

DEPARTMENT OF TERRITORY AND MUNICIPAL SERVICES

Objectives

The Department of Territory and Municipal Services (the Department) provides a broad range of municipal services that underpin and enhance the quality of life in the ACT. These services are provided to the Government and the community in an accessible, cost effective, and innovative manner.

A key objective of the Department is to create a sustainable Canberra for future generations through the development and implementation of environmentally responsible and sustainable land management policies and practices.

As an owner and manager of significant Government assets, the Department plans, develops, manages and maintains buildings, roads, bridges, community paths, parks, nature reserves and sportsgrounds through sustainable asset management practices.

The Department is responsible for providing public transport services, developing and growing tourism in the ACT, and enhancing sport and recreation opportunities. As a regulator, the Department ensures that compliance standards are maintained in areas such as heritage, the environment, transport regulation, and road user safety.

2006-07 Priorities

Strategic and operational issues to be pursued in 2006-07 include:

- implementing machinery of government changes, including the integration of Environment, Heritage and Sustainability, Sport and Recreation, Tourism, the Stadiums Authority, and the Australian Capital Tourism Corporation into departmental functions;
- progressing the Gungahlin Drive Extension project, including opening the section from the Barton Highway to Ginninderra Drive by late 2006;
- continuing the Roads to Recovery Program with the commencement of works on the Lanyon Drive Upgrade (Monaro Highway to Sheppard Street);
- extending the payment of a \$10 wheelchair lift fee to all taxi hirings, including partial subsidisation of the cost of managing the wheelchair accessible taxi fleet;
- completing the redevelopment of the Stromlo Forest Park project;
- removing dangerous fire-damaged trees adjacent to rural roads;
- implementing activities identified in the Strategic Bushfire Management Plan, including fire fuel reduction activities;
- continuing the capital works program, including: Stage 4 of the new waste disposal cell at Mugga Lane Landfill, roadworks on the Monaro Highway from Williamsdale to the NSW border, an upgrade of the Moore Street Health Building, and improving building safety at Callam Offices;
- continuing the Capital Upgrades Program, including improvements to community assets such as libraries, sports facilities, community paths, roads and bridges;

- opening the new Civic library;
- continuing threatened species recovery work for the Northern Corroboree Frog and the Brush-tailed Rock Wallaby, including construction of two outdoor breeding pools for the frogs and breeding enclosures for the wallabies;
- improving community safety through the installation of closed circuit TV (CCTV) cameras at strategic locations across the ACT;
- enhancing security on ACTION buses by installing additional CCTV cameras;
- improving road safety by expanding the existing fixed and mobile speed camera program;
- finalising the design and siting of Stage 1 of the Lyneham Sport and Recreation Precinct project;
- integrating Sport and Recreation ACT into the Department to allow for improved delivery of services and programs to meet the changing demands of providers, and a client focus within the sport and recreation industry; and
- maintaining and enhancing Canberra's position as a preferred tourist destination, by effectively delivering a range of events and building on the targeted international promotional program.

Business and Corporate Strategies

In 2006-07, a key focus of the Department's strategic and business planning will be the establishment of a new, more streamlined organisation, based on the integration of a range of new functions detailed previously. This will involve a broad ranging program of organisational and cultural reform, including the introduction of new structural, governance and financial arrangements for service delivery.

The integration of the Territory's land management strategies will provide a consistent and cooperative approach to the use of ACT land, with an emphasis on greater coordination of the development and implementation of environmentally sustainable policies and practices.

Community engagement strategies will be actively used to gain genuine insight into community expectations, ensuring that resources are utilised in the best possible way. This will involve identifying and establishing new partnerships with the business and community sectors to achieve efficiencies and improve service delivery.

Underpinning these changes will be an organisational ethos that is adaptive to changing circumstances, and aligned with government plans and policies.

The Department will also assume a more structured and consistent approach to risk management in 2006-07 by adopting a Risk Management Framework based on the Australia and New Zealand Risk Management Standard 4360 and ACT Insurance Authority Guidelines.

Estimated Employee Levels

	2005-06 Est. Outcome	2006-07 Budget
Staffing (Headcount)	1,018	1,185

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output Class 1: Municipal Services	231,894	329,200	142,612	232,085
Output 1.1: Information Services²	-	15,069	-	12,027

Notes:

1. Total cost includes depreciation of approximately \$72.572 million in 2005-06 and \$75.772 million in 2006-07.
2. This output was previously reported under Output Customer Services and Information in the 2005-06 Budget Papers. The Integrated Channel Management and Territory Records Office business units previously included in this Output have been transferred to Output 2.1 Canberra Connect.

Output Description

Provision of accessible public library services through branch and mobile libraries, a home library service, Customer Information Centre, website, the ACT Virtual Library, Heritage Library, and the Government and Assembly Library.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output 1.2: The Office of Transport¹	-	189,015	-	121,120

Note:

1. This output includes the outputs previously reported under Output Roads and Infrastructure, Output Road Transport and Regulation and Services, and Output Public Transport in the 2005-06 Budget Papers. Details of Output Public Transport can be found in the ACTION Chapter of Budget Paper No. 4.

Output Description

Management of the ACT's road related assets, regulation of public passenger transport, heavy vehicles, driver competency, vehicle registration, and the promotion of road user safety. Provision of public transport services and implementation of the *Sustainable Transport Plan* to promote a shift from private vehicles to alternative forms of transport.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Waste and Recycling	17,771	16,836	14,434	13,909

Output Description

Provision of waste management services including household garbage and recycling collection and processing, development and implementation of associated policies and programs, waste related development control, waste infrastructure development and management, and the development of the resource recovery industry in the ACT.

	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Parks and Places¹	-	46,676	-	37,337

Note:

1. This output was previously reported under Output Canberra Urban Parks and Places in the 2005-06 Budget Papers. The City Rangers and Domestic Animal Services business units previously included in this output have been transferred to Output 1.7 Ranger Services.

Output Description

Management of sport and recreational facilities, including urban parks, trees, lakes, sportsgrounds, and public urban open space; policy development; planning; quality control; creation, acceptance and refurbishment of assets; horticultural maintenance; cleaning; visitor programs; and tree management.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output 1.5: Environment, Sustainability, Heritage and Forestry Services¹	-	41,786	-	32,578

Note:

1. This output includes the outputs previously reported under Output Rehabilitation and Management of Forest Estate in ACT Forests, and Output Environment Management and Regulation, Output Nature Conservation and Land Management, and Output Heritage in the Chief Minister's Department in the 2005-06 Budget Papers.

Output Description

Development and maintenance of environmental, nature conservation and heritage legislation. Provision of advice on environment, bio-diversity and heritage management, and delivery of the regulatory framework. Management of the natural resources of the ACT, including protection and preservation of nature parks and reserves, plant and animal species, and delivery of the Government's sustainability policy and initiatives.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output 1.6: Sport and Recreation¹	-	15,648	-	11,036

Note:

1. This output includes the outputs previously reported under Output Sport, Recreation, Gaming and Racing and Output Athlete Scholarship and Services in the Department of Economic Development in the 2005-06 Budget Papers.

Output Description

Provision of grants, programs, facilities, education and training, and development of policies and legislation to maintain the capacity and capabilities of the sport and recreation sector.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.7: Ranger Services¹	-	4,170	-	4,078

Note:

- This output includes the City Rangers and Domestic Animal Services previously reported under Output Canberra Urban Parks and Places, and the Traffic Camera Office business units previously reported under Output Road Transport and Regulation Services in the 2005-06 Budget Papers.

Output Description

Implementation of regulatory activities to enhance the safety and cleanliness of the city, including the deployment of mobile and fixed speed cameras, facilitation of access to, and use of public places, and the encouragement of responsible pet ownership through enforcement of the *Domestic Animals Act 2000*.

Outputs to cease after 2005-06	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Customer Services and Information	40,710	n/a	31,197	n/a
Roads and Infrastructure	112,219	n/a	48,412	n/a
Canberra Urban Parks and Places	61,194	n/a	48,569	n/a

	Total Cost ¹		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2: Enterprise Services²	-	81,374	-	11,565
Output 2.1: Canberra Connect	-	12,869	-	11,165

Notes:

- Total cost includes depreciation of \$8.790 million in 2006-07.
- This output class combines Canberra Connect previously reported under Output Customer Services and Information in Output Class Municipal Services and Output Government Services in Output Class Government Services in the 2005-06 Budget Papers.

Output Description

Provision of customer enquiry, information and bill payment services to the community through shared service shopfronts, call centre and on-line (internet based) services.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output 2.2: Government Services	-	68,505	-	400

Note:

1. This output was previously reported under Output Class Government Services in the 2005-06 Budget Papers.

Output Description

Incorporates businesses that provide commercial services to ACT Government agencies and the private sector, including Property, Publishing Services, Yarralumla Nursery, ACT Record Services and Capital Linen Services.

	Total Cost ¹		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
Output Class 3: ACT Tourism	-	16,074	-	13,836
Output 3.1: ACT Tourism²	-	16,074	-	13,836

Notes:

1. Total cost includes depreciation of \$0.309 million in 2006-07.
2. This output was previously reported under Output Tourism in the Department of Economic Development in the 2005-06 Budget Papers.

Output Description

To create and implement a range of marketing and development programs as well as conduct a number of events.

Output Classes cont.

	Total Cost		EBT Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
EBT: Office of the Commissioner for the Environment¹	-	435	-	435

Note:

1. This EBT was previously reported under EBT Arts, Heritage and Environment in the Chief Minister's Department in the 2005-06 Budget Papers.

Output Description

Publishing the State of the Environment Report. Investigating complaints by Ministerial direction, or where a Territory Agency's actions would have a substantial impact on the environment.

Outputs to cease after 2005-06	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class: Transport	80,904	n/a	77,344	n/a
Road Transport Regulation and Services	24,289	n/a	21,844	n/a
Public Transport	56,615	n/a	55,500	n/a

Outputs to cease after 2005-06	Total Cost		Government Payment for Outputs	
	2005-06	2006-07	2005-06	2006-07
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output: Government Services	72,378	n/a	0	n/a
Government Services	72,378	n/a	0	n/a

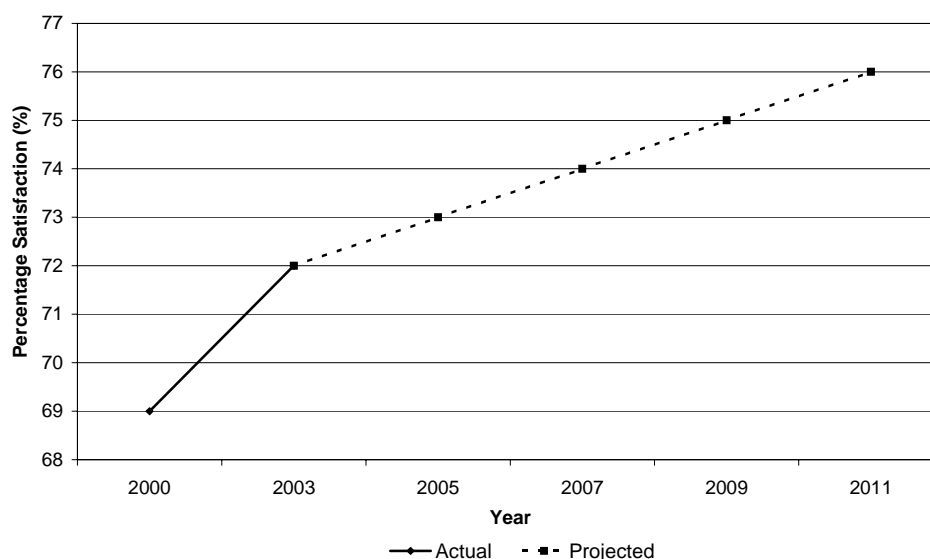
Strategic Indicators

Strategic Indicator 1 Customer satisfaction with Information Services

	2005-06 Target	2005-06 Est. Outcome	2006-07 Target
Customer Satisfaction with Information Services	80%	80%	80%

This indicator measures community satisfaction with the services provided by Information Services, including public library services. The indicator also measures customer satisfaction with Government and Assembly library services.

Strategic Indicator 2 Percentage of customers satisfied with road system



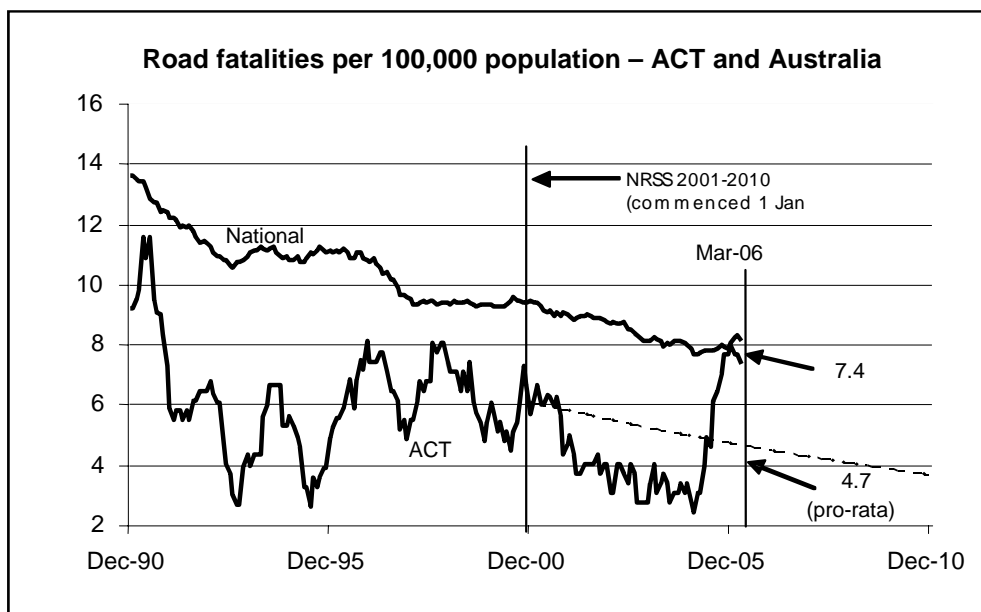
The Austroads User Satisfaction Index (USI) is a measure of road user satisfaction with the road system for road authorities in Australia and New Zealand. This comprehensive survey is usually conducted every two years (last conducted in 2003). The USI is based on road users' perceptions of a number of attributes related to the road system, including:

- road features – signs, smoothness, width, barriers, on-road cycle lanes;
- safety issues – speed limits, safety of cyclists, pedestrians, motorists;
- environment – air pollution, noise, appearance of roadsides;
- social issues – meeting needs both work and non-work;
- social issues – services – delays, road closures, road rules, community consultation, road planning; and
- traffic management – congestion, delays, co-ordination of traffic lights.

The USI reflects elements of the Government's *Sustainable Transport Plan*. The Sustainable Transport Plan aims to deliver a transport system that has lower overall costs, lowers greenhouse gas emissions and air pollution, reduces accidents and provides more transport options for the community.

Improvement to the USI will be achieved by continuing a significant capital works program to address road congestion and traffic safety, maintenance of community paths, residential street improvements, bridge strengthening, lighting and traffic management measures.

Strategic Indicator 3
Annual number of road fatalities

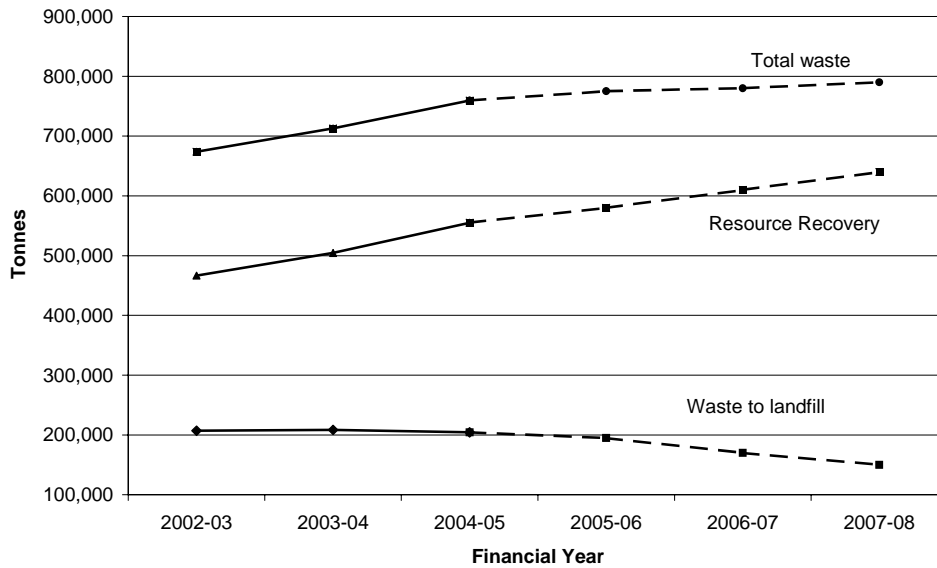


Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives, all contribute to the Territory's road safety outcome.

An indicator of the Territory's road safety performance is the number of road fatalities recorded each year. The Territory aims to ensure that ACT road deaths do not exceed the target in the National Road Safety Strategy (NRSS), and further, to maintain the trend for a reduction in the annual number of ACT road deaths.

Strategic Indicator 4

Reducing trend in waste operations, waste to landfill, and increase in resource recovery.



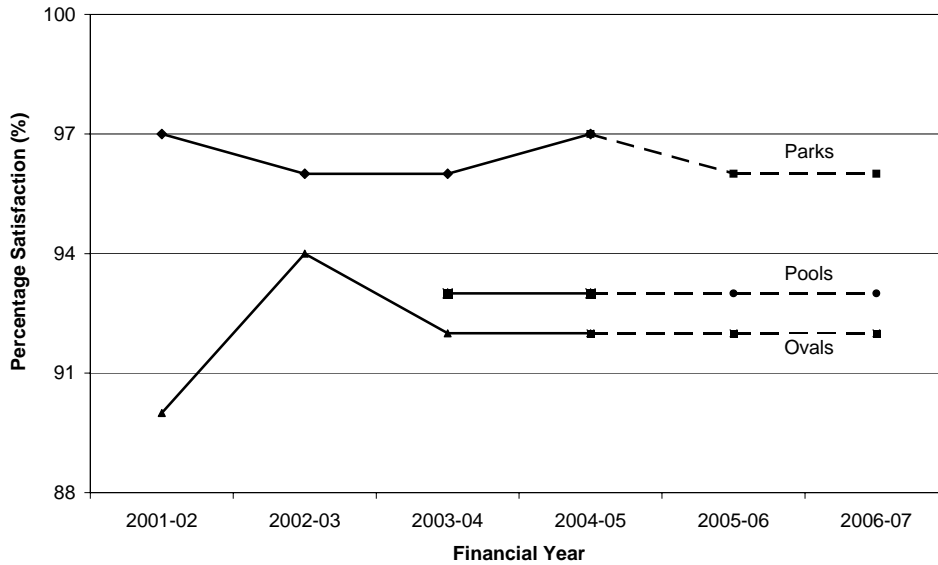
This indicator is calculated using weighbridge data of waste to landfill, and data provided by local resource recovery and recycling industries on materials recovered or recycled in the ACT, for the previous financial year. The waste to landfill and the resource recovery data are combined to provide a total waste generation level. Resource recovery is then expressed as a percentage of the total waste generated.

These indicators are consistent with the Government's No Waste Strategy (the strategy), which is based on the established waste hierarchy of *Avoid, Reuse, Recycle, and Reprocess*, and disposal as the last option. The strategy aims to divert the maximum amount of material from landfill through reuse, recycling and resource recovery alternatives.

The indicator highlights that, despite a trend towards increased total waste generation levels from population, economic growth and consumption patterns, the strategy has been successful in diverting significant and increasing levels of material from landfill.

Strategic Indicator 5

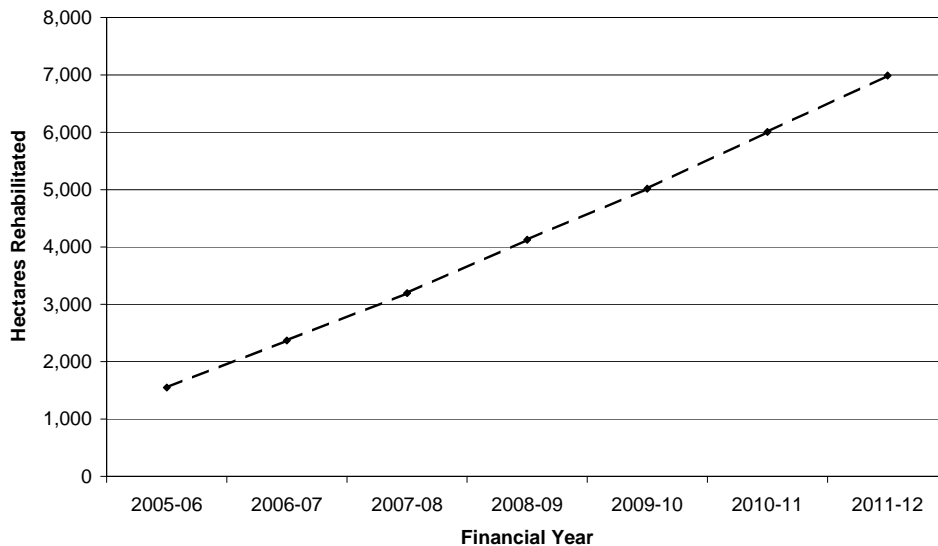
Percentage of customers satisfied with Parks and Places key services



The three indicators in the above chart detail the historical and projected performance against key services under Output 1.4 Parks and Places. The actual result against each indicator is determined through extensive independent customer surveys conducted both on site and via telephone.

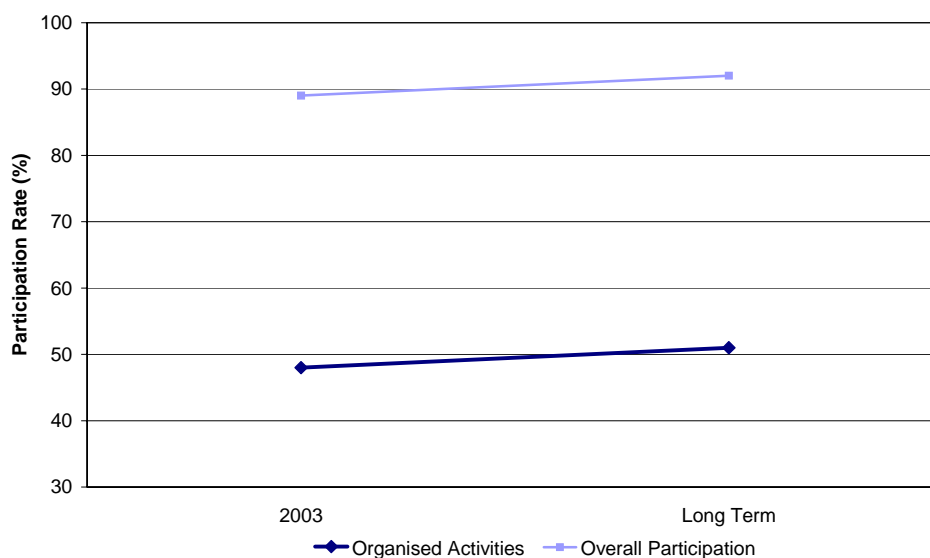
Strategic Indicator 6

Rehabilitation of Forest Estate



This measure reflects the completion of debris removal, site preparation and replanting of areas affected by the January 2003 bushfires. The long-term target excludes areas of former pine plantation that are being reserved for future urban expansion, or being converted to major facilities, such as the Stromlo Forest Park and the International Arboretum.

Strategic Indicator 7
Participation Rates



The percentage of people participating in organised and unorganised sport and physical activity.

Strategic Indicator 8
Customer satisfaction with Canberra Connect customer services

	2005-06 Target	2005-06 Est. Outcome	2006-07 Target
Customer Satisfaction with Canberra Connect customer services	86%	85%	86%

Canberra Connect offers a comprehensive range of services on behalf of government agencies through the internet, the Government Call Centre and shopfronts. Surveys and focus group research of ACT residents are undertaken to measure the awareness, attitudes, behaviour and satisfaction relative to Canberra Connect's corporate identity, channels and services provided.

Accountability Indicators

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 1: Municipal Services			
Output 1.1: Information Services			
<i>Libraries</i>			
a. Library visits per capita	5.5	5.5	5.5
b. Customer satisfaction with library services	80%	80%	80%
c. Percentage of population who are library members	41%	41%	41%
d. Percentage of library collection less than five years old	32%	32%	32%
e. Average cost of library services per visit	\$8.02	\$7.50	\$7.30
f. Cost of library services per capita	\$34.39	\$44.50	\$42.80
<i>Early Intervention</i>			
a. Percentage of children (0-5 years) receiving library kits ¹	100%	100%	n/a
b. Number of bookstart kits provided for infants (0-1 years) ²	n/a	n/a	3,500
c. Percentage of children (0-5 years) registered as library members ³	30%	15%	15%
d. Total cost of early intervention	\$128,000	\$120,000	\$120,000

Notes:

1. Discontinued measure.
2. New measure.
3. The 2005-06 estimated outcome and 2006-07 target reflect the level of library members in this age group registered as individual members, as opposed to those registered under family membership.

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 1: Municipal Services cont.			
Output 1.2: Office of Transport⁴			
<i>Infrastructure</i>			
a. Annual percentage of territorial roads resurfaced ^{1,2}	4.4%	2.6%	4.9%
b. Annual percentage of municipal roads resurfaced ^{1,2}	2.9%	4.9%	4.4%
c. Percentage of major traffic light faults repaired within 24 hours ³	100%	100%	n/a
d. Percentage of customers satisfied with the management of infrastructure services	77%	77%	77%
e. Territorial road system annual maintenance cost per lane km ^{1,2}	\$4,818	\$3,420	\$4,460
f. Municipal road system annual maintenance cost per lane km ^{1,2}	\$1,781	\$1,850	\$2,140
g. Community paths - cost per square metre of path renewed and/or repaired	\$151	\$151	\$151
h. Cost of street lighting per capita ³	\$24	\$24	n/a
<i>Road Transport</i>			
a. Taxi cab waiting times within standard	100%	100%	100%
b. Taxi waiting times (wheelchair accessible taxis) within standard	100%	90%	100%
c. Number of random vehicle inspections per 10,000 vehicles registered	2,239	2,239	2,239
d. Annual cost of running vehicle registration per capita	\$6.20	\$6.20	\$6.20
e. Annual cost of running driver licensing functions service per capita	\$3.28	\$3.28	\$3.28
f. Annual operating cost per parking space ³	\$90.78	\$90.78	n/a

Notes:

1. The estimated outcome reflects the reprioritisation of works from Territorial to Municipal roads.
2. The 2006-07 targets have been impacted by an increase in repairs and maintenance capacity for road resurfacing.
3. Measure discontinued.
4. Details of Output Public Transport can be found in the ACTION Chapter of Budget Paper No. 4.

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 1: Municipal Services cont.			
Output 1.3: Waste and Recycling			
a. Annual tonnes of waste to landfill per head of population	0.59	0.56	0.54
b. Annual tonnes of recyclables collected per head of population	1.50	1.53	1.60
c. Percentage of recovered material of the total waste stream	75%	75%	75%
d. Percentage of customers satisfied with waste collection services	98%	98%	98%
e. Annual cost of kerbside collection per household	\$57.00	\$57.00	\$61.00
f. Cost of recyclables processing per tonne	\$18.50	\$19.90	\$21.00
g. Cost of greenwaste processing per tonne	\$4.20	\$4.20	\$4.20
h. Operational cost of landfilling waste per tonne	\$11.50	\$11.50	\$11.70
Output 1.4: Parks and Places			
a. Percentage of customers satisfied with the management of sportsgrounds and ovals	92%	92%	92%
b. Percentage of customers satisfied with the management of town & district parks	96%	96%	96%
c. Percentage of customers satisfied with the management of pool facilities	93%	93%	93%
d. Annual sportsgrounds maintenance cost per hectare	\$15,382	\$15,000	\$15,600
e. Cost of tree maintenance per tree	\$5.96	\$6.40	\$6.00
f. Annual park maintenance cost per hectare ¹	\$6,262	\$3,500	\$3,500
g. Cost of pool operations per attendee	\$7.09	\$7.09	\$7.20
Note:			
1. The reduction in estimated outcome and 2006-07 targets reflects a review into the calculation methodology.			
Output 1.5: Environment, Sustainability, Heritage and Forestry Services¹			
a. Preparation of management plans	3	3	3
b. Preparation of legislation consistent with the Legislation Program	3	3	2
c. Deliver Natural Heritage Trust (NHT)/National Action Plan (NAP) supporting documents ²	2	2	n/a
d. Deliver NHT/NAP programs ³	n/a	n/a	2
e. Deliver ACT Environment and Heritage grants programs	Jun 2006	Jun 2006	Jun 2007
f. Complete annual works programs for pest plants and feral animals	Jun 2006	Jun 2006	Jun 2007
g. Implement required action from the annual Bushfire Operations Plan	Jun 2006	Jun 2006	Jun 2007
h. Implement identified activities arising from Action Plans for Threatened species	Jun 2006	Jun 2006	Jun 2007
i. Assessment of Development Applications for ACTPLA	100% within 15 working days	100% within 15 working days	100% within 15 working days
j. Heritage registrations within statutory timeframes	100%	100%	100%

k. Annual grants advice submitted to Minister

Aug 2005

Complete

Aug 2006

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 1: Municipal Services cont.			
Output 1.5: Environment, Sustainability, Heritage and Forestry Services¹cont.			
l. Position papers on Sustainability Legislation and broader community consultation ²	2	2	n/a
m. Blueprint for ACT Energy (including Greenhouse) policy and strategy ²	Dec 2005	Dec 2005	n/a
n. Prepare ACT Climate Change Strategy ³	n/a	n/a	1
o. Total cost per hectare of pine planted ^{2,4}	\$2,850	n/a	n/a
p. Total annual management cost per hectare excluding, cost of harvesting operations ²	\$110	\$110	n/a
q. Percentage of planned planting program completed	100%	100%	100%
r. Survival of previous year's pine planting ^{2,5}	n/a	n/a	n/a

Notes:

1. This output and accountability indicators were previously reported under Output Rehabilitation and Management of Forest Estate in ACT Forests, and Output Environment Management and Regulations, Output Nature Conservation and Land Management, and Output Heritage in the Chief Minister's Department in the 2005-06 Budget Papers. The 2005-06 targets and estimated outcome are identified for comparative purposes only.
2. Discontinued measure.
3. New measure.
4. Not measured in 2005-06 as indicator was discontinued during the year.
5. No pine planting was undertaken in 2004 due to the drought.

Output 1.6: Sport and Recreation¹			
a. Number of programs implemented	9	9	9
b. Value of sport and recreation grants	\$2,409,385	\$2,409,385	\$2,109,385
c. Number of athlete scholarships	250	250	250
d. Cost of athlete scholarships ²	\$6,226	\$6,226	n/a
e. Satisfaction of athletes and coaches with services and support provided by the ACT Academy of Sport as assessed by annual survey ³	n/a	n/a	90%
f. Facilities planning and usage			
- number of planning projects undertaken	3	3	1
- number of AFL/RU/NRL games held at Manuka Oval and Canberra Stadium	23	24	23

Notes:

1. This output and associated accountability indicators were previously reported under Output Sport, Recreation, Gaming and Racing and Output Athlete Scholarships and Services in the Department of Economic Development in the 2005-06 Budget Papers. The 2005-06 targets and estimated outcome are identified for comparative purposes only.
2. Discontinued measure.
3. New measure.

Output 1.7: Ranger Services¹			
a. Percentage down time of fixed speed cameras	n/a	n/a	8%
b. Percentage re-homing rate of stray and abandoned dogs	n/a	n/a	90%

Note:

1. New output.

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 2: Enterprise Services			
Output 2.1: Canberra Connect¹			
<i>Customer Interfaces</i>			
a. Customer satisfaction with Canberra Connect services	86%	85%	86%
b. Call centre waiting time less than 20 seconds	80%	80%	80%
c. Average queue time at the Canberra Connect shopfronts	Less than 12 minutes	Less than 12 minutes	Less than 12 minutes
d. Average cost per transaction at shopfronts	\$6.63	\$6.63	\$6.63
e. Average cost per transaction for call centres	\$4.69	\$4.69	\$4.69
f. Average cost per transaction for web transaction	\$0.64	\$0.64	\$0.64

Note:

- This output and associated accountability indicators were previously reported under Output Customer Services and Information in the 2005-06 Budget Papers.

Output 2.2: Government Services¹			
<i>Capital Linen Service</i>			
a. Total tonnes of laundry processed ²	4,500	5,000	5,000
b. Percentage of laundry requiring rewashing	≤ 5%	≤ 5%	≤ 5%
<i>Property</i>			
a. Accommodation utilisation rate (m ² per employee)	19.5 m ²	19.5 m ²	18.3 m ²
b. Occupancy rate of ACT Government office buildings	99%	99%	99%
c. Use of Greenpower	17%	20%	23%
d. Accommodation cost per employee	\$7,300	\$7,300	\$7,300

Notes:

- This output and associated accountability indicators were previously reported under Output Class Government Services in the 2005-06 Budget Papers.
- This reflects anticipated increase in activity.

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output Class 3: ACT Tourism			
Output 3.1: Tourism¹			
a. Awareness of the Capital Region as a tourist destination ²			
- Sydney	9% to 13%	16.9%	>9%
- Brisbane	5% to 9%	16%	>5%
- Adelaide	10% to 14%	12.7%	>10%
- Regional NSW	14% to 18%	17.8%	>12%
b. Survey results from ACT/Canberra community of their confidence in recommending visitors to the ACT ^{3,4}	Benchmark to activity conducted in Apr 2005	Benchmark to activity conducted in Apr 2005	n/a
c. Preference of the Capital Region as a tourist destination ²			
- Sydney	12% to 16%	15.5%	>10%
- Brisbane	5% to 9%	7.4%	>5%
- Adelaide	5% to 9%	8.1%	>5%
- Regional NSW	12% to 16%	15.8%	>10%
d. Number of hits to the Website	660,000	394,780	400,000
e. Number of visitors to:			
- Floriade	132,000	158,984	132,000
- Rally of Canberra	4,000	1,553	1,200
f. Overall industry satisfaction with ACTC ^{3,5}	80%	80%	n/a

Notes:

1. This output and associated accountability indicators were previously reported under Output Tourism in the Department of Economic Development in the 2005-06 Budget Papers. The 2005-06 targets and estimated outcome are identified for comparative purposes only.
2. As defined by Roy Morgan Research Holiday Tracking survey. Due to time lags in obtaining results from Roy Morgan, those targets measured by Roy Morgan are based on March 2006 to March 2007 quarter. (Average 12 month rolling awareness to June 2007).
3. Discontinued measure.
4. 89% of people surveyed agreed that they would have confidence in recommending visitors to the ACT.
5. The survey measuring overall industry satisfaction is due to be conducted in June 2006.

Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
EBT: Office of the Commissioner for the Environment			
EBT 1: Office of the Commissioner for the Environment¹			
a. Australian Capital Region State of the Environment report ²	1	0.9 ²	Jun 2007
b. Establish framework for ACT Report for 2003-07 ³	Jun 2006	Jun 2006	n/a
c. Report on uptake of recommendations on State of the Environment and special reports	Sept 2005	Sept 2005	Sept 2006
d. Preparation of ACT State of the Environment Report ⁴	n/a	n/a	Jun 2007
e. Ministerial initiated investigations ⁴	n/a	n/a	According to deadline in Minister's Direction
f. Commissioner initiated investigations ⁴	n/a	n/a	Within 12 months of commencement
g. Report on complaints about management of the environment by the Territory or a Territory agency ⁴	n/a	n/a	Sept 2006

Notes:

1. This EBT and associated accountability indicators were previously reported under EBT Arts, Heritage and Environment in the Chief Minister's Department in the 2005-06 Budget Papers. The 2005-06 targets and estimated outcome are identified for comparative purposes only.
2. Report to be completed by September 2006.
3. Discontinued measure.
4. New measure.

Output to Cease after 2005-06	2005-06 Targets	2005-06 Est. Outcome	2006-07 Targets
Output: Public Transport¹			
a. Timeliness of ACTION Services	99.8%	99.8%	n/a
b. Customer Satisfaction with ACTION Services as assessed by passenger surveys	82%	82%	n/a
c. Increase in modal share (adult work trips increase in accordance with the <i>Sustainable Transport Plan</i>)	3.3%	12.8%	n/a
d. Increase in number of passenger boarding's	176,000	438,000	n/a
e. Percentage of buses in the fleet fully compliant with Disability Standards	29.1%	22.76%	n/a
f. Percentage of fleet Euro 3 emission standard compliant	14.8%	11.4%	n/a
g. Total cost per vehicle km	\$3.65	\$5.07	n/a
h. Total cost per passenger boarding	\$5.07	\$5.23	n/a

Note:

1. From the 2006-07 financial year Output Public Transport will be reported by ACTION in Output 1.1 Public Transport.

Changes to Appropriation

Changes to Appropriation - Departmental

	2005-06	2006-07	2007-08	2008-09	2009-10
Government Payment for Outputs	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2005-06 Budget	214 611	207 743	212 144	215 436	215 436
2006-07 Budget Policy Adjustments					
Supplementary Appropriation for Legal Settlement	7,500	-	-	-	-
Contract Escalation Costs - ACT NoWaste	-	385	394	403	412
Expansion of the Fixed and Mobile Speed Camera Program	-	459	616	631	647
Increased Funding - Accessible Taxi Scheme	-	220	226	231	137
Staffing for the New Civic Library	-	409	416	424	432
Interstate AFL Matches 2007-09	-	276	276	276	-
Asbestos and Other Hazardous Material Removal Program	-	400	-	-	-
Removal of Unsafe Burnt Trees from Rural Roads	-	600	600	-	-
Closed Circuit Television Cameras	-	30	31	32	33
Drought Affected Sportsgrounds	-	500	-	-	-
Bushfire Fire Fuel Reduction	-	1,310	1,316	1,322	1,328
Threatened Species	-	35	35	35	32
Fire Trails	-	50	51	52	54
Increased Repairs and Maintenance Capacity	-	5,000	5,000	5,000	5,000
ACTION - Safety and Security Measures	-	-	50	50	50
ACTION - Diesel Fuel Supplementation	1,325	1,000	1,000	1,000	1,000
2006-07 Budget Technical Adjustments					
Transfer ACT Forests to CMD	(2,138)	399	412	419	460
Transfer Community Sector Grant Indexation to CMD	-	(3)	(7)	(11)	(11)
ACTION - Indexation of Final Outyear	-	-	-	(31)	855
Transfer Fire Management Unit to ESA	(122)	(126)	(131)	(131)	(131)
Transfer Fire Management Unit to CMD	(1,023)	(1,029)	(1,032)	(1,032)	(1,032)
Transfer Phillip Oval to DED	(80)	(80)	(80)	(80)	(80)
Remove Cityscape Payroll Tax	(329)	(422)	(422)	(437)	(448)
Transfer Land Management Function from ACTPLA	212	216	56	56	56
Increased Notional Superannuation Contribution Rates	-	1,760	1,783	1,806	1,830
Transfer Womens' Information Referral Centre to DDHCS	-	(372)	(380)	(386)	(394)
Transfer Sports and Recreation from DED	-	10,468	10,416	10,617	10,826
Indexation of Final Outyear	-	-	-	-	3,205
Transfer Parking and Regulatory Functions to JACS	-	(4,094)	(4,169)	(4,246)	(4,324)
Transfer CTP Insurance to DT	-	(136)	(139)	(141)	(144)
Transfer Environment and Heritage from CMD	-	23,923	23,976	23,776	23,787
Transfer Australian Capital Tourism Corporation from DED	-	17,239	16,954	17,332	17,704

Changes to Appropriation – Departmental cont.

	2005-06	2006-07	2007-08	2008-09	2009-10
Government Payment for Outputs cont.	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2006-07 Budget Technical Adjustments cont.					
Transfer Office of Sustainability from CMD	-	5,631	5,432	4,516	2,874
Transfer Publications to Shared Services	-	(214)	(527)	(513)	(522)
Transfer Records Management to Shared Services	-	(257)	(623)	(624)	(627)
Integration of Policy Functions	-	(2,500)	(4,100)	(4,202)	(4,307)
Integration of Functions	-	(2,182)	(2,507)	(2,564)	(2,628)
Streamline Grants Administration	-	(79)	(130)	(135)	(140)
Expenditure Reforms	-	(7,947)	(12,677)	(13,358)	(13,382)
Reducing Motor Vehicle Expenses	-	(337)	(438)	(482)	(492)
Reducing General Procurement	-	(1,736)	(3,543)	(3,630)	(3,720)
Consolidating Human Resource and Finance Functions	-	(408)	(978)	(976)	(976)
Consolidating Information Technology Services	-	(1,738)	(1,748)	(1,758)	(1,768)
Transfer Regulatory Functions to JACS	-	(70)	(72)	(74)	(75)
Consolidation of Accommodation Costs	-	(145)	(219)	(219)	(219)
Transfer Stromlo Forest Park from CMD	-	350	400	450	459
Transfer Communities Online to DDHCS	-	(130)	(133)	(136)	(139)
ACTION – Increased Notional Superannuation Contribution Rates	-	2,982	3,029	3,065	2,995
Consolidating Procurement Services	-	(1,124)	(1,688)	(1,688)	(1,688)
Natural Heritage Trust Grants from the Australian Government	-	1,230	1,230	-	-
	219 956	257 486	250 100	250 075	252 365

Changes to Appropriation - Territorial

	2005-06	2006-07	2007-08	2008-09	2009-10
Payment for Expenses on Behalf of Territory	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2005-06 Budget	-	-	-	-	-
2006-07 Budget Policy Adjustments					
Maintenance of Territorial Assets	-	100	100	100	100
2006-07 Budget Technical Adjustments					
Transfer Environment and Heritage from CMD	-	845	864	883	902
2006-07 Budget	-	945	964	983	1,002

Changes to Appropriation - Departmental

	2005-06	2006-07	2007-08	2008-09	2009-10
Capital Injections	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2005-06 Budget	74,999	51,987	30,000	13,150	13,150
2006-07 Budget Policy Adjustments					
Expansion of the Fixed and Mobile Speed Camera Program	-	1,740	-	-	-
Closed Circuit Television Cameras	-	509	-	-	-
Callam Offices Building Safety Works	-	940	-	-	-
Moore Street Health Building Upgrade	-	1,300	1,500	-	-
ACT NoWaste - Mugga Waste Cell Stage 4	-	2,400	-	-	-
Monaro Highway Restoration	-	1,350	-	-	-
Gungahlin Drive Extension - Additional Funding	-	5,000	-	-	-
Threatened Species Recovery	-	100	-	-	-
Fire Trails Upgrade	-	990	1,000	1,000	920
Predator-Free Sanctuary - Mulligans Flat	-	350	-	-	-
ACTION - Safety and Security Measures	-	1,716	-	-	-
ACTION - New Ticketing System	-	200	-	-	-
Harrison Primary Access Road and Mappleton Avenue	-	2,110	2,110	-	-
Harrison Neighbourhood Oval	-	800	-	-	-
2006-07 Budget Technical Adjustments					
Transfer Phillip Oval to DED	(1,700)	-	-	-	-
Rollover and Acceleration - Gungahlin Drive Extension	(7,030)	11,680	(4,650)	-	-
Rollover - International Arboretum	(3,699)	(3,000)	2,000	-	-
Rollover - Callam Offices Upgrade	(1,000)	1,000	-	-	-
Rollover - ACTION Bus Replacement	(3,000)	3,000	-	-	-
Rollover - Mugga Waste Cell	(750)	750	-	-	-
Rollover - Additional Road Safety Measures	(1,050)	1,050	-	-	-
Rollover - IDMS First Pilot	(400)	400	-	-	-
Cessation - IDMS Second Pilot	(600)	-	-	-	-
Rollover - Replacement of Aged Equipment (Capital Linen Service)	(800)	800	-	-	-
Rollover - Pialligo Ave. and Majura Parkway	(350)	350	-	-	-
Transfer Sport and Recreation from DED	-	1,718	-	-	-
Commonwealth Grants - Roads to Recovery	-	3,333	6,333	2,334	(3,250)
Transfer Environment and Heritage from CMD	-	1,498	250	250	250
Transfer Dragway Project from CMD	-	3,788	4,000	-	-
Transfer Stromlo Forest Park from CMD	-	2,500	-	-	-
2006-07 Budget	54,620	100,359	42,543	16,734	11,070

2006-07 Capital Works Program

Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2006-07 \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	Expected Completion Date
New Capital Works						
<i>Property</i>						
Callam Offices Building Safety Works	940	-	940	-	-	Jun 2007
Moore Street Health Building Upgrade	2,800	-	1,300	1,500	-	Jun 2008
<i>ACT NoWaste</i>						
Mugga Waste Cell Stage 4	2,400	-	2,400	-	-	Jun 2007
<i>Roads ACT</i>						
Monaro Highway Restoration	1,350	-	1,350	-	-	Jun 2007
<i>Roads to Recovery</i>						
Lanyon Drive Upgrade (Monaro Hwy to Sheppard St)	5,000	-	1,000	4,000	-	Jun 2008
<i>Environment ACT</i>						
Threatened Species Recovery	100	-	100	-	-	Jun 2007
Fire Trails Upgrade ¹	3,910	-	990	1,000	1,000	Jun 2010
Predator-Free Sanctuary – Mulligans Flat	350	-	350	-	-	Jun 2007
<i>Planning and Land Development</i>						
Harrison Primary School Access Road and Mapleton Avenue Extension	4,220	-	2,110	2,110	-	Oct 2007
Harrison Neighbourhood Oval	800	-	800	-	-	May 2007
Total New Works	21,870	-	11,340	8,610	1,000	
Capital Upgrades						
Roads and Bridges	2,550	-	2,550	-	-	
Sustainable Transport Initiatives	700	-	700	-	-	
Neighbourhood Improvements	1,000	-	1,000	-	-	
Urban Open Space	1,300	-	1,300	-	-	
Sports Facilities	1,100	-	1,100	-	-	
Libraries	600	-	600	-	-	
Public Transport Infrastructure	350	-	350	-	-	
Property	1,200	-	1,200	-	-	
ACT NoWaste	500	-	500	-	-	
Environment ²	250	-	250	-	-	
Heritage	250	-	250	-	-	
Total Capital Upgrades	9,800	-	9,800	-	-	
Total New Capital Works	31,670	-	21,140	8,610	1,000	
Works in Progress						
<i>Roads ACT</i>						
Piallago Avenue Upgrade	500	300	200	-	-	Jun 2007
<i>Forward Design</i>						
Majura Parkway	1,000	850	150	-	-	Jun 2007

Works in Progress Cont.	Estimated Total Cost \$'000	Estimated Expenditure Pre 2006-07 \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	Expected Completion Date
<i>Traffic Congestion Program</i>						
Gungahlin Drive Extension ³	116,050	40,683	52,000	17,783	5,584	Sep 2008
<i>ACT NoWaste</i>						
Mugga Waste Cell Stage 3	4,300	1,750	2,550	-	-	Mar 2007
<i>Property</i>						
Callam Offices Upgrade	1,500	200	1,300	-	-	Dec 2006
<i>Capital Linen</i>						
Replacement of Ageing Linen Equipment	1,300	500	800	-	-	Sep 2006
<i>Environment</i>						
Restoration and enhancing Tidbinbilla Nature Reserve ^{4,5}	2,000	1,000	1,000	-	-	Dec 2008
Groundwater Bores ⁴	160	112	48	-	-	Oct 2006
Heritage Signage ⁴	350	150	200	-	-	Nov 2006
Stromlo Forest Park ⁴	6,000	3,500	2,500	-	-	Jun 2007
<i>Sports and Recreation</i>						
Lyneham Precinct Development ⁶	200	27	173	-	-	Jun 2007
Phillip Oval ⁶	1,700	42	1,658	-	-	Jun 2007
Manuka Oval – Weather Protection ⁶	1,065	1,025	40	-	-	Sep 2006
Manuka Oval – Boundary Fencing ⁶	715	695	20	-	-	Sep 2006
ACT Dragway ⁴	8,000	212	3,788	4,000	-	Dec 2007
<i>Parks and Places</i>						
International Arboretum	7,301	1,301	4,000	2,000	-	Jun 2008
Total Works in Progress	152,141	52,347	70,427	23,783	5,584	
Total Departmental Capital Works	183,811	52,347	91,567	32,393	6,584	

Notes:

1. Includes funding of \$0.920 million in 2009-10.
2. Reclassified as recurrent expenditure, therefore funded via Government Payment for Outputs.
3. Authorisation for the Gungahlin Drive Extension has increased by \$30 million from the 2005-06 Budget. \$18 million relates to variations to the 2005-06 Capital Works Program and an additional \$12 million has been provided in the 2006-07 Budget for additional costs.
4. These projects were previously reported in the Chief Minister's Department chapter.
5. The Restoration of Tidbinbilla Project will also be funded via insurance revenue and is expected to be completed by December 2008.
6. These projects were previously reported in the Department of Economic Development chapter.

Commonwealth Grants

The major Commonwealth payments for which the Department has responsibility are:

Name of Grant	Activities Funded by Grant	2006-07 Estimate \$'000s
Natural Heritage Trust	Rivercare, Landcare and Bushcare programs	1,230
Other Commonwealth Payments	Sport Participation Development	158
Interstate Road Transport	Collection of Heavy Vehicle Charges	240
National Highways System:		
- Current	Maintenance of National Highways and Roads of Significance within the ACT	1,142
- Capital	Black Spot Road Safety Initiative	600
- Capital	Roads to Recovery Program	10,583
Total		13,953

**Department of Territory and Municipal Services
Operating Statement**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
214,611	Government Payment for Outputs	219,956	257,486	17	250,100	250,075	252,365
1,807	Taxes Fees and Fines	2,875	2,893	1	2,912	2,935	2,995
24,355	User Charges - Non ACT Government	15,937	22,381	40	22,800	23,203	23,733
54,120	User Charges - ACT Government	64,537	61,609	-5	57,325	58,200	56,414
614	Interest	314	92	-71	94	94	94
88,140	Other Revenue	53,589	59,075	10	42,031	41,810	56,445
600	Resources Received free of charge	600	1,212	102	1,227	1,243	1,244
384,247	Total Revenue	357,808	404,748	13	376,489	377,560	393,290
Gains							
0	Total Gains	0	0	-	0	0	0
384,247	Total Income	357,808	404,748	13	376,489	377,560	393,290
Expenses							
66,415	Employee Expenses	62,685	76,790	23	71,821	72,903	73,870
9,284	Superannuation Expenses	9,049	14,772	63	14,020	14,225	14,362
151,231	Supplies and Services	160,297	180,849	13	177,634	178,793	179,079
81,341	Depreciation and Amortisation	80,286	84,871	6	87,836	85,798	85,400
3,077	Borrowing Costs	3,107	2,768	-11	2,331	1,854	2,089
0	Cost of Goods Sold	1,497	2,193	46	2,211	2,229	2,247
56,759	Grants and Purchased Services	55,669	62,193	12	59,679	59,336	59,945
685	Other Expenses	12,586	2,212	-82	2,243	2,279	2,303
368,792	Total Ordinary Expenses	385,176	426,648	11	417,775	417,417	419,295
15,455	Operating Result	-27,368	-21,900	20	-41,286	-39,857	-26,005

**Department of Territory and Municipal Services
Balance Sheet**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
Current Assets							
9,741	Cash	11,668	15,111	30	10,397	10,290	9,418
17,580	Receivables	11,592	19,343	67	20,212	20,125	17,159
19,307	Investments	1,365	0	-100	0	0	0
3,593	Inventories	3,523	3,948	12	3,998	4,048	4,098
0	Capital Work in Progress	0	14	#	14	14	14
368	Other	1,449	3,355	132	3,356	3,354	3,353
50,589	Total Current Assets	29,597	41,771	41	37,977	37,831	34,042
Non Current Assets							
0	Receivables	0	13,112	#	7,115	1,415	0
4,394,011	Property, Plant and Equipment	4,380,397	4,508,336	3	4,507,139	4,546,746	4,530,864
9,765	Intangibles	8,395	7,078	-16	5,579	4,080	2,581
52,709	Capital Works in Progress	48,202	58,384	21	63,767	0	0
55	Other	55	29,644	#	29,644	29,644	29,644
4,456,540	Total Non Current Assets	4,437,049	4,616,554	4	4,613,244	4,581,885	4,563,089
4,507,129	TOTAL ASSETS	4,466,646	4,658,325	4	4,651,221	4,619,716	4,597,131
Current Liabilities							
19,550	Payables	14,990	17,068	14	17,008	17,458	17,917
4,887	Interest Bearing Liabilities	4,967	5,569	12	6,252	6,565	7,051
146	Finance Leases	58	260	348	278	76	39
9,156	Employee Benefits	9,696	11,478	18	12,134	12,815	13,498
0	Other Provisions	35	35	-	35	35	35
3,626	Other	6,962	9,539	37	9,562	9,522	9,606
37,365	Total Current Liabilities	36,708	43,949	20	45,269	46,471	48,146
Non Current Liabilities							
97	Payables	235	235	-	235	235	235
31,746	Interest Bearing Liabilities	30,772	25,184	-18	18,931	12,389	5,317
2,348	Finance Leases	171	538	215	260	184	145
11,510	Employee Benefits	11,761	13,141	12	13,849	14,610	15,351
0	Other	0	338	#	145	83	793
45,701	Total Non Current Liabilities	42,939	39,436	-8	33,420	27,501	21,841
83,066	TOTAL LIABILITIES	79,647	83,385	5	78,689	73,972	69,987
4,424,063	NET ASSETS	4,386,999	4,574,940	4	4,572,532	4,545,744	4,527,144
REPRESENTED BY FUNDS EMPLOYED							
3,990,455	Accumulated Funds	3,942,566	4,114,162	4	4,111,754	4,084,966	4,066,366
433,608	Reserves	444,433	460,778	4	460,778	460,778	460,778
4,424,063	TOTAL FUNDS EMPLOYED	4,386,999	4,574,940	4	4,572,532	4,545,744	4,527,144

**Department of Territory and Municipal Services
Cash Flow Statement**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
159,333	Cash from Government for Outputs	165,491	200,548	21	195,743	194,883	196,351
55,278	Cash from Government - CSO Payments	54,465	56,938	5	54,357	55,192	56,014
1,807	Taxes, Fees and Fines	2,875	2,893	1	2,912	2,935	2,995
80,553	User Charges	82,474	87,531	6	83,760	86,158	85,779
614	Interest Received	314	91	-71	94	94	94
29,876	Other Revenue	33,876	41,913	24	39,717	40,333	39,564
327,461	Operating Receipts	339,495	389,914	15	376,583	379,595	380,797
Payments							
74,227	Related to Employees	70,261	90,250	28	84,424	85,711	86,813
162,145	Related to Supplies and Services	169,953	184,106	8	181,583	182,436	181,506
3,077	Borrowing Costs	3,107	2,768	-11	2,331	1,854	2,089
56,759	Grants and Purchased Services	55,669	62,193	12	59,679	59,336	59,945
28,400	Other	39,529	34,460	-13	34,271	34,777	34,263
324,608	Operating Payments	338,519	373,777	10	362,288	364,114	364,616
2,853	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	976	16,137	#	14,295	15,481	16,181
CASH FLOWS FROM INVESTING ACTIVITIES							
Receipts							
0	Proceeds from Sale/Maturities of Investments	1,648	0	-100	0	0	0
0	Investing Receipts	1,648	0	-100	0	0	0
Payments							
68,138	Purchase of Property, Plant and Equipment	53,309	107,901	102	51,981	22,050	17,740
564	Purchase of Land and Intangibles	564	77	-86	77	77	77
8,440	Capital Payments to Government Agencies	5,440	4,916	-10	0	0	0
77,142	Investing Payments	59,313	112,894	90	52,058	22,127	17,817
-77,142	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-57,665	-112,894	-96	-52,058	-22,127	-17,817
CASH FLOWS FROM FINANCING ACTIVITIES							

**Department of Territory and Municipal Services
Cash Flow Statement**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
	Receipts						
74,999	Capital Injection from Government	54,620	100,359	84	42,543	16,734	11,070
0	Receipt of Transferred Cash Balances	0	12,909	#	0	0	0
74,999	Financing Receipts	54,620	113,268	107	42,543	16,734	11,070
	Payments						
0	Distributions to Government	0	4,842	#	0	0	0
4,475	Dividends to Government	4,375	4,065	-7	3,665	3,665	3,665
3,499	Repayment of Advance	3,713	3,993	8	4,503	5,091	5,728
2,093	Repayment of Borrowings	893	974	9	1,066	1,161	837
1,310	Repayment of Finance Lease	54	243	350	260	278	76
0	Payments of Transferred Cash Balances	0	316	#	0	0	0
11,377	Financing Payments	9,035	14,433	60	9,494	10,195	10,306
63,622	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	45,585	98,835	117	33,049	6,539	764
-10,667	NET INCREASE/(DECREASE) IN CASH HELD	-11,104	2,078	119	-4,714	-107	-872
39,715	CASH AT BEGINNING OF REPORTING PERIOD	24,137	13,033	-46	15,111	10,397	10,290
29,048	CASH AT THE END OF THE REPORTING PERIOD	13,033	15,111	16	10,397	10,290	9,418

**Department of Territory and Municipal Services
Statement of Changes in Equity**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
4,346,524	Opening Balance	4,369,079	4,370,332	..	4,574,940	4,572,532	4,545,744
	Accumulated Funds						
15,455	Operating Result for the Period	-27,368	-21,900	20	-41,286	-39,857	-26,005
	Reserves						
0	Increase/(Decrease) in asset revaluation reserve	0	33,012	#	0	0	0
15,455	Total Income And Expense For The Period	-27,368	11,112	141	-41,286	-39,857	-26,005
	Transactions Involving Equity Holders Affecting Accumulated Funds						
66,559	Capital Injections	49,180	95,443	94	42,543	16,734	11,070
0	Capital (Distributions)	0	-4,842	#	0	0	0
0	Inc/Dec in Net Assets due to Admin Restructure	483	106,960	#	0	0	0
-4,475	Dividend Approved	-4,375	-4,065	7	-3,665	-3,665	-3,665
4,424,063	Closing Balance	4,386,999	4,574,940	4	4,572,532	4,545,744	4,527,144

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the increase of \$5.345 million in the 2005-06 estimated outcome from the original budget is mainly due to additional funding received for a legal settlement (\$7.5 million), diesel fuel supplementation for ACTION (\$1.325 million) and the transfer of the land management function from ACTPLA (\$0.212 million), partially offset by the transfer of ACT Forests' Community Service Obligation (\$2.138 million), the Fire Management Unit (\$1.145 million) and the removal of payroll tax obligations (\$0.329 million); and
 - the increase of \$37.530 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to:
 - increased notional superannuation contribution rates (\$4.742 million) and Natural Heritage Trust grants from the Australian (\$1.230 million);
 - new initiatives (\$4.795 million); and
 - the integration of functions, including Australian Capital Tourism Corporation (\$17.239 million), Environment and Heritage (\$23.923 million), Sport and Recreation (\$10.468 million), the Office of Sustainability (\$5.631 million) and ACT Forests (\$2.537 million).

These increases have been partially offset by:

- the full year net impact of general savings implemented in 2005-06 (\$7 million);
- the impact of one-off funding provided in 2005-06 relating to a legal settlement (\$7.5 million);
- the transfer of functions, including parking and regulatory functions, third party insurance, Communities Online, the Women's Information Referral Centre, publications and records management services (\$5.273 million); and
- expenditure reforms including:
 - rationalising Boards and Committees (\$0.150 million);
 - reducing motor vehicle expenses (\$0.337 million);
 - rationalising accommodation costs (\$0.145 million);
 - consolidating human resources and finance functions (\$0.408 million);
 - consolidating information technology services (\$1.738 million);
 - integrating policy functions (\$2.5 million);
 - consolidating procurement services and reducing general procurement (\$2.860 million);
 - integrating functions across government (\$9.050 million); and
 - streamlined grants administration (\$0.379 million).
- taxes, fees and fines: the increase of \$1.068 million in the 2005-06 estimated outcome from the original budget is primarily due to an increase in domestic tip fee collections, partially offset by a reduction in library fines;
- user charges – non ACT Government:
 - the decrease of \$8.418 million in the 2005-06 estimated outcome from the original budget is mainly due to a budget transfer to user charges – ACT Government to reflect the changing customer mix; and
 - the increase of \$6.444 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the integration of forestry operations (\$1.228 million), the Stadiums Authority (\$2.374 million), Australian Capital Tourism Corporation (\$2.018 million) and Environment and Heritage (\$0.648 million) functions.
- user charges – ACT Government:
 - the increase of \$10.417 million in the 2005-06 estimated outcome from the original budget is due to a budget transfer from user charges – non ACT Government to reflect the changing customer mix; and
 - the decrease of \$2.928 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the rationalisation of functions resulting from expenditure reforms.
- interest:
 - the decrease of \$0.3 million in the 2005-06 estimated outcome from the original budget reflects an expected reduction in cash and investment holdings; and
 - the decrease of \$0.222 million in the 2006-07 Budget from the 2005-06 estimated outcome is due cash management reforms (\$0.314 million), partially offset by the integration of functions outlined above (\$0.092 million).

- other revenue:
 - the decrease of \$34.551 million in the 2005-06 estimated outcome from the original budget is primarily due to revised infrastructure asset transfers from ACTPLA (\$11.3 million) and the Land Development Authority (LDA) (\$31.901 million), partially offset by asset transfers from other ACT Government agencies and reimbursements for restructuring costs; and
 - the increase of \$5.486 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to revised infrastructure asset transfers from LDA and ACTPLA.
- resources received free of charge: the increase of \$0.612 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the integration of functions outlined above.
- employee expenses:
 - the decrease of \$3.730 million in the 2005-06 estimated outcome from the original budget is due primarily to the transfer of the Fire Management Unit (\$0.440 million), the removal of payroll tax (\$0.329 million), the consolidation of information technology functions across Government (\$1.170 million) and one-off expenses relating to restructuring (\$1.8 million); and
 - the increase of \$14.105 million in the 2006-07 Budget from the 2005-06 estimated outcome is due mainly to the integration of functions (\$23.464 million) and new initiatives (\$0.253 million), partially offset by the impact of expenditure reforms (\$8.717 million) and one-off expenses incurred in 2005-06 (\$1.8 million).
- superannuation expenses:
 - the decrease of \$0.235 million in the 2005-06 estimated outcome from the original budget is due primarily to the transfer of the Fire Management Unit (\$0.064 million) and the consolidation of information technology functions across Government (\$0.133 million); and
 - the increase of \$5.723 million in the 2006-07 Budget from the 2005-06 estimated outcome is due primarily to increased notional superannuation contribution rates (\$2.088 million) and the net impact of the integration of functions.
- supplies and services:
 - the increase of \$9.066 million in the 2005-06 estimated outcome from the original budget is primarily due to the consolidation of information technology functions across Government (\$1.303 million), increased expenses due to restructuring and infrastructure repair and maintenance costs (\$5.8 million), a transfer of budget allocations to reflect expenditure patterns (\$2 million) and increased expenditure relating to business activity (\$1.5 million), partially offset by the net impact of the transfer of functions between agencies (\$0.606 million) and an accounting policy change to the method of recording Yarralumla Nursery stock to Cost of Goods Sold (\$1.5 million); and
 - the increase of \$20.552 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the net impact of transfers across Government following the integration of functions (\$30.232 million) and new initiative funding (\$8.541 million), partially offset by savings following the expenditure reforms (\$9.273 million), the withdrawal of one-off expenses in 2005-06 and revised expenditure estimates (\$8.957 million).

- depreciation and amortisation:
 - the decrease of \$1.055 million in the 2005-06 estimated outcome from the original budget is primarily due to the flow-on effect of the 2004-05 audited outcome and the net impact of the transfer of assets between agencies; and
 - the increase of \$4.585 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the net impact of the integration of functions (\$2.352 million), new initiatives (\$0.262 million) and revised infrastructure and other asset transfers (\$1.970 million).
- borrowing costs: the decrease of \$0.339 million in the 2006-07 Budget from the 2005-06 estimated outcome reflects scheduled loan repayments.
- cost of goods sold:
 - the increase of \$1.497 million in the 2005-06 estimated outcome from the original budget reflects an accounting policy change to the method of recording Yarralumla Nursery stock from Supplies and Services; and
 - the increase of \$0.696 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the impact of the integration of functions.
- grants and purchased services:
 - the decrease of \$1.090 million in the 2005-06 estimated outcome from the original budget is due to the transfer of ACT Forests' CSO (\$2.138 million) and the cessation of the community partnership program (\$0.277 million), partially offset by supplementary funding for diesel fuel provided to ACTION (\$1.325 million); and
 - the increase of \$6.524 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the AAOs announced on 21 April 2006 (\$5.180 million), Natural Heritage Trust grants from the Australian Government (\$1.230 million) and increased notional superannuation costs for ACTION (\$2.982 million), partially offset by savings for ACTION following the integration of functions across Government (\$2.5 million).
- other expenses:
 - the increase of \$11.901 million in the 2005-06 estimated outcome from the original budget reflects asset transfers to other ACT Government agencies (\$2.555 million), expenses related to a legal settlement (\$7.5 million) and a write-off of obsolete library books and materials (\$1.8 million); and
 - the decrease of \$10.374 million in the 2006-07 Budget from the 2005-06 estimated outcome reflects the impact of one-off expenses in 2005-06 as detailed above (\$10 million) and the impact of the integration of functions (\$0.223 million).

Balance Sheet

- Variations in the 2005-06 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2004-05 audited outcome. The increases in the 2006-07 Budget from the estimated outcome are mainly due to the net impact of inflows and outflows associated with the integration of functions.

Other significant variations are as follows:

- investments:
 - the decrease of \$17.942 million in the 2005-06 estimated outcome from the original budget reflects the flow-on effect of the 2004-05 audited outcome and the redemption of investments to cash; and
 - the decrease of \$1.365 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to cash management reforms.
- non current receivables: the increase of \$13.112 million in the 2006-07 Budget from the 2005-06 estimated outcome reflects the balance of insurance recoveries due to ACT Forests relating to the January 2003 bushfire which have not yet been drawn upon.
- property, plant and equipment:
 - the decrease of \$13.614 million in the 2005-06 estimated outcome from the original budget is primarily due to revised infrastructure asset transfers from ACTPLA (\$11.3 million) and LDA (\$31.901 million), partially offset by the flow-on effect of the 2004-05 audited outcome; and
 - the increase of \$127.939 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the integration of functions (\$115 million), new initiatives and the revisions to the existing and new capital works programs (\$13 million).
- capital works in progress:
 - the decrease of \$4.507 million in the 2005-06 estimated outcome from the original budget is primarily due to roll-over of existing capital works (\$14.006 million) and the transfer of assets between agencies (\$1.275 million), partially offset by the flow-on effect of the 2004-05 audited outcome (\$10.774 million); and
 - the increase of \$10.182 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the integration of functions (\$7.232 million), new initiatives (\$5 million), transfers from other ACT Government agencies (\$2.5 million) and increased Commonwealth payments for the Roads to Recovery Program (\$3.333 million), partially offset by roll overs and revisions to the existing capital works program (\$8.8 million).
- non current assets – other: the increase of \$29.589 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the transfer of the forest plantation assets.
- non current interest bearing liabilities and finance leases: the variations in both of the current and non-current categories reflect scheduled loan repayments.
- current and non current employee benefits: the increase of \$3.162 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the net impact of the integration of functions.

Cash Flow Statement

The major variations in the Cash Flow Statement in the 2005-06 estimated outcome from the original budget and the 2006-07 Budget from the 2005-06 estimated outcome are explained within the notes to the Operating Statement above.

Other significant variations relate to:

- capital payments to government agencies:
 - the decrease of \$3 million in the 2005-06 estimated outcome from the original budget is due to delays in ACTION's bus replacement program; and
 - the decrease of \$0.524 million in the 2006-07 Budget from the 2005-06 estimated outcome reflects the anticipated payments to ACTION for new initiatives (\$1.916 million) and the expected completion of ACTION's bus replacement program (\$3 million).
- capital injection from government:
 - the decrease of \$20.379 million in the 2005-06 estimated outcome from the original budget is due to the roll-over of the exiting capital works program (\$18.679 million) and the transfer of assets to other agencies (\$1.7 million); and
 - the increase of \$45.739 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the roll-over of the 2005-06 capital works program (\$18.679 million), the integration of functions (\$12.504 million), new initiatives (\$14.8 million) and an increase in capital payments from the Australian Government for the Roads to Recovery program (\$3.333 million), partially offset by a revision to the schedule of works for the International Arboretum (\$6.699 million).
- distributions to government: the increase of \$4.842 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to cash management reforms.
- receipt of transferred cash balances: the increase of \$12.909 million in the 2006-07 Budget from the 2005-06 estimated outcome relates to the integration of functions.
- payment of transferred cash balances: the increase of \$0.316 million in the 2006-07 Budget from the 2005-06 estimated outcome relates to the integration of functions.

**Department of Territory and Municipal Services
Statement of Income and Expenses on Behalf of the Territory**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
0	Payment for Expenses on behalf of Territory	0	945	#	964	983	1,002
101,030	Taxes Fees and Fines	102,905	124,116	21	128,364	131,778	135,170
14,175	User Charges - Non ACT Government	13,675	35	-100	35	35	35
6,732	Grants from the Commonwealth	6,732	13,953	107	8,953	7,724	2,140
0	Other Revenue	0	75,900	#	76,950	78,736	86,974
121,937	Total Revenue	123,312	214,949	74	215,266	219,256	225,321
Gains							
0	Total Gains	0	0	-	0	0	0
121,937	Total Income	123,312	214,949	74	215,266	219,256	225,321
Expenses							
0	Employee Expenses	0	212	#	215	218	221
0	Superannuation Expenses	0	46	#	47	48	48
0	Supplies and Services	0	277	#	281	285	289
0	Grants and Purchased Services	0	410	#	421	432	444
121,937	Transfer Expenses	123,312	214,004	74	214,302	218,273	224,319
121,937	Total Ordinary Expenses	123,312	214,949	74	215,266	219,256	225,321
0	Operating Result	0	0	-	0	0	0

**Department of Territory and Municipal Services
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
Current Assets							
4,212	Cash	20	4,294	#	4,294	4,294	4,294
8,400	Receivables	1,783	2,512	41	2,512	2,512	2,512
12,612	Total Current Assets	1,803	6,806	277	6,806	6,806	6,806
Non Current Assets							
0	Receivables	0	44,406	#	44,406	44,406	44,406
0	Property, Plant and Equipment	0	48,731	#	48,731	48,731	48,731
0	Total Non Current Assets	0	93,137	#	93,137	93,137	93,137
12,612	TOTAL ASSETS	1,803	99,943	#	99,943	99,943	99,943
Current Liabilities							
12,649	Payables	1,805	5,411	200	5,411	5,411	5,411
0	Employee Benefits	0	34	#	34	34	34
10	Other	0	1,070	#	1,070	1,070	1,070
12,659	Total Current Liabilities	1,805	6,515	261	6,515	6,515	6,515
Non Current Liabilities							
0	Payables	0	44,656	#	44,656	44,656	44,656
0	Employee Benefits	0	44	#	44	44	44
0	Total Non Current Liabilities	0	44,700	#	44,700	44,700	44,700
12,659	TOTAL LIABILITIES	1,805	51,215	#	51,215	51,215	51,215
-47	NET ASSETS	-2	48,728	#	48,728	48,728	48,728
REPRESENTED BY FUNDS EMPLOYED							
-47	Accumulated Funds	-2	32,061	#	32,061	32,061	32,061
0	Reserves	0	16,667	#	16,667	16,667	16,667
-47	TOTAL FUNDS EMPLOYED	-2	48,728	#	48,728	48,728	48,728

**Department of Territory and Municipal Services
Budgeted Statement of Cashflows on Behalf of the Territory**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
0	Cash from Government for EBT	0	945	#	964	983	1,002
101,030	Taxes, Fees and Fines	102,905	124,116	21	128,364	131,778	135,170
14,175	User Charges	13,675	35	-100	35	35	35
6,732	Grants Received from the Commonwealth	6,732	13,953	107	8,953	7,724	2,140
1,014	Other Revenue	1,014	76,984	#	78,034	79,823	88,061
122,951	Operating Receipts	124,326	216,033	74	216,350	220,343	226,408
Payments							
0	Related to Employees	0	258	#	262	266	269
0	Related to Supplies and Services	0	277	#	281	285	289
0	Grants and Purchased Services	0	410	#	421	432	444
1,012	Other	1,012	1,082	7	1,082	1,084	1,084
121,939	Territory Receipts to Government	123,092	214,006	74	214,304	218,276	224,322
122,951	Operating Payments	124,104	216,033	74	216,350	220,343	226,408
0	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	222	0	-100	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
0	Receipt of Transferred Cash Balances	0	4,274	#	0	0	0
0	Financing Receipts	0	4,274	#	0	0	0
0	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	0	4,274	#	0	0	0
0	NET INCREASE/(DECREASE) IN CASH HELD	222	4,274	#	0	0	0
4,212	CASH AT BEGINNING OF REPORTING PERIOD	-202	20	110	4,294	4,294	4,294
4,212	CASH AT THE END OF THE REPORTING PERIOD	20	4,294	#	4,294	4,294	4,294

**Department of Territory and Municipal Services
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
-47	Opening Balance	-2	16,665	#	48,728	48,728	48,728
	Accumulated Funds						
0	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
0	Inc/Dec in Net Assets due to Admin Restructure	0	32,063	#	0	0	0
-47	Closing Balance	-2	48,728	#	48,728	48,728	48,728

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory: the increase of \$0.945 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the integration of functions.
- taxes fees and fines;
 - the increase of \$1.875 million in the 2005-06 estimated outcome from the original budget is primarily due to increased motor vehicle registrations as a result of increases in the uptake of short term registration renewals and the number of vehicles registered (\$2 million), increased revenue from drivers' licences (\$0.3 million) and an increase in commercial tip fees (\$0.275 million), partially offset by reduced receipts from traffic infringements due to the delayed implementation of additional road safety measures (\$0.7 million); and
 - the increase of \$21.211 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the water abstraction charge (\$13.135 million) and other transfers relating to the integration of functions (\$0.916 million), expected increased commercial waste fees (\$1.220 million), additional revenue from an increase to the road safety camera program (\$2.325 million) and increases relating to the application of indexation (\$3.6 million).
- user charges – non ACT government:
 - the decrease of \$0.5 million in the 2005-06 estimated outcome from the original budget is due to lower than expected revenue from parking operations, particularly within the Civic precinct (\$0.5 million); and
 - the decrease of \$13.640 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the transfer of parking operations and regulatory functions to the Department of Justice and Community Safety.

- grants from the Commonwealth: the increase of \$7.221 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to additional funding for the Roads to Recovery program (\$5.251 million), Interstate Road Transport Scheme (\$0.040 million), National Highways and roads of significance maintenance (\$0.542 million), Natural Heritage Trust grants (\$1.230 million) and the transfer of the Sports Participation Development program (\$0.158 million).
- other revenue: the increase of \$75.9 million in the 2006-07 Budget from the 2005-06 estimated outcome is due primarily to the transfer of the land sales function from ACTPLA.
- employee, superannuation and supplies and services expenses: the increases in the 2006-07 Budget from the 2005-06 estimated outcome reflects the transfer of the Commissioner for the Environment and the land rental function from ACTPLA.
- transfer expenses: the increase of \$1.375 million in the 2005-06 estimated outcome from the original budget and the increase of \$90.692 million in the 2006-07 Budget from the 2005-06 estimated outcome are due to the combination of the variations in taxes, fees and fines, user charges, grants from the Commonwealth and other revenue as indicated above.

Statement of Assets and Liabilities on Behalf of the Territory

Variations in the 2005-06 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2004-05 audited outcome. Variations in the 2006-07 Budget from the 2005-06 estimated outcome are mainly due to the net impact of asset and liability transfers associated with the integration of functions.

Other significant variations are as follows:

- non-current assets: the increase of \$93.137 million in the 2006-07 Budget from the 2005-06 estimated outcome relates to the transfer of land and the land sales program from ACTPLA.
- non-current liabilities: the increase of \$44.7 million in the 2006-07 Budget from the 2005-06 estimated outcome relates to the transfer of the land sales program from ACTPLA.

Budgeted Statement of Cashflows on Behalf of the Territory

The major variations in the Budgeted Statement of Cashflows on Behalf of the Territory in the 2005-06 estimated outcome from the original budget and the 2006-07 Budget from the 2005-06 estimated outcome are explained within the notes to the Statement of Income and Expenses on behalf of the Territory above.

Other significant variations are as follows:

- receipt of transferred cash balances: the increase of \$4.274 million in the 2006-07 Budget from the 2005-06 estimated outcome relates to the integration of functions.

Municipal Services Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
133,442	Government Payment for Outputs	142,612	232,085	63	227,345	226,817	228,640
1,807	Taxes Fees and Fines	2,875	2,893	1	2,912	2,935	2,995
2,156	User Charges - Non ACT Government	2,769	6,851	147	6,937	7,015	7,152
3,962	User Charges - ACT Government	2,894	4,321	49	4,279	4,339	4,437
474	Interest	225	47	-79	48	48	48
86,876	Other Revenue	46,237	57,245	24	40,234	39,968	54,598
472	Resources Received free of charge	431	1,158	169	1,173	1,189	1,190
229,189	Total Revenue	198,043	304,600	54	282,928	282,311	299,060
Gains							
0	Total Gains	0	0	-	0	0	0
229,189	Total Income	198,043	304,600	54	282,928	282,311	299,060
Expenses							
26,988	Employee Expenses	36,344	53,419	47	50,906	51,148	51,740
4,111	Superannuation Expenses	5,402	10,725	99	10,388	10,455	10,554
106,854	Supplies and Services	105,674	123,944	17	124,463	124,004	124,600
73,006	Depreciation and Amortisation	72,572	75,772	4	78,872	76,941	76,543
595	Borrowing Costs	631	571	-10	468	360	263
0	Cost of Goods Sold	0	696	#	714	732	750
2,637	Grants and Purchased Services	245	61,993	#	59,479	59,136	59,745
685	Other Expenses	11,026	2,080	-81	2,111	2,147	2,168
214,876	Total Ordinary Expenses	231,894	329,200	42	327,401	324,923	326,363
14,313	Operating Result	-33,851	-24,600	27	-44,473	-42,612	-27,303

Enterprise Services Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
0	Government Payment for Outputs	0	11,565	#	10,454	10,587	10,695
0	User Charges - Non ACT Government	0	13,510	#	13,661	13,886	14,179
0	User Charges - ACT Government	0	57,261	#	53,022	53,837	51,952
0	Other Revenue	0	1,826	#	1,793	1,838	1,843
0	Resources Received free of charge	0	42	#	42	42	42
0	Total Revenue	0	84,204	#	78,972	80,190	78,711
Gains							
0	Total Gains	0	0	-	0	0	0
0	Total Income	0	84,204	#	78,972	80,190	78,711
Expenses							
0	Employee Expenses	0	19,603	#	17,489	18,289	18,620
0	Superannuation Expenses	0	3,428	#	3,069	3,206	3,243
0	Supplies and Services	0	45,753	#	42,998	44,182	43,460
0	Depreciation and Amortisation	0	8,790	#	8,655	8,580	8,580
0	Borrowing Costs	0	2,171	#	1,836	1,467	1,799
0	Cost of Goods Sold	0	1,497	#	1,497	1,497	1,497
0	Other Expenses	0	132	#	132	132	135
0	Total Ordinary Expenses	0	81,374	#	75,676	77,353	77,334
0	Operating Result	0	2,830	#	3,296	2,837	1,377

Tourism Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
0	Government Payment for Outputs	0	13,836	#	12,301	12,671	13,030
0	User Charges - Non ACT Government	0	2,020	#	2,202	2,302	2,402
0	User Charges - ACT Government	0	27	#	24	24	25
0	Interest	0	45	#	46	46	46
0	Other Revenue	0	4	#	4	4	4
0	Resources Received free of charge	0	12	#	12	12	12
0	Total Revenue	0	15,944	#	14,589	15,059	15,519
Gains							
0	Total Gains	0	0	-	0	0	0
0	Total Income	0	15,944	#	14,589	15,059	15,519
Expenses							
0	Employee Expenses	0	3,768	#	3,426	3,466	3,510
0	Superannuation Expenses	0	619	#	563	564	565
0	Supplies and Services	0	11,152	#	10,173	10,607	11,019
0	Depreciation and Amortisation	0	309	#	309	277	277
0	Borrowing Costs	0	26	#	27	27	27
0	Grants and Purchased Services	0	200	#	200	200	200
0	Total Ordinary Expenses	0	16,074	#	14,698	15,141	15,598
0	Operating Result	0	-130	#	-109	-82	-79

Transport Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
81,169	Government Payment for Outputs	77,344	0	-100	0	0	0
102	User Charges - Non ACT Government	143	0	-100	0	0	0
748	User Charges - ACT Government	1,607	0	-100	0	0	0
125	Interest	89	0	-100	0	0	0
0	Other Revenue	412	0	-100	0	0	0
128	Resources Received free of charge	169	0	-100	0	0	0
82,272	Total Revenue	79,764	0	-100	0	0	0
Gains							
0	Total Gains	0	0	-	0	0	0
82,272	Total Income	79,764	0	-100	0	0	0
Expenses							
4,223	Employee Expenses	10,186	0	-100	0	0	0
724	Superannuation Expenses	1,583	0	-100	0	0	0
23,360	Supplies and Services	12,731	0	-100	0	0	0
503	Depreciation and Amortisation	820	0	-100	0	0	0
54,122	Grants and Purchased Services	55,424	0	-100	0	0	0
0	Other Expenses	160	0	-100	0	0	0
82,932	Total Ordinary Expenses	80,904	0	-100	0	0	0
-660	Operating Result	-1,140	0	100	0	0	0

Government Services Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
72,786	Total Revenue	80,001	0	-100	0	0	0
0	Total Gains	0	0	-	0	0	0
72,786	Total Income	80,001	0	-100	0	0	0
70,984	Total Ordinary Expenses	72,378	0	-100	0	0	0
1,802	Operating Result	7,623	0	-100	0	0	0