

# TERRITORY AND MUNICIPAL SERVICES DIRECTORATE

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## Purpose

The Territory and Municipal Services Directorate (the Directorate) plays a key role in building Canberra's environmental, social and infrastructure capital as well as administering the majority of Canberra's municipal services and public transport functions. This includes providing and managing public libraries; collecting and recycling waste; managing and maintaining the Territory's roads, footpaths and cycling paths, and streetlights; and delivering Canberra's public transport through ACTION buses.

The Directorate also manages and maintains Canberra's built environment. An important outcome for the Directorate is ensuring that the Government's many infrastructure assets are strategically planned, built and maintained. As a regulator, the Directorate also ensures compliance with Territory and national standards in animal welfare.

The Directorate manages the ACT's environmental and recreational facilities, providing operational and strategic management of parks and reserves across the ACT including Tidbinbilla Nature Reserve, Namadgi National Park and Canberra Nature Park, in addition to urban open spaces. It uses sustainable management practices to ensure that the environment is properly protected, maintained and preserved.

Canberra Connect, which is the main contact point for ACT Government information, services and payments, is part of the Directorate. The Directorate also provides linen services, the Yarralumla Plant Nursery, and will commence the management of the ACT Government's owned and leased property assets from 2011-12.

The Directorate connects with the community in numerous ways in the delivery of its diverse range of services and strives to ensure that customer interactions are positive, responsive and informative. The Directorate seeks the community's views as part of its decision-making processes and is committed to providing clear, correct and concise information. To ensure services meet community's needs and expectations a variety of consultative mechanisms are utilised to achieve effective engagement, including public meetings, forums, surveys, focus groups, seminars and use of the local media.

## 2011-12 Priorities

Strategic and operational priorities to be pursued in 2011-12 include:

- building on the *Transport for Canberra* program's investment in the public transport system to improve services provided by ACTION buses, to increase public transport patronage and reduce transport emissions. Initiatives to be implemented include increased services to Gungahlin, the Inner North, and Canberra Hospital and Fyshwick, extension of the Blue Rapid Service and a dedicated community mini-bus to support the Aboriginal and Torres Strait Islander community;

- progressing capital works associated with the *Transport for Canberra* program including the Majura Parkway project, linking the Monaro Highway to the Federal Highway as part of a jointly funded project with the Commonwealth Government; the construction of on-road and off-road cycle and community paths; path lighting and related signs; increasing the number of bus stops and shelters that comply with disability standards; upgrading the Southern Cross Drive, Starke Street and Florey Drive intersections in West Belconnen; undertaking a program of bridge strengthening works on commercial routes to upgrade their load-bearing capacity for improved road safety and efficiency of freight movements along with the installation of additional bridge safety screens; recommissioning of the Woden bus depot as a functioning satellite depot to accommodate growth in the bus service; upgrading of fuelling facilities at Belconnen and Tuggeranong bus depots for improved management of fuel costs, and replacing the ageing radio communications and vehicle tracking system on ACTION buses;
- progressing other major capital works projects associated with the Territory's infrastructure assets including the construction of a pedestrian bridge on Drakeford Drive to provide safe access to the new Namadgi High P-10 School;
- expanding the management of the Government's tree program, encompassing over 700,000 trees, by providing additional resources to care for young trees, undertaking additional proactive maintenance of older trees and enhancing the ACT's nationally significant box-gum woodlands;
- increasing conservation efforts through a coordinated rabbit control program in high priority nature reserves, along with a coordinated program of control and removal of invasive weeds such as Serrated Tussock, Chilean Needlegrass, African Lovegrass, St John's Wort and blackberries in urban and reserve environments and woody weeds from high-priority waterways;
- progressing improvements to recreational assets and enhancing opportunities for nature based activities such as the construction of a Centenary Trail, planning for the Molonglo Riverside Park, and completion of the Eastern Valley Way Inlet;
- progressing waste reduction strategies including the construction of an industrial workshop at the Hume Resource Recovery Estate and street-level recycling in the city centre with the installation of additional recycling bins at high visibility locations; and
- exploring options for the creation of a new landfill facility along with completion of rehabilitation of old landfill cells at West Belconnen and Mugga Lane.

## **Business and Corporate Strategies**

The Government's revised Administrative Arrangements, effective from 1 July 2011, will result in the transfer of a number of functions. These arrangements include the transfer of transport planning and support for the Conservator of Flora and Fauna to the Sustainable Development Directorate; transport regulation and road safety to the Justice and Community Safety Directorate; and the transfer of Sport, Recreation and Event Management functions to the Economic Development Directorate. Shared Services will transfer to the Treasury Directorate. Government accommodation and property services returns to the Directorate. These changes enable the Directorate to strengthen the focus on its land management and municipal services responsibilities.

The Directorate's 2011-12 Business Plan, within the TAMS Strategic Plan 2009-13, reflects its priorities for the coming year, aligned to the key Government priorities. The Business Plan provides a planning framework for the Directorate to focus its resources on delivering quality services to the community and building capacity in its workforce, while operating in a fiscally responsible environment. The need to identify and pursue strategies that address both environmental and fiscal sustainability continues to be a key focus in light of the current economic environment.

Improvements in the timely and cost effective delivery of major capital works projects will continue to be a focus in the coming financial year as will other major infrastructure asset activities. This will include developing sustainable asset management strategies that extend the life of the Territory's major infrastructure assets.

Conservation of Canberra's natural environment continues as a key focus for the Directorate in 2011-12, particularly in protecting Canberra's nature reserves and urban fringes against noxious weed and rabbit invasion. Urban renewal also continues to be a key priority, including working with the Sustainable Development Directorate to implement the agreed recommendations of the Commissioner for Sustainability and the Environment on urban tree management.

Building on recent improvements to ACTION bus services ticketing system, the Directorate will continue to implement strategies that optimise public transport services to align with policy targets and urban development.

Reducing the impact of waste to landfill continues to be a priority in 2011-12, with strategies to be progressed including establishing a major commercial waste acceptance and recycling facility at Hume.

### Estimated Employment Level

<b>2009-10 Actual Outcome</b>	<b>2010-11 Budget</b>	<b>2010-11 Est. Outcome<sup>1</sup></b>	<b>2011-12 Budget<sup>2</sup></b>
947 <b>Staffing (FTE)</b>	1,088	1,065	925

**Notes:**

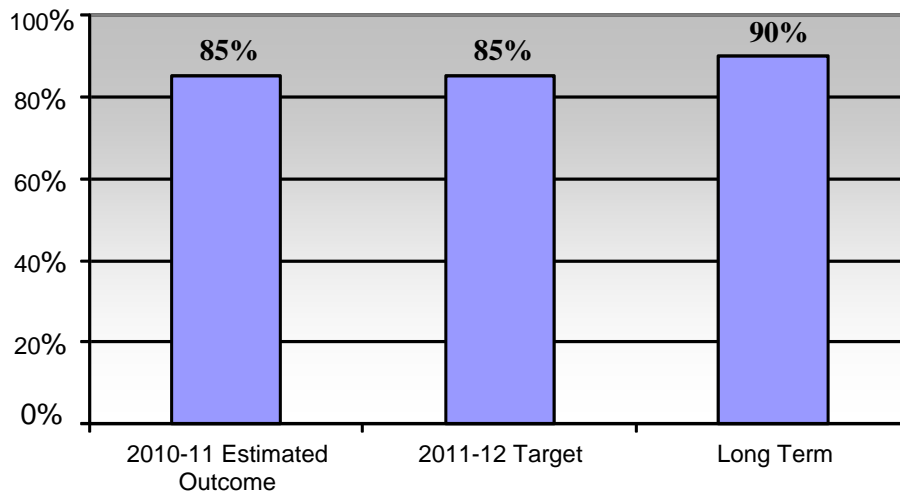
1. The decrease of 23 FTEs in the 2010-11 estimated outcome from the original budget is primarily due to the transfer of functions between the Department of Territory and Municipal Services and Chief Minister's Department.
2. The estimated decrease of 140 FTEs in the 2011-12 Budget reflects the net impact of Administrative Arrangement transfers, discussed throughout this chapter, and new initiatives.

## Strategic Objectives and Indicators

### Strategic Objective 1 Deliver High-Quality Services

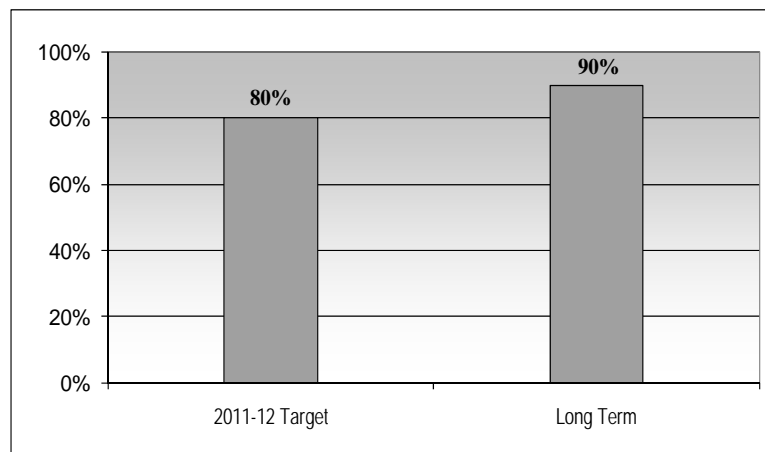
*The Canberra Plan: Towards our Second Century* articulates the Government's priorities through seven strategic themes, one of which refers to the delivery of high-quality services. One of the Directorate's objectives is to ensure that services are consistently of high quality, timely, effective and cost efficient and meet the needs of the community; that the city is well maintained and its assets protected; and that members of the community are able to participate in the making of decisions that affect them.

#### Strategic Indicator 1.1: Customer Satisfaction Continues to Demonstrate Improvement



Overall customer satisfaction with the Directorate's services is measured through customer satisfaction survey results related to the Directorate's core service delivery responsibilities such as library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks and reserves.

#### Strategic Indicator 1.2: Satisfaction with Community Engagement Continues to Demonstrate Improvement



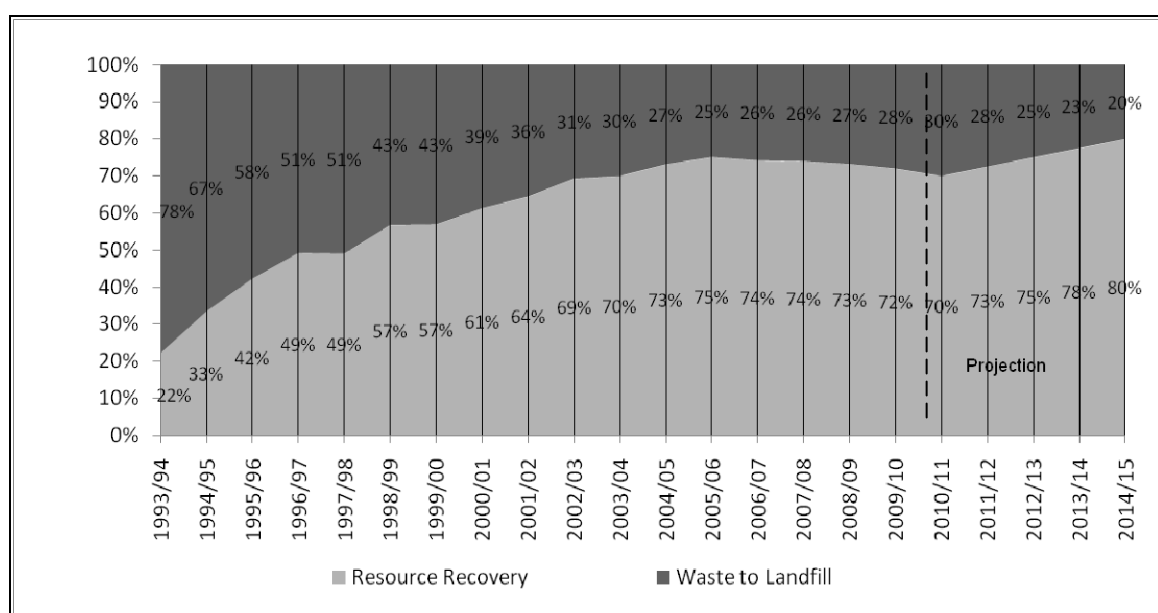
## Strategic Objectives and Indicators cont.

The Directorate undertakes a wide range of community engagement activities. These include public meetings, forums, online and hardcopy surveys, telephone surveys, discussion groups, focus groups, seminars, workshops and utilising the local media. This indicator will be measured through the number and range of community engagement activities that are undertaken, as well as through overall satisfaction with the community engagement process for those participating members of the public. This satisfaction level will be measured through a feedback process that is integrated into the major consultation activities.

### Strategic Objective 2 A Sustainable Future

A sustainable future is one of the Government's strategic themes articulated in *The Canberra Plan: Towards our Second Century*. Its objective is to ensure that Canberra becomes a fully sustainable city and region, and that future development is environmentally sensitive; natural assets, both flora and fauna, are maintained and protected; and the Territory responds to the challenges of climate change. A reduction in the amount of waste going to landfill represents a strategic progress indicator demonstrating progress towards this objective.

#### Strategic Indicator 2: Reduction in Waste Going to Landfill as a Proportion Recovered from the Waste Stream



This indicator is calculated using weighbridge data of waste to landfill, and data provided by local resource recovery and recycling industries in the ACT. The waste to landfill and the resource recovery data are combined to provide a total waste generation level. Gains associated with future initiatives are expected to increase the resource recovery target to 80% by 2014-15.

## Output Classes

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output Class 1:</b>				
<b>Municipal Services<sup>1</sup></b>	466,195	417,900	294,515	269,044
<b>Output 1.1: Information Services</b>	38,095	34,326	32,445	31,410

**Note:**

1. Total cost of the output class includes depreciation and amortisation of \$139.147 million in 2010-11 and \$130.627 million in 2011-12.

### Output Description

Provision of customer enquiry, information, bill payment and library services to the community through Canberra Connect's shopfronts, call centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library and the Heritage Library.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.2: The Office of Transport<sup>1</sup></b>	267,760	264,396	148,397	147,871

**Note:**

1. Transport Regulation and Planning will transfer to the Justice and Community Safety Directorate and the Sustainable Development Directorate respectively, effective 1 July 2011, following changes to Administrative Arrangements.

### Output Description

Management of the ACT's road assets including stormwater infrastructure, roads, community paths, bridges, streetlights and carparks. Also includes the provision of public transport services.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.3: Waste and Recycling</b>	28,188	30,768	19,948	22,523

### Output Description

Provision of domestic waste and recyclables collection services, operation of resource management and recycling centres, and implementation and evaluation of waste management programs, including household garbage and recycling.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.4: Land Management<sup>1</sup></b>	92,161	84,284	68,075	63,348

**Note:**

1. Support for the Conservator function transfers to the Sustainable Development Directorate, effective 1 July 2011, following changes to Administrative Arrangements.

## Output Classes cont.

### Output Description

Planning and management of the ACT's parks, reserves, open space system and plantations, including associated community infrastructure. The land manager role includes: maintaining the look and feel of the city; management of land for recreational use; conservation management, including management of national parks, nature reserves and the urban forest; fire management; and pest and weed control.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.5: Environmental Regulation</b>	5,527	4,126	5,161	3,892

### Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing and significant tree preservation.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.6: Sport and Recreation<sup>1</sup></b>	34,464	n/a	20,489	n/a

#### Note:

1. Transfers to the Economic Development Directorate, effective 1 July 2011, following changes to the Administrative Arrangements.

### Output Description

Development of programs, policies and legislation, grant provision, and education and training opportunities to maintain and improve the capabilities of the sport and recreation sector. Also includes management and maintenance of sportsgrounds and facilities, and the provision of support services to high performance athletes in the ACT.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2010-11	2011-12 <sup>2</sup>	2010-11	2011-12 <sup>2</sup>
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output Class 2: Enterprise Services</b>	27,168	108,695	3,071	1,946
<b>Output 2.1: Government Services<sup>2</sup></b>	15,753	108,695	604	1,946

#### Notes:

- Total cost includes depreciation and amortisation of \$4.328 million in 2010-11 and \$14.979 million in 2011-12.
- ACT Property Group will transfer to the Directorate into output 2.1 Government Services from the former Department of Land and Property Services, effective 1 July 2011, following changes to the Administrative Arrangements

### Output Description

Incorporates businesses providing commercial services to ACT Government agencies and the private sector on a fee for service basis, including the Yarralumla Nursery, Capital Linen Services and Property and Facilities Management.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2010-11	2011-12	2010-11	2011-12
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 2.2: Events<sup>1</sup></b>	11,415	n/a	2,467	n/a

**Note:**

- Output 2.2 Events will transfer to Economic Development Directorate effective 1 July 2011, following changes to Administrative Arrangements.

### Output Description

Management and promotion of sporting and recreational events at major sporting and recreational venues including the Canberra Stadium, Manuka Oval and Stromlo Forest Park.

## Accountability Indicators

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output Class 1: Municipal Services</b>			
<b>Output 1.1: Information Services</b>			
<b>ACT Library Service</b>			
a. Library visits per capita	5.50	5.50	5.50
b. Items borrowed per capita	7.50	7.70	7.50
c. Number of users accessing databases via the Library website	212,000	200,000	200,000
d. Number of pages downloaded from library databases on the website <sup>1</sup>	300,000	200,000	200,000
e. Number of registered library users	184,300	200,000	205,000
f. Percentage of population who are library members	53%	55%	55%
g. Customer satisfaction with library services	85%	85%	85%
h. Average direct cost of public library services per visit per branch <sup>2,3</sup>	\$5.85	\$7.82	n/a
i. Direct cost of public library services per capita	\$35.35	\$35.35	\$35.35
j. Percentage of library collection purchased in previous 5 years	53%	57%	57%
k. Number of ACT publications or items added to the heritage collection	14,000	14,000	14,000
<b>Canberra Connect</b>			
l. Customer satisfaction with Canberra Connect services	90%	90%	90%
m. Call centre waiting times less than 20 seconds <sup>4,5</sup>	80%	55%	n/a
n. Contact centre waiting times less than 20 seconds <sup>5</sup>	n/a	n/a	80%
o. Average queue time at the Canberra Connect shopfronts	< 12 min	< 12 min	< 12 min
p. Average direct cost per transaction at shopfronts	\$8.92	\$9.34	\$9.47
q. Average direct cost per transaction for contact centres <sup>6</sup>	\$5.37	\$4.65	\$4.50
r. Average direct cost per transaction for web interactions <sup>7</sup>	\$0.45	\$0.57	\$0.54

**Notes:**

- Estimated Outcome and 2011-12 Target reflect Library users accessing and downloading fewer items on a pro-rata basis. A review of databases is to be undertaken and a new improved website to be launched where databases will be better featured.
- Estimated Outcome incorporates increased capital funding to improve collections.
- Existing indicator discontinued.
- Estimated Outcome impacted by significant staff turnover, coupled with the impact of providing on-the-job training to new staff.
- Existing measure (m) discontinued and replaced with (n) for clarity.
- Estimated Outcome and 2011-12 Target impacted by lower than anticipated staffing costs in the short term, due to vacancies which has led to a reduced cost per transaction.
- Estimated Outcome and 2011-12 Target increased as a result of the change in analytical tool with fewer web interactions counted.

## Accountability Indicators cont.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 1.2: The Office of Transport</b>			
<b>Infrastructure</b>			
a. Annual percentage of territorial roads resurfaced	5%	5%	5%
b. Annual percentage of municipal roads resurfaced <sup>1</sup>	4%	3%	4%
c. Percentage of customers satisfied with the public road network	> 70%	72%	>70%
d. Percentage of territorial roads in good condition	> 88%	88%	>88%
e. Percentage of bridges that meet SM1600 standard on the B Double Network <sup>2</sup>	> 60%	69%	>70%
<b>Sustainable Transport</b>			
f. Increase in length (km) of on-road cycle lanes <sup>1</sup>	50	35	50
g. Increase in length (km) of bus priority/transit lanes <sup>3,4</sup>	1	3.7	0.2
h. Increase in length (km) of community paths <sup>5</sup>	35	40	35
<b>Transport Planning and Regulation<sup>7</sup></b>			
i. Taxi cab waiting times within required standard <sup>7</sup>	100%	100%	n/a
j. Taxi cab waiting times (wheelchair accessible taxis) within required standard <sup>7</sup>	100%	100%	n/a
k. Number of random vehicle inspections per annum <sup>6,7</sup>	56,000	50,000	n/a
l. Number of audits of accredited driving instructors per annum <sup>7</sup>	440	440	n/a
m. Number of audits of authorised vehicle examiners per annum <sup>7</sup>	600	600	n/a
n. Percentage of "in use" time of fixed speed cameras <sup>3,7</sup>	95%	96%	n/a

### Notes:

- Estimated Outcome impacted by prolonged wet weather conditions that have delayed the delivery of programs.
- Estimated Outcome and 2011-12 Target reflect the ongoing program, with 18 bridges assessed in December 2010 and 15 re-rated to SM1600.
- Estimated Outcome reflects the completion of three major capital works projects that focused on public transport.
- 2011-12 Target reflects changing work programs.
- Estimated Outcome reflects higher levels of new sub-divisional developments.
- Estimated Outcome is impacted by unexpected staff absences in the on-road and vehicle inspection station teams.
- Transport Planning & Regulation function will transfer out of the Directorate, effective 1st July 2011, following changes to Administrative Arrangements.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 1.3: Waste and Recycling</b>			
<b>Waste and Recycling</b>			
a. Annual tonnes of waste to landfill per head of population <sup>1,2</sup>	0.59	0.67	0.70
b. Annual total resource recovery tonnage per head of population	1.5	1.56	1.44
c. Percentage of material recovered from the total waste stream <sup>3</sup>	75%	69%	67%
d. Annual contractor cost of kerbside collection per household	\$68.80	\$65.86	\$69.46
e. Cost of recyclables processing per tonne at Hume Materials Recovery Facility	\$20.60	\$20.48	\$20.87
f. Percentage of customers satisfied with waste collection services	98%	98%	98%
g. Contract cost of landfilling waste per tonne <sup>4</sup>	\$16.40	\$12.40	\$12.70

### Notes:

- Estimated Outcome is impacted by increased economic growth and the delivery of treated contaminated fill from the West Molonglo Ponds project.
- 2011-12 Target reflects increased building and economic activity and an increase in commercial and industrial waste.
- 2010-11 Target was based on data reported from industry during 2009-10. This data included a substantial over-estimate of annual tonnages by a large recycler which artificially inflated resource recovery results for that year. That error has subsequently been corrected, lowering the estimate of resource recovery for 2011-12. The reduced Estimated Outcome for 2010-11 along with the 2011-12 Target reflect the continuing growth of waste to landfill compared to resource recovery.
- Estimated Outcome and 2011-12 Targets reflect a combination of higher waste to landfill and reduced operational cost.

## Accountability Indicators cont.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 1.4: Land Management</b>			
<b>Land Management</b>			
a. Customer satisfaction with the management of Town and District Parks	90%	90%	90%
b. Customer satisfaction with the maintenance and pruning of street trees	80%	80%	80%
c. Customer satisfaction with the management of Nature Parks (Tidbinbilla Nature Reserve and Namadgi)	90%	90%	90%
d. Implement activities identified under the Bushfire Operational Plan (BOP) <sup>1</sup>	100%	85%	100%
e. Customer satisfaction with Children's play equipment being well maintained	90%	90%	90%
f. Customer satisfaction with the general look and feel of local suburban shopping centres	89%	89%	89%
g. Responses on Development Applications referred from ACTPLA completed within agreed timeframes <sup>2</sup>	85%	95%	85%
h. Respond to developers submissions within adopted timeframes	85%	90%	85%

**Notes:**

1. Estimated Outcome is lower than anticipated due to wet weather preventing completion of activities.
2. Estimated Outcome is impacted by fewer Development Applications being referred to TAMS.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 1.5: Environmental Regulation</b>			
<b>Environmental Regulation</b>			
a. Assess development applications for their heritage impact and advise ACTPLA within 15 working days using "stop the clock" methodology <sup>1</sup>	100%	n/a	n/a
b. Numbers of dogs processed by the Domestic Animal Shelter <sup>2</sup>	2,100	1,750	1,700
c. Percentage of saleable stray and abandoned dogs re-homed	95%	95%	95%
d. Remove abandoned vehicles on unleased land within seven working days	100%	100%	100%
e. Respond to complaints of public safety issues within two days	100%	100%	100%
f. Response & collection of 'sharps' on unleased land within 4 hours	100%	100%	100%
g. Reports of attacking dogs responded to within 4 hours	100%	100%	100%

**Notes:**

1. Indicator discontinued. Heritage Unit transferred to Chief Minister's Department, following *Administrative Arrangements 2010 (No 1)* effective 1 July 2010.
2. Estimated Outcome and 2011-12 Target reflect increased enforcement practices.

## Accountability Indicators cont.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 1.6: Sport and Recreation<sup>2</sup></b>			
<b>Sport and Recreation</b>			
a. Number of targeted programs delivered in accordance with the Australian Sports Commission agreement <sup>1</sup>	9	8	n/a
b. Customer satisfaction survey of ACT Academy of Sport services	90%	90%	n/a
c. Percentage of customers satisfied with the management of sportsgrounds	92%	92%	n/a
d. Percentage of customers satisfied with the management of aquatic centres	93%	93%	n/a

**Notes:**

1. Estimated Outcome reduced to reflect cessation of Schools Network Program.
2. Sport and Recreation Services will transfer to the Economic Development Directorate, effective 1 July 2011, following changes to Administrative Arrangements.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output Class 2: Enterprise Services</b>			
<b>Output 2.1: Government Services</b>			
<b>Capital Linen Services</b>			
a. Total tonnes of laundry delivered	5,000	5,000	5,000
b. Retain certification of Quality Management System Standard AS/NZS ISO 9001:2000	100%	100%	100%
<b>Yarralumla Nursery</b>			
c. Plant spoilage within industry standard	< 10%	< 10%	< 10%
<b>Property<sup>1</sup></b>			
d. Use of Renewable Energy	n/a	n/a	35%
e. Accommodation cost per employee	n/a	n/a	\$7,000
f. Occupancy rate for properties designated for use by non government tenants	n/a	n/a	96%

**Note:**

1. ACT Property Group will transfer to the Territory and Municipal Services Directorate from the former Department of Land and Property Services, effective 1 July 2011, following changes to Administrative Arrangements.

	2010-11 Targets	2010-11 Est. Outcome	2011-12 Targets
<b>Output 2.2: Events<sup>1</sup></b>			
<b>Territory Venues and Events</b>			
a. Number of Major Events at:			
- Canberra Stadium	23	24	n/a
- Manuka Oval	3	3	n/a
- Stromlo Forest Park	6	6	n/a
b. Own Source Revenue by Venue:			
- Canberra Stadium <sup>2</sup>	\$3,142,722	\$3,533,282	n/a
- Manuka Oval	\$284,010	\$296,707	n/a

**Notes:**

1. Output 2.2 Events will transfer to the Economic Development Directorate, effective 1 July 2011, following changes to Administrative Arrangements.
2. Estimated Outcome reflects additional revenue from the Canberra Raiders semi-final game.

## Changes to Appropriation

### Changes to Appropriation - Controlled

Government Payment for Outputs	2010-11 Est.Out. \$'000	2011-12 Budget \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>2010-11 Budget</b>	<b>306,193</b>	<b>304,116</b>	<b>302,763</b>	<b>302,425</b>	<b>302,425</b>
<b>FMA Section 16B Rollovers from 2009-10</b>					
National Disaster Resilience Program	385	-	-	-	-
Removal of Dead and Drought Affected Trees	300	-	-	-	-
Whole of Government Receipts and Payments System- Replacement of Road Transport Authority Computer System - Maintenance and Enhancements	250	-	-	-	-
Implementation of Climate Change Strategy - One Million New Trees over 10 Years	135	-	-	-	-
Upgrade and Expand the Woden Gymnastics Club	100	-	-	-	-
Program to Reduce Feral Rabbits	76	-	-	-	-
New Landfill for the ACT	73	-	-	-	-
Physical Activity Targeted Population Program - Disability and Ageing	71	-	-	-	-
National Disaster Mitigation Program	67	-	-	-	-
Parking Strategy Implementation	56	-	-	-	-
Park 'n' Ride and Bike 'n' Ride Facilities in Erindale and Mitchell	34	-	-	-	-
<b>Technical Adjustments</b>					
Transfer - Events to Chief Minister's Department	(195)	(371)	(378)	(385)	(392)
Transfer - Heritage Unit to Chief Minister's Department	(1,438)	(1,404)	(1,421)	(1,436)	(1,459)
Transfer - City Marketing and Improvements Levy	(10)	(1,986)	(1,941)	(1,948)	(1,948)
<b>2011-12 Budget Policy Adjustments</b>					
Transport for Canberra - Improved ACTION Network Services	-	2,490	2,552	2,416	2,481
Transport for Canberra -Transport Information	-	500	513	525	538
ACTION Operations	-	4,300	3,429	631	647
Canberra's Urban Treescapes	-	1,150	1,400	1,650	2,000
Woodland Restoration	-	250	250	250	250
Conservation Measures for Threatened Species and Communities	-	100	100	100	-
Remediation of Asbestos	-	175	-	-	-
Rabbit Control in Nature Reserves	-	200	154	158	-
Pest Plant Management	-	500	492	405	372
Increased Support for RSPCA Services	-	150	-	-	-
Growth in Municipal Service Delivery	-	1,121	1,023	1,049	1,075
Increased Uptake of Renewable Energy by the ACT Government	-	610	683	765	856
Transport for Canberra – Walking and Cycling Infrastructure	-	-	-	25	25
Transport for Canberra – City Path Lighting	-	-	-	1	2
Transport for Canberra – Bus Stop Upgrades to Disability Standards	-	-	-	10	20
Transport for Canberra – Bus Priority Gundaroo Drive/Barton Highway (Feasibility)	-	150	-	-	-
Transport for Canberra – Freeway Bus Stops on Adelaide Avenue Transitway (Feasibility)	-	200	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

<b>Government Payment for Outputs cont.</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2012-13</b>	<b>2013-14</b>	<b>2014-15</b>
	<b>Est.Out.</b>	<b>Budget</b>	<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Transport for Canberra - Woden Bus Depot Upgrade	-	351	375	389	399
Namadgi P10 School – Pedestrian Bridge	-	-	80	80	80
Transport for Canberra – Bridge Strengthening on Commercial Routes	-	-	-	22	22
Transport for Canberra – Bridge Safety Fences	-	-	-	6	12
Transport for Canberra – West Belconnen Intersection Upgrades	-	-	-	15	30
Transport for Canberra – Public Transport Infrastructure	-	-	5	10	15
Fyshwick Stormwater Augmentation – Stage 2	-	-	-	26	52
Deakin Stormwater Augmentation – Stage 1	-	-	-	15	30
Centenary Trail	-	-	-	388	395
Molonglo Riverside Park Planning (Design)	-	210	-	-	-
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	-	-	-	30	90
Invasive Environmental Weed Control – Lake Burley Griffin	-	-	7	15	15
Restoration of Waterways and Surrounds	-	200	-	-	-
Shade Structures – Existing Playgrounds	-	-	4	4	4
Park Signs	-	-	-	1	2
Accessible Public Toilets	-	-	150	150	150
Street Level Recycling	-	80	-	-	-
ACTION - Fuel Facilities at Depots	-	-	25	69	112
Construction of Workshop Spaces - Hume Resource Recovery Estate	-	-	-	18	35
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	-	-	50	100	150
Transport for Canberra – Traffic Camera Network Upgrade	-	-	-	5	10
Whole-of-Government Directory Upgrades	-	55	57	59	61
North Weston Pond and Bridge – additional funding	-	-	-	-	200
Revised Wage Parameters	-	(131)	823	804	801
Savings Initiative	-	(4,227)	(5,262)	(5,319)	(5,381)
Savings - Radio System Replacement	-	(180)	(360)	(360)	(360)
<b>2011-12 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	708	726	744	4,356
Revised Indexation Parameters - Community Service Obligations	-	104	106	110	1,238
Revised Superannuation Contributions	-	1,061	759	442	(4)
Transport for Canberra - Phillip and Majura Avenue Intersections Upgrade	-	-	-	-	10
Transport for Canberra - Major Bus Stops Program	-	-	-	-	24
Transport for Canberra - Installation of Bus Shelters	-	-	-	-	5
Transport for Canberra - Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	-	-	-	-	42
Transport for Canberra - Flemington Road Bus Priority Study (Design)	-	-	-	-	(8)
Transport for Canberra - Park and Ride Facilities	-	-	-	-	22
Transport for Canberra - Bike and Ride Facilities	-	-	-	-	6
Transport for Canberra - Gungahlin Town Centre Major Bus Station	-	-	-	-	17
Transport for Canberra - Erindale Centre Major Bus Station	-	-	-	-	31

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Government Payment for Outputs cont.	2010-11 Est.Out. \$'000	2011-12 Budget \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
Transport for Canberra - Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	-	-	-	-	73
Transport for Canberra - Point to Point Cameras	-	-	-	-	15
Transport for Canberra - Variable Message Signs	-	-	-	-	24
Transport for Canberra - Real Time Passenger Information System	-	-	-	-	480
Forde – Horse Park and Gundaroo Drives Intersection Upgrade					12
Watson – Stormwater Upgrade – Aspinall Street Block 2, Section 95					12
Fyshwick – Intersection Upgrades – Gladstone Street Section 26					12
Barton - Intersection Upgrades - Darling Street Section 22	-	-	-	-	11
North Weston - Road Intersection Reconstruction	-	-	-	-	140
Coombs Water Quality Control Ponds	-	-	-	-	170
Ginninderra and Aikman Drives Intersection Upgrade	-	-	-	-	25
Sandford Street Extension to Federal Highway - Additional Funding	-	-	-	-	50
ACTION - Water Efficiency Improvements for Bus Wash Facilities	-	-	-	-	4
Transport for Canberra - Street Lighting in the City	-	-	-	-	10
Transport for Canberra - City Path Lighting	-	-	-	-	15
Transfer - ACT Property Group from the Department of Land and Property Services	-	738	818	818	818
Transfer - Support for the Conservator of Flora and Fauna to Sustainable Development Directorate	-	(1,969)	(2,010)	(2,028)	(1,953)
Transfer - Transport Planning Services to Sustainable Development Directorate	-	(1,366)	(1,242)	(1,100)	(1,116)
Transfer - Territory Records Office to Shared Services	-	(829)	(851)	(865)	(884)
Transfer - Road Safety to Justice and Community Safety Directorate	-	(867)	(878)	(885)	(897)
Transfer - Transport Regulation to Justice and Community Safety Directorate	-	(13,211)	(12,683)	(12,682)	(12,847)
Transfer - Sport and Recreation Services to Economic Development Directorate	-	(28,539)	(20,711)	(21,337)	(21,756)
Transfer - Territory Venues and Events to Economic Development Directorate	-	(1,999)	(2,038)	(2,067)	(2,107)
Rollover -Implementation of Climate Change Strategy One Million New Trees over 10 Years	(100)	100	-	-	-
Rollover - Grant for a New Basketball Centre and Player Amenities	(450)	450	-	-	-
Rollover - Lyneham Precinct - Regional Tennis and Sports Centre - Stage 2	(2,400)	2,400	-	-	-
Rollover - Lyneham Sports Precinct Development Stage 1	(1,500)	1,500	-	-	-
Rollover - Whole of Government Receipts and Payments System - Replacement	(197)	197	-	-	-
Rollover -Trial of Bulky Waste Collection	(170)	170	-	-	-
Rollover - Materials Recycling at Mugga Lane Transfer Station	(530)	530	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

<b>Government Payment for Outputs cont.</b>	<b>2010-11 Est.Out. \$'000</b>	<b>2011-12 Budget \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>	<b>2014-15 Estimate \$'000</b>
Rollover - New Landfill for the ACT	(215)	215	-	-	-
Rollover - RTA Computer System - Maintenance and Enhancements	(600)	600	-	-	-
Rollover - Lyneham Precinct - Regional Tennis & Sports Centre Stage 2	(1,350)	1,350	-	-	-
Rollover - Belconnen to City Bus Transitway Feasibility	(100)	100	-	-	-
Rollover - Jerrabomberra Wetlands Weed Control	(60)	60	-	-	-
Rollover - Strategic Bushfire Management Plan - Version 2	(800)	800	-	-	-
Revised Funding Profile - National Highways	(51)	4	31	31	-
Cessation - Support for Accelerated Land Development	-	-	-	-	(944)
Cessation - Threatened Species Conservation	-	-	-	-	(3)
Savings - Gungahlin Canberra Connect Shopfront (Feasibility)	(41)	-	-	-	-
Commonwealth Grants - Interstate Road Transport	68	66	64	80	(331)
Commonwealth Grants - Network Projects - Local Government	(15)	9	-	-	(470)
<b>2011-12 Budget</b>	<b>297,586</b>	<b>270,991</b>	<b>267,664</b>	<b>264,429</b>	<b>268,118</b>
<b>Changes to Appropriation - Territorial</b>					
<b>Payment for Expenses on Behalf of Territory</b>	<b>2010-11 Est.Out. \$'000</b>	<b>2011-12 Budget \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>	<b>2014-15 Estimate \$'000</b>
<b>2010-11 Budget</b>	<b>685</b>	<b>396</b>	<b>441</b>	<b>452</b>	<b>452</b>
<b>Technical Adjustments</b>					
Transfer - Heritage Unit to Chief Minister's Department	(585)	(296)	(307)	(318)	(326)
<b>2011-12 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	-	(16)	(16)	(8)
Transfer - Sport and Recreation Services to Economic Development Directorate	-	(100)	(118)	(118)	(118)
<b>2011-12 Budget</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Changes to Appropriation - Controlled</b>					
<b>Capital Injections</b>	<b>2010-11 Est.Out. \$'000</b>	<b>2011-12 Budget \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>	<b>2014-15 Estimate \$'000</b>
<b>2010-11 Budget</b>	<b>261,101</b>	<b>226,728</b>	<b>101,738</b>	<b>49,039</b>	<b>49,039</b>
<b>FMA Section 16B Rollovers from 2009-10</b>					
Upgrade of Bunda Street Paving	1,702	-	-	-	-
Barry Drive Bus Lanes - Roads to Recovery Program	1,209	-	-	-	-
Establishment of Regional Community Facilities and Neighbourhood Halls	965	-	-	-	-
Flemington Road Bus Lanes – Roads to Recovery Program	934	-	-	-	-
Shopping Centre Improvements	926	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Capital Injections cont.	2010-11	2011-12	2012-13	2013-14	2014-15
	Est.Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Glebe Park Pavement Replacement	894	-	-	-	-
Playground Safety Program – Upgrade of Open Space Playground Assets to Meet Current Australian Standards	736	-	-	-	-
Cycle Lanes and Paths – State Circle Clockwise Lanes	655	-	-	-	-
Drought Proofing Parks and Open Spaces	574	-	-	-	-
Woden Town Centre – Wilbow and Easty Streets Infrastructure	539	-	-	-	-
Fire Trails Upgrade	526	-	-	-	-
Flemington Road Duplication	524	-	-	-	-
Urban Landscape and Built Asset Improvements	521	-	-	-	-
Stormwater Augmentation Program	479	-	-	-	-
Urban Open Space – Upgrades	465	-	-	-	-
Kings Highway Upgrade	441	-	-	-	-
Parks and Reserves – Improvements to Playgrounds, Recreational Amenities and Tracks	437	-	-	-	-
Bridge Safety Fencing – Continue Implementation of Screens on Pedestrian and Select Vehicle Bridges over Arterial Roads	363	-	-	-	-
Road Safety Improvements – Including Upgrade of Traffic Signals at Melrose/Hindmarsh Intersection over Two Years	340	-	-	-	-
Molonglo Corridor Tree Planting	337	-	-	-	-
Enhance Library Collections	316	-	-	-	-
Bonner – Western Distributor Road and Sewer	250	-	-	-	-
Hume - Lanyon Drive – Stage 2	225	-	-	-	-
Local Shopping Precincts Upgrades	214	-	-	-	-
Road Safety Message Signs	214	-	-	-	-
ACTION – New Ticketing System	3,431	-	-	-	-
ACTION Bus Fleet Replacement	(3,223)	-	-	-	-
Crace – Road Intersections Infrastructure	204	-	-	-	-
City Central Infrastructure Replacement, including Paving, Lighting and Street Furniture	204	-	-	-	-
Mitchell – Design and Construction of Household Hazardous Waste Drop-Off Facility	169	-	-	-	-
Urban Open Space	158	-	-	-	-
Libraries Upgrades	157	-	-	-	-
Landscape Upgrade Works Across Canberra, including Barbecues, Park and Street Furniture in Open Space and Shopping Centres, Shrub Beds and Bollards	153	-	-	-	-
Gungahlin College Precinct – Offsite Works	128	-	-	-	-
Construction Projects – Upgrade of Lyons Local Shopping Centre	124	-	-	-	-
Tharwa Bridge Foundation Works – Roads to Recovery Program	121	-	-	-	-
Bill Poster Silos to City and District Shopping Centres	118	-	-	-	-
Lake Ginninderra Foreshore Upgrade Stage 3	112	-	-	-	-
Construction – Implement Priorities from Current Feasibility Study of High Ranked Streets in Downer/Dickson/Hackett area – Antill, Phillip, Majura Sts; Griffith - Flinders Way; Holt – Spofforth Street	108	-	-	-	-
Enclosed Oval within Crinigan Circle, Gungahlin	104	-	-	-	-
National Partnership – Black Spots Program	104	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Capital Injections cont.	2010-11	2011-12	2012-13	2013-14	2014-15
	Est.Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Kingston - Inner South Library Collection	100	-	-	-	-
Tuggeranong Town Park Stage	99	-	-	-	-
Toilet Refurbishment Black Mountain Peninsula District Park, Acton	98	-	-	-	-
Radio System Upgrade	98	-	-	-	-
Canberra Central Business District Upgrade Program	94	-	-	-	-
West Belconnen Landfill Sullage Pit Remediation	91	-	-	-	-
Lake Ginninderra Foreshore Stage 2 (Emu Inlet) Upgrade	87	-	-	-	-
City Centre Infrastructure Upgrades	80	-	-	-	-
Throsby District Playing Fields and Netball Centre	79	-	-	-	-
Forde - Access Road and Trunk Sewer	78	-	-	-	-
Mulligan's Flat Signage and Paths	75	-	-	-	-
Motorsport Funding – Off Road Riding Area	74	-	-	-	-
Heritage Signs	72	-	-	-	-
Gungahlin Leisure Centre – Forward Design	67	-	-	-	-
Community Paths Program – Jerrabomberra Wetlands and Nature Reserve	63	-	-	-	-
Care for Nature Reserves	58	-	-	-	-
Restoration of Tharwa Bridge	55	-	-	-	-
Additional Seats and Signage at Bus Stops	53	-	-	-	-
Coombs and Wright – Water Supply	52	-	-	-	-
Fyshwick – Additional Road Works and Intersection Upgrades	52	-	-	-	-
Heritage Signage – Acton Precinct	48	-	-	-	-
Heritage Signage	48	-	-	-	-
Master Plan for West Belconnen Landfill	46	-	-	-	-
"Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	45	-	-	-	-
Bruce – Braybrooke Street Extension	42	-	-	-	-
Canberra Stadium – Purchase of Architectural and Engineering Plans	34	-	-	-	-
Canberra Stadium – Improvements to Site Security Systems and Installation of Access Control System	34	-	-	-	-
Tree Replacement Program – Locations in the Inner North and Inner South Regions	34	-	-	-	-
Safe and Efficient Road Network – Parking Signage	29	-	-	-	-
Establishment of New Nature Reserves	28	-	-	-	-
City West Infrastructure Stage 2 – Childers Street Precinct	27	-	-	-	-
Enhance Library Collections	26	-	-	-	-
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	26	-	-	-	-
Mugga - Stage 2 Construction of a Relocatable 12 Metre High Litter Netting	26	-	-	-	-
ACT Motorsports Fund	23	-	-	-	-
Street and Park Trees Removal and Plantings	22	-	-	-	-
Burgmann Anglican School Access	17	-	-	-	-
Horse Park Drive Extension to Burrumarra Avenue	17	-	-	-	-
West Belconnen School - Access Road and Amenity Improvements	17	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

<b>Capital Injections cont.</b>	<b>2010-11 Est.Out. \$'000</b>	<b>2011-12 Budget \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>	<b>2014-15 Estimate \$'000</b>
North Region and South Region Fuel Facility Upgrades – Upgrade Facilities to EPA Standards; Fuel Dispensing Bowsers; Linked Fuel Monitoring Software and Anti-slip Driveway Coating	17	-	-	-	-
Macgregor West – Parkwood Road Infrastructure	17	-	-	-	-
Facilities Improvements – Provides for Upgrades to Ageing Infrastructure, Irrigation Systems, Pavilions and Toilets at Pools and Ovals/District Playing Fields	16	-	-	-	-
Kingston – Inner South Library	13	-	-	-	-
Stromlo Forest Park – Landscape and Amenity Planning	8	-	-	-	-
Covered Barbeques	8	-	-	-	-
Manuka Oval – Upgrade Security to Main Office Operations Facility and Function Area in Bradman Stand	6	-	-	-	-
Bike Racks and Free Bus Service for Cyclists	6	-	-	-	-
Restoration of Hobday's Cottage and English Gardens	6	-	-	-	-
London Circuit Pavement – Roads to Recovery Program	5	-	-	-	-
CCTV at Bus Interchanges – Continue Upgrade and Implementation Program	5	-	-	-	-
Master Plan for Mugga Lane Resource Management Centre	5	-	-	-	-
Mitchell – Design and Construction of Reuse Facility and Shed	3	-	-	-	-
Canberra Stadium - Upgrade Handrails to Comply with New Building Codes	2	-	-	-	-
Whole of Government Receipts and Payments System - Replacement	2	-	-	-	-
National Partnership – Roads to Recovery Program	2,400	-	-	-	-
<b>Technical Adjustments</b>					
Transfer - ACT Property Group to Department of Land and Property Services	(51,464)	(44,800)	(3,800)	(3,200)	-
Transfer – Heritage Unit to Chief Minister's Department	(978)	(128)	(131)	(135)	(138)
<b>2011-12 Budget Policy Adjustments</b>					
Transport for Canberra – Majura Parkway	-	-	50,000	60,000	34,000
Transport for Canberra – Walking and Cycling Infrastructure	-	1,500	-	-	-
Transport for Canberra – City Path Lighting	-	100	100	100	100
Transport for Canberra – Bus Stop Upgrades to Disability Standards	-	1,000	-	-	-
Transport for Canberra – Barton Bus Station (Design)	-	150	-	-	-
Transport for Canberra – City Area Bus Layover Facility (Design)	-	1,000	-	-	-
Transport for Canberra – Northbourne Avenue Transitway (Design)	-	2,500	-	-	-
Transport for Canberra - Woden Bus Depot Upgrade	-	1,243	576	1,306	541
Namadgi P10 School – Pedestrian Bridge	-	6,000	-	-	-
Transport for Canberra – Bridge Strengthening on Commercial Routes	-	1,000	-	-	-
Transport for Canberra – Bridge Safety Fences	-	600	-	-	-
Transport for Canberra – West Belconnen Intersection Upgrades	-	1,500	-	-	-
Transport for Canberra – Public Transport Infrastructure	-	500	500	500	500
Transport for Canberra – Dickson Major Bus Station (Design)	-	300	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Capital Injections cont.	2010-11	2011-12	2012-13	2013-14	2014-15
	Est.Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Fyshwick Stormwater Augmentation – Stage 2	-	2,600	-	-	-
Deakin Stormwater Augmentation – Stage 1	-	1,500	-	-	-
Centenary Trail	-	1,700	1,400	200	-
Molonglo Riverside Park Planning (Design)	-	1,900	-	-	-
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	-	3,400	1,120	-	-
Invasive Environmental Weed Control – Lake Burley Griffin	-	150	150	-	-
Restoration of Waterways and Surrounds	-	1,500	-	-	-
Shade Structures - Existing Playgrounds	-	400	-	-	-
Park Signs	-	100	-	-	-
Accessible Public Toilets	-	1,200	-	-	-
Street Level Recycling	-	165	-	-	-
ACTION - Fuel Facilities at Depots	-	2,540	1,843	-	-
Construction of Workshop Spaces - Hume Resource Recovery Estate	-	1,770	-	-	-
ACT New Landfill and Other Studies	-	2,750	-	-	-
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells	-	550	600	600	800
Mugga Lane – Rehabilitation of Old Landfill Cells	-	700	800	800	800
Rehabilitation of Building Waste Recycling	-	1,000	-	-	-
Transport for Canberra – Traffic Camera Network Upgrade	-	500	-	-	-
Radio System Replacement	-	4,508	-	-	-
Whole-of-Government Directory Upgrades	-	100	-	-	-
North Weston Pond and Bridge – Additional funding	-	15,000	5,000	-	-
<b>2011-12 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	-	-	-	522
Transfer - Territory Venues and Events to Economic Development Directorate	-	(2,005)	(1,081)	(1,117)	(1,153)
Transfer - Sport & Recreation Services to Economic Development Directorate	-	(27,269)	(15,647)	(2,609)	(2,671)
Transfer - ACT Property Group from the Department of Land and Property Services	-	3,245	2,404	2,464	2,526
Revised Funding Profile - "Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	(2,474)	2,474	-	-	-
Revised Funding Profile - Belconnen Skate Park (Design)	(800)	800	-	-	-
Revised Funding Profile - Bonner - Western Distributor Road and Sewer Extension	2,925	(2,925)	-	-	-
Revised Funding Profile - Bridge Strengthening on Commercial Routes	(599)	599	-	-	-
Revised Funding Profile - Canberra Stadium Video Replay Screen and Scoreboard	(100)	100	-	-	-
Revised Funding Profile - Enclosed Oval within Crinigan Circle - Gungahlin	(100)	100	-	-	-
Revised Funding Profile - Extension of the Mugga Lane Resource Management Centre Landfill Cell	(1,241)	1,241	-	-	-
Revised Funding Profile - Forde - Access Road and Trunk Sewer	(73)	-	-	-	-
Revised Funding Profile - Forde - Mulligans Flat Road Extension and Water Quality Control Pond	5,000	(5,000)	-	-	-
Revised Funding Profile – National Partnership Roads to Recovery Program	(1,700)	566	567	567	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Capital Injections cont.	2010-11	2011-12	2012-13	2013-14	2014-15
	Est.Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Revised Funding Profile - Gungahlin Drive Extension - Stage 2	20,309	(20,309)	-	-	-
Revised Funding Profile - Gungahlin Enclosed Oval (Sports Complex)	(153)	153	-	-	-
Revised Funding Profile - Gungahlin Leisure Centre (Design)	(2,432)	2,432	-	-	-
Revised Funding Profile - Hume - Lanyon Drive Upgrade - Stage 2	(1,542)	1,542	-	-	-
Revised Funding Profile - Jerrabomberra Wetlands Infrastructure Improvements	(138)	138	-	-	-
Revised Funding Profile - Kings Highway Upgrade	(3,846)	3,846	-	-	-
Revised Funding Profile - Lake Ginninderra Community Path Lighting	(102)	102	-	-	-
Revised Funding Profile - Lake Ginninderra Foreshore - Stage 2 (Emu Inlet) Upgrade	(1,335)	1,335	-	-	-
Revised Funding Profile - Lawson - Ginninderra and Aikman Drives - Intersection Upgrade	700	(700)	-	-	-
Revised Funding Profile - Lyneham Precinct - Regional Tennis and Sports Centre - Stage 2	17	(17)	-	-	-
Revised Funding Profile - Lyneham Precinct Redevelopment Stage 3	(2,093)	2,093	-	-	-
Revised Funding Profile - Motorsport Funding	(200)	200	-	-	-
Revised Funding Profile - North Weston Pond and Bridge	2,479	(2,479)	-	-	-
Revised Funding Profile - North-South Arterial Road for Molonglo Suburbs	(10,271)	10,271	-	-	-
Revised Funding Profile - Page and Fyshwick Stormwater Augmentation	2,000	(2,000)	-	-	-
Revised Funding Profile - Playground Safety Program Upgrade of Open Space Playground Assets	(110)	110	-	-	-
Revised Funding Profile - Remediation of West Belconnen Land Fill Borrow Pit	(929)	929	-	-	-
Revised Funding Profile - Restoration of Hobday's Cottage and English Gardens	73	-	-	-	-
Revised Funding Profile - Restoration of Tharwa Bridge	1,700	(1,700)	-	-	-
Revised Funding Profile - Strategic Bushfire Management Plan Version 2	(365)	365	-	-	-
Revised Funding Profile - The Sanctuary at Tidbinbilla - Stage 2 and Birrigai Outdoor School Development	(1,496)	1,496	-	-	-
Revised Funding Profile - Throsby Multisport Complex (Design)	(410)	410	-	-	-
Toilet Refurbishment	(428)	428	-	-	-
Revised Funding Profile - Town and District Park Upgrades	(46)	46	-	-	-
Revised Funding Profile -Transport for Canberra - Canberra Avenue Bus Priority Measures	(51)	51	-	-	-
Revised Funding Profile - Transport for Canberra - Cotter Road Improvements	59	(59)	-	-	-
Revised Funding Profile - Transport for Canberra - Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	(12)	12	-	-	-
Revised Funding Profile - Transport for Canberra - ACT Road Safety Measures	76	(76)	-	-	-
Revised Funding Profile - Transport for Canberra - Belconnen to City Transitway Stage 1	(283)	283	-	-	-
Revised Funding Profile -Transport for Canberra - Bike and Ride Facilities	(60)	60	-	-	-
Revised Funding Profile - Transport for Canberra - Erindale Centre Major Bus Station	(30)	30	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Controlled cont.

Capital Injections cont.	2010-11	2011-12	2012-13	2013-14	2014-15
	Est.Out. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
Revised Funding Profile - Transport for Canberra - Gungahlin Town Centre Major Bus Station	(67)	67	-	-	-
Revised Funding Profile - Transport for Canberra - Installation of Bus Shelters	(389)	389	-	-	-
Revised Funding Profile - Transport for Canberra - Park and Ride Facilities	(150)	150	-	-	-
Revised Funding Profile - Transport for Canberra - Point to Point Cameras	500	-	(500)	-	-
Revised Funding Profile - Upgrade of Airport Roads - Stage 2	(3,068)	3,068	-	-	-
Revised Funding Profile - West Belconnen Landfill Sullage Pit Remediation	(45)	45	-	-	-
Revised Funding Profile - Whole of Government Receipts and Payments System - Replacement	(247)	247	-	-	-
Revised Funding Profile - Bike Racks and Free Bus Services for Cyclists	14	(14)	-	-	-
Revised Funding Profile - ACTION - Water Efficiency Improvements for Bus Wash Facilities	(125)	125	-	-	-
Revised Funding Profile - ACTION Bus Fleet Replacement	(2,184)	17,609	(3,460)	(11,965)	-
Revised Funding Profile - National Highways	51	(4)	(31)	(31)	-
Cessation - ACTION Bus Fleet Replacement	-	-	-	-	(13,000)
Cessation - Transport for Canberra - Canberra Avenue Bus Priority Measures	-	-	-	-	(3,850)
Cessation - Transport for Canberra - Park and Ride Facilities	-	-	-	-	(1,000)
Cessation - Extension of the Mugga Lane Resource Management Centre Landfill Cell	-	-	-	-	(200)
Cessation - Strategic Bushfire Management Plan Version 2	-	-	-	-	(974)
Cessation - Shopping Centre Upgrade Program – Red Hill and Lyons	-	-	-	-	(1,500)
Cessation - Town and District Park Upgrades	-	-	-	-	(2,000)
Cessation - Canberra CBD Upgrade Program	-	-	-	-	(3,200)
<b>2011-12 Budget</b>	<b>226,459</b>	<b>235,826</b>	<b>142,148</b>	<b>96,519</b>	<b>59,142</b>

## 2011-12 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2011-12 \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	Physical Completion Date
<b>New Capital Works</b>						
<u>Roads ACT</u>						
Transport for Canberra – Majura Parkway <sup>1</sup>	144,000	-	-	50,000	60,000	Jun 2015
Transport for Canberra – Walking and Cycling Infrastructure	1,500	-	1,500	-	-	Jun 2012
Transport for Canberra – City Path Lighting <sup>2</sup>	400	-	100	100	100	Jun 2015
Transport for Canberra – Bus Stop Upgrades to Disability Standards	1,000	-	1,000	-	-	Jun 2012
Transport for Canberra – Bus Priority at Gundaroo Drive/Barton Highway (Feasibility)	150	-	150	-	-	Jun 2012
Transport for Canberra – Barton Bus Station (Design)	150	-	150	-	-	Jun 2012
Transport for Canberra – Freeway Bus Stops on Adelaide Avenue Transit Lane (Feasibility)	200	-	200	-	-	Jun 2012
Transport for Canberra – City Area Bus Layover Facility (Design)	1,000	-	1,000	-	-	Jun 2012
Transport for Canberra – Northbourne Avenue Transitway (Design)	2,500	-	2,500	-	-	Jun 2012
Namadgi P-10 School – Pedestrian Bridge	6,000	-	6,000	-	-	Jun 2012
Transport for Canberra – Bridge Strengthening on Commercial Routes	1,000	-	1,000	-	-	Jun 2012
Transport for Canberra – Bridge Safety Fences	600	-	600	-	-	Jun 2012
Transport for Canberra – West Belconnen Intersection Upgrades	1,500	-	1,500	-	-	Jun 2012
Transport for Canberra – Public Transport Infrastructure <sup>3</sup>	2,000	-	500	500	500	Jun 2015
Transport for Canberra – Dickson Major Bus Station (Design)	300	-	300	-	-	Jun 2012
Fyshwick Stormwater Augmentation – Stage 2	2,600	-	2,600	-	-	Jun 2012
Deakin Stormwater Augmentation – Stage 1	1,500	-	1,500	-	-	Jun 2012
<u>Parks, Conservation and Land</u>						
Centenary Trail	3,300	-	1,700	1,400	200	Jul 2013
Molonglo Riverside Park Planning (Design)	1,900	-	1,900	-	-	Jun 2012
Eastern Valley Way Inlet – Stage 2 Inlet and Public Realm	4,520	-	3,400	1,120	-	Jun 2013
Invasive Environmental Weed Control – Lake Burley Griffin	300	-	150	150	-	Jun 2013
Restoration of Waterways and Surrounds	1,500	-	1,500	-	-	Jun 2012
Shade Structures – Existing Playgrounds	400	-	400	-	-	Jun 2012
Park Signs	100	-	100	-	-	Jun 2012
Accessible Public Toilets	1,200	-	1,200	-	-	Jun 2012
Street Level Recycling	165	-	165	-	-	Jun 2012
<u>ACTION</u>						
Transport for Canberra – Woden Bus Depot Upgrade <sup>4</sup>	3,666	-	1,243	576	1,306	Jun 2016
ACTION – Fuel Facilities at Depots	4,383	-	2,540	1,843	-	Jun 2013

## 2011-12 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2011-12 \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	Physical Completion Date
<b>New Capital Works cont.</b>						
<i>ACT NoWaste</i>						
Construction of Workshop Spaces – Hume Resource Recovery Estate	1,770	-	1,770	-	-	Jun 2012
West Belconnen Resource Management Centre Rehabilitation of Landfill Cells <sup>5</sup>	2,550	-	550	600	600	Jun 2015
Mugga Lane – Rehabilitation of Old Landfill Cells <sup>6</sup>	3,100	-	700	800	800	Jun 2015
Rehabilitation of Building Waste Recycling	1,000	-	1,000	-	-	Jun 2012
ACT New Landfill and Other Studies	2,750	-	2,750	-	-	Jun 2012
<b>Total New Capital Works</b>	<b>199,004</b>	<b>-</b>	<b>41,668</b>	<b>57,089</b>	<b>63,506</b>	
<b>Capital Upgrades</b>						
OH&S Improvements	30	-	30			
Road Safety Measures and Rehabilitation	3,680	-	3,680			
Water Resources/Stormwater Improvements	4,025	-	4,025			
Sustainable Transport Initiatives	350	-	350			
Neighbourhood Improvements	860	-	860			
Residential Street Improvements	225	-	225			
Open Space Improvements	3,200	-	3,200			
Public Libraries	350	-	350			
Public Transport Infrastructure	395	-	395			
ACT NoWaste	670	-	670			
ACTION	1,073	-	1,073			
Property Upgrades	2,345	-	2,345			
<b>Total Capital Upgrades</b>	<b>17,203</b>	<b>-</b>	<b>17,203</b>			
<b>Total New Works</b>	<b>216,207</b>	<b>-</b>	<b>58,871</b>	<b>57,089</b>	<b>63,506</b>	
<b>Works in Progress</b>						
<i>Roads ACT</i>						
Transport for Canberra – Parkes Way Widening	14,700	-	1,200	13,500	-	Jun 2013
Transport for Canberra – Phillip and Majura Avenues Intersection Upgrade	1,000	100	900	-	-	Apr 2012
Transport for Canberra – Cotter Road Improvements	7,150	209	501	6,440	-	May 2013
Transport for Canberra – City Path Lighting	1,500	500	1,000	-	-	Jun 2012
Transport for Canberra – Major Bus Stops Program	1,750	150	800	800	-	Jun 2013
Transport for Canberra – Installation of Bus Shelters	1,000	111	889	-	-	Jun 2012
Transport for Canberra – Canberra Avenue Bus Priority Measures	8,200	149	351	3,850	3,850	Apr 2014
Transport for Canberra – Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	4,250	238	4,012	-	-	Jun 2012
Transport for Canberra – Park and Ride Facilities	4,100	750	1,350	1,000	1,000	Jun 2014

## 2011-12 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2011-12 \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	Physical Completion Date
<b>Works in Progress cont.</b>						
<u>Roads ACT cont.</u>						
Transport for Canberra – Improvements to City Bus Services and Facilities	2,000	100	900	1,000	-	Mar 2013
Transport for Canberra – Gungahlin Town Centre Major Bus Station	1,675	108	1,567	-	-	Jun 2012
Transport for Canberra – Erindale Centre Major Bus Station	3,150	120	3,030	-	-	Feb 2012
Transport for Canberra – Bike and Ride Facilities	700	190	310	200	-	Jun 2013
Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	7,300	417	6,883	-	-	Jun 2012
Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	7,000	100	4,000	2,900	-	Jun 2013
Bridge Strengthening on Commercial Routes	1,000	401	599	-	-	Jun 2012
Majura and Sutton Road Pavement Rehabilitation	2,250	250	2,000	-	-	Jun 2012
Transport for Canberra – Flemington Road Bus Priority Study (Design)	750	100	650	-	-	Apr 2012
Transport for Canberra – ACT Road Safety Strategy (Design)	500	326	174	-	-	Jun 2012
Transport for Canberra – Belconnen to City Bus Transitway Alignment (Feasibility)	200	100	100	-	-	Nov 2011
Cycling, Signage, Footpaths	9,200	5,000	2,100	2,100	-	Jun 2013
Hume – Lanyon Drive Upgrade – Stage 2 <sup>7</sup>	11,000	9,458	1,542	-	-	Sep 2011
Kings Highway Upgrade <sup>7</sup>	20,000	5,253	14,747	-	-	Aug 2012
Upgrade of Airport Roads – Majura Parkway <sup>7</sup>	9,500	1,269	6,231	2,000	-	Jun 2013
Monaro Hwy Duplication	18,500	8,663	9,837	-	-	Jun 2012
North-South Arterial Road for Molonglo Suburbs	34,500	18,238	16,262	-	-	Jun 2012
North Weston Pond and Bridge <sup>8</sup>	40,000	20,000	15,000	5,000	-	Jun 2013
Gungahlin Drive Extension – Stage 2	85,500	63,062	22,438	-	-	Jun 2012
<u>Parks, Conservation and Land</u>						
Lake Ginninderra Community Path Lighting	1,000	898	102	-	-	Aug 2011
Strategic Bushfire Management Plan Version 2	3,798	560	1,306	958	974	Jun 2020
Belconnen Skate Park	2,200	1,400	800	-	-	Jul 2011
Jerrabomberra Wetlands Infrastructure Improvements	2,341	136	535	1,670	-	Jun 2013
Care for Nature Reserves	950	575	375	-	-	Jun 2012
Shopping Centre Upgrade Program – Red Hill and Lyons	8,000	1,400	1,500	3,600	1,500	Jun 2014
Town and District Park Upgrades	6,000	1,954	1,546	500	2,000	Jun 2014

## 2011-12 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2011-12 \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	2013-14 Financing \$'000	Physical Completion Date
<b>Works in Progress cont.</b>						
<i><u>Parks, Conservation and Land cont.</u></i>						
Lake Ginninderra Foreshore Stage 2 (Emu Inlet Upgrade)	6,095	1,746	3,335	1,014	-	Jun 2013
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	2,200	704	1,496	-	-	Jun 2012
<i><u>ACT NoWaste</u></i>						
Extension of the Mugga Lane Resource Management Centre Landfill Cell	4,400	259	3,741	200	200	Jun 2014
Mugga Lane Resource Management Centre – Future Options (Feasibility)	1,750	250	750	750	-	Jun 2013
Remediation of West Belconnen Land Fill Borrow Pit	2,783	632	2,151	-	-	Jun 2012
West Belconnen Landfill Sullage Pit Remediation	800	655	145	-	-	Jun 2012
New Landfill for the ACT	850	635	215	-	-	Jun 2012
<i><u>Land Release Program</u></i>						
Bonner – Western Distributor Road and Sewer	9,000	8,425	575	-	-	Jun 2012
<i><u>Property</u></i>						
Conservation Management Plans for Heritage Buildings (Feasibility)	800	400	400	-	-	Jun 2012
Remediation of Fuel Storage Facilities	1,000	500	500	-	-	Jun 2012
<i><u>Prior Year Capital Upgrades and Improvement Programs</u></i>						
Toilet Refurbishments at Molonglo Reach and Acton District Parks and the Hughes and Chisholm Shopping Centres	750	322	428	-	-	Dec 2011
Playground Safety Program	1,128	1,018	110	-	-	Aug 2011
<b>Total Works in Progress</b>	<b>354,220</b>	<b>157,831</b>	<b>139,383</b>	<b>47,482</b>	<b>9,524</b>	
<b>Total Capital Works Program</b>	<b>570,427</b>	<b>157,831</b>	<b>198,254</b>	<b>104,571</b>	<b>73,030</b>	

### Notes:

1. An additional \$34 million is forecast for the 2014-15 financial year. Project is dependent on securing a Commonwealth contribution under a shared funding arrangement.
2. An additional \$0.100 million is forecast for the 2014-15 financial year.
3. An additional \$0.500 million is forecast for the 2014-15 financial year.
4. An additional \$0.541 million is forecast for the 2014-15 financial year.
5. An additional \$0.800 million is forecast for the 2014-15 financial year.
6. An additional \$0.800 million is forecast for the 2014-15 financial year.
7. These projects are either fully or partially funded by the Commonwealth.
8. The 2011-12 Capital Works Program provides an additional \$15 million in 2011-12 and \$5 million in 2012-13 for North Weston Pond and Bridge.

**Territory and Municipal Services Directorate  
Operating Statement**

<b>2010-11 Budget \$'000</b>		<b>2010-11 Est.Outcome \$'000</b>	<b>2011-12 Budget \$'000</b>	<b>Var %</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>	<b>2014-15 Estimate \$'000</b>
	<b>Income</b>						
	<b>Revenue</b>						
306,193	Government Payment for Outputs	297,586	270,991	-9	267,664	264,429	268,118
3,650	Taxes Fees and Fines	3,906	3,705	-5	3,706	3,706	3,860
18,991	User Charges - Non ACT Government	23,256	19,179	-18	17,646	17,360	17,989
8,682	User Charges - ACT Government	12,168	94,473	676	96,857	96,532	96,741
55	Interest	71	0	-100	0	0	0
817	Other Revenue	4,866	1,171	-76	1,163	894	917
1,605	Resources Received Free of Charge	1,613	1,671	4	1,671	1,671	1,714
<b>339,993</b>	<b>Total Revenue</b>	<b>343,466</b>	<b>391,190</b>	<b>14</b>	<b>388,707</b>	<b>384,592</b>	<b>389,339</b>
	<b>Gains</b>						
78,060	Other Gains	82,606	71,201	-14	122,933	138,856	157,714
<b>78,060</b>	<b>Total Gains</b>	<b>82,606</b>	<b>71,201</b>	<b>-14</b>	<b>122,933</b>	<b>138,856</b>	<b>157,714</b>
<b>418,053</b>	<b>Total Income</b>	<b>426,072</b>	<b>462,390</b>	<b>9</b>	<b>511,640</b>	<b>523,448</b>	<b>547,053</b>
	<b>Expenses</b>						
80,939	Employee Expenses	75,259	68,160	-9	70,083	70,017	70,487
12,939	Superannuation Expenses	13,295	11,734	-12	11,469	11,073	10,686
164,681	Supplies and Services	178,087	225,311	27	222,206	222,245	225,890
129,725	Depreciation and Amortisation	143,475	145,606	1	148,504	149,800	151,621
1,464	Borrowing Costs	2,104	1,974	-6	1,692	1,466	1,387
2,684	Cost of Goods Sold	3,627	836	-77	761	739	802
82,350	Grants and Purchased Services	74,705	72,514	-3	71,307	68,139	69,512
1,325	Other Expenses	2,811	461	-84	340	334	351
<b>476,107</b>	<b>Total Ordinary Expenses</b>	<b>493,363</b>	<b>526,596</b>	<b>7</b>	<b>526,362</b>	<b>523,813</b>	<b>530,736</b>
<b>-58,054</b>	<b>Operating Result</b>	<b>-67,291</b>	<b>-64,205</b>	<b>5</b>	<b>-14,722</b>	<b>-365</b>	<b>16,317</b>
0	Inc/Dec in Asset Revaluation Reserve Surpluses	0	113,398	#	0	0	0
<b>0</b>	<b>Total Other Comprehensive Income</b>	<b>0</b>	<b>113,398</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-58,054</b>	<b>Total Comprehensive Income</b>	<b>-67,291</b>	<b>49,193</b>	<b>173</b>	<b>-14,722</b>	<b>-365</b>	<b>16,317</b>

**Territory and Municipal Services Directorate  
Balance Sheet**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>Current Assets</b>							
24,868	Cash and Cash Equivalents	28,655	43,417	52	45,244	47,046	49,307
12,477	Receivables	21,247	28,399	34	27,910	27,847	27,784
4,061	Inventories	4,552	4,826	6	4,977	5,128	5,279
99	Capital Work in Progress	0	0	-	0	0	0
0	Assets Held for Sale	336	375	12	375	375	375
107	Other	558	2,364	324	2,364	2,364	2,364
<b>41,612</b>	<b>Total Current Assets</b>	<b>55,348</b>	<b>79,381</b>	<b>43</b>	<b>80,870</b>	<b>82,760</b>	<b>85,109</b>
<b>Non Current Assets</b>							
0	Receivables	2,465	2,363	-4	2,363	2,363	2,363
7,460,524	Property, Plant and Equipment	8,228,315	8,454,615	3	8,616,596	8,662,344	8,639,270
0	Investment Property	0	125,257	#	125,407	125,560	125,713
4,302	Intangibles	236	351	49	366	381	396
404,208	Capital Works in Progress	191,607	193,017	1	125,730	118,301	145,519
28,952	Other	27,704	27,704	-	27,704	27,704	27,704
<b>7,897,986</b>	<b>Total Non Current Assets</b>	<b>8,450,327</b>	<b>8,803,307</b>	<b>4</b>	<b>8,898,166</b>	<b>8,936,653</b>	<b>8,940,965</b>
<b>7,939,598</b>	<b>TOTAL ASSETS</b>	<b>8,505,675</b>	<b>8,882,688</b>	<b>4</b>	<b>8,979,036</b>	<b>9,019,413</b>	<b>9,026,074</b>
<b>Current Liabilities</b>							
32,707	Payables	39,554	46,795	18	46,857	46,911	47,014
704	Interest Bearing Liabilities	701	757	8	470	0	0
1,137	Finance Leases	2,949	2,308	-22	1,396	765	442
25,500	Employee Benefits	25,859	22,113	-14	22,332	22,610	22,891
20,094	Other	7,411	8,826	19	8,825	8,763	8,763
<b>80,142</b>	<b>Total Current Liabilities</b>	<b>76,474</b>	<b>80,799</b>	<b>6</b>	<b>79,880</b>	<b>79,049</b>	<b>79,110</b>
<b>Non Current Liabilities</b>							
191	Payables	142	142	-	142	142	142
1,164	Interest Bearing Liabilities	1,227	471	-62	0	0	0
2,416	Finance Leases	8,166	6,760	-17	6,055	5,582	5,110
3,081	Employee Benefits	1,885	1,686	-11	1,660	1,620	1,580
30,289	Other Provisions	33,551	33,551	-	33,551	33,551	33,551
2,058	Other	0	0	-	0	0	0
<b>39,199</b>	<b>Total Non Current Liabilities</b>	<b>44,971</b>	<b>42,610</b>	<b>-5</b>	<b>41,408</b>	<b>40,895</b>	<b>40,383</b>
<b>119,341</b>	<b>TOTAL LIABILITIES</b>	<b>121,445</b>	<b>123,409</b>	<b>2</b>	<b>121,288</b>	<b>119,944</b>	<b>119,493</b>
<b>7,820,257</b>	<b>NET ASSETS</b>	<b>8,384,230</b>	<b>8,759,279</b>	<b>4</b>	<b>8,857,748</b>	<b>8,899,469</b>	<b>8,906,581</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
5,354,486	Accumulated Funds	5,330,845	5,592,496	5	5,690,965	5,732,686	5,739,798
2,465,771	Reserves	3,053,385	3,166,783	4	3,166,783	3,166,783	3,166,783
<b>7,820,257</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>8,384,230</b>	<b>8,759,279</b>	<b>4</b>	<b>8,857,748</b>	<b>8,899,469</b>	<b>8,906,581</b>

**Territory and Municipal Services Directorate**  
**Cash Flow Statement**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
236,071	Cash from Government for Outputs	230,105	197,161	-14	194,624	194,414	196,857
70,122	Cash from Government - CSO Payments	67,481	73,830	9	73,040	70,015	71,261
3,650	Taxes, Fees and Fines	3,906	3,705	-5	3,706	3,706	3,860
33,609	User Charges	35,275	113,935	223	114,296	113,618	114,433
50	Interest Received	66	0	-100	0	0	0
40,057	Other Revenue	44,318	40,875	-8	31,668	25,842	25,660
<b>383,559</b>	<b>Operating Receipts</b>	<b>381,151</b>	<b>429,506</b>	<b>13</b>	<b>417,334</b>	<b>407,595</b>	<b>412,071</b>
<b>Payments</b>							
75,464	Related to Employees	73,401	65,535	-11	67,893	67,872	68,344
12,940	Related to Superannuation	13,436	11,950	-11	11,692	11,300	10,920
168,751	Related to Supplies and Services	166,823	216,630	30	214,914	213,817	217,808
0	Borrowing Costs	139	211	52	111	111	111
79,739	Grants and Purchased Services	74,225	72,513	-2	71,306	68,138	69,512
36,529	Other	46,680	42,482	-9	33,521	28,648	28,432
<b>373,423</b>	<b>Operating Payments</b>	<b>374,704</b>	<b>409,321</b>	<b>9</b>	<b>399,437</b>	<b>389,886</b>	<b>395,127</b>
<b>10,136</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>6,447</b>	<b>20,185</b>	<b>213</b>	<b>17,897</b>	<b>17,709</b>	<b>16,944</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Receipts</b>							
0	Proceeds from Sale of Property, Plant & Equipment	0	0	-	0	42,000	57,600
<b>0</b>	<b>Investing Receipts</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>42,000</b>	<b>57,600</b>
<b>Payments</b>							
240,930	Purchase of Property, Plant and Equipment and Capital Works	204,040	199,035	-2	125,076	95,536	59,486
77	Purchase of Land and Intangibles	0	0	-	0	0	0
25,920	Capital Payments to Government Agencies	23,942	37,523	57	18,390	2,753	953
<b>266,927</b>	<b>Investing Payments</b>	<b>227,982</b>	<b>236,558</b>	<b>4</b>	<b>143,466</b>	<b>98,289</b>	<b>60,439</b>
<b>-266,927</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>-227,982</b>	<b>-236,558</b>	<b>4</b>	<b>-143,466</b>	<b>-56,289</b>	<b>-2,839</b>

**Territory and Municipal Services Directorate  
Cash Flow Statement cont.**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
261,101	Capital Injection from Government	226,459	235,826	4	142,148	96,519	59,142
0	Receipt of Transferred Cash Balances	441	11,964	2,613	0	0	0
<b>261,101</b>	<b>Financing Receipts</b>	<b>226,900</b>	<b>247,790</b>	<b>9</b>	<b>142,148</b>	<b>96,519</b>	<b>59,142</b>
<b>Payments</b>							
0	Dividends to Government	0	7,851	-	12,180	54,442	70,070
0	Repayment of Advance	0	3,446	-	0	0	0
1,264	Repayment of Borrowings	648	701	8	757	470	0
2,406	Repayment of Finance Lease	2,597	2,129	-18	1,815	1,225	916
0	Payments of Transferred Cash Balances	0	2,528	-	0	0	0
<b>3,670</b>	<b>Financing Payments</b>	<b>3,245</b>	<b>16,655</b>	<b>413</b>	<b>14,752</b>	<b>56,137</b>	<b>70,986</b>
<b>257,431</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>223,655</b>	<b>231,135</b>	<b>3</b>	<b>127,396</b>	<b>40,382</b>	<b>-11,844</b>
<b>640</b>	<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>2,120</b>	<b>14,762</b>	<b>596</b>	<b>1,827</b>	<b>1,802</b>	<b>2,261</b>
<b>24,228</b>	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>26,535</b>	<b>28,655</b>	<b>8</b>	<b>43,417</b>	<b>45,244</b>	<b>47,046</b>
<b>24,868</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>28,655</b>	<b>43,417</b>	<b>52</b>	<b>45,244</b>	<b>47,046</b>	<b>49,307</b>

**Territory and Municipal Services Directorate  
Statement of Changes in Equity**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>Opening Equity</b>							
5,193,172	Opening Accumulated Funds	5,195,573	5,330,845	3	5,592,496	5,690,965	5,732,686
2,465,771	Opening Asset Revaluation Reserve	3,053,385	3,053,385	-	3,166,783	3,166,783	3,166,783
<b>7,658,943</b>	<b>Balance at the Start of the Reporting Period</b>	<b>8,248,958</b>	<b>8,384,230</b>	<b>2</b>	<b>8,759,279</b>	<b>8,857,748</b>	<b>8,899,469</b>
<b>Comprehensive Income</b>							
-58,054	Operating Result for the Period	-67,291	-64,205	5	-14,722	-365	16,317
0	Increase/(Decrease) in Asset Revaluation Reserve Surpluses	0	113,398	#	0	0	0
<b>-58,054</b>	<b>Total Comprehensive Income</b>	<b>-67,291</b>	<b>49,193</b>	<b>173</b>	<b>-14,722</b>	<b>-365</b>	<b>16,317</b>
<b>0</b>	<b>Total Movement In Reserves</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transactions Involving Owners Affecting Accumulated Funds</b>							
235,181	Capital Injections	202,517	198,303	-2	123,758	93,766	58,189
-15,813	Inc/Dec in Net Assets due to Admin Restructure	46	135,404	#	1,613	2,762	2,676
0	Dividend Approved	0	-7,851	-	-12,180	-54,442	-70,070
<b>219,368</b>	<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>	<b>202,563</b>	<b>325,856</b>	<b>61</b>	<b>113,191</b>	<b>42,086</b>	<b>-9,205</b>
<b>Closing Equity</b>							
5,354,486	Closing Accumulated Funds	5,330,845	5,592,496	5	5,690,965	5,732,686	5,739,798
2,465,771	Closing Asset Revaluation Reserve	3,053,385	3,166,783	4	3,166,783	3,166,783	3,166,783
<b>7,820,257</b>	<b>Balance at the End of the Reporting Period</b>	<b>8,384,230</b>	<b>8,759,279</b>	<b>4</b>	<b>8,857,748</b>	<b>8,899,469</b>	<b>8,906,581</b>

## Notes to the Budget Statements

Significant variations are as follows:

As a result of the recently announced Administrative Arrangements, a number of functions, as detailed below, and associated income and expenses have been transferred in and out of the Directorate, effective from 1 July 2011. These transfers are the major contributors to variances between the reported 2010-11 Estimated Outcome and the 2011-12 Budget. The transfers are as follows:

- transfer of Transport Planning and Conservation, Planning and Research to the Sustainable Development Directorate (income: \$3.7 million, expenses \$3.7 million);

- transfer of Transport Regulation, Road Safety and Vehicle and Licensing Policy to the Justice and Community Safety Directorate (income: \$16.7 million, expenses \$17.2 million);
- transfer of the Territory Records Office and Archives ACT to Shared Services (income: \$1.1 million, expenses \$1.1 million);
- transfer of Sport and Recreation, and Territory Venues and Events to the Economic Development Directorate (income: \$37.3 million, expenses \$51.3 million); offset by
- the transfer of ACT Property Group from the Department of Land and Property Services to the Directorate (income: \$92.7 million, expenses \$90.6 million).

The net financial impact of these transfers is a decrease in the estimated loss for the 2011-12 financial year from that published in the 2010-11 Budget papers of \$12.6 million. This predominantly relates to additional income from the transfer of the ACT Property Group and the impact of depreciation on assets transferred. Other factors impacting on the change in estimated outcome are discussed below.

### *Operating Statement*

- government payment for outputs:
  - the decrease of \$8.607 million in the 2010-11 estimated outcome from the original budget is due to the rollover of funding for expenditure initiatives from 2010-11 to 2011-12 (\$8.4 million) and the transfer of the Heritage Unit and Events team to the Chief Minister's Department (\$1.7 million), offset by the rollover of funding for expenditure initiatives from 2009-10 to 2010-11 (\$1.5 million); and
  - the decrease of \$26.596 million in the 2011-12 Budget from the 2010-11 estimated outcome is predominantly due to a net decrease in funding for functions transferred as part of Administrative Arrangements, partially offset by funding for new initiatives (\$8.1 million), revised Wage Price Indexation funding (\$1.8 million) and the rollover of funding from 2010-11 to 2011-12 (\$8.4 million).
- taxes, fees and fines:
  - the increase of \$0.256 million in the 2010-11 estimated outcome from the original budget reflects an increase in domestic waste receipts and other fees from other regulatory activities; and
  - the decrease of \$0.201 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects to the expected return of this income to budgeted levels in 2011-12.
- user charges - non ACT Government:
  - the increase of \$4.265 million in the 2010-11 estimated outcome from the original budget relates to increased activity at Territory Venues and Events and Capital Linen Service; and
  - the decrease of \$4.077 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects the transfer of Territory Venues and Events as discussed above.

- user charges - ACT Government:
  - the increase of \$3.486 million in the 2010-11 estimated outcome from the original budget reflects motor vehicle lease income, following the transfer of these leases from Rhodium Asset Solutions; and
  - the increase of \$82.305 million in the 2011-12 Budget from the 2010-11 estimated outcome relates primarily to the impact of functions transferred as part of the above mentioned Administrative Arrangements, particularly the user charges associated with the Property Services function.
- other revenue: the increase of \$4.049 million in the 2010-11 estimated outcome from the original budget relates to the one off impact of insurance recoveries for storm damage and additional fleet disposals. The decrease of \$3.695 million in the 2011-12 Budget from the 2010-11 estimated outcome is the result of these one-off impacts not recurring in 2011-12.
- other gains:
  - the increase of \$4.546 million in the 2010-11 estimated outcome from the original budget is due to the transfer of assets from ACTPLA, Department of Education and the Canberra Institute of Technology (\$23.8 million), offset by a downward revision of expected infrastructure assets transfers from the Land Development Agency (\$19.2 million) for this period; and
  - the decrease of \$11.405 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the one off impacts of the aforementioned property transfers not recurring in 2011-12 (\$23.8 million), offset by an increase in expected infrastructure asset transfers from the Land Development Agency (\$14.0 million).
- employee and superannuation expenses:
  - the decrease of \$5.680 million in the 2010-11 estimated outcome from the original budget is predominantly due to reduced seasonal labour requirements through the unseasonably wet conditions, and staff vacancies (\$4.9 million), and transfer of staff within the Heritage Unit and Events team to Chief Minister's Department (\$1.2 million), offset by the revaluation of long service liabilities (\$1.0 million); and
  - the decrease of \$7.099 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects the impact of the staff transferred as part of the Administrative Arrangements (\$12.0 million), and reduced superannuation costs (\$0.634 million) arising from a review of staff superannuation choices, offset by costs associated with the expected filling of existing vacant positions.
- supplies and services:
  - the increase of \$13.406 million in the 2010-11 estimated outcome from the original budget is primarily due to cost pressures arising from unseasonal weather conditions leading to additional grass mowing requirements (\$1.0 million) and storm damage related expenditure including debris clean-up (\$8.0 million), costs associated with the nightrider trial (\$0.300 million), increased activity relating to fee-for-service programs (\$4.6 million) and the use of contractors to replace seasonal staff (\$1.0 million); and

- the increase of \$47.223 million in the 2011-12 Budget from the 2010-11 estimated outcome is the result of the above-mentioned changes to the Administrative Arrangements (\$56.4 million), funding for new initiatives (\$2.7 million) and recurrent funding associated with capital initiatives (\$0.665 million), offset by savings as a result of the efficiency dividend and savings initiative (\$2.7 million).
- depreciation and amortisation:
  - the increase of \$13.750 million in the estimated outcome from the original budget is mainly due to the revaluation of assets in June 2010 and the acquisition of leased vehicles; and
  - the increase of \$2.131 million in the 2011-12 Budget from the 2010-11 estimated result is mainly due to the net impact of depreciation on assets transferred as a result of the Administrative Arrangements, offset by depreciation on infrastructure assets to be transferred from the Land Development Agency and other private developers.
- borrowing costs: the decrease of \$0.640 million in the 2010-11 estimated outcome from the original budget is primarily the result of the revised estimates for finance lease charges to reflect current lease arrangements.
- cost of goods sold:
  - the increase of \$0.943 million in the 2010-11 estimated outcome from the original budget is due to increased costs offset by increased user charges for fee-for-service activity in Territory Venues and Events and Yarralumla Nursery; and
  - the decrease of \$2.791 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects the transfer of Territory Venue and Events to the Economic Development Directorate.
- grants and purchased services:
  - the decrease of \$7.645 million in the 2010-11 estimated outcome from the original budget is predominantly related to the rollover of funding associated with the Lyneham Precinct and new Basketball Stadium (\$5.7 million) and a reduction in payments to ACTION with the Directorate assuming functions related to the Transport Planning function, partly offset by funding provided for increased insurance premiums (\$2.6 million); and
  - the decrease of \$2.191 million in the 2011-12 Budget from the 2010-11 estimated outcome predominantly relates to the transfer of functions as a result of the above-mentioned Administrative Arrangements (\$14.3 million), offset by the funding rolled over from 2010-11 to 2011-12 for the Lyneham Precinct and new Basketball Stadium (\$5.7 million) and expenses associated with other new initiatives (\$6.7 million).
- other expenses:
  - the increase of \$1.486 million in the 2010-11 estimated outcome from the original budget represents the write-off of capital works in progress (\$1.9 million), offset by a minor re-classification of expenditure; and
  - the decrease of \$2.350 million in the 2011-12 Budget from the 2010-11 estimated outcome is mainly due to the one-off impact of the capital works in progress write-off in 2010-11 and the transfer of Sport and Recreation services to the Economic Development Directorate (\$0.385 million).

## *Balance Sheet*

Variations in the 2010-11 estimated outcome from the original budget are mainly due to the flow-on effects of the 2009-10 audited outcome. Other significant variations are as follows:

- cash and cash equivalents:
  - the increase of \$3.789 million in the 2010-11 estimated outcome from the original budget reflects improved revenue collections and the transfer of cash balances for the Birrigai Outdoor School from the Department of Education (\$0.400 million); and
  - the increase of \$14.762 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects the net impact of cash transfers associated with the Administrative Arrangements, offset by anticipated cashflows for the period.
- current and non-current receivables:
  - the increase of \$11.235 million in the 2010-11 estimated outcome from the original budget reflects the flow-on effects of the 2009-10 audited financial results and revised estimates due to increased activity; and
  - the increase of \$7.050 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the above-mentioned changes to Administrative Arrangements.
- other current and non-current assets:
  - the decrease of \$0.797 million in the 2010-11 estimated outcome from the original budget is due to the flow-on effects of the 2009-10 audited financial results; and
  - the increase of \$1.806 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects transactions relating to the transfer of ACT Property Group from the Department of Land and Property Services.
- property, plant and equipment:
  - the increase of \$767.791 million in the 2010-11 estimated outcome from the original budget is mainly due to asset revaluations (\$587.6 million) undertaken as part of the 2009-10 audit, capitalisation of completed asset works in progress (\$181 million), the transfer of Birrigai Outdoor School from the Department of Education and Training (\$12.2 million) and a property transfer from the CIT (\$7.2 million); and
  - the increase of \$226.3 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the above-mentioned changes to asset revaluations, the Administrative Arrangements, and the completion of capital works (\$53.1 million), offset by depreciation expenses (\$145.6 million).
- investment property: the increase of \$125.257 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the transfer of ACT Property Group from the Department of Land and Property Services (LAPS).
- current and non-current capital works in progress:
  - the decrease of \$212.7 million in the 2010-11 estimated outcome from the original Budget is mainly due to asset completions (\$181.0 million), re-profiling of capital expenditure to reflect revised work programs (\$2.1 million) and the transfer of capital projects to LAPS (\$51.5 million), offset by capital funding rolled over from 2009-10 (\$19.2 million); and

- the increase of \$1.410 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects new capital works initiatives to be progressed during 2011-12 (\$51.6 million), the impact of re-profiled existing capital works (\$15.6 million), offset by the transfer of capital projects to the Economic Development Directorate.
- current and non current interest bearing liabilities: the decrease of \$0.6 million in the 2011-12 Budget from the 2010-11 estimated outcome represents a revision of scheduled loan repayments.
- current and non-current finance leases:
  - the increase of \$7.562 million in the 2010-11 estimated outcome from the original budget is due to the flow-on effects of the 2009-10 audited financial result and the take-up of commercial vehicle and equipment leases (\$6 million); and
  - the decrease in the 2011-12 Budget from the 2010-11 estimated outcome of \$2.047 million is primarily due to the above-mentioned changes to the take-up of commercial vehicle and equipment leases (\$1.2 million) and the Administrative Arrangements (\$0.4 million).
- current and non-current employee benefits:
  - the decrease of \$0.837 million in the 2010-11 estimated outcome from the original budget is due to the revaluation of employee benefits, and the transfer of Heritage Unit staff to the Chief Minister’s Department; and
  - the decrease of \$3.945 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects the transfer of staff and associated entitlements as part of the Administrative Arrangements.
- current and non-current other liabilities:
  - the decrease of \$14.741 million in the 2010-11 estimated outcome from the original budget is due to the flow-on effect of the 2009-10 audited financial results; and
  - the increase of \$1.415 million in the 2011-12 Budget from the 2010-11 estimated outcome reflect the net impact of liability transfers as part of the Administrative Arrangements.
- other provisions: the increase in the 2010-11 estimated outcome to the original budget of \$3.262 million is due to the flow-on effect following the 2009-10 audited financial results, which included an increase to the provision for land restoration costs associated with Belconnen and Mugga landfill sites.
- asset revaluation reserve:
  - the increase of \$587.614 million in the 2010-11 estimated outcome from the original budget is predominantly due to the revaluation of Infrastructure, and Heritage and Community assets; and
  - the increase of \$113.398 million in the 2011-12 Budget is the result of the Administrative Arrangements.

*Cash Flow Statement and Statement of Changes in Equity*

Variations in the statement are explained in the notes above.

**Territory and Municipal Services Directorate**  
**Statement of Income and Expenses on Behalf of the Territory**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
685	Payment for Expenses on behalf of Territory	100	0	-100	0	0	0
134,639	Taxes Fees and Fines	138,937	19,670	-86	20,450	21,267	22,118
64	User Charges - Non ACT Government	1,230	0	-100	0	0	0
0	Interest	0	5,640	#	5,880	4,980	7,200
169,458	Land Revenue	166,430	268,416	61	174,086	204,610	211,284
<b>304,846</b>	<b>Total Revenue</b>	<b>306,697</b>	<b>293,726</b>	<b>-4</b>	<b>200,416</b>	<b>230,857</b>	<b>240,602</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>304,846</b>	<b>Total Income</b>	<b>306,697</b>	<b>293,726</b>	<b>-4</b>	<b>200,416</b>	<b>230,857</b>	<b>240,602</b>
<b>Expenses</b>							
100	Supplies and Services	100	0	-100	0	0	0
585	Grants and Purchased Services	0	0	-	0	0	0
0	Other Expenses	1,169	0	-100	0	0	0
304,161	Transfer Expenses	305,428	293,726	-4	200,416	230,857	240,602
<b>304,846</b>	<b>Total Ordinary Expenses</b>	<b>306,697</b>	<b>293,726</b>	<b>-4</b>	<b>200,416</b>	<b>230,857</b>	<b>240,602</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Territory and Municipal Services Directorate**  
**Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/11 \$'000		Est.Outcome as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Var %	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000
	<b>Current Assets</b>						
435	Cash and Cash Equivalents	428	428	-	428	428	428
53,042	Receivables	141,995	134,194	-5	134,423	153,562	142,910
<b>53,477</b>	<b>Total Current Assets</b>	<b>142,423</b>	<b>134,622</b>	<b>-5</b>	<b>134,851</b>	<b>153,990</b>	<b>143,338</b>
<b>53,477</b>	<b>TOTAL ASSETS</b>	<b>142,423</b>	<b>134,622</b>	<b>-5</b>	<b>134,851</b>	<b>153,990</b>	<b>143,338</b>
	<b>Current Liabilities</b>						
53,457	Payables	137,742	133,095	-3	133,324	152,463	141,811
20	Other	4,681	162	-97	162	162	162
<b>53,477</b>	<b>Total Current Liabilities</b>	<b>142,423</b>	<b>133,257</b>	<b>-6</b>	<b>133,486</b>	<b>152,625</b>	<b>141,973</b>
<b>53,477</b>	<b>TOTAL LIABILITIES</b>	<b>142,423</b>	<b>133,257</b>	<b>-6</b>	<b>133,486</b>	<b>152,625</b>	<b>141,973</b>
<b>0</b>	<b>NET ASSETS</b>	<b>0</b>	<b>1,365</b>	<b>#</b>	<b>1,365</b>	<b>1,365</b>	<b>1,365</b>
	<b>REPRESENTED BY FUNDS EMPLOYED</b>						
0	Accumulated Funds	0	1,365	#	1,365	1,365	1,365
<b>0</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>0</b>	<b>1,365</b>	<b>#</b>	<b>1,365</b>	<b>1,365</b>	<b>1,365</b>

**Territory and Municipal Services Directorate**  
**Budgeted Statement of Cash Flows on Behalf of the Territory**

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
685	Cash from Government for EBT	100	0	-100	0	0	0
134,639	Taxes, Fees and Fines	138,937	19,670	-86	20,450	21,267	22,118
64	User Charges	61	0	-100	0	0	0
0	Interest Received	0	5,640	#	5,880	4,980	7,200
188,524	Other Revenue	75,749	267,525	253	189,042	167,854	204,319
<b>323,912</b>	<b>Operating Receipts</b>	<b>214,847</b>	<b>292,835</b>	<b>36</b>	<b>215,372</b>	<b>194,101</b>	<b>233,637</b>
<b>Payments</b>							
100	Related to Supplies and Services	100	0	-100	0	0	0
585	Grants and Purchased Services	0	0	-	0	0	0
635	Other	635	635	-	635	635	635
322,592	Territory Receipts to Government	214,112	292,200	36	214,737	193,466	233,002
<b>323,912</b>	<b>Operating Payments</b>	<b>214,847</b>	<b>292,835</b>	<b>36</b>	<b>215,372</b>	<b>194,101</b>	<b>233,637</b>
<b>0</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
0	Receipt of Transferred Cash Balances	354	0	-100	0	0	0
<b>0</b>	<b>Financing Receipts</b>	<b>354</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>354</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>354</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
435	CASH AT BEGINNING OF REPORTING PERIOD	74	428	478	428	428	428
435	CASH AT THE END OF THE REPORTING PERIOD	428	428	-	428	428	428

**Territory and Municipal Services Directorate**  
**Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/11 \$'000		Est. Outcome as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Var %	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000	Planned as at 30/6/15 \$'000
	<b>Opening Equity</b>						
0	Opening Accumulated Funds	0	0	-	1,365	1,365	1,365
<b>0</b>	<b>Balance at the Start of the Reporting Period</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>1,365</b>	<b>1,365</b>	<b>1,365</b>
	<b>Comprehensive Income</b>						
0	Operating Result for the Period	0	0	-	0	0	0
<b>0</b>	<b>Total Movement In Reserves</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transactions Involving Owners Affecting Accumulated Funds</b>						
0	Inc/Dec in Net Assets due to Admin Restructure	0	1,365	#	0	0	0
<b>0</b>	<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>	<b>0</b>	<b>1,365</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Closing Equity</b>						
0	Closing Accumulated Funds	0	1,365	#	1,365	1,365	1,365
<b>0</b>	<b>Balance at the End of the Reporting Period</b>	<b>0</b>	<b>1,365</b>	<b>#</b>	<b>1,365</b>	<b>1,365</b>	<b>1,365</b>

## Notes to Budget Statements

Significant variations are as follows:

### *Statement of Income and Expenses on Behalf of the Territory*

- payment for expenses on behalf of the Territory:
  - the decrease of \$0.585 million in the 2010-11 estimated outcome from the original budget is due to a reduction in heritage grants associated with the Administrative Arrangement transfer of the Heritage Unit to the Chief Minister's Department on 1 July 2010 under *Administrative Arrangements 2010 (No.1)*; and
  - the decrease of \$0.1 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to a reduction in asset maintenance funding associated with the transfer of Sport & Recreation to the Economic Development Directorate, effective from 1 July 2011.
- taxes, fees and fines:
  - the increase of \$4.298 million in the 2010-11 estimated outcome from the original budget is due to increases in motor vehicle registration receipts (\$3.4 million), commercial tip fee revenue (\$4.6 million), partially offset by a decrease in traffic infringement fines (\$3.5 million) and driver licence revenues (\$0.2 million); and

- the decrease of \$119.267 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects a reduction in transport regulation related revenue, as a result of responsibility for this function transferring to the Justice and Community Safety Directorate on 1 July 2011.
- user charges - non ACT Government:
  - the increase of \$1.166 million in the 2010-11 estimated outcome from the original budget represents the recovery of bad debts related to transport regulation related revenue; and
  - the decrease of \$1.230 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects a reduction in transport regulation related revenue, as result of responsibility for this function transferring to the Justice and Community Safety Directorate on 1 July 2011.
- interest: the increase of \$5.640 million in the 2011-12 Budget from the 2010-11 estimated outcome relates to a change in accounting policy to recognise a capital charge on amounts owed by the Land Development Agency for land transferred for development.
- land revenue: the increase of \$101.9 million in the 2011-12 Budget from the 2010-11 estimated outcome reflects additional commercial, industrial, and englobo land sales in line with the Government’s 2011-12 to 2014-15 Indicative Land Release Program.
- supplies & services: the decrease of \$0.1 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the transfer of asset maintenance funding to the Economic Development Directorate from 1 July 2011.
- grants and purchased services: the decrease of \$0.585 million in the 2010-11 estimated outcome from the original budget is due to a reduction in heritage grant payments, responsibility for which was transferred as part of the transfer of the Heritage Unit to the Chief Minister’s Department, effective 1 July 2010.
- other expenses:
  - the increase of \$1.169 million in the 2010-11 estimated outcome from the original budget represents an adjustment to the bad debts provision for transport regulation related revenue; and
  - the decrease of \$1.169 million in the 2011-12 Budget from the 2010-11 estimated reflects an adjustment to the bad debts provision which has been transferred to the Justice and Community Safety Directorate as part of the transfer of transport regulation functions, and associated financial transactions, effective from 1 July 2011.
- transfer expenses: the decrease of \$11.702 million in the 2011-12 Budget from the 2010-11 estimated outcome is due to the transfer out of transport regulation related revenue, partly offset by increased revenues to be received from land sales as detailed above.

*Statement of Assets and Liabilities on Behalf of the Territory*

The major variations in the Statement of Assets and Liabilities on Behalf of the Territory in the 2010-11 estimated outcome from the original budget have mainly resulted from the flow-on effects of the 2009-10 audited outcome.

The major variations in the 2011-12 Budget from the 2010-11 estimated outcome are the result of the Administrative Arrangements that take effect on 1 July 2011.

*Budgeted Statement of Cash flows on Behalf of the Territory*

Variations in the statement are explained in the notes above.

*Statement of Changes in Equity on Behalf of the Territory*

Variations in the statement are explained in the notes above.

## Municipal Services Operating Statement

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
302,449	Government Payment for Outputs	294,515	269,044	-9	265,564	262,247	266,104
3,650	Taxes Fees and Fines	3,905	3,705	-5	3,706	3,706	3,860
6,946	User Charges - Non ACT Government	8,548	4,290	-50	2,164	1,537	1,802
2,827	User Charges - ACT Government	6,136	2,185	-64	1,423	257	103
5	Interest	5	0	-100	0	0	0
749	Other Revenue	4,866	1,171	-76	1,163	894	917
1,564	Resources Received Free of Charge	1,613	1,671	4	1,671	1,671	1,714
<b>318,190</b>	<b>Total Revenue</b>	<b>319,588</b>	<b>282,066</b>	<b>-12</b>	<b>275,691</b>	<b>270,312</b>	<b>274,500</b>
<b>Gains</b>							
78,060	Other Gains	82,606	71,201	-14	122,933	123,595	130,895
<b>78,060</b>	<b>Total Gains</b>	<b>82,606</b>	<b>71,201</b>	<b>-14</b>	<b>122,933</b>	<b>123,595</b>	<b>130,895</b>
<b>396,250</b>	<b>Total Income</b>	<b>402,194</b>	<b>353,267</b>	<b>-12</b>	<b>398,624</b>	<b>393,907</b>	<b>405,395</b>
<b>Expenses</b>							
71,704	Employee Expenses	67,690	55,179	-18	56,544	56,058	56,416
11,616	Superannuation Expenses	12,218	9,806	-20	9,609	9,191	8,781
154,763	Supplies and Services	168,656	147,531	-13	141,196	140,544	143,952
127,380	Depreciation and Amortisation	139,147	130,627	-6	133,472	134,768	136,589
1,454	Borrowing Costs	2,101	1,872	-11	1,692	1,466	1,387
82	Cost of Goods Sold	129	0	-100	0	0	0
82,183	Grants and Purchased Services	74,705	72,514	-3	71,307	68,139	69,512
956	Other Expenses	1,549	371	-76	250	244	261
<b>450,138</b>	<b>Total Ordinary Expenses</b>	<b>466,195</b>	<b>417,900</b>	<b>-10</b>	<b>414,070</b>	<b>410,410</b>	<b>416,898</b>
<b>-53,888</b>	<b>Operating Result</b>	<b>-64,001</b>	<b>-64,633</b>	<b>1</b>	<b>-15,446</b>	<b>-16,503</b>	<b>-11,503</b>
<b>-53,888</b>	<b>Total Comprehensive Income</b>	<b>-64,001</b>	<b>-64,633</b>	<b>1</b>	<b>-15,446</b>	<b>-16,503</b>	<b>-11,503</b>

## Enterprise Services Operating Statement

2010-11 Budget \$'000		2010-11 Est.Outcome \$'000	2011-12 Budget \$'000	Var %	2012-13 Estimate \$'000	2013-14 Estimate \$'000	2014-15 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
3,744	Government Payment for Outputs	3,071	1,946	-37	2,100	2,182	2,273
12,045	User Charges - Non ACT Government	14,708	14,889	1	15,482	15,823	16,187
5,855	User Charges - ACT Government	6,032	92,288	#	95,434	96,275	96,638
50	Interest	66	0	-100	0	0	0
68	Other Revenue	1	0	-100	0	0	0
41	Resources Received Free of Charge	0	0	-	0	0	0
<b>21,803</b>	<b>Total Revenue</b>	<b>23,878</b>	<b>109,123</b>	<b>357</b>	<b>113,016</b>	<b>114,280</b>	<b>115,098</b>
<b>Gains</b>							
0	Other Gains	0	0	-	0	15,261	26,819
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>15,261</b>	<b>26,819</b>
<b>21,803</b>	<b>Total Income</b>	<b>23,878</b>	<b>109,123</b>	<b>357</b>	<b>113,016</b>	<b>129,541</b>	<b>141,917</b>
<b>Expenses</b>							
9,235	Employee Expenses	7,568	12,981	72	13,539	13,959	14,331
1,323	Superannuation Expenses	1,077	1,928	79	1,860	1,882	1,905
9,918	Supplies and Services	9,432	77,779	725	81,010	81,701	81,937
2,345	Depreciation and Amortisation	4,328	14,979	246	15,032	15,032	15,032
10	Borrowing Costs	3	102	#	0	0	0
2,602	Cost of Goods Sold	3,498	836	-76	761	739	802
167	Grants and Purchased Services	0	0	-	0	0	0
369	Other Expenses	1,262	90	-93	90	90	90
<b>25,969</b>	<b>Total Ordinary Expenses</b>	<b>27,168</b>	<b>108,695</b>	<b>300</b>	<b>112,292</b>	<b>113,403</b>	<b>114,097</b>
<b>-4,166</b>	<b>Operating Result</b>	<b>-3,290</b>	<b>428</b>	<b>113</b>	<b>724</b>	<b>16,138</b>	<b>27,820</b>
<b>-4,166</b>	<b>Total Comprehensive Income</b>	<b>-3,290</b>	<b>428</b>	<b>113</b>	<b>724</b>	<b>16,138</b>	<b>27,820</b>

### Notes to the Output Class Statements

Significant variations are as follows:

#### *Municipal Services Total Government Payment for Outputs*

- the decrease of \$7.934 million in the 2010-11 estimated outcome from the original budget is mainly due to the rollover of funding for initiatives from 2010-11 to 2011-12 (\$8.4 million) and the transfer of the Heritage Unit (\$1.4 million), offset by rollovers for initiatives from 2009-10 to 2010-11 (\$1.5 million); and

- the decrease of \$25.471 million in the 2011-12 Budget from the 2010-11 estimated outcome is predominantly due to a net decrease in funding for functions transferred as part of Administrative Arrangements, offset by funding for new initiatives (\$8.1 million), revised Wage Price Indexation funding (\$1.87 million) and the rollover of funding from 2010-11 to 2011-12 (\$8.5 million).

#### *Municipal Services Total Expenses*

- the major contributors to the increase of \$16.057 million in the 2010-11 estimated outcome from the original budget are revised depreciation expenses following the revaluation of assets in June 2010 (\$15.6 million), cost pressures arising from unseasonal weather conditions leading to additional grass mowing requirements (\$1 million) and storm damage related expenditure including debris clean-up (\$8 million), partially offset by the rollover of grant payments from 2010-11 to 2011-12 in relation to the Lyneham Precinct Tennis and Sports Centre and New Basketball Centre (\$5.7 million); and
- the decrease of \$48.295 million in the 2011-12 Budget from the 2010-11 estimated outcome is mainly due to the above-mentioned changes to the Administrative Arrangements; offset by funding for new programs and initiatives and the rollover of program funding from 2010-11 to 2011-12.

#### *Enterprise Services Total Government Payment for Outputs*

- the decrease of \$1.125 million in the 2011-12 Budget from the 2010-11 estimated outcome is largely due to the transfer of Territory Venues and Events to the Economic Development Directorate (\$1.8 million), partially offset by the transfer of ACT Property Group from the former Department of Land and Property Services (\$0.7 million).

#### *Enterprise Services Total Expenses*

- the increase of \$1.199 million in the 2010-11 estimated outcome from the original budget is mainly due to increased activity associated with fee-for-service activities, particularly in Territory Venues and Events and Yarralumla Nursery; and
- the increase of \$81.527 million in the 2011-12 Budget from the 2010-11 estimated outcome is largely attributable to the transfer of ACT Property Group (\$90.5 million); partially offset by the transfer of Territory Venues and Events (\$9.5 million).