

DEPARTMENT OF TERRITORY AND MUNICIPAL SERVICES

Objectives

The Department of Territory and Municipal Services (the Department) plays a key role in building Canberra's environmental, social, cultural and economic capital.

The Department delivers a range of services to the Canberra community, including public transport, libraries, Canberra Connect shopfronts and online services, ranger services, linen and plant nursery services.

The Department cultivates healthy living spaces for the enjoyment of the people of Canberra, and helps to ensure that the ACT's natural and cultural environments are protected, preserved and enhanced. The sustainable management of parks, nature reserves, waste, and the preservation of heritage and wildlife are key roles of the Department. Access to a broad range of sporting and recreational activities are facilitated through the management of sporting programs, venues, sportsgrounds and community events. Promotion of the ACT as a tourist destination is also a key objective of the Department.

The Department also manages and maintains Canberra's built environment to the highest possible standard. The Government's many infrastructure assets, including roads, bridges and community paths, are strategically planned, built, and maintained and the efficient management of Government property is another important objective for the Department. As a regulator, the Department also ensures compliance with Territory and national standards in areas such as heritage, animal welfare, transport regulation and road user safety.

The Department connects with the community in numerous ways in the delivery of its range of services, and strives to ensure that customer interactions are positive, responsive and informative. To ensure services meet communities' needs and expectations, customers continue to be effectively engaged using a variety of consultative mechanisms.

2009-10 Priorities

Strategic and operational issues to be pursued in 2009-10 include:

- progressing the Government's capital works program to facilitate key future land releases in Gungahlin, Bruce, Molonglo, Hume and Lawson. Works include the Wells Station Drive Extension to Horse Park Drive, John Gorton Drive (North-South Arterial Road) in Molonglo, Bonner/Forde Water Quality Control Ponds, the Clarrie Hermes Drive Extension to the Barton Highway, Bonner Western Distributor Road, Braybrooke Street Extension, Bruce and a feasibility study for a third southbound lane on the Monaro Highway;
- progressing the Government's roads capital works program including the Gungahlin Drive Duplication, the Cohen Street Extension, Lanyon Drive Upgrade Stage 2, Airport Roads and Kings Highway Upgrades;
- planning for a new Basketball Centre and player amenities for the ACT, development of a forward design for a Gungahlin Indoor Leisure Centre, as well as improving access to

sport and recreational facilities in Gungahlin through the building of an outdoor Sports Complex;

- completion of the ACT Parking Strategy, including feasibility studies for structured carparks in Commonwealth Avenue loops and Woden;
- continuing to implement a range of business and service improvements in ACTION Buses, including capital investment. A program of improving bus shelters and seats will also complement these improvements;
- improving Canberra's City Centre Precinct, including the replacement of paving and street furniture around the Melbourne and Sydney Buildings and improving pedestrian links;
- facilitating shopping centre upgrades for Lyons and Red Hill shopping centres, as well as upgrades to a number of town and district parks, including improvements at Eddison Park and Weston Park;
- improving signage and maintenance of Canberra's road and cycle path infrastructure and community paths and footpaths;
- implementation of an ACT Kangaroo Action Plan to manage the environmental, social and economic impacts of Eastern Grey Kangaroos grazing on surrounding grassland;
- enhancing the management and use of the Mulligans Flat Sanctuary through a dedicated land management officer and improved interpretive signage and paths;
- enhancing the current library collection and establishing a shopfront library in the inner south that will provide popular material, quiet reading space, internet access and community programs in an accessible location;
- continuing the redevelopment of the Lyneham Sports Precinct, which includes improving facilities for sports such as squash and tennis;
- reducing the amount of waste ending up in landfill through investment in materials recycling at the Mugga transfer station;
- supporting Greening Australia's community engagement and tree planting activities in the Lower Cotter Catchment for the next five years;
- continuing to 'drought proof' a number of sports grounds in Canberra as part of the Government's 'Where Will We Play?' Strategy;
- continuing to implement the Urban Forest Renewal program, which will improve the look of Canberra and community safety through the staged replacement of the Urban Forest and improved maintenance of urban trees;
- implementing priorities identified in the ACT Motor Sport Strategy;
- establishing a new major annual event in autumn to boost tourism in the ACT; and
- continuing to support the operation of the Children's Physical Activity Foundation to assist schools in the delivery of physical activity programs.

Business and Corporate Strategies

The Government's revised Administrative Arrangements in November 2008 brought about significant changes for the Department. In 2008-09, a key focus has been the integration of the Shared Services Centre into the Department, the transfer of a number of functions to the new Department of the Environment, Climate Change, Energy and Water, and facilitating the transition of the Exhibition Park in Canberra facility to sit within the Territory Venues and Events business unit from 1 July 2009. These organisational changes, and the need to realign the direction of the Department with new government priorities, has required the Department to develop a new strategic plan that highlights its key priorities for 2009-10.

Constructing new, and maintaining current, capital infrastructure for the community continues to be a high priority for the Department. Improving procurement and other processes to ensure key capital works projects are delivered in a timely and cost effective manner is a key focus. The Department's emphasis on infrastructure has also increased as it assists with the roll out of the Commonwealth Government's Stimulus Package, with the Commonwealth agreeing to provide assistance to States and Territories to fund additional regional road maintenance projects, safety projects under the Black Spot program and community infrastructure under the Regional and Local Community Infrastructure Program — Strategic Projects.

With the Government's strategic approach to transport, through its Integrated Transport Framework and related Action Plan, a range of measures are being progressed in each of the major transport areas of road infrastructure, parking, public transport, cycling and walking, and emerging transport issues, to implement a more sustainable and integrated transport system. The Framework aims to provide Canberra with an efficient, accessible, sustainable and reliable transport system now and into the future.

ACTION is implementing a range of business improvement initiatives aimed at realising efficiencies and improved workplace effectiveness. A range of service improvements are also being undertaken to meet the policy goals of the Government, aligned to the Strategic Network Plan. Capital investments also continue to be made to modernise ACTION's fleet, systems and depots.

There is a continuing focus on the 'Look and Feel' of the City, including the City Centre, to improve the urban amenity and infrastructure across Canberra. A range of initiatives provide essential ongoing maintenance and upgrades of signage, roads and shopping centres, as well as strategic asset management.

A Strategic Budget Review was undertaken of the Department's operations. A final report, with 22 recommendations, provides a long term strategy to improve the financial performance of the Department by realigning the budget allocation, service delivery, service levels and Government priorities. Determining the Department's approach to addressing the report's recommendations will be a key corporate priority for the next 12 months.

Estimated Employment Level

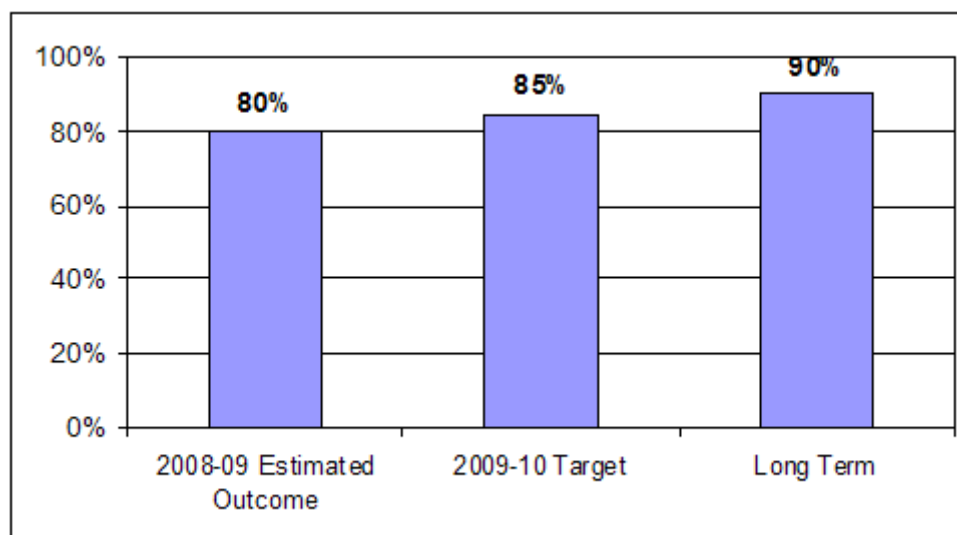
2008-09 Budget		2008-09 Est. Outcome	2009-10 Budget
1,100	Staffing (FTE)	1,176	1,207

Strategic Indicators

The 2008-09 Strategic Indicators have been reviewed and updated with added focus for 2009-10 on delivering streamlined structures and efficient delivery of the core services provided by the Department.

Strategic Indicator 1

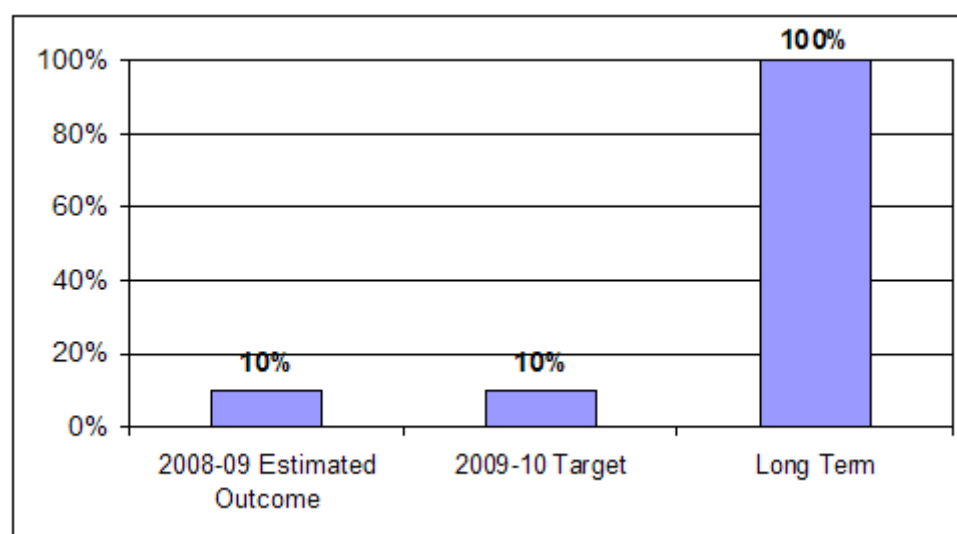
Customer satisfaction with the delivery of services continues to demonstrate improvement



Overall customer satisfaction is measured through customer satisfaction survey results relating to the Department's core service delivery responsibilities such as library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks, reserves, sportsgrounds, ovals, and pool facilities.

Strategic Indicator 2

Percentage of public sportsgrounds using non potable water to meet the vision of the 'Where Will We Play' strategy

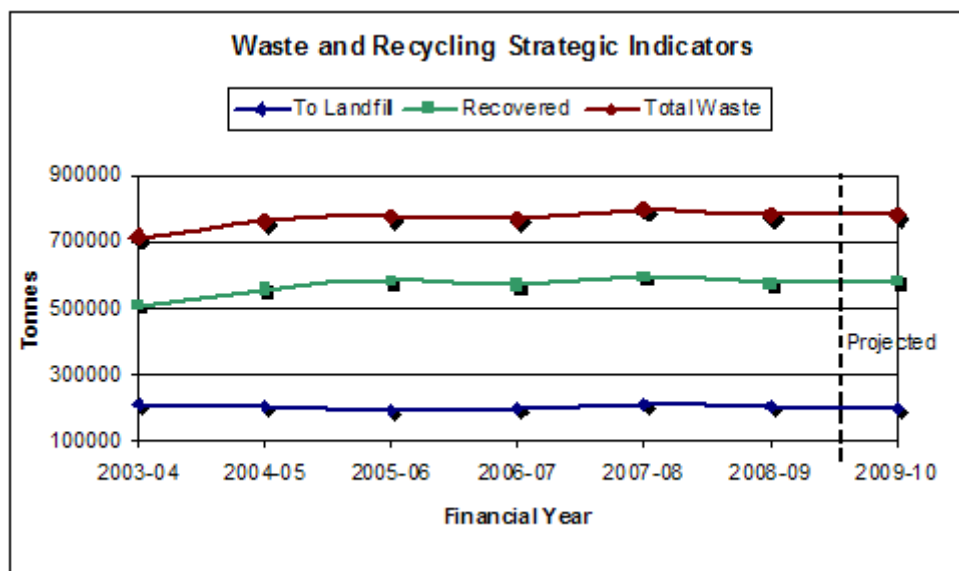


The new measure ‘Percentage of public sports grounds using non potable water to meet the vision of the ‘Where Will We Play’ strategy monitors progress against a primary goal of this vision ‘to have no sports grounds totally reliant on potable water by 2013’.

Strategic Indicators cont.

Strategic Indicator 3

Reduction in waste going to landfill and increase in material recovered from the waste stream

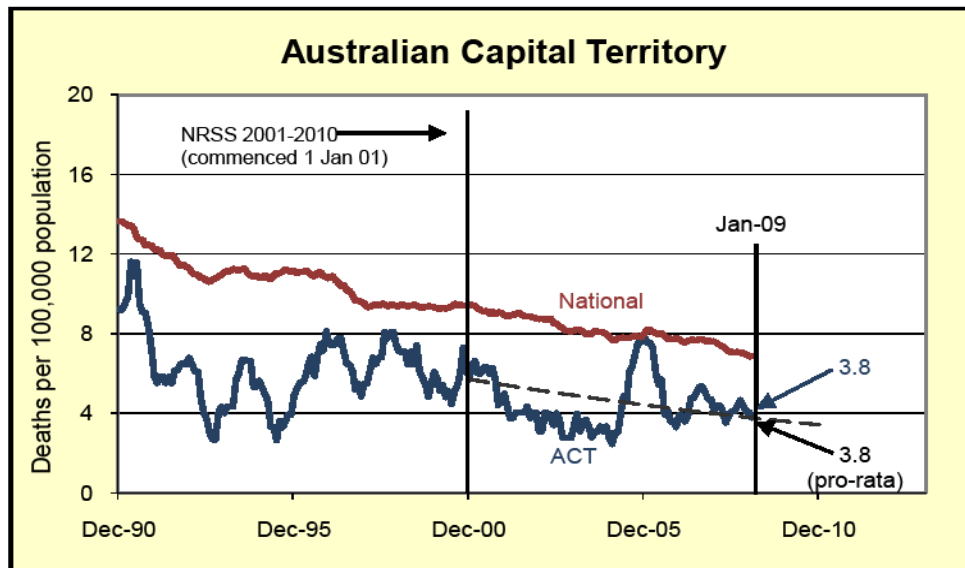


This indicator is calculated using weighbridge data on waste disposal to landfill, and data provided by local resource recovery and recycling industries in the ACT. The waste to landfill and the resource recovery data are combined to provide a total waste generation level.

Government initiatives will further increase levels of resource recovery and reduce the amount of waste going to landfill in 2009-10 and beyond helping the ACT to continue to make progress towards No Waste. These initiatives include the introduction of Materials Recycling at Mugga Lane transfer station for waste sorting and a business waste recycling initiative coordinated jointly by TAMS and the Department of the Environment, Climate Change, Energy and Water (DECCEW).

Strategic Indicators cont.

Strategic Indicator 4
Annual number of road fatalities per 100,000 population

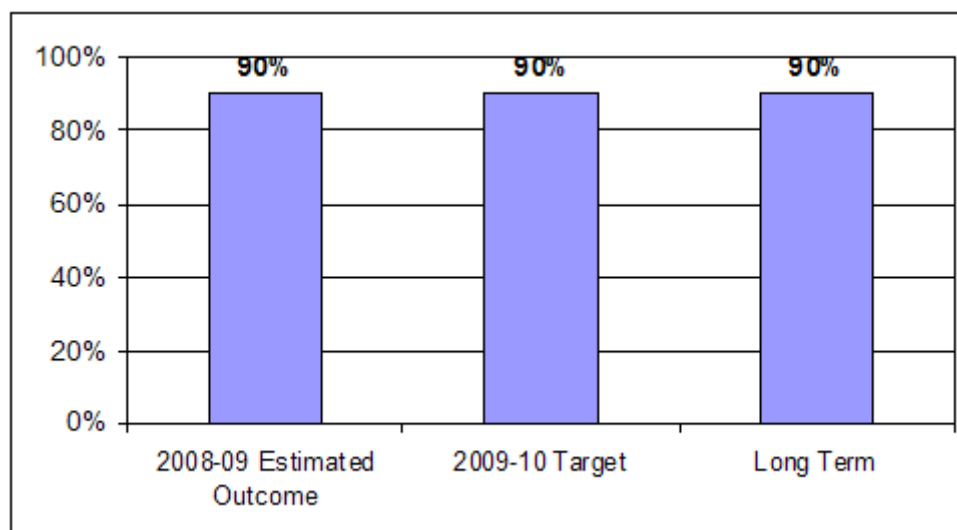


Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives, all contribute to the Territory's road safety

outcome.

An indicator of the Territory's road safety performance is the number of road fatalities recorded each year. The Territory aims to ensure that ACT road deaths do not exceed the target in the National Road Safety Strategy (NRSS), and further, to maintain the trend for a reduction in the annual number of ACT road deaths.

Strategic Indicator 5
Customer satisfaction with the delivery of services in the management of parks and reserves



As the land manager for unleased land in the ACT, TAMS is responsible for the management of over 150,000 hectares of parks and reserves. This measure indicates the level of customer satisfaction with management activities including park and tree management, bushfire management, pest and weed control, visitor programs and facility maintenance.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1: Municipal Services	396,141	403,405	272,240	290,094
Output 1.1: Information Services	34,384	34,118	29,440	30,962

Note:

1. Total cost includes depreciation and amortisation of \$2.263 million in 2008-09 and \$2.569 million in 2009-10.

Output Description

Provision of customer enquiry, information, bill payment and library services to the community through Canberra Connect's shopfronts, call centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library, Heritage Library, and the Government and Assembly Library.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2: The Office of Transport	215,265	223,847	135,536	141,972

Note:

1. Total Cost includes depreciation and amortisation of \$71.192 million in 2008-09 and \$77.377 million in 2009-10.

Output Description

Management of the ACT's road assets and regulation of public passenger transport, heavy vehicles, driver competency and vehicle registration. Also includes the promotion of road user safety, provision of strategic transport planning and public transport services.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Waste and Recycling	25,606	26,476	19,794	19,966

Note:

1. Total cost includes depreciation and amortisation of \$3.199 million in 2008-09 and \$2.382 million in 2009-10.

Output Description

Provision of domestic waste and recyclables collection service and operation of resource management and recycling centres, as well as implementation and evaluation of programs dealing with waste management programs, including household garbage and recycling.

Output Classes cont.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Land Management	84,237	75,085	59,405	66,873

Note:

1. Total cost includes depreciation and amortisation of \$4.594 million in 2008-09 and \$4.524 million in 2009-10.

Output Description

Planning and management of the ACT's parks, plantations, reserves and open space system. The land manager role includes management of recreational land use, pest and weed control, fire management, conservation management, and maintenance of the look and feel of the city and its environs, including the urban forest.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5: Environmental Regulation	7,418	8,922	6,080	4,826

Note:

1. Total cost includes depreciation and amortisation of \$0.033 million in 2008-09 and \$0.034 million in 2009-10.

Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing, heritage places and objects, and significant tree preservation.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.6: Sport and Recreation	29,231	34,957	21,985	25,495

Note:

1. Total cost includes depreciation and amortisation of \$6.216 million in 2008-09 and \$6.199 million in 2009-10.

Output Description

Development of programs, policies and legislation, grant provision, and education and training opportunities to maintain and improve the capabilities of the sport and recreation sector. Also includes management and maintenance of sportsgrounds and facilities, and the provision of support services to high performance athletes in the ACT.

Output Classes cont.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2: Enterprise Services	122,296	110,817	20,659	22,480
Output 2.1: Government Services	92,548	81,885	969	2,007

Note:

1. Total cost includes depreciation and amortisation of \$10.033 million in 2008-09 and \$9.785 million in 2009-10.

Output Description

Incorporates businesses that provide commercial services to ACT Government agencies and the private sector on a fee for service basis, including ACT Property Group, the Yarralumla Nursery and Capital Linen Services.

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.2: Tourism and Events	29,748	28,932	19,690	20,473

Note:

1. Total cost includes depreciation and amortisation of \$2.324 million in 2008-09 and \$1.468 million in 2009-10.

Output Description

Creation and implementation of a range of marketing and development programs and activities to promote tourism and major events held in the ACT. This includes the domestic and international promotion of the ACT as a tourism destination; the management and promotion of significant events such as Floriade, as well as major sporting and recreational venues including the Canberra Stadium, Manuka Oval, Stromlo Forest Park and EPIC.

	Total Cost ¹		EBT Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
EBT Office of the Commissioner for the Environment	458	0	458	0

Note:

1. Total cost includes no depreciation or amortisation in 2008-09.

Output Description

Publication of the State of the Environment Report, investigation of grievances under Ministerial direction, or where the action(s) of a Territory agency would have a substantial impact on the environment.

Accountability Indicators

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output Class 1: Municipal Services			
Output 1.1: Information Services			
Physical Use			
a. Library visits per capita	5.75	5	5.75
b. Items borrowed per capita	8	7.5	8
Online Use			
c. Number of users accessing databases via the Library website	185,000	185,000	190,000
d. Number of pages downloaded from library databases on the website	145,000	110,000	120,000
Library Members			
e. Number of registered library users	180,000	180,000	180,000
f. Percentage of population who are library members	53%	53%	53%
Cost Effectiveness			
g. Customer satisfaction with library services	85%	85%	85%
h. Average cost of library services per visit per branch	\$5.60	\$5.85	\$5.80
i. Cost of library services per capita per branch	\$29.50	\$28.50	\$35.00
Library Collection			
j. Percentage of library collection purchased in previous five years	45%	50%	45%
k. Number of ACT publications or items added to the heritage collection	14,000	12,000	10,000
l. Number of research reference enquiries undertaken at the Government and Assembly Library	55,000	40,000	40,000
Canberra Connect			
m. Customer satisfaction with Canberra Connect services	90%	90%	90%
n. Call centre waiting times less than 20 seconds	80%	78%	80%
o. Average queue time at the Canberra Connect shopfronts	< 12 minutes	< 12 minutes	< 12 minutes
p. Average cost per transaction at shopfronts	\$8.92	\$8.75	\$8.92
q. Average cost per transaction for call centres ¹	\$3.70	\$4.30	n/a
r. Average cost per transaction for contact centres ¹	n/a	n/a	\$5.37
s. Average cost per transaction for web transactions	\$0.72	\$0.45	\$0.45

Note:

1. Existing measure (p) discontinued and replaced with (q) for clarity.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.2: The Office of Transport			
Infrastructure			
a. Annual percentage of territorial roads resurfaced	5%	4%	5%
b. Annual percentage of municipal roads resurfaced	4%	3.80%	4%
c. Percentage of customers satisfied with the management of infrastructure services	70%	70%	70%
d. Percentage of territorial roads in good condition	85%	90%	88%
e. Percentage of bridges that meet SM1600 standard on the B Double Network	48%	51%	53%
Sustainable Transport			
f. Increase in length (km) of on-road cycle lanes	10	10	50
g. Increase in length (km) of bus priority/transit lanes	1	1	1
h. Increase in length (km) of community paths	20	20	20
Transport Planning and Regulation			
i. Taxi cab waiting times within required standard	100%	99%	100%
j. Taxi cab waiting times (wheelchair accessible taxis) within required standard	100%	95%	100%
k. Number of random vehicle inspections	56,000	46,000	56,000
l. Number of audits of accredited driving instructors per annum	440	440	440
m. Number of audits of authorised vehicle examiners per annum	600	600	600
n. Percentage down time of fixed speed cameras	8%	5%	5%

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.3: Waste and Recycling¹			
Waste and Recycling			
a. Annual tonnes of waste to landfill per head of population	0.59	0.53	0.5
b. Annual total resource recovery tonnage per head of population	1.49	1.5	1.5
c. Percentage of material recovered from the total waste stream	72%	75%	75%
d. Annual cost of kerbside collection per household	\$63.20	\$65.80	\$66.30
e. Cost of recyclables processing per tonne	\$21.70	\$20.04	\$19.70
f. Cost of green waste processing per tonne ²	\$3.00	\$3.30	n/a
g. Percentage of customers satisfied with waste collection services	98%	97%	98%
h. Operational cost of landfilling waste per tonne	\$13.80	\$16.20	\$17.40

Notes:

1. All sustainability outputs transferred to the new Department of Environment, Climate Change, Energy and Water following the Administrative Arrangements of 10 November 2008.
2. Measure deleted — it cannot accurately be measured as weighbridges are not in operation for green waste.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.4: Land Management			
a. Implement Tree Watering Program ¹	100%	100%	n/a
b. Report on delivery of the Tree Watering Program ¹	n/a	n/a	Jan 2010
c. Implement Hazardous Tree Program ²	100%	100%	n/a
d. Report on delivery of the Hazardous Tree Program ²	n/a	n/a	Jan 2010
e. Annual management cost of public land (cost per hectare) ³	\$345	\$400	n/a
f. Percentage of parks with a current (less than 10 years old) management plan ⁴	60%	66%	n/a
g. Park Management plans are less than 10 years old ⁴	n/a	n/a	100%
h. Complete annual works programs for pest plants and feral animals ⁵	Jun 2009	Jun 2009	n/a
i. Report on the delivery of the program for pest plants and feral animals ⁵	n/a	n/a	Jan 2010
j. Implement required action from the annual Bushfire Operations Plan ⁶	Jun 2009	Jun 2009	n/a
k. Report on the delivery of prior year Bushfire Operations Plan activities	n/a	n/a	Jul 2010
l. Implement identified activities arising from Action Plans for Threatened Species ⁷	Jun 2009	Jun 2009	n/a
m. Report on delivery of prior year Threatened Species Action Plans	n/a	n/a	Sep 2010

Notes:

1. Existing measure (a) discontinued — replaced with (b) for clarity.
2. Existing measure (c) discontinued — replaced with (d) for clarity.
3. Existing measure discontinued.
4. Existing measure (f) discontinued — replaced with (g) for clarity.
5. Existing measure (h) discontinued — replaced with (i) for clarity.
6. Existing measure (j) discontinued — replaced with (k) for clarity.
7. Existing measure (l) discontinued — replaced with (m) for clarity.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.5: Environment Regulation			
a. Deliver ACT Environment and Heritage grants programs ¹	Jun 2009	n/a	n/a
b. Deliver the annual Heritage Grants Program ²	n/a	n/a	Jun 2010
c. Assessment of development applications for ACTPLA ³	100% within 15 working days	100% within 15 working days	n/a
d. Assess development applications for their heritage impact and advise ACTPLA within 15 working days ³	n/a	n/a	100%
e. Heritage registrations within statutory timeframes ⁴	100%	100%	n/a
f. Process applications for heritage registration within statutory timeframes ⁴	n/a	n/a	100%
g. Annual grants advice submitted to Minister ⁵	Aug 2008	Aug 2008	n/a
h. Numbers of Animals processed by the Domestic Animal Shelter ⁶	2,050	3,000	n/a
i. Numbers of dogs processed by the Domestic Animal Shelter ⁶	n/a	n/a	2,050
j. Percentage re-homing rate of stray and abandoned animals ⁷	95%	95%	n/a
k. Percentage of stray and abandoned dogs re-homed ⁷	n/a	n/a	95%
l. Administer Environment Protection Authorisations within statutory timeframes ⁸	100%	100%	n/a
m. Decisions on Protected Trees within statutory timeframes	100%	100%	100%
n. Administer water resources within statutory timeframes ⁸	100%	n/a	n/a
o. Assess and report on water quality in the ACT ⁸	Oct 2008	n/a	n/a
p. Abandoned vehicles on unleased land removed in a timely manner ⁹	100% within 15 working days	100% within 15 working days	n/a
q. Remove abandoned vehicles on unleased land within seven working days ⁹	n/a	n/a	100%
r. Response to complaints of public safety issues ¹⁰	100% within 2 days	100% within 2 days	n/a
s. Respond to complaints of public safety issues within 2 days ¹⁰	n/a	n/a	100%
t. Response & collection of 'sharps' on unleased land ¹¹	100% within 4 Hours	100% within 4 Hours	n/a
u. Response & collection of 'sharps' on unleased land within 4 hours ¹¹	n/a	n/a	100%

Notes:

- Existing measure discontinued due to the transfer of the Environment Grants Function to the new Department of the Environment, Climate Change, Energy and Water following the Administrative Arrangements of 10 November 2008.
- New measure. This measure replaces (a).
- Existing measure (c) discontinued. New measure (d) has been established to measure the result against a percentage target.
- Existing measure (e) discontinued — replaced with (f) for clarity.
- Existing measure discontinued as it duplicates aspects of (b).
- Existing measure (h) discontinued — replaced with (i).
- Existing measure (j) discontinued — replaced with (k).
- Transferred to the new Department of the Environment, Climate Change, Energy and Water following the Administrative Arrangements of 10 November 2008.
- Existing measure (p) discontinued — replaced with (q) for clarity.
- Existing measure (r) discontinued. New measure (s) has been established to measure the result against a percentage target.
- Existing measure (t) discontinued — replaced with (u) for clarity.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.6: Sport and Recreation			
a. Number of targeted programs implemented ¹	9	9	n/a
b. Number of targeted programs delivered in accordance with the Australian Sports Commission agreement ¹	n/a	n/a	9
c. Value of funding to community sport and recreation and National Leagues organisations	\$2,447,385	\$2,727,385	\$2,697,385
d. Value of performance agreements provided for delivery of ARU/NRL/AFL games in Canberra	\$2,101,000	\$2,101,000	\$2,101,000
e. Percentage of satisfied athletes and coaches with services and support provided by the ACT Academy of Sport as assessed by annual survey ²	90%	90%	n/a
f. Customer satisfaction survey of ACT Academy of Sport services ²	n/a	n/a	90%
g. Percentage of customers satisfied with the management of sportsgrounds and ovals	92%	87%	92%
h. Percentage of customers satisfied with the management of pool facilities	93%	93%	93%
i. Annual sportsgrounds maintenance cost per hectare ³	\$16,520	\$22,350	n/a

Notes:

- Existing measure (a) discontinued — replaced with (b) for clarity.
- Existing measure (e) discontinued — replaced with (f).
- The measure has been discontinued as there is no Australian benchmarking for equivalent services that would allow comparison on whether the targeted and achieved figure are indicative of value for money for the Territory and suitable performance by the business unit.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output Class 2: Enterprise Services			
Output Class 2.1: Government Services			
Capital Linen Services			
a. Total tonnes of laundry processed ¹	5,000	5,100	n/a
b. Total tonnes of laundry delivered ¹	n/a	n/a	5,000
c. Percentage of laundry requiring rewashing ²	2 - 5%	5.5%	n/a
d. Retain certification of Quality Management System Standard AS/NZS ISO 9001:2000 ²	n/a	n/a	100%
ACT Property Group			
e. Accommodation utilisation rate (m ² per employee)	18.2m ²	17.2m ²	17.2m ²
f. Occupancy rate of ACT Government office buildings	98%	97%	98%
g. Use of Greenpower	23%	25%	30%
h. Accommodation cost per employee	\$7,800	\$7,000	\$7,000
i. Occupancy rate for properties designated for use by non-government tenants	95%	96%	95%
Yarralumla Nursery			
j. Plant spoilage within industry standard	<10%	<10%	<10%

Notes:

1. Existing measure (a) discontinued — replaced with (b) for clarity.
2. Existing measure (c) discontinued as it has limited meaning and replaced with (d) a more meaningful measure.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output Class 2.2: Tourism & Events			
Tourism			
a. Awareness of the Capital Region as a tourist destination ²			
– Sydney	>9%	>9%	>9%
– Brisbane	>5%	>5%	>5%
– Adelaide ¹	>5%	>5%	n/a
– Regional NSW	>12%	>12%	>12%
b. Preference of the Capital Region as a tourist destination ²			
– Sydney	>10%	>10%	>10%
– Brisbane	>5%	>5%	>5%
– Adelaide ¹	>5%	>5%	n/a
– Regional NSW	>10%	>10%	>10%
c. Number of hits to the website ³	690,000	700,000	n/a
d. Number of hits to the 'visitcanberra' website ³	n/a	n/a	720,000
e. Number of visitors to: ³			
– Floriade	145,200	180,191	n/a
f. Number of interstate & international visitors to: ³			
– Floriade	n/a	n/a	145,200
Territory Venues and Events			
g. Number of major events at:			
– Canberra Stadium	23	26	23
– Manuka Oval	5	5	5
– Stromlo Forest Park	7	7	7
– Exhibition Park in Canberra ⁴	n/a	n/a	63
h. Own source revenue by venue:			
– Canberra Stadium	\$3,018,600	\$3,014,836	\$3,211,177
– Manuka Oval	\$233,500	\$239,302	\$300,764
– Exhibition Park in Canberra ⁴	n/a	n/a	\$1,729,000

Notes:

- Existing measure discontinued. Tourism is reassessing the value of marketing campaigns with a view to restructuring for effective returns.
- Due to time lag in obtaining results from Roy Morgan, results for preference and awareness are based on March 2009 to March 2010 quarters.
- Existing measures (c & e) discontinued — replaced with (d & f) for clarity.
- New measure. EPIC is to be transferred into the Department of Territory and Municipal Services from 1 July 2009.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
EBT: Office of the Commissioner for the Environment¹			
EBT 1: Office of the Commissioner for the Environment			
a. Preparation of the Australian Capital Region State of the Environment Report 2008	Nov-08	n/a	n/a
b. Report on uptake of recommendations on State of the Environment and special reports	Sep-08	n/a	n/a
c. Completion of Ministerial initiated investigations in accordance with the Minister's Direction	100%	n/a	n/a
d. Completion of Commissioner initiated investigations within 12 months of commencement	100%	n/a	n/a
e. Completion of complaints generated investigations within 12 months of commencement	100%	n/a	n/a

f. Report on complaints about management of the environment by the Territory or a Territory agency

Sep-08

n/a

n/a

Note:

1. This output was transferred to the new Department of the Environment, Climate Change, Energy and Water following the Administrative Arrangements of 10 November 2008.

Changes to Appropriation

Changes to Appropriation - Departmental

Government Payment for Outputs	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
2008-09 Budget	306,295	296,774	301,700	307,212	307,212
2008-09 Pre-Election Budget Update					
Bike Racks and Free Bus Service for Cyclists	30	124	188	248	-
2nd Appropriation					
RSPCA - Additional Funding	100	-	-	-	-
National League Teams	80	-	-	-	-
Domestic Tourism Marketing Campaign	500	-	-	-	-
Motorsport Funding Strategy	200	-	-	-	-
Cycling Infrastructure	-	25	51	53	53
Technical Adjustment					
Transfer - Environment, Climate Change, Energy and Water Functions to DECCEW - Partial Funding	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
2009-10 Budget Policy Adjustments					
Trial Rapid Express Direct (REDEX) Service	-	1,000	-	-	-
Lower Cotter Catchment Plantings	-	200	205	210	215
Stormwater, Streetlight and Traffic Light Maintenance	-	2,000	2,050	2,101	2,154
Additional Funding for Municipal Services	-	5,000	-	-	-
Parking Strategy Implementation	-	150	100	50	-
Implementation of ACT Kangaroo Action Plan	-	176	183	212	199
Materials Recycling at Mugga Lane Transfer Station	-	485	923	946	969
Removal of Dead and Drought Affected Trees	-	350	42	44	46
District Parks Asset Maintenance	-	165	107	109	149
Children's Physical Activity Foundation	-	300	-	-	-
Autumn Event and Domestic Marketing	-	1,800	1,500	1,000	1,000
Cycling, Signage and Footpaths - Cycling Component	-	-	58	115	173
Cycling, Signage, and Footpaths - Maintenance Component	-	1,600	1,600	1,600	1,600
Additional Seats and Signage at Bus Stops	-	-	3	3	3
Park 'n' Ride and Bike 'n' Ride Facilities in Erindale and Mitchell	-	120	-	-	-
Inner South Library	-	700	834	863	893
Town and District Park Upgrades	-	-	15	15	15
Urban Forest Renewal	-	4,450	4,753	4,746	4,739
Barton - Intersection Upgrade	-	100	-	-	-
Fyshwick - Canberra Avenue/Hindmarsh Drive - Intersection Upgrade	-	50	-	-	-
Hume West Industrial Estate - Additional Southbound Lane on Monaro Highway	-	150	-	-	-
Macgregor West - Intersections and Residential Street Improvements	-	100	-	-	-
Motorsport Funding Program	-	-	500	500	500
Upgrade and Expand the Woden Gymnastics Club	-	100	-	-	-

Changes to Appropriation – Departmental cont.

Government Payment for Outputs cont.	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
2009-10 Budget Policy Adjustments cont.					
Grant for Development of a New Basketball Centre and Player Amenities	-	500	2,500	-	-
Gungahlin Enclosed Oval (Sports Complex)	-	-	-	270	270
Lyneham Precinct - Regional Tennis and Sports Centre - Stage 2	-	2,000	2,000	90	90
Improvements to Griffith Oval	-	-	-	66	66
Molonglo - John Gorton Drive (North-South Arterial Road) - Additional Funding	-	-	-	-	470
North Weston - Pond and Bridge - Additional Funding	-	-	-	-	400
Coombs and Wright - Water Supply	-	-	-	20	20
Forde - Mulligans Flat Road Extension and Water Quality Control Pond	-	-	-	-	270
Bonner - Western Distributor Road and Sewer	-	-	-	-	220
Harrison - Wells Station Drive Extension to Horse Park Drive	-	-	-	-	140
Lawson South - Road Intersections	-	-	-	-	140
Mitchell - Sandford Street Extension to the Federal Highway	-	-	-	-	180
Casey - Clarrie Hermes Drive Extension to the Barton Highway	-	-	-	-	420
Kings Highway Upgrade	-	-	-	400	400
Hume - Lanyon Drive - Stage 2	-	-	220	220	220
Belconnen - Cohen Street Extension - Additional Funding	-	-	-	-	100
Care for Nature Reserves	-	181	185	190	190
2009 Mountain Bike and Trials World Championships - Additional Funding	-	800	-	-	-
ACTION - Increase in Fares	-	(880)	(1,380)	(1,906)	(1,970)
Weed Control Measures	-	200	-	-	-
Program to Reduce Feral Rabbits	-	150	-	-	-
Additional Repairs and Maintenance	-	2,145	-	-	-
Nation Building and Jobs Plan Taskforce	-	161	-	-	-
Extension of Paid Maternity Leave	-	11	12	12	12
Increased Uptake of Renewable Energy	-	686	769	861	965
Gungahlin College Precinct - Offsite Works	-	-	113	323	420
Efficiency Dividend	-	-	(2,307)	(2,351)	(2,395)
2009-10 Budget Technical Adjustments					
Capital Upgrades Indexation	-	-	-	-	7
Revised Indexation Parameters	-	(116)	(119)	(122)	4,402
Revised Indexation Parameters - ACTION	-	(163)	(167)	(171)	1,488
Revised Superannuation Contributions	-	(168)	(123)	(91)	(42)
National Partnership - National Highways	132	(36)	(25)	(27)	(40)
Rollover - RTA Computer Maintenance	(500)	500	-	-	-
Rollover - Lyneham Precinct Development	(1,500)	1,500	-	-	-
Rollover - Siting, Design and Construction of New Landfill in ACT	(745)	745	-	-	-
Rollover - Tree Plantings	(854)	854	-	-	-
Rollover - Review of the <i>Heritage ACT 2004</i>	(75)	75	-	-	-

Changes to Appropriation – Departmental cont.

	2008-09	2009-10	2010-11	2011-12	2012-13
Government Payment for Outputs cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2009-10 Budget Technical Adjustments cont.					
Transfer - Environment, Climate Change, Energy and Water Functions to DECCEW - Residual Funding	(9,430)	(10,473)	(10,808)	(11,181)	(11,527)
Transfer - Shop in Canberra Initiative to CMD	(50)	-	-	-	-
Transfer - EPC to TAMS	-	350	358	367	377
Transfer - Convention Centre Trust Fund Initiative to CMD	(250)	-	-	-	-
Transfer - Staff to InTACT	(22)	(23)	(23)	(24)	(24)
Treasurer's Advance - Floriade Traffic Management and Parking Strategy	108	-	-	-	-
Treasurer's Advance - Football Federation of Australia - Two International Matches	110	-	-	-	-
2009 Mountain Bike and Trials World Championships - Additional Funding	600	-	-	-	-
Treasurer's Advance - Light Rail Consultancy	170	-	-	-	-
Revised Project Timing - Albert Hall Refurbishment	-	(21)	-	-	-
Revised Project Timing - Molonglo Arterial Roads	-	-	-	(20)	-
Revised Project Timing - North Weston - Pond and Bridge	-	-	-	(100)	-
Revised Project Timing - Horse Park Drive Extension to Burrumurra Avenue	-	-	(40)	-	-
Revised Project Timing - Temporary Car Park, Turner	-	-	(12)	-	-
City Centre Marketing and Improvements Levy	-	190	46	52	-
ACTION - Adjustment for Increased Patronage	-	(513)	(513)	(513)	(513)
2009-10 Budget	292,899	312,574	303,498	304,392	312,676

Changes to Appropriation - Territorial

	2008-09	2009-10	2010-11	2011-12	2012-13
Payment for Expenses on Behalf of Territory	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2008-09 Budget	1,762	1,686	1,728	1,788	1,788
Technical Adjustment					
Transfer - Office of the Commissioner for the Environment to DECCEW - Partial Funding	(200)	(200)	(200)	(200)	(200)
2009-10 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	45
Rollover - Heritage Grants	152	-	-	-	-
Rollover - Office of the Commissioner for the Environment	243	-	-	-	-
Rollover - Environmental Grants	22	-	-	-	-
Transfer - Office of the Commissioner for the Environment to DECCEW - Residual Funding	(907)	(1,101)	(1,143)	(1,192)	(1,192)
2009-10 Budget	1,072	385	385	396	441

Changes to Appropriation - Departmental

	2008-09	2009-10	2010-11	2011-12	2012-13
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2008-09 Budget	172,297	106,017	58,311	41,352	41,352
2008-09 Pre-Election Budget Update					
Bike Racks and Free Bus Service for Cyclists	84	84	84	84	-
Gungahlin Drive Extension Duplication	-	23,000	30,000	30,000	-
2nd Appropriation					
Motorsport Funding Strategy	(200)	-	-	-	-
Cycling Infrastructure	1,250	1,250	-	-	-
FMA Section 16B Rollovers from 2007-08					
ACTION - Bus Interchange and Bus Stop Infrastructure	800	-	-	-	-
ACTION - Safety and Security Measures	68	-	-	-	-
ACTION - Replacement of Bus Fleet	2,405	-	-	-	-
Acton Temporary Car Park	667	-	-	-	-
Upgrade of Airport Roads - Stage 1	4,995	-	-	-	-
Bunda Street Paving from Northbourne Avenue to Glebe Park	50	-	-	-	-
Sustainable Transport Initiatives	192	-	-	-	-
Cotter Road - Pavement and Road Verge Improvements	432	-	-	-	-
Crace - Road Intersections Infrastructure	1,434	-	-	-	-
Design of Edinburgh Avenue Extension	250	-	-	-	-
Expansion of the Fixed and Mobile Speed Camera Program	91	-	-	-	-
Forde - Access Road and Trunk Sewer	317	-	-	-	-
Fyshwick - Stormwater Augmentation	786	-	-	-	-
Government Offices Air Conditioning Upgrade	60	-	-	-	-
Gungahlin Drive Extension	725	-	-	-	-
Harrison Primary School Access Road and Mapleton Avenue	292	-	-	-	-
Knowles Place South Road Upgrade	140	-	-	-	-
Lake Tuggeranong Jetty	25	-	-	-	-
Lanyon Drive Upgrade (Monaro Hwy to Sheppard St)	1,901	-	-	-	-
Libraries Upgrades	449	-	-	-	-
Master Plan for Mugga Lane Resource Management Centre	120	-	-	-	-
Master Plan for West Belconnen Landfill	120	-	-	-	-
Neighbourhood Improvements	88	-	-	-	-
Palmerston - New Trunk Sewer Infrastructure	82	-	-	-	-
Radio Frequency Identification of Library Items	816	-	-	-	-
Roads and Bridges	265	-	-	-	-
Safe and Efficient Road Network - Parking Signage	193	-	-	-	-
Street and Park Trees Removals and Plantings	83	-	-	-	-
Urban Landscape and Built Asset Improvements	173	-	-	-	-
Woden Town Centre - Wilbow and Easty Streets Infrastructure	3,487	-	-	-	-
Franklin - Extension of Wells Station Drive	599	-	-	-	-
Drought Proofing Parks and Open Space	138	-	-	-	-
Fire Trails Upgrade	1,119	-	-	-	-
Heritage Signage	11	-	-	-	-

Changes to Appropriation – Departmental cont.

Capital Injections cont.	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
FMA Section 16B Rollovers from 2007-08 cont.					
Predator-Free Sanctuary - Mulligans Flat	121	-	-	-	-
Renewable Energy Technology Showcase	892	-	-	-	-
Restoration and Enhancing Tidbinbilla Nature Reserve	150	-	-	-	-
Canberra Olympic Pool - Replacement of Air Dome	243	-	-	-	-
Griffith Oval - Fencing for Main Field	49	-	-	-	-
Harrison - District Playing Fields	41	-	-	-	-
Lakeside Leisure Centre Refurbishment	723	-	-	-	-
Phillip Oval	599	-	-	-	-
Urban Open Space	22	-	-	-	-
Sports Facilities	629	-	-	-	-
Conservation Signage for Queanbeyan River Cemetery	100	-	-	-	-
					-
3rd Appropriation					
Stormwater Augmentation Program	200	2,000	-	-	-
Glebe Park - Pavement Replacement	200	1,400	-	-	-
City and District Shopping Centres - Additional Bill Poster Silos	40	360	-	-	-
Demolition of 141 Canberra Avenue, Fyshwick	250	-	-	-	-
Tuggeranong Town Park Stage	20	180	-	-	-
Expansion of the Park Signage Program	100	-	-	-	-
Road Safety Message Signs	400	-	-	-	-
Footpath Improvements	100	400	-	-	-
					-
3rd Appropriation Technical Adjustments					
Stromlo Forest Park - Operations and Access Upgrade	300	(300)	-	-	-
					-
Gungahlin Drive Extension - Stage 1	(900)	-	-	-	-
Gungahlin Drive Extension - Stage 2 (Forward Design)	900	1,600	-	-	-
					-
2009-10 Budget Policy Adjustments					
Cycling, Signage, Footpaths - Cycling Component	-	1,600	1,600	1,600	1,600
Cycling, Signage, Footpaths - Signposting Component	-	800	-	-	-
					-
Cycling, Signage, Footpaths - Footpaths Component	-	500	500	500	500
Additional Seats and Signage at Bus Stops	-	240	-	-	-
Restoration of Hobday's Cottage and English Gardens	-	200	-	-	-
Kingston - Inner South Library	-	1,590	721	743	765
Shopping Centre Upgrade Program - Red Hill and Lyons	-	-	3,000	3,000	2,000
Enhance Library Collections	-	796	791	791	226
Canberra CBD Upgrade Program	-	600	3,800	3,800	3,800
Town and District Park Upgrades	-	1,500	1,500	1,500	1,500
Gungahlin - Gundaroo Drive/Mirrabei Drive - Intersection Upgrade	-	150	-	-	-
Fyshwick - Additional Road Works and Intersection Upgrades	-	200	-	-	-
Bruce - Braybrooke Street Extension	-	4,550	-	-	-

Changes to Appropriation – Departmental cont.

Capital Injections cont.	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
2009-10 Budget Policy Adjustments cont.					
Motorsport Funding - Off Road Riding Area	-	500	-	-	-
Upgrade and Expand the Woden Gymnastics Club	-	550	-	-	-
Gungahlin Leisure Centre - Forward Design	-	1,000	-	-	-
Gungahlin Enclosed Oval (Sports Complex)	-	1,000	5,000	-	-
Lyneham Precinct - Regional Tennis and Sports Centre- Stage 2	-	2,500	2,000	-	-
Improvements to Griffith Oval	-	50	1,000	-	-
Where Will We Play	-	6,000	2,000	-	-
Molonglo - John Gorton Drive (North-South Arterial Road) - Additional Funding	-	2,000	10,500	-	-
North Weston - Pond and Bridge - Additional Funding	-	2,000	6,000	-	-
Coombs and Wright - Water Supply	-	2,000	-	-	-
Forde - Mulligan's Flat Road Extension and Water Quality Control Pond	-	3,500	6,500	3,500	-
Bonner - Western Distributor Road and Sewer	-	3,500	4,000	3,500	-
Harrison - Wells Station Drive Extension to Horse Park Drive	-	3,000	4,000	-	-
Lawson South - Road Intersections	-	1,000	6,000	-	-
Mitchell - Sandford Street Extension to the Federal Highway	-	500	5,000	3,500	-
Casey - Clarrie Hermes Drive Extension to the Barton Highway	-	500	13,000	7,500	-
Kings Highway Upgrade	-	-	3,500	-	-
Hume - Lanyon Drive - Stage 2	-	3,500	-	-	-
Belconnen - Cohen Street Extension - Additional Funding	-	2,000	5,000	-	-
Care for Nature Reserves	-	200	375	375	-
Whole of Government Accommodation Strategy - Additional Funding	-	-	1,900	-	-
Heritage Signage	-	150	-	-	-
Covered Barbeques	-	100	-	-	-
New Dog Park	-	250	-	-	-
Exhibition Park in Canberra - Plant to Process Effluent Waste Water for Irrigation	-	2,500	-	-	-
Mulligan's Flat Signage and Paths	-	100	-	-	-
Gungahlin College Precinct - Offsite Works	-	5,280	3,250	-	-
2009-10 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	1,102
National Partnership - Black Spots Program	1,449	1,332	366	351	328
National Partnership - Roads to Recovery Program	-	3,200	6,300	6,166	6,166
National Partnership - Upgrade of Airport Roads	-	20,000	10,000	-	-
National Partnership - Lanyon Drive Upgrade Stage 2	-	3,500	4,000	-	-
National Partnership - Kings Highway Upgrade	-	7,000	-	-	-
National Partnership - National Highways	9	-	-	-	-
National Partnership - Albert Hall Restoration	-	500	-	-	-
Rollover - Community Paths - Jerrabomberra Wetlands	(700)	700	-	-	-
Rollover - Bunda Street Paving Stage 1	(2,000)	2,000	-	-	-
Rollover - Albert Hall Refurbishment	(2,423)	2,423	-	-	-

Changes to Appropriation – Departmental cont.

Capital Injections cont.	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
2009-10 Budget Technical Adjustments cont.					
Rollover - Accommodation and Relocation Fitout	(5,270)	5,270	-	-	-
Rollover - Molonglo Arterial Roads	(3,991)	3,991	-	-	-
Rollover - North Weston - Pond and Bridge	(4,989)	4,989	-	-	-
Rollover - Horse Park Drive Extension to Burrumurra Avenue	(4,314)	4,314	-	-	-
Rollover - Callam Offices Feasibility and Design	(711)	711	-	-	-
Rollover - Temporary Car Park in Turner	(1,000)	1,000	-	-	-
Rollover - ACTION Bus Fleet Replacement	(4,164)	4,164	-	-	-
Rollover - Droughtproofing Parks and Open Space	(700)	700	-	-	-
Rollover - ACTION New Ticketing System	(5,647)	5,647	-	-	-
Rollover - RFID of Library Items	(218)	218	-	-	-
Rollover - Belconnen Town Centre - Cohen St Extension	3,455	(3,455)	-	-	-
Rollover - Duplication of Tharwa Drive	2,550	(2,550)	-	-	-
Rollover - Where Will We Play Sports Grounds Water Projects	1,200	(1,200)	-	-	-
Rollover - Stormwater System Upgrade Works	1,800	(1,800)	-	-	-
Rollover - Footpath Upgrades	100	(100)	-	-	-
Rollover - Rehabilitation of Cotter Road Pavement	172	(172)	-	-	-
Rollover - Community Paths Program - Cotter Road Cycle Connections	(272)	272	-	-	-
Rollover - Arts Organisation Relocation	(570)	570	-	-	-
Rollover - Stromlo Forest Park - Operations and Access Upgrade	(405)	405	-	-	-
Rollover - Enclosed Oval - Gungahlin	(147)	147	-	-	-
Rollover - Remediation of West Belconnen Landfill Borrow Pit	(401)	401	-	-	-
Rollover - Lake Ginninderra - Foreshore Upgrade - Stage 3	(349)	(901)	(1,400)	-	-
Rollover - Establishment of New Nature Reserves	(139)	139	-	-	-
Rollover - The Sanctuary at Tidbinbilla - Stage 2 and Birrigai	(786)	786	-	-	-
Rollover - Establishment of Regional Community Facilities and Neighbourhood	(1,918)	1,918	-	-	-
Rollover - City West Infrastructure Stage 2 - Childers Street	(953)	953	-	-	-
Rollover - Libraries Upgrade	(623)	623	-	-	-
Rollover - Sustainable Transport - Cycling Facilities	(183)	183	-	-	-
Rollover - Major Venues - Sealing of Manuka Oval	(136)	136	-	-	-
Rollover - Sports Facilities - Upgrade Program	(797)	797	-	-	-
Rollover - Urban Open Space - Upgrade Program	(657)	657	-	-	-
Rollover - Local Shopping Precincts - Upgrade Program	(1,040)	1,040	-	-	-
Rollover - Fyshwick Stormwater Augmentation	(200)	200	-	-	-
Rollover - Design of Edinburgh Avenue Extension	(218)	218	-	-	-
Rollover - Government Offices Air Conditioning Upgrade	(800)	800	-	-	-
Rollover - Harrison District Playing Fields	(646)	646	-	-	-
Rollover - Phillip Oval	(826)	826	-	-	-
Rollover - Master Plan for Mugga Lane Resource Centre	(120)	120	-	-	-

Changes to Appropriation – Departmental cont.

	2008-09	2009-10	2010-11	2011-12	2012-13
Capital Injections cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2009-10 Budget Technical Adjustments cont.					
Rollover - Lake Ginninderra Foreshore Stage 2 - Emu Inlet	(2,100)	3,350	1,400	-	-
Rollover - Fire Trials Upgrade	(285)	285	-	-	-
Rollover - Libraries - Capital Upgrades	(387)	387	-	-	-
Rollover - Sports Facilities - Capital Upgrades	(111)	111	-	-	-
Rollover - Capital Improvement Program	(2,221)	2,221	-	-	-
Rollover - RAPS	(795)	795	-	-	-
Transfer - Regional Community Facilities from DHCS	-	400	-	-	-
Transfer - Renewable Energy Technology Showcase to DECCEW	(888)	-	-	-	-
Transfer - EPC to TAMS	-	488	500	513	526
Cessation - Where Will We Play	-	-	-	-	(3,000)
Cessation - Remediation of West Belconnen Landfill Pit	-	-	-	-	(722)
Cessation - Remediation of West Belconnen Landfill Sullage Pit	-	-	-	-	(100)
Cessation - Restoration of Tharwa Bridge	-	-	-	-	(1,700)
ACT Motorsport Fund - Reallocated to Recurrent Projects	(7,650)	-	-	-	-
ACTION Bus Fleet Replacement	-	-	-	-	500
2009-10 Budget	149,968	273,752	200,498	108,775	54,843

2009-10 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2009-10 \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	Expected Completion Date
New Capital Works						
<u>Roads ACT</u>						
Additional Seats and Signage at Bus Stops	240	-	240	-	-	Jun 2010
Cycling, Signage, Footpaths ¹	9,200	-	2,900	2,100	2,100	Jun 2012
Gungahlin College Precinct - Offsite Works	8,530	-	5,280	3,250	-	Jun 2011
<u>Road Transport</u>						
<u>Feasibility</u>						
Park 'n' Ride, Bike 'n' Ride Facilities in Erindale and Mitchell	120	-	120	-	-	Jun 2010
<u>Nursery</u>						
Restoration of Hobday's Cottage and English Gardens	200	-	200	-	-	Jun 2010
<u>Libraries</u>						
Kingston - Inner South Library	890	-	890	-	-	Dec 2009
<u>Property</u>						
Upgrade and Expand the Woden Gymnastics Club	550	-	550	-	-	Jun 2010
<u>Parks, Conservation and Land</u>						
Canberra CBD Upgrade Program ²	12,000	-	600	3,800	3,800	May 2013
Care for Nature Reserves	950	-	200	375	375	Jun 2012
Covered Barbeques	100	-	100	-	-	Jun 2010
New Dog Park	250	-	250	-	-	Jun 2010
Mulligan's Flat Signage and Paths	100	-	100	-	-	Jun 2010
Shopping Centre Upgrade Program - Red Hill and Lyons ³	8,000	-	-	3,000	3,000	Jun 2013
Town and District Park Upgrades ⁴	6,000	-	1,500	1,500	1,500	May 2013
<u>Heritage</u>						
Heritage Signs	100	-	100	-	-	Jun 2010
Heritage Signs - Acton Precinct	50	-	50	-	-	Mar 2010
<u>Territory Venue's and Events</u>						
Motorsport Funding Program ⁵	2,000	-	500	500	500	Various
<u>Sport and Recreation</u>						
Grant for Development of a New Basketball Centre and Player Amenities	3,000	-	500	2,500	-	Jun 2011
Gungahlin Enclosed Oval (Sports Complex)	6,000	-	1,000	5,000	-	Jun 2011
Gungahlin Leisure Centre - Forward Design	1,000	-	1,000	-	-	May 2010
Improvements to Griffith Oval	1,050	-	50	1,000	-	Jun 2011
Lynham Precinct - Regional Tennis and Sports Centre - Stage 2	8,500	-	4,500	4,000	-	Jun 2011
<u>Land Release Program</u>						
Bonner - Western Distributor Road and Sewer	11,000	-	3,500	4,000	3,500	Jun 2012
Bruce - Braybrooke Street Extension	4,550	-	4,550	-	-	Jun 2010
Casey - Clarrie Hermes Drive Extension to the Barton Highway	21,000	-	500	13,000	7,500	Jun 2012
Coombs and Wright - Water Supply	2,000	-	2,000	-	-	Jun 2010
Fyshwick - Additional Road Works and Intersection Upgrades	200	-	200	-	-	Nov 2009
Gungahlin - Gundaroo Drive/Mirabei Drive - Intersection Upgrade	150	-	150	-	-	Nov 2009
Molonglo - John Gorton Drive (North-South Arterial Road) -Additional Funding	12,500	-	2,000	10,500	-	Jun 2011

New Capital Works cont.	Estimated Total Cost \$'000	Estimated Expenditure Pre 2009-10 \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	Expected Completion Date
Lawson South - Road Intersections	7,000	-	1,000	6,000	-	Jun 2011
Forde - Mulligan's Flat Road Extension and Water Quality Control Pond	13,500	-	3,500	6,500	3,500	Jun 2012
Mitchell - Sandford Street Extension to the Federal Highway	9,000	-	500	5,000	3,500	Jun 2012
Harrison - Wells Station Drive Extension to Horse Park Drive	7,000	-	3,000	4,000	-	Jun 2011
<i>Feasibility</i>						
Barton - Intersection Upgrade	100	-	100	-	-	Nov 2009
Fyshwick - Canberra Avenue/Hindmarsh Drive - Intersection Upgrade	50	-	50	-	-	Nov 2009
Hume West Industrial Estate - Additional Southbound Lane on Monaro Highway	150	-	150	-	-	Nov 2009
Macgregor West - Intersections and Residential Street Improvements	100	-	100	-	-	Dec 2009
<i>EPIC</i>						
EPIC - Plant to Process Effluent Waste Water for Irrigation	2,500	-	2,500	-	-	Jun 2010
<i>Commonwealth Funded/Assisted</i>						
<i>Projects⁶</i>						
Kings Highway Upgrade	20,000	-	10,200	9,800	-	Jun 2011
National Partnership - Roads to Recovery Program ⁷	18,500	-	-	-	6,166	Various
Hume - Lanyon Drive - Stage 2	11,000	-	7,000	4,000	-	Jun 2011
National Partnership - Upgrade of Airport Roads	30,000	-	20,000	10,000	-	Jun 2011
Total New Capital Works	239,130	-	81,630	99,825	35,441	
Capital Upgrades						
ACT NOWaste	540	-	540			
City Centre Infrastructure Upgrades	1,210	-	1,210			
Heritage	210	-	210			
Libraries	95	-	95			
Local Shopping Precincts Upgrades	950	-	950			
Major Venues - Facilities Upgrade	580	-	580			
Neighbourhood Improvements	910	-	910			
Non Urban Open Space	265	-	265			
Property Upgrades	2,110	-	2,110			
Public Transport Infrastructure	370	-	370			
Residential Street Improvements	155	-	155			
Road Safety Measures and Rehabilitation	3,338	-	3,338			
Sports Facilities	1,560	-	1,560			
Sustainable Transport Initiatives	695	-	695			
Urban Open Space	1,626	-	1,626			
Water Resources/Stormwater Improvement	3,377	-	3,377			
ACTION - Engine Overhauls	450	-	450			
ACTION - Various	2,440	-	2,440			
Exhibition Park in Canberra	488	-	488			
Total Capital Upgrades	21,369	-	21,369			
Total New Works	260,499	-	102,999	99,825	35,441	

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2009-10 \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	Expected Completion Date
Works in Progress						
<u>Roads ACT</u>						
Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	23,500	5,455	8,545	9,500	-	Jun 2011
Community Paths Program - Cotter Road Cycle Connections	2,338	843	1,495	-	-	Jun 2010
Community Paths Program - Jerrabomberra Wetlands and Nature Reserve	900	200	700	-	-	Aug 2009
Cycling Infrastructure	2,500	1,250	1,250	-	-	Jun 2010
Design of Edinburgh Avenue Extension	250	32	218	-	-	Jun 2010
Flemington Road Duplication	20,000	5,000	15,000	-	-	Jun 2010
Fyshwick Stormwater Augmentation	3,800	3,600	200	-	-	Sep 2009
Horse Park Drive Extension to Burrumarra Avenue	5,000	686	4,314	-	-	Jun 2010
North Western Pond and Bridge	20,000	11	13,989	6,000	-	Jun 2011
North-South Arterial Road for Molonglo Suburbs	11,000	9	10,991	-	-	Jun 2010
Rehabilitation of Cotter Road Pavement	2,900	1,572	1,328	-	-	Jun 2010
Restoration of Tharwa Bridge	14,700	4,000	6,000	3,000	1,700	Jun 2012
Upgrade of Airport Roads - Stage 2	16,000	10,000	4,000	2,000	-	Jun 2011
Upgrade of Tharwa Drive - Stage 1	11,000	6,300	1,700	3,000	-	Jun 2011
<u>Road Transport</u>						
Temporary Surface Car Park in Watson Street Turner	1,000	-	1,000	-	-	Jun 2010
<u>Property</u>						
Arts Organisation Relocation	600	30	570	-	-	Dec 2009
Government Office Accommodation and Relocation Fitout	7,170	-	5,270	1,900	-	Mar 2011
Government Offices Air-Conditioning Upgrade	1,410	610	800	-	-	Jun 2010
Refurbishment of Albert Hall	3,223	300	2,923	-	-	Mar 2010
Upgrade of Callum Offices	811	100	711	-	-	Jun 2010
<u>Canberra Connect</u>						
Accessibility and Security Improvements to Canberra Connect Shopfronts	353	250	103	-	-	Sep 2009
<u>Territory Venue & Events</u>						
Investment Fund for Accommodation, Chairlift and Related Development at Stromlo Forest Park	300	200	100	-	-	Sep 2009
Stromlo Forest Park - Landscape and Amenity Planting	230	170	40	20	-	May 2011
Stromlo Forest Park - Operations and Access Upgrade	1,840	1,435	405	-	-	Sep 2009
<u>Sport and Recreation</u>						
"Where Will We Play" Outdoor Facilities Water Reduction Strategies	16,000	1,700	6,300	5,000	3,000	Jun 2012
Enclosed Oval within Cringin Circle, Gungahlin	400	253	147	-	-	Sep 2009
Harrison - District Playing Fields	5,250	4,604	646	-	-	Dec 2009
Lyneham Sports Precinct Development - Stage 1	8,600	3,500	3,100	2,000	-	Jun 2011
Phillip Oval	3,400	2,574	826	-	-	Dec 2009
<u>ACT No Waste</u>						
Remediation of West Belconnen Land Fill Borrow Pit	2,783	269	1,088	704	722	Jun 2012

Works in Progress cont.	Estimated Total Cost \$'000	Estimated Expenditure Pre 2009-10 \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	Expected Completion Date
West Belconnen Landfill Sullage Pit Remediation	800	410	150	140	100	Jun 2012
<i>Feasibility</i>						
New Landfill for the ACT	850	105	745	-	-	Jun 2010
Master Plan for Mugga Lane Resource Management Centre	120	-	120	-	-	Jun 2010
<i>Parks, Conservation and Land</i>						
Drought Proofing Parks and Open Spaces	2,900	2,200	700	-	-	Dec 2009
Establishment of New Nature Reserves	948	267	410	271	-	Dec 2010
Establishment of Regional Community Facilities and Neighbourhood Halls	2,400	82	2,318	-	-	Dec 2009
Fire Trails Upgrade	3,910	2,705	1,205	-	-	Apr 2010
Lake Ginninderra Foreshore Stage 2 (Emu Let Upgrade)	5,850	1,100	3,350	1,400	-	Jun 2011
Lake Ginninderra Foreshore Upgrade Stage 3	150	51	99	-	-	Oct 2009
The Sanctuary at Tidbinbilla- Stage 2 and Birrigai Outdoor School Development	2,200	214	1,986	-	-	Jun 2010
Upgrade of Bunda Street Paving	3,650	150	3,500	-	-	Dec 2009
<i>Prior Year Capital Upgrades</i>						
Canberra City Central	755	595	160	-	-	Jul 2009
Conservation Signage for Queanbeyan River Cemetery	100	30	70	-	-	Jul 2009
Libraries - Upgrades	1,010	-	1,010	-	-	Dec 2009
Local Shopping Precincts Upgrades	1,040	-	1,040	-	-	Nov 2009
Major Venues - Facilities Upgrade	136	-	136	-	-	Dec 2009
Parks and Reserves - Improvements to Playgrounds, Recreational Amenities and Tracks	2,450	1,734	716	-	-	Dec 2009
Shopping Centre Improvements	3,250	2,150	1,100	-	-	Nov 2009
Sports Facilities - Upgrades	908	-	908	-	-	Dec 2009
Sustainable Transport - Cycling Facilities - Upgrades	183	-	183	-	-	Dec 2009
Urban Landscape and Built Asset Improvements	2,115	1,940	175	-	-	Dec 2009
Urban Open Space - Upgrades	657	-	657	-	-	Oct 2009
<i>Land Release Program</i>						
City West Infrastructure Stage 2 - Childers Street Precinct	3,000	2,047	953	-	-	Oct 2009
<i>Local Initiatives Package</i>						
Bill Poster Silos to City and District Shopping Centres	400	40	360	-	-	Feb 2010
Footpath Upgrades	500	200	300	-	-	Jun 2010
Glebe Park Pavement Replacement	1,600	200	1,400	-	-	Jun 2010
Gungahlin Drive Extension - Stage 2	85,500	900	24,600	30,000	30,000	Jun 2012
Stormwater System Upgrade Works	2,200	2,000	200	-	-	Jul 2009
Tuggeranong Town Park Stage	200	20	180	-	-	Dec 2009
Total Works in Progress	317,041	74,094	142,490	64,935	35,522	
Total Departmental Capital Works	577,540	74,094	245,489	164,760	70,963	

Notes

1. An additional \$2.1 million has been forecast for 2012-13.
2. An additional \$3.8 million has been forecast for 2012-13.
3. An additional \$2 million had been forecast for 2012-13.
4. An additional \$1.5 million has been forecast for 2012-13.
5. An additional \$0.5 million has been forecast for 2012-13.
6. The Commonwealth Government contributes funding to these projects. See Budget Paper No.5 Chapter 6 for further details.
7. An additional \$6.166 million has been forecast for 2012-13 and \$6.168 million for 2013-14.

Department of Territory and Municipal Services Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
306,295	Government Payment for Outputs	292,899	312,574	7	303,498	304,392	312,676
3,163	Taxes Fees and Fines	2,942	2,367	-20	2,434	2,541	2,662
23,056	User Charges - Non ACT Government	28,558	29,010	2	27,884	28,700	29,883
74,918	User Charges - ACT Government	84,525	71,120	-16	73,849	79,560	85,348
4,200	Grants from the Commonwealth	0	0	-	0	0	0
48	Interest	353	126	-64	111	93	71
3,442	Other Revenue	3,434	1,092	-68	1,433	1,438	1,516
1,536	Resources Received Free of Charge	1,536	1,566	2	1,605	1,663	1,705
416,658	Total Revenue	414,247	417,855	1	410,814	418,387	433,861
Gains							
46,316	Other Gains	42,897	46,832	9	50,996	50,996	50,996
46,316	Total Gains	42,897	46,832	9	50,996	50,996	50,996
462,974	Total Income	457,144	464,687	2	461,810	469,383	484,857
Expenses							
81,654	Employee Expenses	85,483	88,541	4	90,080	91,473	93,347
14,198	Superannuation Expenses	12,518	12,764	2	12,911	13,176	13,469
225,475	Supplies and Services	227,186	224,252	-1	216,587	226,693	238,178
99,718	Depreciation and Amortisation	99,788	104,339	5	113,022	121,193	128,417
1,833	Borrowing Costs	2,513	1,426	-43	977	496	394
2,711	Cost of Goods Sold	3,033	2,620	-14	2,730	2,804	2,908
80,070	Grants and Purchased Services	80,405	79,422	-1	79,082	75,416	77,087
2,924	Other Expenses	7,511	858	-89	856	867	917
508,583	Total Ordinary Expenses	518,437	514,222	-1	516,245	532,118	554,717
-45,609	Operating Result	-61,293	-49,535	19	-54,435	-62,735	-69,860

Department of Territory and Municipal Services Balance Sheet

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
Current Assets							
7,632	Cash and Cash Equivalents	20,600	27,649	34	30,585	35,975	41,447
34,740	Receivables	24,348	24,730	2	24,833	21,456	16,342
3,424	Inventories	3,813	3,972	4	4,108	4,259	4,410
4,174	Other	2,307	2,349	2	2,348	2,347	2,346
49,970	Total Current Assets	51,068	58,700	15	61,874	64,037	64,545
Non Current Assets							
0	Receivables	14,641	9,041	-38	3,441	1,704	1,704
5,659,728	Property, Plant and Equipment	5,634,997	5,683,522	1	5,735,055	5,866,314	5,978,348
67,011	Investment Property	67,011	70,761	6	70,761	70,761	70,761
3,785	Intangibles	1,303	2,474	90	3,826	2,186	2,186
109,530	Capital Works in Progress	75,597	239,986	217	310,394	207,072	59,770
32,710	Other	30,414	30,414	-	30,414	30,414	30,414
5,872,764	Total Non Current Assets	5,823,963	6,036,198	4	6,153,891	6,178,451	6,143,183
5,922,734	TOTAL ASSETS	5,875,031	6,094,898	4	6,215,765	6,242,488	6,207,728
Current Liabilities							
28,197	Payables	29,710	30,388	2	30,847	31,306	31,765
6,585	Interest Bearing Liabilities	6,569	7,055	7	4,154	760	402
292	Finance Leases	1,723	1,711	-1	1,677	1,643	1,446
27,451	Employee Benefits	23,430	24,159	3	24,603	25,040	25,467
1,908	Other Provisions	208	208	-	208	208	208
9,445	Other	15,855	14,237	-10	14,335	14,433	14,531
73,878	Total Current Liabilities	77,495	77,758	..	75,824	73,390	73,819
Non Current Liabilities							
12,474	Interest Bearing Liabilities	12,389	5,317	-57	1,166	403	0
961	Finance Leases	3,570	3,536	-1	3,210	2,942	2,558
1,046	Employee Benefits	1,184	2,002	69	2,812	3,622	4,432
9,269	Other Provisions	33,469	33,469	-	33,469	33,469	33,469
423	Other	317	1,037	227	1,745	2,433	4
24,173	Total Non Current Liabilities	50,929	45,361	-11	42,402	42,869	40,463
98,051	TOTAL LIABILITIES	128,424	123,119	-4	118,226	116,259	114,282
5,824,683	NET ASSETS	5,746,607	5,971,779	4	6,097,539	6,126,229	6,093,446
REPRESENTED BY FUNDS							
EMPLOYED							
4,263,437	Accumulated Funds	4,202,009	4,418,660	5	4,544,987	4,574,272	4,542,084
1,561,246	Reserves	1,544,598	1,553,119	1	1,552,552	1,551,957	1,551,362
5,824,683	TOTAL FUNDS EMPLOYED	5,746,607	5,971,779	4	6,097,539	6,126,229	6,093,446

Department of Territory and Municipal Services Cash Flow Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
240,040	Cash from Government for Outputs	224,694	243,775	8	235,027	235,256	243,801
66,255	Cash from Government - CSO	68,205	68,799	1	68,471	69,136	68,875
Payments							
2,978	Taxes, Fees and Fines	2,942	2,367	-20	2,434	2,541	2,662
104,558	User Charges	116,405	104,925	-10	108,398	114,887	121,876
48	Interest Received	353	305	-14	111	93	71
4,200	Grants Received from the Commonwealth	3,737	0	-100	0	0	0
40,254	Other Revenue	47,169	40,100	-15	40,439	40,473	40,530
458,333	Operating Receipts	463,505	460,271	-1	454,880	462,386	477,815
Payments							
79,833	Related to Employees	79,523	83,216	5	84,655	85,959	87,843
14,290	Related to Superannuation	12,531	12,777	2	12,921	13,186	13,479
228,205	Related to Supplies and Services	233,779	229,156	-2	221,846	232,402	247,316
1,833	Borrowing Costs	1,790	1,346	-25	893	408	306
79,904	Grants and Purchased Services	77,721	76,904	-1	76,564	72,870	74,541
36,476	Other	42,131	36,344	-14	36,488	36,600	36,760
440,541	Operating Payments	447,475	439,743	-2	433,367	441,425	460,245
17,792	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	16,030	20,528	28	21,513	20,961	17,570
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
161,093	Purchase of Property, Plant and Equipment and Capital Works	143,639	251,989	75	190,426	101,665	47,324
77	Purchase of Land and Intangibles	77	77	-	77	77	77
18,350	Capital Payments to Government Agencies	11,896	25,863	117	16,071	13,090	13,506
179,520	Investing Payments	155,612	277,929	79	206,574	114,832	60,907
-179,520	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-155,612	-277,929	-79	-206,574	-114,832	-60,907
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
172,297	Capital Injection from Government	149,968	273,752	83	200,498	108,775	54,843
0	Borrowings Received	0	180	#	180	180	180
0	Receipt of Transferred Cash Balances	0	2,747	#	0	0	0
172,297	Financing Receipts	149,968	276,679	84	200,678	108,955	55,023
Payments							
3,665	Dividends to Government	3,665	3,665	-	3,665	3,665	3,665
5,091	Repayment of Advance	5,091	5,728	13	6,399	3,446	0
1,161	Repayment of Borrowings	1,741	1,017	-42	832	885	942
278	Repayment of Finance Lease	1,876	1,819	-3	1,785	1,698	1,607
0	Payments of Transferred Cash Balances	5,453	0	-100	0	0	0
10,195	Financing Payments	17,826	12,229	-31	12,681	9,694	6,214
162,102	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	132,142	264,450	100	187,997	99,261	48,809
374	NET INCREASE/ (DECREASE) IN CASH HELD	-7,440	7,049	195	2,936	5,390	5,472
7,258	CASH AT BEGINNING OF REPORTING PERIOD	28,040	20,600	-27	27,649	30,585	35,975

7,632	CASH AT THE END OF THE REPORTING PERIOD	20,600	27,649	34	30,585	35,975	41,447
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Department of Territory and Municipal Services Statement of Changes in Equity

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
5,720,012	Opening Balance	5,676,200	5,746,607	1	5,971,779	6,097,539	6,126,229
	Accumulated Funds						
-45,609	Operating Result for the Period	-61,293	-49,535	19	-54,435	-62,735	-69,860
	Reserves						
0	Increase/(Decrease) in asset revaluation reserve	-581	8,521	#	-567	-595	-595
-45,609	Total Income And Expense For The Period	-61,874	-41,014	34	-55,002	-63,330	-70,455
	Transactions Involving Equity Holders Affecting Accumulated Funds						
153,947	Capital Injections	138,072	247,889	80	184,427	95,685	41,337
-2	Inc/Dec in Net Assets due to Admin Restructure	-2,126	21,962	#	0	0	0
-3,665	Dividend Approved	-3,665	-3,665	-	-3,665	-3,665	-3,665
5,824,683	Closing Balance	5,746,607	5,971,779	4	6,097,539	6,126,229	6,093,446

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the decrease of \$13.396 million in the 2008-09 estimated outcome from the original budget is mainly due to:
 - the transfer of functions to the Department of the Environment, Climate Change, Energy and Water (DECCEW) (\$11.430 million); and
 - rollover of funding from 2008-09 to 2009-10 (\$3.674 million);

partially offset by:

- funding for the hosting of two Football Federation Australia matches at the Canberra Stadium (\$0.110 million);
- funding the development of a Traffic Management and Parking Strategy for Floriade (\$0.108 million);
- funding for the development of a domestic tourism marketing campaign (\$0.450 million);
- additional funding for costs associated with the 2009 Mountain Bike and Trials World Championships (\$0.6 million); and

- funding provided for the development of a motorsport strategy (\$0.2 million).
 - the increase of \$19.675 million in the 2009-10 Budget from the 2008-09 estimated outcome is largely due to:
 - funding for new programs and initiatives (\$17.980 million);
 - rollover of funding from 2008-09 to 2009-10 (\$3.674 million);
 - funding for the Urban Forest Renewal Program (\$4.450 million);
 - additional funding for increased contract costs in traffic light, streetlight and stormwater maintenance (\$2 million); and
 - funding for various feasibility studies to commence in 2009-10 (\$0.520 million);
- partially offset by:
- various feasibility studies and other non-continuing initiatives funded in 2008-09 (\$8 million).
- user charges — non ACT Government:
 - the increase of \$5.502 million in the 2008-09 estimated outcome from the original budget is mainly due to reclassification of Commonwealth Grants; and
 - the increase of \$0.452 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the transfer of Exhibition Park in Canberra to the Department.
 - user charges — ACT Government:
 - the increase of \$9.607 million in the 2008-09 estimated outcome from the original budget is mainly due to unbudgeted revenue associated from increased facilities management activity, largely driven from the Department of Education and Training; and
 - the decrease of \$13.405 million in the 2009-10 Budget from the 2008-09 estimated outcome is primarily due to the expected return to normal trading levels for property and facilities management activities.
 - grants from the Commonwealth: the decrease of \$4.2 million in the 2008-09 estimated outcome from the original budget reflects the reclassification of specific purpose Commonwealth Grants as User Charges.
 - other revenue: the decrease of \$2.342 million in the 2009-10 Budget from the 2008-09 estimated outcome is primarily due to the transfer of functions to DECCEW.
 - other gains:
 - the decrease of \$3.419 million in the 2008-09 estimated outcome from the original budget is due to revised infrastructure asset transfers from the Land Development Agency (LDA) and the ACT Planning and Land Authority (ACTPLA); and
 - the increase of \$3.935 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the expected increase in infrastructure asset transfers from LDA and ACTPLA.

- employee expenses:
 - the increase of \$3.829 million in the 2008-09 estimated outcome from the original budget is primarily due to the restructuring of some staffing from long-term contractors to permanent payroll based employees; and
 - the increase of \$3.058 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to wage increases (\$2.843 million), new initiatives (\$0.718 million), and staff associated with the transfer of Exhibition Park in Canberra (\$0.790 million), offset by the full year effect of the transfer of staff to DECCEW (\$1.608 million).
- superannuation expenses: the decrease of \$1.680 million in the 2008-09 estimated outcome from the original budget is primarily due to a lower mix of CSS and PSS superannuation scheme members.
- supplies and services:
 - the increase of \$1.711 million in the 2008-09 estimated outcome from the original budget is primarily due to increased cost for service delivery (\$5.354 million), costs associated with increased property management activities (\$9.607 million) and repairs and maintenance funding associated with the Capital Improvement Program (\$1.971 million), partially offset by the transfer of functions to DECCEW (\$7.745 million), the rollover of funding from 2008-09 to 2009-10 (\$3.674 million) and restructuring of some staffing from long-term contractors to permanent payroll based employees (\$3.829 million); and
 - the decrease of \$2.934 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to the return to normal trading levels for property and facilities management activities (\$9.607 million), increased cost for service delivery in 2008-09 (\$5.354 million) and one-off Capital Improvement Program expenditure (\$1.971 million), partially offset by funding for new initiatives (\$13.462 million).
- depreciation and amortisation: the increase of \$4.551 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to the increase in asset transfers from ACTPLA and the LDA, and the completion of capital works projects.
- borrowing costs:
 - the increase of \$0.680 million in the 2008-09 estimated outcome from the original budget reflects the revised estimate for finance lease interest charges; and
 - the decrease of \$1.087 million in the 2009-10 Budget from the 2008-09 estimated outcome reflects the reduction in debt in accordance with scheduled loan repayments reduction.
- cost of goods sold: the increase of \$0.322 million in the 2008-09 estimated outcome from the original budget reflects an increase in trading activity, which is expected to return to normal levels in 2009-10.
- grants and purchased services:
 - the increase of \$0.335 million in the 2008-09 estimated outcome from the original budget is due to funding for the hosting of two Football Federation Australia matches at Canberra Stadium (\$0.110 million), and additional funding for costs associated with

the 2009 Mountain Bike and Trials World Championships (\$0.6 million), partially offset by the transfer of functions to DECCEW; and

- the decrease of \$0.983 million in the 2009-10 Budget from the 2008-09 estimated outcome is primarily due to a reduction in payments to ACTION as a result of scheduled fare increases in 2009-10.

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other expenses:

- the increase of \$4.587 million in the 2008-09 estimated outcome from the original budget is due to an additional payment to support ongoing leisure facility operations and the write-off of obsolete assets. These one-off items mainly account for the decrease in the 2009-10 Budget.

Balance Sheet

Variations in the 2008-09 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2007-08 audited outcome. Other significant variations are as follows:

- cash and cash equivalents: the increase of \$12.968 million in the 2008-09 estimated outcome from the original budget is due to higher opening cash balance at the end of 2007-08 than previously budgeted.
- property, plant and equipment:
 - the decrease of \$24.731 million in the 2008-09 estimated outcome from the original budget is due to the lower than budgeted receipt of infrastructure assets from land development (\$3.419 million), transfer of property to Department of Justice and Community Safety (\$3.391 million) and the revaluation of property, plant and equipment assets (\$16.648 million); and
 - the increase of \$48.525 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to the receipt of infrastructure assets from land development (\$47 million), assets associated with the transfer of Exhibition Park in Canberra (\$24 million), and asset transfers from capital works (\$81 million), partially offset by depreciation (\$104 million).
- investment property: the increase of \$3.750 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to assets associated with the transfer of Exhibition Park in Canberra.
- non current capital works in progress:
 - the decrease of \$33.933 million in the 2008-09 estimated outcome from the original budget is due to the rollover of existing capital works (\$55 million), the transfer of the capital works associated with the transfer of functions to DECCEW (\$2.6 million) partially offset by the capital works rollovers from the 2007-08 program (\$23 million); and
 - the increase of \$164.389 million in the 2009-10 Budget from the 2008-09 estimated outcome is primarily due to new capital works to be progressed during 2009-10 (\$103 million), the rollover of existing capital works (\$55 million) and the scheduled works in progress (\$87 million), partially offset by transfers of completed works to property, plant and equipment (\$81 million).
- current and non current interest bearing liabilities: the variations in both categories reflect scheduled loan repayments.

- current and non current finance leases: the increase of \$4.040 million in the 2008-09 estimated outcome from the original budget is due to the full recognition of vehicle leases entered into from 1 July 2007 as finance leases.
- other current liabilities: the increase of \$6.410 million in the 2008-09 estimated outcome from the original budget includes Commonwealth funding received as part of the Regional Local Community Infrastructure Program.
- current and non current provisions: the increase of \$22.5 million in the 2008-09 estimated outcome from the original budget is due to the revaluation of the land restoration provision during 2007-08 reflecting adjusted timing of the restoration and higher restoration costs than previously estimated.

Cash Flow Statement

The major variations in the Cash Flow Statement in the 2008-09 estimated outcome from the original budget and in the 2009-10 Budget from the 2008-09 estimated outcome are mostly explained within the notes to the Operating Statement above. Other significant variations relate to:

- capital payments to government agencies: the decrease of \$6.454 million in the 2008-09 estimated outcome from the original budget and the increase of \$13.967 in the 2009-10 Budget from the 2008-09 estimated outcome is due the rollover of funding associated with the ACTION bus replacement program (\$1.759 million) and the ACTION ticketing system project (\$5.647 million).
- capital injection from government:
 - the decrease of \$22.329 million in the 2008-09 estimated outcome from the original budget is due to the rollover of the existing capital injection funding (\$53 million), Local Initiatives Package (\$1.770 million), additional funding for cycling infrastructure (\$1.250 million), and Black Spot funding (\$1.449 million), partially offset by rollovers from the 2007-08 program (\$27 million) and funding brought forward (\$9.172 million); and
 - the increase of \$123.784 million in the 2009-10 Budget from the 2008-09 estimated outcome is primarily due to the rollover of part of the 2008-09 capital funded program to 2009-10 and funding for new programs.
- payments of transferred cash balances: the increase of \$5.453 million in the 2008-09 estimated outcome from the original budget relates the transfer of functions to DECCEW.

Statement of Changes in Equity

The major variations in the Statement of Changes in Equity in the 2008-09 estimated outcome from the original budget, and in the 2009-10 Budget from the 2008-09 estimated outcome, are explained within the notes to the Statement above.

Department of Territory and Municipal Services
Statement of Income and Expenses on Behalf of the Territory

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
1,762	Payment for Expenses on behalf of Territory	1,072	385	-64	385	396	441
146,649	Taxes Fees and Fines	129,357	123,177	-5	128,318	132,787	137,682
36	User Charges - Non ACT Government	36	201	458	201	206	213
1,533	Grants from the Commonwealth	1,443	0	-100	0	0	0
305,792	Land Revenue	156,433	170,682	9	211,180	212,929	239,121
455,772	Total Revenue	288,341	294,445	2	340,084	346,318	377,457
Gains							
0	Total Gains	0	0	-	0	0	0
455,772	Total Income	288,341	294,445	2	340,084	346,318	377,457
Expenses							
539	Employee Expenses	291	0	-100	0	0	0
91	Superannuation Expenses	36	0	-100	0	0	0
698	Supplies and Services	230	100	-57	100	100	118
434	Grants and Purchased Services	515	285	-45	285	296	307
454,010	Transfer Expenses	287,269	294,060	2	339,699	345,922	377,032
455,772	Total Ordinary Expenses	288,341	294,445	2	340,084	346,318	377,457
0	Operating Result	0	0	-	0	0	0

Department of Territory and Municipal Services
Statement of Assets and Liabilities on Behalf of the Territory

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
Current Assets							
7,346	Cash and Cash Equivalents	6,845	6,845	-	6,845	6,845	6,845
30,867	Receivables	22,318	22,318	-	22,318	22,318	22,318
38,213	Total Current Assets	29,163	29,163	-	29,163	29,163	29,163
38,213	TOTAL ASSETS	29,163	29,163	-	29,163	29,163	29,163
Current Liabilities							
37,758	Payables	29,477	29,477	-	29,477	29,477	29,477
12	Employee Benefits	0	0	-	0	0	0
433	Other	40	40	-	40	40	40
38,203	Total Current Liabilities	29,517	29,517	-	29,517	29,517	29,517
Non Current Liabilities							
12	Employee Benefits	0	0	-	0	0	0
12	Total Non Current Liabilities	0	0	-	0	0	0
38,215	TOTAL LIABILITIES	29,517	29,517	-	29,517	29,517	29,517
-2	NET ASSETS	-354	-354	-	-354	-354	-354
REPRESENTED BY FUNDS EMPLOYED							
-2	Accumulated Funds	-354	-354	-	-354	-354	-354
-2	TOTAL FUNDS EMPLOYED	-354	-354	-	-354	-354	-354

Department of Territory and Municipal Services
Budgeted Statement of Cash Flows on Behalf of the Territory

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
1,762	Cash from Government for EBT	1,072	385	-64	385	396	441
146,649	Taxes, Fees and Fines	129,357	123,177	-5	128,318	132,787	137,682
36	User Charges	36	201	458	201	206	213
1,533	Grants Received from the Commonwealth	1,443	0	-100	0	0	0
304,330	Other Revenue	96,193	204,137	112	222,572	212,854	238,996
454,310	Operating Receipts	228,101	327,900	44	351,476	346,243	377,332
Payments							
539	Related to Employees	291	0	-100	0	0	0
91	Related to Superannuation	36	0	-100	0	0	0
698	Related to Supplies and Services	230	100	-57	100	100	118
434	Grants and Purchased Services	515	285	-45	285	296	307
1,084	Other	1,084	1,084	-	1,084	1,084	1,084
451,464	Territory Receipts to Government	225,945	326,431	44	350,007	344,763	375,823
454,310	Operating Payments	228,101	327,900	44	351,476	346,243	377,332
0	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	0	0	-	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES							
Payments							
0	Payments of Transferred Cash Balances	1,007	0	-100	0	0	0
0	Financing Payments	1,007	0	-100	0	0	0
0	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	-1,007	0	100	0	0	0
0	NET INCREASE/ (DECREASE) IN CASH HELD	-1,007	0	100	0	0	0
7,346	CASH AT BEGINNING OF REPORTING PERIOD	7,852	6,845	-13	6,845	6,845	6,845
7,346	CASH AT THE END OF THE REPORTING PERIOD	6,845	6,845	-	6,845	6,845	6,845

Department of Territory and Municipal Services
Statement of Changes in Equity on Behalf of the Territory

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
-2	Opening Balance	0	-354	-	-354	-354	-354
	Accumulated Funds						
0	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
0	Inc/Dec in Net Assets due to Admin Restructure	-354	0	-100	0	0	0
-2	Closing Balance	-354	-354	-	-354	-354	-354

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory:
 - the decrease of \$0.690 million in the 2008-09 estimated outcome from the original budget is primarily due to the transfer of functions including the Office of the Commissioner for Sustainability and the Environment to DECCEW, partially offset by the rollover of funding from 2007-08; and
 - the decrease of \$0.687 million in the 2009-10 Budget from the 2008-09 estimated outcome is largely due to the full year impact of the transfer of functions to DECCEW.
- taxes, fees and fines: the decrease of \$17.292 million in the 2008-09 estimated outcome from the original budget and the decrease of \$6.180 million in 2009-10 Budget from the 2008-09 estimated outcome is primarily due to the transfer of Water Abstraction Charge receipting to DECCEW.
- grants from the Commonwealth: the decrease of \$1.443 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the transfer of Commonwealth Grant Revenue to the Department of Treasury due to Federal Financial Reforms.
- land revenue: the decrease of \$149.359 million in the 2008-09 estimated outcome from the original budget and the increase of \$14.249 million in the 2009-10 Budget from the 2008-09 estimated outcome are due to revised land sales to the LDA.
- employee expenses: the decrease of \$0.248 million in the 2008-09 estimated outcome from the original budget and the decrease of \$0.291 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the transfer of the Office of the Commissioner for Sustainability and the Environment to DECCEW.

- supplies and services: the decrease of \$0.468 million in the 2008-09 estimated outcome from the original budget and the decrease of \$0.130 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the transfer of the Office of the Commissioner for Sustainability and the Environment to DECCEW.
- grants and purchased services: the decrease of \$0.230 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to the transfer of the Environment Grants Program to DECCEW.
- transfer expenses: the decrease of \$166.741 million in the 2008-09 estimated outcome from the original budget and the increase of \$6.791 million in the 2009-10 Budget from the 2008-09 estimated outcome are due to the combination of the variations in user charges, grants from the Commonwealth, land revenue and taxes, fees and fines, as indicated above.

Statement of Assets and Liabilities on Behalf of the Territory

Variations in the 2008-09 estimated outcome from the original budget have mainly resulted from the flow-on effect of the 2007-08 audited outcome.

Budgeted Statement of Cash flows on Behalf of the Territory

The major variations in the Budgeted Statement of Cash flows on Behalf of the Territory in the 2008-09 estimated outcome from the original budget, and the 2009-10 Budget from the 2008-09 estimated outcome, are explained within the notes to the Statement of Income and Expenses on behalf of the Territory above.

Municipal Services Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
287,082	Government Payment for Outputs	272,240	290,094	7	282,704	282,992	290,794
3,163	Taxes Fees and Fines	2,942	2,367	-20	2,434	2,509	2,629
5,910	User Charges - Non ACT Government	8,881	7,194	-19	5,530	6,065	6,218
5,823	User Charges - ACT Government	6,128	3,714	-39	3,836	5,074	5,342
4,200	Grants from the Commonwealth	0	0	-	0	0	0
0	Interest	266	0	-100	0	0	0
2,409	Other Revenue	3,366	1,424	-58	1,365	1,369	1,420
1,495	Resources Received Free of Charge	1,495	1,525	2	1,564	1,617	1,658
310,082	Total Revenue	295,318	306,318	4	297,433	299,626	308,061
Gains							
46,316	Other Gains	46,300	46,832	1	50,996	50,996	50,996
46,316	Total Gains	46,300	46,832	1	50,996	50,996	50,996
356,398	Total Income	341,618	353,150	3	348,429	350,622	359,057
Expenses							
64,701	Employee Expenses	66,645	68,132	2	68,927	69,588	70,592
11,683	Superannuation Expenses	10,015	10,006	..	10,051	10,204	10,378
154,634	Supplies and Services	147,104	153,773	5	143,949	149,058	155,672
87,160	Depreciation and Amortisation	87,431	93,086	6	100,048	107,834	114,766
351	Borrowing Costs	980	299	-69	298	298	298
141	Cost of Goods Sold	67	60	-10	61	107	112
79,219	Grants and Purchased Services	76,484	77,261	1	77,270	73,401	75,063
1,662	Other Expenses	7,415	788	-89	786	793	824
399,551	Total Ordinary Expenses	396,141	403,405	2	401,390	411,283	427,705
-43,153	Operating Result	-54,523	-50,255	8	-52,961	-60,661	-68,648

Enterprise Services Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
19,213	Government Payment for Outputs	20,659	22,480	9	20,794	21,400	21,882
0	Taxes Fees and Fines	0	0	-	0	32	33
17,146	User Charges - Non ACT Government	19,677	21,816	11	22,354	22,635	23,665
69,095	User Charges - ACT Government	78,397	67,406	-14	70,013	74,486	80,006
48	Interest	87	126	45	111	93	71
1,033	Other Revenue	68	-332	-588	68	69	96
41	Resources Received Free of Charge	41	41	-	41	46	47
106,576	Total Revenue	118,929	111,537	-6	113,381	118,761	125,800
Gains							
0	Other Gains	-3,403	0	-100	0	0	0
0	Total Gains	-3,403	0	-100	0	0	0
106,576	Total Income	115,526	111,537	-3	113,381	118,761	125,800
Expenses							
16,953	Employee Expenses	18,838	20,409	8	21,153	21,885	22,755
2,515	Superannuation Expenses	2,503	2,758	10	2,860	2,972	3,091
70,841	Supplies and Services	80,082	70,479	-12	72,638	77,635	82,506
12,558	Depreciation and Amortisation	12,357	11,253	-9	12,974	13,359	13,651
1,482	Borrowing Costs	1,533	1,127	-26	679	198	96
2,570	Cost of Goods Sold	2,966	2,560	-14	2,669	2,697	2,796
851	Grants and Purchased Services	3,921	2,161	-45	1,812	2,015	2,024
1,262	Other Expenses	96	70	-27	70	74	93
109,032	Total Ordinary Expenses	122,296	110,817	-9	114,855	120,835	127,012
-2,456	Operating Result	-6,770	720	111	-1,474	-2,074	-1,212

Notes to the Output Class Statements

Significant variations are as follows:

Municipal Services Total Expenses

- the decrease of \$3.410 million in the 2008-09 estimated outcome from the original budget is mainly due to:
 - the transfer of functions to DECCEW (\$14.674 million);
 partially offset by:
 - a one-off payment to support ongoing leisure facility operations and the write off of obsolete assets (\$1.5 million);

- increased cost for service delivery (\$5.354 million);
- repairs and maintenance funding associated with the Capital Improvement Program (\$1.971 million); and
- additional payment to the RSPCA (\$0.1 million).
- the increase of \$7.264 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to:
 - funding for new initiatives (\$21.554 million); and
 - depreciation associated with the increase in asset transfers from ACTPLA and LDA, and the transfer of completed assets from capital works in progress (\$5.655 million);
 partially offset by:
 - a one-off payment to support ongoing leisure facility operations, the write-off of obsolete assets (\$1.5 million), increased cost for service delivery in 2008-09 (\$5.354 million), one-off Capital Improvement Program expenditure (\$1.971 million) and various feasibility studies and other non-continuing initiatives funded in 2008-09 (\$8 million).

Enterprise Services Total Expenses

- the increase of \$13.264 million in the 2008-09 estimated outcome from the original budget is mainly due to:
 - funding for the hosting of two Football Federation Australia matches at Canberra Stadium (\$0.110 million), development of a Motorsport Strategy (\$0.2 million), Traffic Management and Parking Strategy for Floriade (\$0.108 million), Domestic Tourism Marketing Campaign (\$0.450 million) and additional funding for costs associated with the 2009 Mountain Bike and Trials World Championships (\$0.6 million);
 - an increase in trading activity resulted in higher costs of production. Activity and production costs are expected to return to normal levels in the 2009-10 Budget (\$0.396 million); and
 - costs associated with the Whole of Government Accommodation Strategy and increased facilities management activity in 2008-09 (\$9.607 million).
- the decrease of \$11.479 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to the one-off impact of items identified above funded in 2008-09, partially offset by the transfer of Exhibition Park in Canberra (\$3.090 million).

