intake and through the Drop In Clinics. The team leaders will accept these referrals within the five working days of being formally documented as a referral. | 95% | 95% | 95% |

Output Class 2: Early Intervention

Output 2.1: Early Intervention Services

Table 15: Accountability Indicators Output 2.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|----------------------|
| a. Number of group sessions A group session is an evidence based session that aims to improve parents' skills and knowledge about parenting, or aims to improve children's social and emotional wellbeing. They may be delivered in partnership with other organisations/services to strengthen community capacity to support parents. | 500 | 500 | 500 |
| b. Number of Community Development/Education Programs Any activity that engages the community, in which the general community participates, or which is targeted at the community in general. | 150 | 150 | 150 |
| c. Number of families supported through the Parents as Teachers Program | 120 | 120 | 160 ¹ |
| d. Client satisfaction with services | 90% | 90% | 90% |
| e. Cost per head of population | \$67.51 | \$67.88 | \$61.94 ² |

Notes:

1. The increase in the 2014–15 target is due to the expansion of the program.
2. The decrease in the 2014–15 target mainly reflects the cessation of Commonwealth funded programs.

Output Class 3: Community Participation

Output 3.1: Community Relations

Table 16: Accountability Indicators Output 3.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|----------------------|
| a. Number of Community Capacity Building projects supported Number of grants allocated to assist community organisations to strengthen capacity, sustainability and address disadvantage in the community. | 15 | 15 | 15 |
| b. Number of visits to community service organisations The number of funded service organisations visited during the financial year. | 26 | 26 | 26 |
| c. Tenant satisfaction with management of community facilities as measured by annual survey The annual survey measures the standard of service and assistance Community Facility Managers receive from the Directorate. | 80% | 80% | 80% |
| d. Funded organisations' satisfaction with government contract administration (as measured by annual survey) Measures the extent to which non-government entities that administer and provide services contracted by the government are satisfied with the way their contracts are administered, including management of contract compliance through monitoring contractual requirements and service delivery quality, disbursement of contract payments and offering advice and support to service providers. | 85% | 85% | 90% |
| e. Percentage of participants that successfully complete the Work Experience and Support Program for Migrants This program is designed to assist Canberrans from culturally and linguistically diverse backgrounds enter the workforce by providing an opportunity to improve skills and confidence, as well as develop important networks with the ACT Public Service. | 85% | 85% | 85% |
| f. Number of grant programs administered (Seniors grants) | 1 | 1 | n/a ¹ |
| g. Number of Ministerial Councils that received secretariat support and policy advice Councils include the United Ngunnawal Elders Council and the Ministerial Advisory Council on Ageing. | 2 | 2 | n/a ¹ |
| h. Development of an ACT Aboriginal and Torres Strait Islander Agreement ² | n/a | n/a | 1 |
| i. Regulatory and process reform initiatives ² This measure covers policy and project initiatives targeted at improving the effectiveness and efficiency of regulation and process to strengthen the delivery of Government priorities. Scope, delivery and timing of initiatives may vary depending on emerging priorities that impact on resource availability. | n/a | n/a | 4 |
| j. Cost per head of population | \$61.98 | \$60.90 | \$65.13 ³ |

Notes:

1. These indicators have been discontinued.
2. New indicators.
3. The increase in the 2014–15 target is mainly due to the transfer of funding from Housing ACT for programs to support victims of domestic violence and new initiatives.

Output 3.2: Arts Engagement

Table 17: Accountability Indicators Output 3.2

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|--|--------------------|---------------------------------|--------------------|
| a. Number of art organisations supporting community participation Arts organisations supported by the ACT Arts Fund will implement the objectives of the ACT Arts Policy Framework | 15 | 25 ¹ | 25 ¹ |
| b. Support for arts activity in the ACT (\$'000) Arts activities are supported through grants funding to individuals, groups and organisations for projects and programs that develop the arts, and associated prizes and awards. | \$8,389 | \$8,389 | \$8,502 |
| c. Tenant satisfaction with management of Community Arts Facilities The annual survey measures the standard of service and assistance the community arts facility managers receive from artsACT. | 85% | 85% | 85% |

Note:

1. The 2013-14 target was based on Key Arts Organisations that support community participation. However following review of the first half of the year the estimated outcome and the target for 2014–15 reflect all arts organisations which support community participation.

Output Class 4: Statutory Services – Care and Protection and Youth Justice¹

Output 4.1: Statutory Services – Care and Protection and Youth Justice²

Table 18: Accountability Indicators Output 4.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|--------------------|
| a. Number of custody days used annually The number of days served in custody by a young person. | 8,000 | 7,500 | 7,500 |
| b. Number of Community Youth Justice clients Includes clients supervised on a community based justice order, clients for whom a court ordered report is requested and clients supported on a voluntary basis. | 315 | 315 | 315 |
| c. Number of individual clients supported by the Turnaround Program Turnaround is a program providing integrated support to young people aged between 12 to 18 years requiring intensive support. | 38 | 38 | 38 |
| d. Youth Justice Case Plans completed The proportion of case plans prepared or reviewed within six weeks of the start of a supervised sentenced order. | 85% | 90% | 90% |
| e. Average investment per Youth Services client ³ | \$24,628 | \$24,857 | \$25,192 |
| f. Child Protection Reports and Child Concern Reports about children and young people ⁴ Child Concern Reports and Child Protection Reports are defined in the <i>Children and Young People Act 2008</i> . | n/a | n/a | 15,000 |

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|--------------------|
| g. Child Protection Reports requiring appraisal ⁴ A report is considered to require an appraisal if, on the basis of the information received and known history of the child or young person, there appears to be reasonable risk of abuse or neglect, or that the child or young person is likely to be in need of care. | n/a | n/a | 2,400 |
| h. Number of Child Protection Reports received and proceeding to appraisal that were substantiated ⁴ An appraisal of a child or young person and their situation is recorded as 'substantiated' if in the professional opinion of the Care and Protection worker there is reasonable cause to believe that the child has been suffering, is suffering or is likely to suffer physical or sexual abuse, neglect or other significant harm. | n/a | n/a | 700 |
| i. Number of children and young people receiving a Care and Protection service during the year ⁴ Includes all children and young people receiving support throughout the year, short or long term and/or subject of an appraisal. | n/a | n/a | 3,500 |
| j. Number of Aboriginal and Torres Strait Islander children and young people receiving support during the year ⁴ Includes all Aboriginal and Torres Strait Islander children and young people receiving child protection support throughout the year, short or long term from Care and Protection Services and/or Aboriginal and Torres Strait Islander Services and/or subject of an appraisal. | n/a | n/a | 500 |
| k. Total number of children and young people for whom the Director-General has parental responsibility ⁴ As defined by the <i>Children and Young People Act 2008</i> . | n/a | n/a | 580 |
| l. Total out of home care days used annually ⁴ Out of home care includes foster care, kinship care, residential care and refugees. | n/a | n/a | 225,000 |
| m. Number of out of home care days used by Aboriginal and Torres Strait Islander children and young people ⁴ Number of out of home care days used for Aboriginal and Torres Strait Islander children and young people. Out of home care includes foster care, kinship care, residential care and refugees. | n/a | n/a | 54,000 |
| n. Average investment per out of home care day ^{4,5} | n/a | n/a | \$154 |
| o. Number of permanency placements ⁶ The number of placements made throughout the year including adoptions and Enduring Parental Responsibility orders. | n/a | n/a | 20 |

Notes:

1. This Output Class has been renamed. It was previously reported as "Children, Youth and Family Services".
2. This Output has been renamed. It was previously reported as "Youth Services". This Output now includes functions previously reported as Output 4.2 Care and Protection Services.
3. This indicator has been renamed. It was previously reported as "Average cost per Youth Services client".
4. These indicators were previously reported under Output 4.2 Care and Protection Services.
5. This indicator has been renamed. It was previously reported as "Average cost per out of home care day".
6. New indicator.

Output 4.2: Care and Protection Services¹

Table 19: Accountability Indicators Output 4.2

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|--|--------------------|---------------------------------|--------------------|
| a. Child Protection Reports and Child Concern Reports about children and young people Child Concern Reports and Child Protection Reports are defined in the <i>Children and Young People Act 2008</i> . | 15,000 | 15,000 | n/a |
| b. Reports requiring appraisal A report is considered to require an appraisal if, on the basis of the information received and known history of the child or young person, there appears to be reasonable risk of abuse or neglect, or that the child or young person is likely to be in need of care. | 2,400 | 2,400 | n/a |
| c. Number of Child Protection Reports received and proceeding to appraisal that were substantiated An appraisal of a child or young person and their situation is recorded as 'substantiated' if in the professional opinion of the Care and Protection worker there is reasonable cause to believe that the child has been suffering, is suffering or is likely to suffer physical or sexual abuse, neglect or other significant harm. | 900 | 700 ² | n/a |
| d. Number of children and young people receiving a Care and Protection service during the year Includes all children and young people receiving support throughout the year, short or long term and/or subject of an appraisal. | 3,000 | 3,500 | n/a |
| e. Number of Aboriginal and Torres Strait Islander children and young people receiving support during the year. Includes all Aboriginal and Torres Strait Islander children and young people receiving support throughout the year, short or long term from Care and Protection Services and/or Aboriginal and Torres Strait Islander Services and/or subject of an appraisal. | 500 | 500 | n/a |
| f. Total number of children and young people for whom the Director-General has parental responsibility As defined by the <i>Children and Young People Act 2008</i> . | 580 | 580 | n/a |
| g. Total out of home care days used annually Out of home care includes foster care, kinship care, residential care and refuges. | 225,000 | 225,000 | n/a |
| h. Number of out of home care days used by Aboriginal and Torres Strait Islander children and young people Number of out of home care days used for Aboriginal and Torres Strait Islander children and young people. Out of home care includes foster care, kinship care, residential care and refuges. | 52,000 | 54,000 | n/a |
| i. Average cost per out of home care day | \$155 | \$155 | n/a |
| j. Number of adoptions ³ Number of adoption orders granted including inter-country, local and step family adoptions. | 12 | 12 | n/a |

Notes:

1. This Output has been discontinued. The functions are now included in Output 4.1 Statutory Services – Care and Protection and Youth Justice.
2. The 2013–14 estimated outcome reflects the trend over the past 6 years.
3. This indicator has been discontinued.

Changes to Appropriation

Table 20: Changes to appropriation—Government Payment for Outputs, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 241,428 | 235,928 | 225,026 | 229,210 | 229,210 |
| 2nd Appropriation | | | | | |
| Revised Wage Parameters | 1,310 | 1,781 | 2,855 | 4,338 | 4,384 |
| FMA Section 16B Rollovers from 2012-13 | | | | | |
| National Disability Services SPP | 84 | - | - | - | - |
| 2014-15 Budget Policy Adjustments | | | | | |
| ACT National Disability Insurance Scheme | - | - | 555 | - | - |
| Better Human Services – Blueprint Local Service Network | - | 670 | 665 | - | - |
| Better Human Services – Strengthening Families | - | 445 | - | - | - |
| Disability Services – Indexation | - | 2,245 | - | - | - |
| Emergency Responses for Disability Services | - | 1,800 | 1,040 | - | - |
| Family and Sexual Violence Support – Domestic Violence Crisis Services and the Canberra Rape Crisis Centre | - | 153 | - | - | - |
| Out of Home Care Strategy – Additional funding | - | 4,100 | - | - | - |
| Therapy Assistants Program – Additional services | - | 537 | 545 | 553 | - |
| General Savings | - | (1,842) | (2,803) | (2,816) | (2,816) |
| 2014-15 Budget Technical Adjustments | | | | | |
| Revised Indexation Parameters | - | (1) | - | - | 1,610 |
| Revised Indexation Parameters – Community Sector Funding | - | (224) | (290) | (361) | (435) |
| Revised Superannuation Parameters | (255) | 466 | 960 | 1,058 | 1,365 |
| Social and Community Services (SACS) Pay Equity Award | - | (154) | (176) | (590) | (390) |
| Redirection of SACS contribution to the National Disability Insurance Agency | - | - | 66 | 426 | 1,157 |
| Transfer – ACT Concessions Program to CWD | - | (301) | (305) | (309) | (313) |
| Transfer – Carbon Neutral Fund to ESDD | (13) | (12) | - | - | - |
| Transfer – Domestic Violence Crisis Service Funding from Housing ACT | - | 1,808 | 1,841 | 1,874 | 1,908 |
| Transfer – Gateway Services to Housing ACT | - | (716) | (741) | (767) | (794) |
| Transfer – Official Visitor to Public Trustee | - | (34) | (34) | (34) | (35) |
| Transfer – The Office of Registrar from Housing ACT | - | 176 | 182 | 188 | 194 |
| Revised Funding Profile – More Men's Sheds | (60) | 60 | - | - | - |
| Commonwealth Grants – National Disability Services SPP | (2,184) | (2,555) | (2,897) | (3,248) | (2,292) |
| 2014-15 Budget | 240,310 | 244,330 | 226,489 | 229,522 | 232,753 |

Table 21: Changes to appropriation—Territorial

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 42,849 | 44,999 | 46,203 | 47,447 | 47,447 |
| 2nd Appropriation | | | | | |
| ACT Concessions Program Funding | 7,478 | - | - | - | - |
| Transfer – Transport for Canberra Gold Card Funding from TAMS | 150 | 150 | 160 | 160 | 160 |
| FMA Section 16B Rollovers from 2012-13 | | | | | |
| Certain Concessions for Pensioners and Senior Card Holders NP | 494 | - | - | - | - |
| National Reciprocal Transport Concessions NP | 14 | - | - | - | - |
| 2014-15 Budget Technical Adjustments | | | | | |
| Revised Indexation Parameters | - | (49) | (50) | (52) | 1,223 |
| Treasurer's Advance – ACT Concessions Program | 2,000 | - | - | - | - |
| Treasurer's Advance – Offset ACT Concessions Program | (2,000) | - | - | - | - |
| Transfer – ACT Concessions Program to CWD | - | (45,092) | (46,296) | (47,534) | (48,830) |
| Commonwealth Grants – Certain Concessions for Pensioners and Senior Card Holders NP | 106 | (8) | (17) | (21) | - |
| Commonwealth Grants – National Reciprocal Transport Concessions NP | (43) | - | - | - | - |
| 2014-15 Budget | 51,048 | - | - | - | - |

Table 22: Changes to appropriation—Capital Injections, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 14,026 | 2,690 | 2,194 | 2,251 | 2,251 |
| FMA Section 16B Rollovers from 2012-13 | | | | | |
| Capital Upgrades Program – Community and Youth Facilities | 986 | - | - | - | - |
| Upgrade of Community Facilities and Childcare Centre Improvements | 264 | - | - | - | - |
| Tuggeranong Arts Centre Improvements | 217 | - | - | - | - |
| Belconnen Art Centre Stage 2 (Feasibility and Forward Design) | 197 | - | - | - | - |
| Tuggeranong Arts Centre Improvements (Design) | 125 | - | - | - | - |
| Glassworks and other Arts Facilities – Fire Systems Improvements | 71 | - | - | - | - |
| Regional Community Facilities Car Parks and Building Facades | 63 | - | - | - | - |

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| Woden/Weston Creek Community Hub (Feasibility and Forward Design) | 45 | - | - | - | - |
| Capital Upgrades Program – Arts Facilities | 26 | - | - | - | - |
| Bimberi Security Upgrade | 13 | - | - | - | - |
| Public Arts Scheme | 8 | - | - | - | - |
| Tuggeranong 55 Plus Club | 5 | - | - | - | - |
| Aboriginal and Torres Strait Islander Early Childhood Development – Third Child and Family Centre National Partnership | 4 | - | - | - | - |
| Strathnairn Homestead Kitchen, Toilet and Veranda Improvement | 4 | - | - | - | - |
| Holt Preschool Refurbishment | 1 | - | - | - | - |
| 2014-15 Budget Policy Adjustments | | | | | |
| A New Respite Property | - | 1,075 | - | - | - |
| 2014-15 Budget Technical Adjustments | | | | | |
| Capital Upgrades Indexation | - | - | - | - | 57 |
| Treasurer's Advance - Boundless National Playground | 1,500 | - | - | - | - |
| Revised Funding Profile – Ainslie Music Hub | (1,310) | 1,310 | - | - | - |
| Revised Funding Profile – Belconnen Art Centre Stage 2 (Feasibility and Forward Design) | (60) | 60 | - | - | - |
| Revised Funding Profile – Disability Housing – Respite and Congregate Living Housing (Design) | (60) | 60 | - | - | - |
| Revised Funding Profile – Gorman House Multi-Arts Hub | (340) | 340 | - | - | - |
| Revised Funding Profile – Holt Preschool Refurbishment | (200) | 200 | - | - | - |
| Revised Funding Profile – Kingston Visual Arts Hub | (150) | 150 | - | - | - |
| Revised Funding Profile – Megalo Print Studio Relocation | (64) | 64 | - | - | - |
| Revised Funding Profile – Public Arts Scheme | (427) | 427 | - | - | - |
| Revised Funding Profile – Replacement of Canberra Seniors Centre (Design) | (401) | 401 | - | - | - |
| Revised Funding Profile – Tuggeranong Arts Centre Improvements (Design) | (25) | 25 | - | - | - |
| Revised Funding Profile – Woden/Weston Creek Community Hub (Feasibility and Forward Design) | (297) | 297 | - | - | - |
| Cessation – Child Death Review Committee | (100) | - | - | - | - |
| Supplementation for Additional Pay Period in 2015-16 | - | 3,610 | - | - | - |
| 2014-15 Budget | 14,121 | 10,709 | 2,194 | 2,251 | 2,308 |

Financial Statements

Table 23: Community Services Directorate: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|---|-----------------------------------|-----------------------------|-----------|-------------------------------|-------------------------------|-------------------------------|
| Income | | | | | | | |
| Revenue | | | | | | | |
| 241,428 | Government Payment for Outputs | 240,310 | 244,330 | 2 | 226,489 | 229,522 | 232,753 |
| 2,846 | User Charges - Non ACT Government | 2,746 | 2,836 | 3 | 2,907 | 2,903 | 2,900 |
| 26 | Interest | 26 | 28 | 8 | 28 | 29 | 29 |
| 1,500 | Other Revenue | 1,500 | 1,035 | -31 | 1,126 | 1,124 | 1,124 |
| 460 | Resources Received Free of Charge | 460 | 460 | - | 460 | 460 | 460 |
| 246,260 | Total Revenue | 245,042 | 248,689 | 1 | 231,010 | 234,038 | 237,266 |
| Gains | | | | | | | |
| 1,236 | Other Gains | 1,236 | 1,264 | 2 | 1,620 | 1,620 | 1,620 |
| 1,236 | Total Gains | 1,236 | 1,264 | 2 | 1,620 | 1,620 | 1,620 |
| 247,496 | Total Income | 246,278 | 249,953 | 1 | 232,630 | 235,658 | 238,886 |
| Expenses | | | | | | | |
| 79,397 | Employee Expenses | 80,758 | 82,181 | 2 | 77,799 | 78,433 | 78,847 |
| 12,416 | Superannuation Expenses | 12,319 | 12,896 | 5 | 13,149 | 13,625 | 13,901 |
| 39,180 | Supplies and Services | 39,133 | 39,191 | .. | 38,027 | 38,330 | 38,550 |
| 6,958 | Depreciation and Amortisation | 6,916 | 7,102 | 3 | 7,151 | 7,139 | 7,140 |
| 89 | Borrowing Costs | 89 | 91 | 2 | 91 | 91 | 91 |
| 115,270 | Grants and Purchased Services | 113,070 | 114,765 | 1 | 102,514 | 103,728 | 106,005 |
| 78 | Other Expenses | 78 | 80 | 3 | 83 | 83 | 83 |
| 253,388 | Total Expenses | 252,363 | 256,306 | 2 | 238,814 | 241,429 | 244,617 |
| -5,892 | Operating Result | -6,085 | -6,353 | -4 | -6,184 | -5,771 | -5,731 |
| Other Comprehensive Income | | | | | | | |
| <i>Items that will not be Reclassified Subsequently to Profit or Loss</i> | | | | | | | |
| 5 | Net Effect of Correction of an Error | 5 | 729 | # | 889 | 889 | 889 |
| 49 | Inc/Dec in Asset Revaluation Reserve Surpluses | 49 | 56 | 14 | 66 | 66 | 66 |
| 54 | Total Other Comprehensive Income | 54 | 785 | # | 955 | 955 | 955 |
| -5,838 | Total Comprehensive Income | -6,031 | -5,568 | 8 | -5,229 | -4,816 | -4,776 |

Table 24: Community Services Directorate: Balance Sheet

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--|--------------------------------------|--|--|------------------|--|--|--|
| Current Assets | | | | | | | |
| 2,999 | Cash and Cash Equivalents | 3,825 | 7,435 | 94 | 3,825 | 3,825 | 3,825 |
| 2,149 | Receivables | 2,749 | 2,749 | - | 2,749 | 2,749 | 2,749 |
| 199 | Assets Held for Sale | 0 | 0 | - | 0 | 0 | 0 |
| 130 | Capital Works in Progress | 130 | 80 | -38 | 80 | 80 | 80 |
| 134 | Other Current Assets | 93 | 93 | - | 93 | 93 | 93 |
| 5,611 | Total Current Assets | 6,797 | 10,357 | 52 | 6,747 | 6,747 | 6,747 |
| Non Current Assets | | | | | | | |
| 884 | Receivables | 2,390 | 2,418 | 1 | 2,446 | 2,475 | 2,504 |
| 264,776 | Property, Plant and Equipment | 269,982 | 270,498 | .. | 268,286 | 266,167 | 264,104 |
| 14 | Intangibles | 211 | 297 | 41 | 277 | 257 | 237 |
| 15,613 | Capital Works in Progress | 11,381 | 13,051 | 15 | 13,076 | 13,076 | 13,076 |
| 281,287 | Total Non Current Assets | 283,964 | 286,264 | 1 | 284,085 | 281,975 | 279,921 |
| 286,898 | TOTAL ASSETS | 290,761 | 296,621 | 2 | 290,832 | 288,722 | 286,668 |
| Current Liabilities | | | | | | | |
| 6,727 | Payables | 9,781 | 9,787 | .. | 9,793 | 9,799 | 9,805 |
| 252 | Interest-Bearing Liabilities | 264 | 264 | - | 264 | 264 | 264 |
| 1,104 | Finance Leases | 1,247 | 1,269 | 2 | 1,291 | 1,313 | 1,335 |
| 22,886 | Employee Benefits | 23,396 | 24,472 | 5 | 22,053 | 22,832 | 23,611 |
| 308 | Other Provisions | 36 | 36 | - | 36 | 36 | 36 |
| 526 | Other Liabilities | 917 | 917 | - | 917 | 917 | 917 |
| 31,803 | Total Current Liabilities | 35,641 | 36,745 | 3 | 34,354 | 35,161 | 35,968 |
| Non Current Liabilities | | | | | | | |
| 671 | Interest-Bearing Liabilities | 407 | 407 | - | 407 | 407 | 407 |
| 1,057 | Finance Leases | 1,388 | 1,219 | -12 | 1,050 | 881 | 712 |
| 2,145 | Employee Benefits | 2,107 | 2,241 | 6 | 2,397 | 2,564 | 2,690 |
| 1,082 | Other | 1,403 | 1,403 | - | 1,403 | 1,403 | 1,403 |
| 4,955 | Total Non Current Liabilities | 5,305 | 5,270 | -1 | 5,257 | 5,255 | 5,212 |
| 36,758 | TOTAL LIABILITIES | 40,946 | 42,015 | 3 | 39,611 | 40,416 | 41,180 |
| 250,140 | NET ASSETS | 249,815 | 254,606 | 2 | 251,221 | 248,306 | 245,488 |
| REPRESENTED BY FUNDS EMPLOYED | | | | | | | |
| 187,006 | Accumulated Funds | 192,928 | 197,663 | 2 | 194,212 | 191,231 | 188,347 |
| 63,134 | Reserves | 56,887 | 56,943 | .. | 57,009 | 57,075 | 57,141 |
| 250,140 | TOTAL FUNDS EMPLOYED | 249,815 | 254,606 | 2 | 251,221 | 248,306 | 245,488 |

Table 25: Community Services Directorate: Cash Flow Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|--|--|--------------------------------------|------------------|--|--|--|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 241,428 | Cash from Government for Outputs | 240,310 | 244,330 | 2 | 226,489 | 229,522 | 232,753 |
| 2,846 | User Charges | 2,746 | 2,836 | 3 | 2,907 | 2,903 | 2,900 |
| 17,119 | Other Receipts | 16,754 | 15,250 | -9 | 13,569 | 13,564 | 13,751 |
| 261,393 | Operating Receipts | 259,810 | 262,416 | 1 | 242,965 | 245,989 | 249,404 |
| Payments | | | | | | | |
| 78,506 | Related to Employees | 79,632 | 80,945 | 2 | 80,033 | 77,458 | 77,913 |
| 12,429 | Related to Superannuation | 12,332 | 12,909 | 5 | 13,163 | 13,638 | 13,914 |
| 38,736 | Related to Supplies and Services | 38,689 | 38,867 | .. | 37,640 | 37,967 | 38,188 |
| 86 | Borrowing Costs | 86 | 86 | - | 86 | 86 | 86 |
| 114,843 | Grants and Purchased Services | 112,643 | 114,148 | 1 | 101,869 | 103,059 | 105,335 |
| 16,144 | Other | 15,779 | 14,812 | -6 | 13,135 | 13,132 | 13,319 |
| 260,744 | Operating Payments | 259,161 | 261,767 | 1 | 245,926 | 245,340 | 248,755 |
| 649 | NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES | 649 | 649 | - | -2,961 | 649 | 649 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| Payments | | | | | | | |
| 14,003 | Purchase of Property, Plant and Equipment and Capital Works | 12,598 | 7,076 | -44 | 2,171 | 2,228 | 2,285 |
| 0 | Issue of Loan | 1,500 | 0 | -100 | 0 | 0 | 0 |
| 14,003 | Investing Payments | 14,098 | 7,076 | -50 | 2,171 | 2,228 | 2,285 |
| -14,003 | NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES | -14,098 | -7,076 | 50 | -2,171 | -2,228 | -2,285 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 14,026 | Capital Injections from Government | 14,121 | 10,709 | -24 | 2,194 | 2,251 | 2,308 |
| 14,026 | Financing Receipts | 14,121 | 10,709 | -24 | 2,194 | 2,251 | 2,308 |
| Payments | | | | | | | |
| 350 | Distributions to Government | 350 | 350 | - | 350 | 350 | 350 |
| 322 | Repayment of Finance Leases | 322 | 322 | - | 322 | 322 | 322 |
| 672 | Financing Payments | 672 | 672 | - | 672 | 672 | 672 |
| 13,354 | NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES | 13,449 | 10,037 | -25 | 1,522 | 1,579 | 1,636 |
| 0 | NET INCREASE / (DECREASE) IN CASH HELD | 0 | 3,610 | # | -3,610 | 0 | 0 |
| 2,999 | CASH AT THE BEGINNING OF REPORTING PERIOD | 3,825 | 3,825 | - | 7,435 | 3,825 | 3,825 |
| 2,999 | CASH AT THE END OF REPORTING PERIOD | 3,825 | 7,435 | 94 | 3,825 | 3,825 | 3,825 |

Table 26: Community Services Directorate: Statement of Changes in Equity

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/4/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--------------------------------------|--|--|--------------------------------------|------------|--|--|--|
| | Opening Equity | | | | | | |
| 179,217 | Opening Accumulated Funds | 185,237 | 192,928 | 4 | 197,663 | 194,212 | 191,231 |
| 63,085 | Opening Asset Revaluation Reserve | 56,838 | 56,887 | .. | 56,943 | 57,009 | 57,075 |
| 242,302 | Balance at the Start of the Reporting Period | 242,075 | 249,815 | 3 | 254,606 | 251,221 | 248,306 |
| | Comprehensive Income | | | | | | |
| 5 | Net Effect of Correction of an Error | 5 | 729 | # | 889 | 889 | 889 |
| -5,892 | Operating Result for the Period | -6,085 | -6,353 | -4 | -6,184 | -5,771 | -5,731 |
| 49 | Inc/Dec in Asset Revaluation Reserve Surpluses | 49 | 56 | 14 | 66 | 66 | 66 |
| -5,838 | Total Comprehensive Income | -6,031 | -5,568 | 8 | -5,229 | -4,816 | -4,776 |
| 0 | Total Movement in Reserves | 0 | 0 | - | 0 | 0 | 0 |
| | Transactions Involving Owners Affecting Accumulated Funds | | | | | | |
| 14,026 | Capital Injections | 14,121 | 10,709 | -24 | 2,194 | 2,251 | 2,308 |
| -350 | Capital Distributions to Government | -350 | -350 | - | -350 | -350 | -350 |
| 13,676 | Total Transactions Involving Owners Affecting Accumulated Funds | 13,771 | 10,359 | -25 | 1,844 | 1,901 | 1,958 |
| | Closing Equity | | | | | | |
| 187,006 | Closing Accumulated Funds | 192,928 | 197,663 | 2 | 194,212 | 191,231 | 188,347 |
| 63,134 | Closing Asset Revaluation Reserve | 56,887 | 56,943 | .. | 57,009 | 57,075 | 57,141 |
| 250,140 | Balance at the End of the Reporting Period | 249,815 | 254,606 | 2 | 251,221 | 248,306 | 245,488 |

Notes to the Controlled Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the decrease of \$1.118 million in the 2013-14 estimated outcome from the original budget is mainly due to a reduction in Commonwealth funding (\$2.1 million). This is partially offset by revised wage and superannuation parameters (\$1.055 million); and
 - the increase of \$4.020 million in the 2014–15 Budget from the 2013–14 estimated outcome is mainly due to new initiatives for 2014–15 (\$7.168 million), indexation of non-salary expenses (\$5.574 million), revised wage and superannuation parameters (\$2.292 million) and the net transfer of funding for programs to the Directorate (\$0.934 million). This is partially offset by savings initiatives (\$5.589 million), reduction in Commonwealth funding (\$4.286 million), cessation of prior year funding (\$2.033 million) and one–off expenditure in 2013–14 (\$0.150 million).
- employee and superannuation expenses:
 - the increase of \$1.264 million in the 2013–14 estimated outcome from the original budget is mainly due to revised wage and superannuation parameters; and
 - the increase of \$2 million in the 2014–15 Budget from the 2013–14 estimated outcome is mainly due to new initiatives for 2014–15 (\$2.401 million), revised wage and superannuation parameters (\$2.428 million) and additional funding for prior year initiatives (\$0.419 million). This is partially offset by savings initiatives (\$2.349 million), reduction in Commonwealth funding (\$0.725 million) and net transfer of funding for programs from the Directorate (\$0.169 million).
- supplies and services: the increase of \$0.058 million in the 2014-15 Budget from the 2013-14 estimated outcome is mainly due to a realignment of expenditure from grants and purchased services (\$2.5 million), new initiatives for 2014–15 (\$1.006 million), adjustments for indexation (\$1.134 million) and increased funding for prior year initiatives (\$0.256 million). This is partially offset by a reduction in Commonwealth funding (\$1.848 million), the cessation of prior year funding (\$1.634 million), savings initiatives (\$0.993 million) and the net transfer of funding for programs from the Directorate (\$0.311 million).
- grants and purchased services:
 - the decrease of \$2.2 million in the 2013-14 estimated outcome from the original budget is mainly due to a reduction in Commonwealth funding (\$2.1 million); and

- the increase of \$1.695 million in the 2014–15 Budget from the 2013–14 estimated outcome is mainly due to indexation (\$4.530 million), new initiatives for 2014–15 (\$3.801 million) and the net transfer of funding for programs to the Directorate (\$1.416 million). This is partially offset by a realignment of expenditure to supplies and services (\$2.5 million), savings initiatives (\$2.247 million), a decrease in funding for prior year initiatives (\$1.1 million) and a reduction in Commonwealth funding (\$2.166 million).

Balance Sheet

- current assets:
 - the increase of \$1.186 million in the estimated outcome from the original budget is mainly due to the flow-on impact of the 2012–13 audited outcome; and
 - the increase of \$3.560 million in the 2014-15 Budget from the 2013-14 estimated outcome is mainly due to cash expected to be held for payments in early July 2015-16.
- non-current assets:
 - the increase of \$2.677 million in the 2013–14 estimated outcome from the original budget is mainly due to the credit facility agreement with Boundless Canberra (\$1.5 million) and net revised funding profile for some capital works projects (\$1.075 million); and
 - the increase of \$2.300 million in the 2014–15 Budget from the 2013–14 estimated outcome is mainly due to revised funding profile for some capital works projects (\$2.250 million).
- current liabilities:
 - the increase of \$3.838 million in the 2013–14 estimated outcome from the original budget is mainly due to the flow-on impact of the 2012–13 audited outcome, revised wage parameters and the impact of the discount rate on long service leave liabilities; and
 - the increase of \$1.104 million in the 2014–15 Budget from the 2013–14 estimated outcome is mainly due to the impact of revised wage parameters and the expected growth in employee benefits.

Cash Flow Statement and Statement of Changes in Equity

Variations in the statements are explained in the notes above.

Table 27: Community Services Directorate: Statement of Income and Expenses on behalf of the Territory

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|---|--|--------------------------------------|------------------|--|--|--|
| | Revenue | | | | | | |
| 42,849 | Payment for Expenses on Behalf of the Territory | 51,048 | 0 | -100 | 0 | 0 | 0 |
| 42,849 | Total Revenue | 51,048 | 0 | -100 | 0 | 0 | 0 |
| | Expenses | | | | | | |
| 23,216 | Grants and Purchased Services | 28,189 | 0 | -100 | 0 | 0 | 0 |
| 19,633 | Other Expenses | 22,859 | 0 | -100 | 0 | 0 | 0 |
| 42,849 | Total Expenses | 51,048 | 0 | -100 | 0 | 0 | 0 |
| 0 | Operating Result | 0 | 0 | - | 0 | 0 | 0 |
| 0 | Total Comprehensive Income | 0 | 0 | - | 0 | 0 | 0 |

Table 28: Community Services Directorate: Statement of Assets and Liabilities on behalf of the Territory

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--------------------------------------|--------------------------------------|--|--------------------------------------|-------------|--|--|--|
| | Current Assets | | | | | | |
| 18 | Cash and Cash Equivalents | 10 | 0 | -100 | 0 | 0 | 0 |
| 5,800 | Receivables | 8,267 | 0 | -100 | 0 | 0 | 0 |
| 5,818 | Total Current Assets | 8,277 | 0 | -100 | 0 | 0 | 0 |
| 5,818 | TOTAL ASSETS | 8,277 | 0 | -100 | 0 | 0 | 0 |
| | Current Liabilities | | | | | | |
| 5,818 | Payables | 8,277 | 0 | -100 | 0 | 0 | 0 |
| 5,818 | Total Current Liabilities | 8,277 | 0 | -100 | 0 | 0 | 0 |
| 5,818 | TOTAL LIABILITIES | 8,277 | 0 | -100 | 0 | 0 | 0 |
| 0 | NET ASSETS | 0 | 0 | - | 0 | 0 | 0 |
| | REPRESENTED BY FUNDS EMPLOYED | | | | | | |
| 0 | TOTAL FUNDS EMPLOYED | 0 | 0 | - | 0 | 0 | 0 |

Table 29: Community Services Directorate: Cash Flow Statement on behalf of the Territory

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|--|-----------------------------------|-----------------------------|-------------|-------------------------------|-------------------------------|-------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 19,595 | Cash from Government for EBT | 23,973 | 0 | -100 | 0 | 0 | 0 |
| 23,254 | Cash from Government - CSO | 27,075 | 0 | -100 | 0 | 0 | 0 |
| Payments | | | | | | | |
| 604 | Other Receipts | 760 | 0 | -100 | 0 | 0 | 0 |
| 43,453 | Operating Receipts | 51,808 | 0 | -100 | 0 | 0 | 0 |
| Payments | | | | | | | |
| 23,218 | Grants and Purchased Services | 27,010 | 0 | -100 | 0 | 0 | 0 |
| 20,235 | Other | 24,798 | 0 | -100 | 0 | 0 | 0 |
| 43,453 | Operating Payments | 51,808 | 0 | -100 | 0 | 0 | 0 |
| 0 | NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES | 0 | 0 | - | 0 | 0 | 0 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | |
| Payments | | | | | | | |
| 0 | Payment of Transferred Cash Balances | 0 | 10 | # | 0 | 0 | 0 |
| 0 | Financing Payments | 0 | 10 | # | 0 | 0 | 0 |
| 0 | NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES | 0 | -10 | # | 0 | 0 | 0 |
| 0 | NET INCREASE / (DECREASE) IN CASH HELD | 0 | -10 | # | 0 | 0 | 0 |
| 18 | CASH AT THE BEGINNING OF REPORTING PERIOD | 10 | 10 | - | 0 | 0 | 0 |
| 18 | CASH AT THE END OF REPORTING PERIOD | 10 | 0 | -100 | 0 | 0 | 0 |

Table 30: Community Services Directorate: Statement of Changes in Equity on behalf of the Territory

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--------------------------------------|---|--|--------------------------------------|----------|--|--|--|
| 0 | Total Movement in Reserves | 0 | 0 | - | 0 | 0 | 0 |
| 0 | Balance at the End of the Reporting Period | 0 | 0 | - | 0 | 0 | 0 |

Notes to the Territorial Budget Statements

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory:
 - the increase of \$8.199 million in the 2013–14 estimated outcome from the original budget is mainly due to additional funding for the Concessions Program to meet an increase in the number of eligible recipients and the volume of claims (\$7.478 million), additional funding from the Commonwealth (\$0.571 million) and the transfer of funding from the Territory and Municipal Services Directorate to meet the impact of the reducing the qualifying age for the Seniors Gold Card from 75 to 70 years (\$0.150 million); and
 - the decrease of \$51.048 million in the 2014–15 Budget from the 2013–14 estimated outcome is due to the transfer of the administration of the Concessions Program to the Commerce and Works Directorate.

Statement of Assets and Liabilities on Behalf of the Territory

- current assets and current liabilities:
 - the increase of \$2.459 million in the 2013–14 estimated outcome from the original budget is mainly due to the flow-on impact of the 2012–13 audited outcome; and
 - the decrease of \$8.277 million in the 2014–15 Budget from the 2013–14 estimated outcome is due to the transfer of the administration of the Concessions Program to the Commerce and Works Directorate.

Cash Flow Statement and Statement of Changes in Equity on Behalf of the Territory

Variations in the statements are explained in the notes above.

Table 31: Disability and Therapy Services: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|--------------------------------------|--|--------------------------------------|------------------|--|--|--|
| Revenue | | | | | | | |
| 108,437 | Government Payment for Outputs | 106,804 | 108,520 | 2 | 101,842 | 103,001 | 105,181 |
| 1,148 | User Charges - Non ACT Government | 1,148 | 1,177 | 3 | 1,207 | 1,207 | 1,207 |
| 26 | Interest | 26 | 28 | 8 | 28 | 29 | 29 |
| 50 | Other Revenue | 50 | 50 | - | 50 | 50 | 50 |
| 142 | Resources Received Free of Charge | 142 | 142 | - | 142 | 142 | 142 |
| 109,803 | Total Revenue | 108,170 | 109,917 | 2 | 103,269 | 104,429 | 106,609 |
| Expenses | | | | | | | |
| 35,862 | Employee Expenses | 36,474 | 37,433 | 3 | 36,562 | 36,908 | 36,836 |
| 5,558 | Superannuation Expenses | 5,519 | 5,672 | 3 | 5,789 | 5,985 | 6,100 |
| 16,095 | Supplies and Services | 16,095 | 17,483 | 9 | 16,960 | 17,260 | 17,274 |
| 722 | Depreciation and Amortisation | 716 | 670 | -6 | 698 | 698 | 698 |
| 40 | Borrowing Costs | 40 | 41 | 3 | 41 | 41 | 41 |
| 52,286 | Grants and Purchased Services | 50,186 | 49,485 | -1 | 44,238 | 44,360 | 46,470 |
| 110,563 | Total Ordinary Expenses | 109,030 | 110,784 | 2 | 104,288 | 105,252 | 107,419 |
| -760 | Operating Result | -860 | -867 | -1 | -1,019 | -823 | -810 |

Table 32: Early Intervention Services: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|--------------------------------|--|--------------------------------------|------------------|--|--|--|
| Revenue | | | | | | | |
| 23,834 | Government Payment for Outputs | 23,947 | 22,738 | -5 | 23,487 | 23,870 | 24,021 |
| 316 | Other Revenue | 316 | 0 | -100 | 0 | 0 | 0 |
| 24,150 | Total Revenue | 24,263 | 22,738 | -6 | 23,487 | 23,870 | 24,021 |
| Expenses | | | | | | | |
| 7,601 | Employee Expenses | 7,744 | 7,631 | -1 | 7,838 | 7,943 | 8,026 |
| 1,006 | Superannuation Expenses | 1,001 | 1,020 | 2 | 1,039 | 1,061 | 1,079 |
| 4,015 | Supplies and Services | 4,015 | 2,990 | -26 | 3,113 | 3,179 | 3,214 |
| 695 | Depreciation and Amortisation | 695 | 712 | 2 | 712 | 712 | 712 |
| 15 | Borrowing Costs | 15 | 15 | - | 15 | 15 | 15 |
| 12,095 | Grants and Purchased Services | 12,095 | 11,678 | -3 | 12,077 | 12,220 | 12,231 |
| 28 | Other Expenses | 28 | 29 | 4 | 30 | 30 | 30 |
| 25,455 | Total Ordinary Expenses | 25,593 | 24,075 | -6 | 24,824 | 25,160 | 25,307 |
| -1,305 | Operating Result | -1,330 | -1,337 | -1 | -1,337 | -1,290 | -1,286 |

Table 33: Community Participation: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|--------------------------------------|--|--------------------------------------|------------------|--|--|--|
| Income | | | | | | | |
| Revenue | | | | | | | |
| 30,471 | Government Payment for Outputs | 30,557 | 32,420 | 6 | 31,650 | 31,637 | 31,930 |
| 1,078 | User Charges - Non ACT Government | 978 | 978 | - | 1,002 | 1,002 | 999 |
| 811 | Other Revenue | 811 | 883 | 9 | 974 | 974 | 974 |
| 12 | Resources Received Free of Charge | 12 | 12 | - | 12 | 12 | 12 |
| 32,372 | Total Revenue | 32,358 | 34,293 | 6 | 33,638 | 33,625 | 33,915 |
| Gains | | | | | | | |
| 1,236 | Other Gains | 1,236 | 1,264 | 2 | 1,620 | 1,620 | 1,620 |
| 1,236 | Total Gains | 1,236 | 1,264 | 2 | 1,620 | 1,620 | 1,620 |
| 33,608 | Total Income | 33,594 | 35,557 | 6 | 35,258 | 35,245 | 35,535 |
| Expenses | | | | | | | |
| 5,703 | Employee Expenses | 5,799 | 6,145 | 6 | 5,377 | 5,210 | 5,342 |
| 392 | Superannuation Expenses | 376 | 326 | -13 | 253 | 248 | 276 |
| 9,139 | Supplies and Services | 9,079 | 8,760 | -4 | 8,490 | 8,248 | 8,299 |
| 3,668 | Depreciation and Amortisation | 3,332 | 3,870 | 16 | 3,870 | 3,858 | 3,859 |
| 1 | Borrowing Costs | 1 | 1 | - | 1 | 1 | 1 |
| 17,175 | Grants and Purchased Services | 17,075 | 18,953 | 11 | 19,103 | 19,386 | 19,461 |
| 36,078 | Total Ordinary Expenses | 35,662 | 38,055 | 7 | 37,094 | 36,951 | 37,238 |
| -2,470 | Operating Result | -2,068 | -2,498 | -21 | -1,836 | -1,706 | -1,703 |

Table 34: Statutory Services – Care and Protection and Youth Justice: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|--------------------------------------|--|--------------------------------------|------------------|--|--|--|
| Revenue | | | | | | | |
| 78,686 | Government Payment for Outputs | 79,002 | 80,652 | 2 | 69,510 | 71,014 | 71,621 |
| 620 | User Charges - Non ACT Government | 620 | 681 | 10 | 698 | 694 | 694 |
| 323 | Other Revenue | 323 | 102 | -68 | 102 | 100 | 100 |
| 306 | Resources Received Free of Charge | 306 | 306 | - | 306 | 306 | 306 |
| 79,935 | Total Revenue | 80,251 | 81,741 | 2 | 70,616 | 72,114 | 72,721 |
| Expenses | | | | | | | |
| 30,231 | Employee Expenses | 30,741 | 30,972 | 1 | 28,022 | 28,372 | 28,643 |
| 5,460 | Superannuation Expenses | 5,423 | 5,878 | 8 | 6,068 | 6,331 | 6,446 |
| 9,931 | Supplies and Services | 9,944 | 9,958 | .. | 9,464 | 9,643 | 9,763 |
| 1,873 | Depreciation and Amortisation | 2,173 | 1,850 | -15 | 1,871 | 1,871 | 1,871 |
| 33 | Borrowing Costs | 33 | 34 | 3 | 34 | 34 | 34 |
| 33,701 | Grants and Purchased Services | 33,714 | 34,649 | 3 | 27,096 | 27,762 | 27,843 |
| 50 | Other Expenses | 50 | 51 | 2 | 53 | 53 | 53 |
| 13 | Transfer Expenses | 0 | 0 | - | 0 | 0 | 0 |
| 81,292 | Total Ordinary Expenses | 82,078 | 83,392 | 2 | 72,608 | 74,066 | 74,653 |
| -1,357 | Operating Result | -1,827 | -1,651 | 10 | -1,992 | -1,952 | -1,932 |

HOUSING ACT

Purpose

Housing ACT's purpose is to provide safe, affordable and appropriate housing that meets the needs and circumstances of low income and disadvantaged families. In doing so, Housing ACT helps to build their resilience and alleviate social isolation, building a safer, stronger and more inclusive community. The provision of stable housing provides tenants with a greater opportunity to more fully participate in the community and the economy and reach their potential.

2014-15 Priorities

Strategic and operational priorities for 2014-15 include:

- continuing to improve services to some of the most vulnerable in the community, through expanding options for housing older people, people experiencing homelessness and continuing to implement initiatives for people with a disability. In particular through constructing a 40 unit Common Ground to house singles and couples experiencing homelessness and constructing housing to accommodate older people, including to enable older public housing tenants to re-locate to smaller and more appropriate accommodation better suited to their needs;
- purpose-built housing for older Aboriginal and Torres Strait Islanders;
- providing better access to services for child and youth supports, homelessness and housing and disability services through a single human services gateway;
- continuing to implement the public housing asset management strategy to refurbish and replace public housing that better meets the needs of tenants and those applying for housing. This includes redeveloping the multi-unit properties such as the Allawah, Bega and Currong flats;
- undertaking a range of works at properties occupied by older public housing tenants, particularly those located in multi-unit complexes and close to the city or other major commercial areas, to improve the amenity and security for those tenants;
- undertaking a range of works to improve the energy efficiency of public housing, focussing in the first instance on improving the thermal comfort of tenants by way of improvements to the building, such as by installing insulation, reducing draughts and implementing other measures to reduce heat loss. These measures will also assist tenants to reduce their energy consumption and their cost of living expenses;
- exploring opportunities for the provision of housing and assistance for people with disability under the *National Disability Insurance Scheme*; and
- expanding the tenant employment opportunities through partnering with Spotless, Housing ACT's maintenance contract manager.

Estimated Employment Level

Table 1: Estimated Employment Level

| | 2012-13 Actual Outcome | 2013-14 Budget | 2013-14 Estimated Outcome | 2014-15 Budget |
|----------------|---------------------------|-------------------|---------------------------------|-------------------|
| Staffing (FTE) | 231 | 232 | 233 | 235 ¹ |

Note:

1. The increase in number of employees (FTEs) in 2014-15 is due to the transfer of the records management function for managing the sub-registry operations in Nature Conservation House for Housing and Community Services.

Strategic Objectives and Indicators

Strategic Objective 1

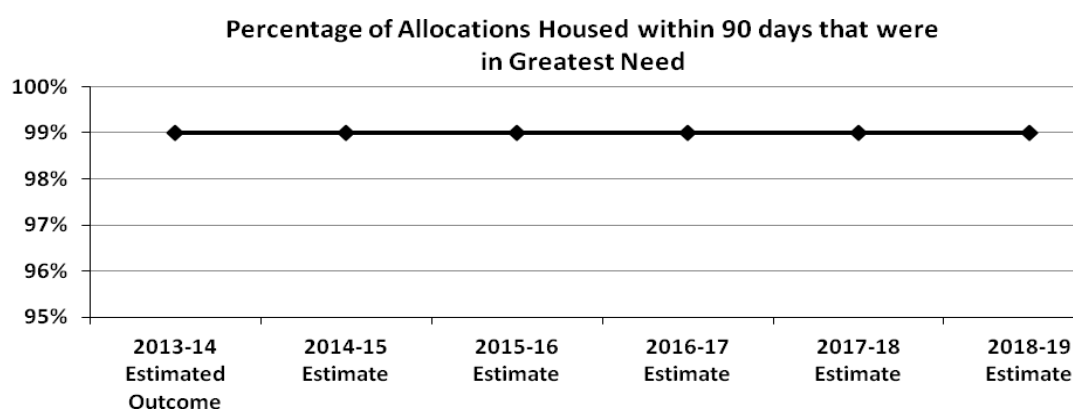
Appropriately housing people most in need

Housing assistance is targeted at those most in need in the community. Stable, safe and secure housing provides the foundations upon which to build lives, to engage with the community, to take up opportunities for education, training and employment and to build capacity and resilience. The provision of housing assistance assists to reduce social isolation and disadvantage and build a safer, healthy and more inclusive community where people are better able to participate and maximise their opportunities to achieve their potential.

Strategic Indicator 1

Of all new households that were allocated within three months, the proportion that were in the greatest need.

This indicator shows the focus on allocating housing to those most in need in the community. It measures the proportion of those housed within a three month period that were in the greatest need. Need may include: homelessness, being in housing that is detrimental to health and safety or otherwise inappropriate due to mental health issues, serious medical issues or a disability, including being frail-aged, particularly where the natural support networks are at risk of breaking down, and women with or without children escaping domestic violence.



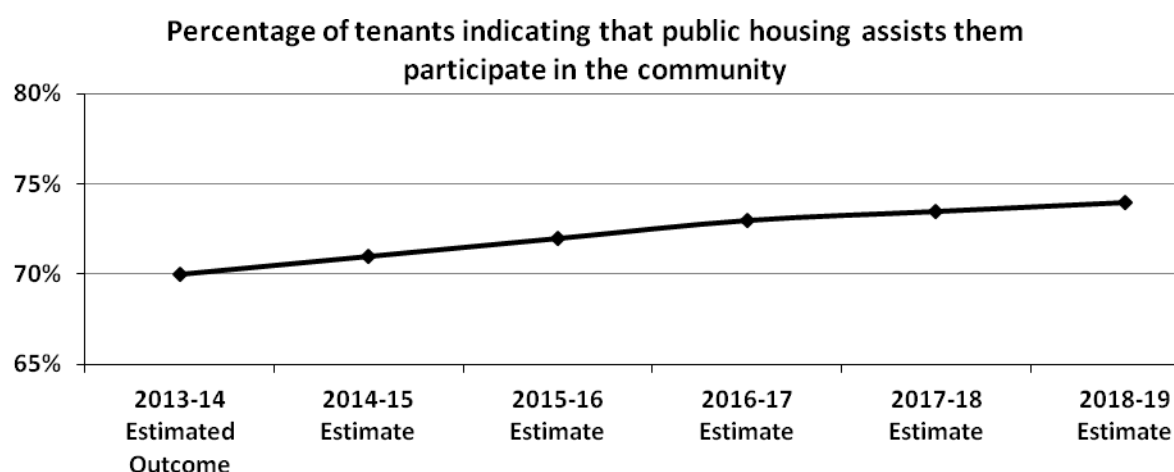
Strategic Objective 2

Access to safe, affordable and sustainable housing that contributes to the opportunities for social and economic participation

One of the aims of public housing is to assist tenants to more fully participate in the community and to achieve their potential. Working in partnership with the specialist homelessness service providers, Housing ACT assists vulnerable families to build foundation skills and resilience and to improve their social inclusion based upon secure long term sustainable housing.

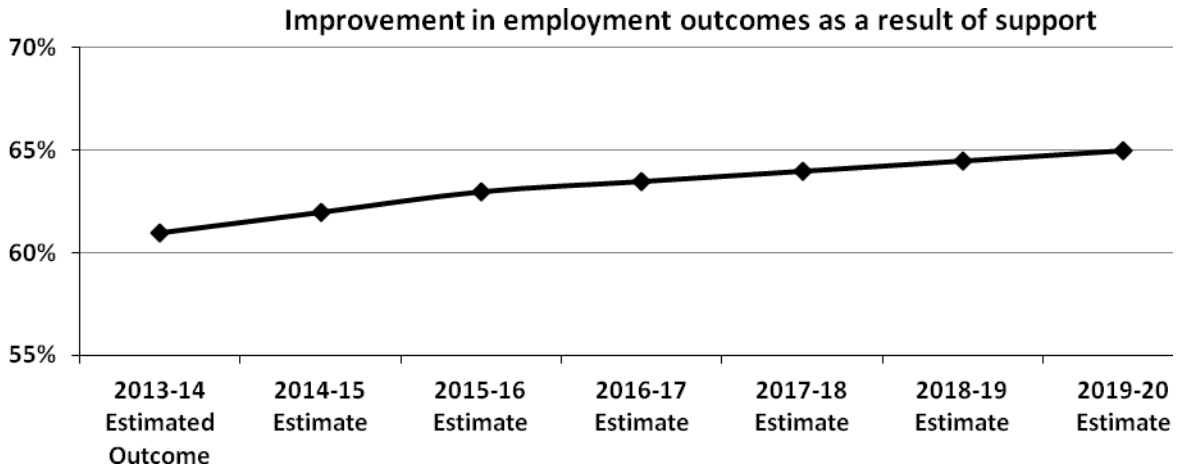
Strategic Indicator 2: Providing tenants with the opportunity to be part of the community.

Social housing helps build a stronger, safer and a more cohesive community through reducing disadvantage and exclusion for some of the most vulnerable people. Achieving a successful housing outcome includes enabling tenants to have improved access to education, training and employment, which will better enable them to engage in local social, cultural, civic and recreational activities and thereby more fully participate in the community, achieve their potential and live their life to the full.



Strategic Indicator 3: Improving employment outcomes for people experiencing homelessness to support them sustain their tenancy in long term housing.

A key to successful outcomes for those tenants transitioning from homelessness or crisis accommodation into mainstream housing is through improved access to appropriate and adequate supports that will enable sustainable tenancies, improved participation and greater access to opportunities for training, education and employment. In this way there is a clear pathway from poverty, disadvantage and exclusion. This indicator shows the improvement in employment outcomes as a result of the support and assistance provided to people experiencing homelessness who sought such assistance whilst accessing services.



Output Classes

The provision of social housing services primarily occurs through the provision of social housing for rent and a rental subsidy to eligible tenants, based upon their income, and the provision of housing to community sector providers to house high needs and low income families in association with the provision of support and assistance required to address the needs and circumstances of those tenants to enable them to better participate in the community and improve their life outcomes.

Housing ACT also funds homelessness service providers who provide intensive support and assistance to families experiencing homelessness and those at risk of becoming homeless to address the individual circumstances and needs of people experiencing homelessness and assist provide them with the skills and capacity to secure and sustain long term housing and thereby enable them to participate in, and become part of the community.

There is only one output class for the provision of social housing services.

Output Class 1: Social Housing Services

Table 2: Output Class 1: Social Housing Services

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost¹ | 159,140 | 176,251 |
| Government Payment for Outputs | 42,954 | 43,459 |

Note:

1. Total cost includes depreciation and amortisation of \$16.092 million in 2013-14 and \$16.605 million in 2014-15.

Output 1.1: Social Housing Services

The provision of safe, affordable and appropriate housing that supports tenants in sustainable housing, and in particular to:

- Assess eligibility for housing and their support needs
- Allocate properties to eligible applicants and community housing providers
- Manage the tenancies and manage the public housing property portfolio to ensure that it best meets the needs of tenants

The provision of funding and support to the homelessness and community housing sectors to address homelessness and provide sustainable housing options.

Table 3: Output 1.1: Social Housing Services

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 159,140 | 176,251 |
| Government Payment for Outputs | 42,954 | 43,459 |

Accountability Indicators

Output Class 1: Social Housing Services

Output 1.1: Social Housing Services

Table 4: Accountability Indicators Output 1.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|--------------------|
| a. Allocation of housing to those in greatest need Percentage of public housing allocations to Priority and High Needs applicants | 98% | 97% | 98% |
| b. Number of social housing properties ¹ Includes all Housing ACT properties whether tenanted by public housing tenants or head-leased to community service providers | 11,830 | 11,816 | 11,671 |
| c. Number of tenancies managed by registered community housing providers ² Includes tenants in individual tenantable units such as group shared homes and properties head-leased from Housing ACT | 1,065 | 1,190 | 1,225 |
| d. Percentage of public housing tenants receiving a rebate | 93% | 94% | 95% |
| e. Number of client service visits | 11,150 | 11,207 | 11,150 |
| f. Satisfaction with provision of public housing | 75% | 75% | 75% |
| g. Average cost per dwelling of public housing ³ | \$11,296 | \$11,474 | \$13,055 |
| h. Satisfaction with provision of community housing | 75% | 70% | 75% |
| i. Occupancy rate for public housing | 99% | 99% | 99% |
| j. Percentage of tenant accounts \geq \$500 and four or more weeks in arrears on repayment agreements ⁴ | 90% | 82% | 90% |
| k. Percentage of rent received | 99% | 99% | 99% |

Notes:

1. The number of social housing properties is anticipated to be temporarily reduced by 145 in 2014-15 from the 2013-14. Estimated Outcome is largely due to the transitional redevelopment of ACT Housing properties.
2. The number of tenancies managed by registered community housing providers is dependent on the transfer of dwellings from Housing ACT, the results of the construction program for CHC Affordable Housing and the impact of any new providers becoming registered as well as the vacancy rates at each provider.
3. The average cost per dwelling of public housing increases in 2014-15 as a result of the increases in costs for managing the public housing portfolio and lower property numbers. This is anticipated to decrease as redeveloped and new properties come online in future years. The increase in property costs largely relates to the costs associated with the write off and demolition of a number of units at Currong and higher property costs including rates, body corporate fees and other property costs.
4. In 2013-14, there was a lower than target percentage of tenant accounts greater than or equal to \$500, and four or more weeks in arrears on repayment agreements, and this will be managed through ongoing engagement with tenants and their advocates.

Changes to Appropriation

Table 5: Changes to appropriation—Government Payment for Outputs, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 43,075 | 41,985 | 42,181 | 43,000 | 43,000 |
| 2014-15 Budget Policy Adjustments | | | | | |
| Better Human Services – Human Services Gateway | - | 322 | - | - | - |
| Common Ground – Providing Services | - | 156 | 321 | 331 | 341 |
| Continued Support for Homelessness Services | - | 1,520 | - | - | - |
| General Savings | - | (411) | (406) | (413) | (7) |
| 2014–15 Budget Technical Adjustments | | | | | |
| Revised Indexation Parameters – Community Sector Funding | - | (109) | (142) | (176) | (212) |
| Social and Community Services (SACS) Pay Equity Award | - | (15) | 29 | 97 | 522 |
| Transfer – Gateway Services from CSD | - | 716 | 741 | 767 | 794 |
| Transfer – Domestic Violence Crisis Service Funding to CSD | - | (1,808) | (1,841) | (1,874) | (1,908) |
| Transfer – Office of Registrar to CSD | - | (176) | (182) | (188) | (194) |
| Commonwealth Grants Indexation | - | - | - | - | 465 |
| Commonwealth Grants – National Affordable Housing | (121) | (241) | (332) | (403) | (380) |
| Commonwealth Grants – National Partnership Agreement on Homelessness | - | 1,520 | - | - | - |
| 2014-15 Budget | 42,954 | 43,459 | 40,369 | 41,141 | 42,421 |

Table 6: Changes to appropriation—Capital Injections, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 22,501 | 13,162 | 10,719 | 7,000 | 7,000 |
| 2nd Appropriation | | | | | |
| Common Ground Supportive Housing | - | 2,500 | - | - | - |
| 2014–15 Budget Technical Adjustments | | | | | |
| Revised Funding Profile – Common Ground Supportive Housing | (2,100) | 2,100 | - | - | - |
| Revised Funding Profile – Commonwealth Grant – Homelessness NP | (4,000) | 4000 | - | - | - |
| Revised Funding Profile – Disability Dual Occupancy Housing | (267) | 267 | - | - | - |
| Revised Funding Profile – Expansion of Social Housing | (2,269) | 2,269 | - | - | - |
| Revised Funding Profile – Expansion of Social Housing – Stage 2 | (2,300) | 2,300 | - | - | - |
| Revised Funding Profile – Security Improvement Program for Elderly Public Housing Tenants | (250) | 250 | - | - | - |
| Cessation – Improvement in Energy Efficiency in Public Housing | - | - | - | - | (2,000) |
| Commonwealth Grants – Homelessness NP | 4,000 | - | - | - | - |
| 2014-15 Budget | 15,315 | 26,848 | 10,719 | 7,000 | 5,000 |

Financial Statements

Table 7: Housing ACT: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|---|-----------------------------------|-----------------------------|-------------|-------------------------------|-------------------------------|-------------------------------|
| Revenue | | | | | | | |
| 43,075 | Government Payment for Outputs | 42,954 | 43,459 | 1 | 40,369 | 41,141 | 42,421 |
| 89,384 | User Charges - Non ACT | 88,382 | 88,169 | .. | 89,025 | 89,314 | 89,502 |
| | Government | | | | | | |
| 672 | Interest | 494 | 502 | 2 | 66 | 67 | 33 |
| 560 | Distribution from Investments with the Territory Banking Account | 1,309 | 668 | -49 | 650 | 300 | 287 |
| 5,315 | Other Revenue | 12,699 | 10,123 | -20 | 5,362 | 5,731 | 5,988 |
| 139,006 | Total Revenue | 145,838 | 142,921 | -2 | 135,472 | 136,553 | 138,231 |
| Expenses | | | | | | | |
| 20,927 | Employee Expenses | 21,317 | 22,170 | 4 | 22,685 | 23,359 | 24,052 |
| 2,911 | Superannuation Expenses | 2,960 | 2,982 | 1 | 3,075 | 3,241 | 3,361 |
| 84,918 | Supplies and Services | 85,041 | 89,853 | 6 | 91,118 | 93,482 | 96,035 |
| 17,123 | Depreciation and Amortisation | 16,092 | 16,605 | 3 | 14,940 | 15,591 | 16,355 |
| 3,779 | Borrowing Costs | 3,779 | 3,568 | -6 | 3,297 | 3,102 | 2,919 |
| 23,035 | Grants and Purchased Services | 23,035 | 23,302 | 1 | 21,114 | 21,967 | 23,006 |
| 3,978 | Other Expenses | 6,916 | 17,771 | 157 | 4,535 | 4,681 | 4,776 |
| 156,671 | Total Expenses | 159,140 | 176,251 | 11 | 160,764 | 165,423 | 170,504 |
| 0 | Share of Operating Result from Joint Venture | 0 | 3,866 | # | 6,551 | 0 | 0 |
| -17,665 | Operating Result | -13,302 | -29,464 | -122 | -18,741 | -28,870 | -32,273 |
| Other Comprehensive Income | | | | | | | |
| <i>Items that will not be Reclassified Subsequently to Profit or Loss</i> | | | | | | | |
| 121,825 | Inc/Dec in Asset Revaluation Reserve Surpluses | 108,816 | 48,239 | -56 | 79,919 | 107,877 | 127,634 |
| 121,825 | Total Other Comprehensive Income | 108,816 | 48,239 | -56 | 79,919 | 107,877 | 127,634 |
| 104,160 | Total Comprehensive Income | 95,514 | 18,775 | -80 | 61,178 | 79,007 | 95,361 |

Table 8: Housing ACT: Balance Sheet

| Budget as as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|---|--|--|--------------------------------------|------------|--|--|--|
| Current Assets | | | | | | | |
| 5,293 | Cash and Cash Equivalents | 3,225 | 3,871 | 20 | 2,528 | 2,449 | 1,214 |
| 6,631 | Receivables | 9,299 | 9,414 | 1 | 9,537 | 9,684 | 9,856 |
| 11,839 | Investments | 42,480 | 26,739 | -37 | 25,994 | 11,995 | 11,496 |
| 21,863 | Assets Held for Sale | 7,314 | 7,583 | 4 | 7,852 | 8,121 | 8,390 |
| 754 | Other Current Assets | 272 | 272 | - | 272 | 272 | 272 |
| 46,380 | Total Current Assets | 62,590 | 47,879 | -24 | 46,183 | 32,521 | 31,228 |
| Non Current Assets | | | | | | | |
| 5,548 | Receivables | 5,555 | 305 | -95 | 307 | 310 | 313 |
| 7,862 | Investments | 0 | 0 | - | 0 | 0 | 0 |
| 4,419,376 | Property, Plant and Equipment | 4,418,788 | 4,482,316 | 1 | 4,552,180 | 4,647,160 | 4,744,113 |
| 0 | Investment Property | 7,884 | 8,992 | 14 | 9,975 | 10,956 | 11,937 |
| 665 | Intangibles | 1,369 | 0 | -100 | 0 | 0 | 0 |
| 35,832 | Capital Works in Progress | 29,779 | 26,298 | -12 | 24,529 | 23,760 | 22,991 |
| 4,469,283 | Total Non Current Assets | 4,463,375 | 4,517,911 | 1 | 4,586,991 | 4,682,186 | 4,779,354 |
| 4,515,663 | TOTAL ASSETS | 4,525,965 | 4,565,790 | 1 | 4,633,174 | 4,714,707 | 4,810,582 |
| Current Liabilities | | | | | | | |
| 4,730 | Payables | 8,261 | 8,269 | .. | 8,277 | 8,285 | 8,293 |
| 4,713 | Interest-Bearing Liabilities | 4,712 | 4,696 | .. | 4,672 | 4,683 | 4,619 |
| 105 | Finance Leases | 130 | 137 | 5 | 144 | 151 | 158 |
| 6,882 | Employee Benefits | 6,701 | 6,838 | 2 | 6,987 | 7,148 | 7,309 |
| 5,104 | Other Liabilities | 6,619 | 5,533 | -16 | 5,533 | 5,533 | 5,533 |
| 21,534 | Total Current Liabilities | 26,423 | 25,473 | -4 | 25,613 | 25,800 | 25,912 |
| Non Current Liabilities | | | | | | | |
| 72,175 | Interest-Bearing Liabilities | 72,175 | 67,457 | -7 | 62,782 | 58,099 | 53,479 |
| 382 | Finance Leases | 284 | 286 | 1 | 288 | 290 | 292 |
| 657 | Employee Benefits | 571 | 591 | 4 | 611 | 631 | 651 |
| 152 | Other | 152 | 0 | -100 | 0 | 0 | 0 |
| 73,366 | Total Non Current Liabilities | 73,182 | 68,334 | -7 | 63,681 | 59,020 | 54,422 |
| 94,900 | TOTAL LIABILITIES | 99,605 | 93,807 | -6 | 89,294 | 84,820 | 80,334 |
| 4,420,763 | NET ASSETS | 4,426,360 | 4,471,983 | 1 | 4,543,880 | 4,629,887 | 4,730,248 |
| REPRESENTED BY FUNDS EMPLOYED | | | | | | | |
| 1,174,244 | Accumulated Funds | 1,189,853 | 1,209,237 | 2 | 1,223,215 | 1,223,345 | 1,218,072 |
| 3,246,519 | Reserves | 3,236,507 | 3,262,746 | 1 | 3,320,665 | 3,406,542 | 3,512,176 |
| 4,420,763 | TOTAL FUNDS EMPLOYED | 4,426,360 | 4,471,983 | 1 | 4,543,880 | 4,629,887 | 4,730,248 |

Table 9: Housing ACT: Cash Flow Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|---|-----------------------------------|-----------------------------|-------------|-------------------------------|-------------------------------|-------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 43,075 | Cash from Government for Outputs | 42,954 | 43,459 | 1 | 40,369 | 41,141 | 42,421 |
| 88,683 | User Charges | 87,696 | 87,460 | .. | 88,269 | 88,546 | 88,718 |
| 298 | Interest Received | 120 | 1,694 | # | 66 | 67 | 33 |
| 560 | Distribution from Investments with the Territory Banking Account | 1,309 | 668 | -49 | 650 | 300 | 287 |
| 5,898 | Other Receipts | 13,566 | 11,182 | -18 | 6,498 | 6,670 | 6,833 |
| 138,514 | Operating Receipts | 145,645 | 144,463 | -1 | 135,852 | 136,724 | 138,292 |
| Payments | | | | | | | |
| 20,853 | Related to Employees | 21,359 | 22,102 | 3 | 22,605 | 23,202 | 23,895 |
| 2,911 | Related to Superannuation | 2,960 | 2,982 | 1 | 3,075 | 3,241 | 3,361 |
| 84,849 | Related to Supplies and Services | 84,972 | 89,671 | 6 | 90,856 | 93,047 | 95,599 |
| 3,723 | Borrowing Costs | 3,723 | 3,510 | -6 | 3,297 | 3,102 | 2,919 |
| 23,104 | Grants and Purchased Services | 23,104 | 23,484 | 2 | 21,376 | 22,402 | 23,442 |
| 3,507 | Other | 3,507 | 8,602 | 145 | 3,700 | 3,700 | 3,700 |
| 138,947 | Operating Payments | 139,625 | 150,351 | 8 | 144,909 | 148,694 | 152,916 |
| -433 | NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES | 6,020 | -5,888 | -198 | -9,057 | -11,970 | -14,624 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 61,663 | Proceeds from Sale/Maturity of Investments | 67,663 | 72,041 | 6 | 71,345 | 77,799 | 79,799 |
| 44,229 | Proceeds from Sale of Property, Plant and Equipment | 37,859 | 53,598 | 42 | 46,002 | 33,650 | 34,400 |
| 105,892 | Investing Receipts | 105,522 | 125,639 | 19 | 117,347 | 111,449 | 114,199 |
| Payments | | | | | | | |
| 57,000 | Purchase of Investments | 75,000 | 58,425 | -22 | 71,429 | 66,629 | 82,129 |
| 74,673 | Purchase of Property, Plant and Equipment and Capital Works | 49,719 | 82,664 | 66 | 44,094 | 35,127 | 18,867 |
| 131,673 | Investing Payments | 124,719 | 141,089 | 13 | 115,523 | 101,756 | 100,996 |
| -25,781 | NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES | -19,197 | -15,450 | 20 | 1,824 | 9,693 | 13,203 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 22,501 | Capital Injections from Government | 15,315 | 26,848 | 75 | 10,719 | 7,000 | 5,000 |
| 300 | Borrowings Received | 300 | 300 | - | 300 | 300 | 300 |
| 22,801 | Financing Receipts | 15,615 | 27,148 | 74 | 11,019 | 7,300 | 5,300 |
| Payments | | | | | | | |
| 5,028 | Repayment of Borrowings | 5,028 | 5,034 | .. | 4,999 | 4,972 | 4,984 |
| 130 | Repayment of Finance Leases | 130 | 130 | - | 130 | 130 | 130 |

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|---|--|--------------------------------------|------------------|--|--|--|
| 5,158 | Financing Payments | 5,158 | 5,164 | .. | 5,129 | 5,102 | 5,114 |
| 17,643 | NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES | 10,457 | 21,984 | 110 | 5,890 | 2,198 | 186 |
| -8,571 | NET INCREASE / (DECREASE) IN CASH HELD | -2,720 | 646 | 124 | -1,343 | -79 | -1,235 |
| 13,864 | CASH AT THE BEGINNING OF REPORTING PERIOD | 5,945 | 3,225 | -46 | 3,871 | 2,528 | 2,449 |
| 5,293 | CASH AT THE END OF REPORTING PERIOD | 3,225 | 3,871 | 20 | 2,528 | 2,449 | 1,214 |

Table 10: Housing ACT: Statement of Changes in Equity

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--------------------------------------|--|--|--------------------------------------|------------|--|--|--|
| | Opening Equity | | | | | | |
| 1,147,408 | Opening Accumulated Funds | 1,165,840 | 1,189,853 | 2 | 1,209,237 | 1,223,215 | 1,223,345 |
| 3,146,694 | Opening Asset Revaluation Reserve | 3,149,691 | 3,236,507 | 3 | 3,262,746 | 3,320,665 | 3,406,542 |
| 4,294,102 | Balance at the Start of the Reporting Period | 4,315,531 | 4,426,360 | 3 | 4,471,983 | 4,543,880 | 4,629,887 |
| | Comprehensive Income | | | | | | |
| -17,665 | Operating Result for the Period | -13,302 | -29,464 | -122 | -18,741 | -28,870 | -32,273 |
| 121,825 | Inc/Dec in Asset Revaluation Reserve Surpluses | 108,816 | 48,239 | -56 | 79,919 | 107,877 | 127,634 |
| 104,160 | Total Comprehensive Income | 95,514 | 18,775 | -80 | 61,178 | 79,007 | 95,361 |
| 22,000 | Transfer to/from Accumulated Funds | 22,000 | 22,000 | - | 22,000 | 22,000 | 22,000 |
| -22,000 | Movement in Asset Revaluation Reserve | -22,000 | -22,000 | - | -22,000 | -22,000 | -22,000 |
| 0 | Total Movement in Reserves | 0 | 0 | - | 0 | 0 | 0 |
| | Transactions Involving Owners Affecting Accumulated Funds | | | | | | |
| 22,501 | Capital Injections | 15,315 | 26,848 | 75 | 10,719 | 7,000 | 5,000 |
| 22,501 | Total Transactions Involving Owners Affecting Accumulated Funds | 15,315 | 26,848 | 75 | 10,719 | 7,000 | 5,000 |
| | Closing Equity | | | | | | |
| 1,174,244 | Closing Accumulated Funds | 1,189,853 | 1,209,237 | 2 | 1,223,215 | 1,223,345 | 1,218,072 |
| 3,246,519 | Closing Asset Revaluation Reserve | 3,236,507 | 3,262,746 | 1 | 3,320,665 | 3,406,542 | 3,512,176 |
| 4,420,763 | Balance at the End of the Reporting Period | 4,426,360 | 4,471,983 | 1 | 4,543,880 | 4,629,887 | 4,730,248 |

Notes to the Controlled Budget Statements

Significant variations are as follows:

Operating Statement

- User charges – non-government (rentals):
 - the decrease of \$1.002 million in the 2013-14 estimated outcome compared to the original budget is due to a higher than expected number of tenants receiving a rental rebate and the rebates received by tenants being higher than budgeted; and
 - the decrease in rental income in the 2014-15 budget of \$0.213 million is due to the increase in tenants receiving rebates.
- Other revenues:
 - the increase of \$7.384 million in the 2013-14 estimated outcome compared to the original budget is due to the receipt of a number of one-off amounts during the year, including the refund of GST input tax credits as a result of the change to the apportionment methodology (\$5 million); receipt of a share of joint development costs for the construction of housing for people with disability (\$2.118 million); higher recoveries for maintenance for tenant responsible maintenance and costs at the Longstay Park (\$1.479 million), offset by the loss associated with the remediation and sale of the asbestos affected property (\$1.213 million); and
 - the decrease in other revenue in the 2014-15 budget of \$2.576 million is due to the one-off items in 2013-14 not occurring in 2014-15, including the share of the joint development costs (\$2.118 million) and the additional maintenance recoveries (\$0.458 million).
- Supplies and services: the increase in the cost of supplies and services in the 2014-15 budget of \$4.812 million is due to the changed arrangements expensing the cost of the business system Homenet (\$2.138 million), higher consultancy fees associated with the cost of developments and the recovery of the higher GST recoveries and change in apportionment methodology (\$0.600 million), higher general rates (\$0.400 million) and funding the Better Human Services – Gateway Project and support for Common Ground and other cost indexation (\$1.674 million).
- Depreciation and amortisation: the decrease of \$1.031 million in the 2013-14 estimated outcome compared to the original budget is due to the lower than budget increase in the value of the buildings following the 2013 revaluation.
- Other expenses:
 - the increase of \$2.938 million in the 2013-14 estimated outcome compared to the original budget is due to the cost of the demolition of dwellings for redevelopment originally expected in 2012-13 but delayed until 2013-14

(\$2.265 million) and higher impairment of debtors (allowing for bad and doubtful debts); and

- the increase in other expenses in the 2014-15 budget of \$10.855 million is due to the costs associated with the write-off and demolition of properties associated with the proposed redevelopment of the Allawah, Currong and Bega sites.

Balance Sheet

- Current assets:

- the increase of \$16.210 million in the 2013-14 estimated outcome from the original budget is due to the higher level of cash and investments (\$28.573 million) being held at 30 June 2014 in order to meet the higher level of capital works commitments for 2014-15, including Common Ground and the higher level of receivables (\$2.668 million) due to the higher level of recoverable amounts charged to tenants as tenant responsible maintenance and higher other receivables due to increased activity levels, offset by lower assets held for sale of \$14.549 million; and
- the decrease in current assets of \$14.711 million in 2014-15 is largely due to the reduction in cash and investment as funds are deployed to complete projects during the year.

- Non-current assets:

- the decrease of \$5.908 million in the 2013-14 estimated outcome from the original budget is largely due to the lower value of capital works in progress expected at 30 June 2014 as a result of deferring the commencement of several major projects until 2014-15 and delays in construction of some projects due to planning and development approval delays, including the upgrade of the Homenet business system and construction and refurbishment projects; and
- the increase in non-current assets of \$54.536 million in 2014-15 is largely the result of the expected increase in the property portfolio (\$64.636 million) as a result of the 2014 valuation of the portfolio, offset by the repayment of the joint venture receivable as the joint venture is completed (\$5.250 million); the extinguishing of the intangible asset associated with the change in accounting for the Homenet business system (\$1.369 million) and the decrease in capital works in progress (\$3.481 million).

- Current liabilities:

- the increase of \$4.889 million in the 2013-14 estimated outcome compared to the original budget is due to the higher payables expected at 30 June 2014 as a result of the higher accruals for repairs and maintenance, information and technology costs and other accruals and the higher other liabilities associated with the higher rent and cash in advance expected at 30 June 2014; and

- the decrease in current liabilities in 2014-15 of \$0.950 million is largely due to the extinguishing of the make good provision under the sub-lease for the office accommodation at Nature Conservation House.
- Non-current liabilities: the decrease of \$4.848 million in the 2014-15 budget compared to the 2013-14 estimated outcome is largely due to the repayment of the Commonwealth loans each year.

Cash Flow Statement

Variances in the statement are explained in the notes above.

Statement of Changes in Equity

- Asset Revaluation Reserve:
 - the decrease of \$13.009 million in the 2013-14 estimated outcome compared to the original budget is largely due to the revaluation adjustment as a result of the lower increase in value of the property portfolio from the 2013 revaluation, partly offset by the revaluation of the land provided at no cost for the Common Ground (\$2 million); and
 - the decrease in the Asset Revaluation Reserve of \$60.577 million in the 2014-15 budget compared to the 2013-14 estimated outcome is due to the flow through effects of the lower increase in values from the 2013 revaluation and the adjustment in the value of the property portfolio expected from the 2014 revaluation of the portfolio.
- Other variances in the statement are explained in the notes above.

CULTURAL FACILITIES CORPORATION

Purpose

The vision of the Cultural Facilities Corporation (CFC) is for Canberra to be a creative capital, which values arts and heritage for their intrinsic qualities, their contribution to building a more inclusive and resilient society, their support for making the city an exciting place to live and an attractive destination for business and tourism, and their important role in the economy of the ACT.

CFC sees itself as a leader in this creative city, providing high quality cultural experiences based on the arts and heritage resources that it holds in trust for the people of Canberra. These resources include the Canberra Theatre Centre, the Canberra Museum and Gallery, the ACT Historic Places (Lanyon, Calthorpes' House and Mugga Mugga) and a number of visual arts and social history collections.

2014-15 Priorities

Strategic and operational issues to be pursued in 2014-15 include:

- maximising visitation and access to, and patronage of, the CFC's facilities, programs and collections through a wide range of performing arts, visual arts, social history and heritage programs;
- presenting exhibitions, education and community programs at the museums and galleries managed by the CFC, including through partnership programming and touring activity, and with a focus in 2015 on commemorating the centenary of the Gallipoli landings;
- presenting a varied program of performing arts productions at the Canberra Theatre Centre, with a particular focus in 2015 on celebrating the 50th anniversary of the opening of the Centre;
- implementing a performing arts education and training program, through children's theatre seasons, a work experience scheme, and a pilot Vocational Education and Training program;
- playing an active role in initiatives to plan the future direction of the city centre and the future provision of cultural facilities in Civic, including through undertaking further studies into the preliminary design and costing for a major new theatre in the city centre, as part of the City Plan and City to the Lake projects;
- focusing on sponsorship and philanthropy, including through the continued implementation of the CFC's fundraising strategy;
- implementing the final year of a two-year capital works project to facilitate increased use of the Lanyon Heritage Precinct, through major road upgrades;

- undertaking the final year of a three-year capital project at the Canberra Theatre Centre comprising a package of essential upgrades to support continued hirer and community use; and
- implementing the first year of a further two-year capital project at the Canberra Theatre Centre to address additional priority Work Health and Safety, lighting and amenity upgrades, to ensure the safe operation of lighting in the Centre’s venues and maintain its viability as a “fit for purpose” venue on the national touring circuit.

Estimated Employment Level

Table 1: Estimated Employment Level

| | 2012-13 Actual Outcome | 2013-14 Budget | 2013-14 Estimated Outcome | 2014-15 Budget |
|----------------|---------------------------|-------------------|---------------------------------|-------------------|
| Staffing (FTE) | 82 | 80 | 80 ¹ | 80 ¹ |

Note:

1. The high number of casuals employed and the variations in patterns of casual employment make a definitive Full Time Equivalent (FTE) difficult to estimate. The 2014-15 Budget and 2013-14 estimated outcome FTE have been calculated on the basis of expectations of staffing, especially casual employment, at these times.

Strategic Objectives and Indicators

The strategic objectives and strategic indicators reflect the key areas of CFC’s Strategic Plan for 2011-2016.

Strategic Objective 1

The Canberra Theatre Centre is Canberra’s leading performing arts centre

The CFC’s objective is to ensure that the Canberra Theatre Centre is the premier performing arts centre for the Canberra region.

Strategic Indicator 1: Quality and extent of the Canberra Theatre Centre’s programs, activities and facilities

The quality and extent of the Canberra Theatre Centre’s programs, activities and facilities are demonstrated by factors such as:

- programming — a diverse program that creates a leadership position for the Centre and an identity for Canberra, including through regular visits by leading performing arts companies and by nurturing local performing arts companies;
- marketing and audience development — a loyal and growing audience, including through providing a high quality experience for patrons and using market data and research to better target audiences;

- community initiatives — a connection between the whole community and the performing arts, including through initiatives that address special needs in the community and provide connections with the education system; and
- growing and leveraging off our assets — a performing arts centre for the future, including through a continuing program of asset upgrades and by pursuing commercial activity to maximise earning capacity and secure future growth.

Strategic Objective 2

ACT Museums and Galleries engage our community by presenting Canberra's stories, diverse visual culture and heritage

The CFC's objective is to ensure that the Canberra Museum and Gallery and the ACT Historic Places engage the community by providing a diverse range of high quality arts and heritage experiences.

Strategic Indicator 2: Quality and extent of ACT Museums and Galleries programs and activities

The quality and extent of ACT Museums and Galleries programs and activities are demonstrated by factors such as:

- programming, story-telling and interpretation — programming that reflects Canberra's unique identity, including through a diverse range of high quality exhibitions, education and community programs and other activities;
- marketing and audience development — a loyal and growing audience, including through enhancing the visitor experience and through extending the demographic of visitors to those with special needs and interests;
- stewardship of assets — places and collections that allow us to tell the many stories of Canberra, including through caring for and further developing our collections; and
- growing and leveraging off our assets — growth in targeted areas where we can add value, including through a continuing program of asset upgrades and by enhancing our facilities to provide improved cultural experiences.

Output Classes

Output Class 1: Cultural Facilities Management

Table 2: Output Class 1: Cultural Facilities Management

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost¹ | 15,709 | 16,032 |
| Government Payment for Outputs | 8,048 | 8,245 |

Note:

1. Total cost includes depreciation and amortisation of \$2.133 million in 2013-14 and \$2.186 million in 2014-15.

Output 1.1: Cultural Facilities Corporation

CFC manages a number of the ACT's major cultural assets, comprising:

- the Canberra Theatre Centre;
- the Canberra Museum and Gallery (CMAG), including the Nolan Collection Gallery @ CMAG; and
- the ACT Historic Places (Lanyon, Calthorpes' House and Mugga Mugga).

In managing these facilities, CFC provides a range of cultural services to the community through the provision of activities (performing arts presentations, exhibitions, education programs, community programs and other events) at each site and through the conservation and interpretation of the ACT Historic Places.

Table 3: Output 1.1: Cultural Facilities Corporation

| | 2013-14 | 2014-15 |
|---------------------------------------|--------------------------|----------------|
| | Estimated Outcome | Budget |
| | \$'000 | \$'000 |
| Total Cost | 15,709 | 16,032 |
| Government Payment for Outputs | 8,048 | 8,245 |

Accountability Indicators

Output Class 1: Cultural Facilities Management

Output 1.1: Cultural Facilities Corporation

Table 4: Accountability Indicators Output 1.1

| | 2013-14 Targets | 2013-14 Estimated Outcome | 2014-15 Targets |
|---|--------------------|---------------------------------|--------------------|
| a. Estimated number of visitors/patrons to CFC facilities/programs ¹ | 319,325 | 330,000 | 332,000 |
| b. Number of exhibitions at facilities managed by CFC | 25 | 27 | 26 |
| c. Number of education and community programs provided by CFC | 550 | 546 | 560 |
| d. Number of days venue usage at the Canberra Theatre Centre's venues ² | 676 | 584 | 590 |
| e. Customer satisfaction with quality of services provided by CFC, as measured by annual survey | 80% | >80% | 80% |
| f. Cost to Government per estimated visitor/patron to CFC facilities/programs | \$24.92 | \$24.39 | \$24.83 |
| g. Own sourced revenue as a proportion of total revenue for CFC | 40.8% | 41.1% | 40.8% |

Notes:

1. The increase in the 2013-14 estimated outcome from the 2013-14 Target is mainly due to higher than projected numbers of visitors at the Canberra Museum and Gallery and of patrons at the Canberra Theatre Centre, partially offset by lower than expected visitors to the Historic Places.
2. The decrease in the 2013-14 estimated outcome from the 2013-14 Target is due to three main reasons : a larger volume than expected of children's theatre shows, which usually have several performances a day, contributing to the larger theatre patron numbers than expected but resulting in fewer actual days of usage; a number of cancellations of bookings for the Courtyard Studio; and a longer downtime than anticipated in The Playhouse for seat replacement works.

Changes to Appropriation

Table 5: Changes to appropriation—Government Payment for Outputs, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 7,958 | 8,110 | 8,192 | 8,358 | 8,358 |
| 2nd Appropriation | | | | | |
| Revised Wage Parameters | 95 | 121 | 214 | 295 | 298 |
| 2014-15 Budget Policy Adjustments | | | | | |
| General Savings | - | (11) | (12) | (12) | (12) |
| 2014-15 Budget Technical Adjustments | | | | | |
| Revised Indexation Parameters | - | - | - | - | 154 |
| Revised Superannuation Parameters | - | 28 | 34 | 39 | 61 |
| Transfer - Carbon Neutral Funding to ESDD | (5) | (3) | - | - | - |
| 2014-15 Budget | 8,048 | 8,245 | 8,428 | 8,680 | 8,859 |

Table 6: Changes to appropriation—Capital Injections, Controlled

| | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2013-14 Budget | 2,490 | 962 | 378 | 388 | 388 |
| 2014-15 Budget Policy Adjustments | | | | | |
| Canberra Theatre Centre Upgrades - Stage 2 | - | 1,050 | 800 | - | - |
| 2014-15 Budget Technical Adjustments | | | | | |
| Capital Upgrades Indexation | - | - | - | - | 10 |
| Supplementation for Additional Pay Period in 2015-16 | - | 169 | - | - | - |
| 2014-15 Budget | 2,490 | 2,181 | 1,178 | 388 | 398 |

Financial Statements

Table 7: Cultural Facilities Corporation: Operating Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|--------------------------------------|--------------------------------------|--|--------------------------------------|------------------|--|--|--|
| Revenue | | | | | | | |
| 7,958 | Government Payment for Outputs | 8,048 | 8,245 | 2 | 8,428 | 8,680 | 8,859 |
| 5,065 | User Charges - Non ACT Government | 5,132 | 5,192 | 1 | 5,266 | 5,333 | 5,345 |
| 444 | User Charges - ACT Government | 444 | 444 | - | 444 | 444 | 444 |
| 71 | Interest | 71 | 71 | - | 71 | 71 | 71 |
| 39 | Resources Received Free of Charge | 39 | 39 | - | 39 | 39 | 39 |
| 13,577 | Total Revenue | 13,734 | 13,991 | 2 | 14,248 | 14,567 | 14,758 |
| Expenses | | | | | | | |
| 6,368 | Employee Expenses | 6,522 | 6,637 | 2 | 6,783 | 6,926 | 6,984 |
| 791 | Superannuation Expenses | 815 | 870 | 7 | 919 | 972 | 1,005 |
| 6,152 | Supplies and Services | 6,147 | 6,247 | 2 | 6,311 | 6,407 | 6,504 |
| 2,133 | Depreciation and Amortisation | 2,133 | 2,186 | 2 | 2,278 | 2,318 | 2,318 |
| 6 | Borrowing Costs | 6 | 6 | - | 6 | 6 | 6 |
| 86 | Other Expenses | 86 | 86 | - | 86 | 86 | 86 |
| 15,536 | Total Expenses | 15,709 | 16,032 | 2 | 16,383 | 16,715 | 16,903 |
| -1,959 | Operating Result | -1,975 | -2,041 | -3 | -2,135 | -2,148 | -2,145 |
| Other Comprehensive Income | | | | | | | |
| -1,959 | Total Comprehensive Income | -1,975 | -2,041 | -3 | -2,135 | -2,148 | -2,145 |

Table 8: Cultural Facilities Corporation: Balance Sheet

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/6/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--|--------------------------------------|--|--|------------------|--|--|--|
| Current Assets | | | | | | | |
| 604 | Cash and Cash Equivalents | 636 | 875 | 38 | 775 | 844 | 913 |
| 582 | Receivables | 508 | 509 | .. | 510 | 511 | 512 |
| 20 | Inventories | 16 | 16 | - | 16 | 16 | 16 |
| 150 | Other Current Assets | 136 | 136 | - | 136 | 136 | 136 |
| 1,356 | Total Current Assets | 1,296 | 1,536 | 19 | 1,437 | 1,507 | 1,577 |
| Non Current Assets | | | | | | | |
| 55,357 | Property, Plant and Equipment | 55,722 | 55,809 | .. | 54,859 | 53,079 | 51,309 |
| 126 | Intangibles | 111 | 0 | -100 | 0 | 0 | 0 |
| 55,483 | Total Non Current Assets | 55,833 | 55,809 | .. | 54,859 | 53,079 | 51,309 |
| 56,839 | TOTAL ASSETS | 57,129 | 57,345 | .. | 56,296 | 54,586 | 52,886 |
| Current Liabilities | | | | | | | |
| 696 | Payables | 562 | 614 | 9 | 666 | 718 | 770 |
| 43 | Finance Leases | 37 | 37 | - | 37 | 37 | 37 |
| 1,388 | Employee Benefits | 1,300 | 1,374 | 6 | 1,277 | 1,288 | 1,299 |
| 272 | Other Liabilities | 360 | 360 | - | 360 | 360 | 343 |
| 2,399 | Total Current Liabilities | 2,259 | 2,385 | 6 | 2,340 | 2,403 | 2,449 |
| Non Current Liabilities | | | | | | | |
| 13 | Finance Leases | 29 | 29 | - | 29 | 29 | 29 |
| 177 | Employee Benefits | 199 | 201 | 1 | 206 | 210 | 211 |
| 121 | Other | 121 | 69 | -43 | 17 | 0 | 0 |
| 311 | Total Non Current Liabilities | 349 | 299 | -14 | 252 | 239 | 240 |
| 2,710 | TOTAL LIABILITIES | 2,608 | 2,684 | 3 | 2,592 | 2,642 | 2,689 |
| 54,129 | NET ASSETS | 54,521 | 54,661 | .. | 53,704 | 51,944 | 50,197 |
| REPRESENTED BY FUNDS EMPLOYED | | | | | | | |
| 29,468 | Accumulated Funds | 29,665 | 29,805 | .. | 28,848 | 27,088 | 25,341 |
| 24,661 | Reserves | 24,856 | 24,856 | - | 24,856 | 24,856 | 24,856 |
| 54,129 | TOTAL FUNDS EMPLOYED | 54,521 | 54,661 | .. | 53,704 | 51,944 | 50,197 |

Table 9: Cultural Facilities Corporation: Cash Flow Statement

| 2013-14 Budget \$'000 | | 2013-14 Est. Outcome \$'000 | 2014-15 Budget \$'000 | Var % | 2015-16 Estimate \$'000 | 2016-17 Estimate \$'000 | 2017-18 Estimate \$'000 |
|---|---|-----------------------------------|-----------------------------|------------|-------------------------------|-------------------------------|-------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 7,958 | Cash from Government for Outputs | 8,048 | 8,245 | 2 | 8,428 | 8,680 | 8,859 |
| 5,521 | User Charges | 5,588 | 5,648 | 1 | 5,722 | 5,789 | 5,801 |
| 71 | Interest Received | 71 | 71 | - | 71 | 71 | 71 |
| 511 | Other Receipts | 511 | 511 | - | 511 | 511 | 511 |
| 14,061 | Operating Receipts | 14,218 | 14,475 | 2 | 14,732 | 15,051 | 15,242 |
| Payments | | | | | | | |
| 6,323 | Related to Employees | 6,461 | 6,562 | 2 | 6,859 | 6,877 | 6,938 |
| 791 | Related to Superannuation | 815 | 870 | 7 | 936 | 972 | 1,005 |
| 6,121 | Related to Supplies and Services | 6,117 | 6,216 | 2 | 6,280 | 6,376 | 6,473 |
| 601 | Other | 601 | 601 | - | 601 | 601 | 601 |
| 13,836 | Operating Payments | 13,994 | 14,249 | 2 | 14,676 | 14,826 | 15,017 |
| 225 | NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES | 224 | 226 | 1 | 56 | 225 | 225 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| Payments | | | | | | | |
| 2,640 | Purchase of Property, Plant and Equipment and Capital Works | 2,640 | 2,162 | -18 | 1,328 | 538 | 548 |
| 2,640 | Investing Payments | 2,640 | 2,162 | -18 | 1,328 | 538 | 548 |
| -2,640 | NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES | -2,640 | -2,162 | 18 | -1,328 | -538 | -548 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | |
| Receipts | | | | | | | |
| 2,490 | Capital Injections from Government | 2,490 | 2,181 | -12 | 1,178 | 388 | 398 |
| 2,490 | Financing Receipts | 2,490 | 2,181 | -12 | 1,178 | 388 | 398 |
| Payments | | | | | | | |
| 6 | Repayment of Finance Leases | 6 | 6 | - | 6 | 6 | 6 |
| 6 | Financing Payments | 6 | 6 | - | 6 | 6 | 6 |
| 2,484 | NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES | 2,484 | 2,175 | -12 | 1,172 | 382 | 392 |
| 69 | NET INCREASE / (DECREASE) IN CASH HELD | 68 | 239 | 251 | -100 | 69 | 69 |
| 535 | CASH AT THE BEGINNING OF REPORTING PERIOD | 568 | 636 | 12 | 875 | 775 | 844 |
| 604 | CASH AT THE END OF REPORTING PERIOD | 636 | 875 | 38 | 775 | 844 | 913 |

Table 10: Cultural Facilities Corporation: Statement of Changes in Equity

| Budget as at 30/6/14 \$'000 | | Est. Outcome as at 30/4/14 \$'000 | Budget as at 30/6/15 \$'000 | Var % | Estimate as at 30/6/16 \$'000 | Estimate as at 30/6/17 \$'000 | Estimate as at 30/6/18 \$'000 |
|--|--|--|--------------------------------------|------------|--|--|--|
| Opening Equity | | | | | | | |
| 28,937 | Opening Accumulated Funds | 29,150 | 29,665 | 2 | 29,805 | 28,848 | 27,088 |
| 24,611 | Opening Asset Revaluation Reserve | 24,806 | 24,806 | - | 24,806 | 24,806 | 24,806 |
| 50 | Opening Other Reserve | 50 | 50 | - | 50 | 50 | 50 |
| 53,598 | Balance at the Start of the Reporting Period | 54,006 | 54,521 | 1 | 54,661 | 53,704 | 51,944 |
| Comprehensive Income | | | | | | | |
| -1,959 | Operating Result for the Period | -1,975 | -2,041 | -3 | -2,135 | -2,148 | -2,145 |
| -1,959 | Total Comprehensive Income | -1,975 | -2,041 | -3 | -2,135 | -2,148 | -2,145 |
| 0 | Total Movement in Reserves | 0 | 0 | - | 0 | 0 | 0 |
| Transactions Involving Owners Affecting Accumulated Funds | | | | | | | |
| 2,490 | Capital Injections | 2,490 | 2,181 | -12 | 1,178 | 388 | 398 |
| 2,490 | Total Transactions Involving Owners Affecting Accumulated Funds | 2,490 | 2,181 | -12 | 1,178 | 388 | 398 |
| Closing Equity | | | | | | | |
| 29,468 | Closing Accumulated Funds | 29,665 | 29,805 | .. | 28,848 | 27,088 | 25,341 |
| 24,611 | Closing Asset Revaluation Reserve | 24,806 | 24,806 | - | 24,806 | 24,806 | 24,806 |
| 50 | Closing Other Reserve | 50 | 50 | - | 50 | 50 | 50 |
| 54,129 | Balance at the End of the Reporting Period | 54,521 | 54,661 | .. | 53,704 | 51,944 | 50,197 |

Notes to the Controlled Budget Statements

Significant variations are as follows:

Operating Statement

- There are no material variances in the Operating Statement.

Balance Sheet

- Property, plant and equipment: the increase of \$0.365 million in the 2013-14 estimated outcome from the original budget is mainly due to the revaluation of land at 30 June 2013.

Cash Flow Statement

- Variations in the statement are explained in the note above.

Statement of Changes in Equity

- Variations in the statement are explained in the note above.