

CHIEF MINISTER'S DEPARTMENT

Objectives

The Chief Minister's Department aims to provide leadership to all government Departments for the planning, development, co-ordination and implementation of key Government policies and strategies, particularly those presented in the Canberra Plan and its linked strategic documents – the Economic White Paper, the Canberra Social Plan and the Canberra Spatial Plan.

Specific Departmental objectives are to:

- provide sound and balanced advice to the Government with particular focus on whole of government implications arising from specific policies and programs;
- develop concepts and plans for projects identified by the Government or arising from strategic policy decisions to enable them to be delivered through portfolio activities;
- provide executive support to the Chief Minister and Cabinet to ensure effective operation and clear communication of Government decisions, policies, commitments and initiatives and the delivery of key strategic outcomes;
- review, develop and implement policy arrangements for overall Public Sector Management, particularly personnel and human resources, industrial relations, work safety and information and communications technology; and
- deliver and administer a range of high priority and specific programs on behalf of the Government and the Chief Minister in his other ministerial roles.

2005-06 Highlights

Strategic and operational initiatives to be pursued in 2005-06 include:

- delivering consistent and effective implementation of Canberra Plan priority initiatives across Government and regular reporting and assessment of achievement;
- finalising the infrastructure requirements for Stromlo Forest Park and Rural Village redevelopment.
- facilitating key sustainability policy initiatives and identifying opportunities to more clearly align sustainability and environmental policies and programs;
- delivering commitments in connection with the management of dangerous substances, specifically the requirements in relation to asbestos; and
- implementing a change management framework and improved business model across the Public Service as part of the new Human Resource System.

Output Classes

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1				
Government Strategy	30 507	34 067	28 736	30 472
Output 1.1 Strategic Policy	-	10 501	-	9 285

Output Description

Provision of advice and support to the Chief Minister, Minister for Women and the Chief Executive on strategic policy and implications and the effective delivery of Government policies and priorities.

Strategic Policy will provide:

- ongoing advice to the Chief Minister and the Government in relation to whole-of-government policy development and implementation;
- advice on submissions received by the Government to ensure consistency with the Government's priorities, policy framework and the capacity to deliver;
- effective advice and support for the operation and processes of Cabinet, Legislative Assembly business and regional relationships; and
- development of policy, strategy and programs related to other ministerial responsibilities, for example, Women, Aboriginal and Torres Strait Islanders and the Ageing.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2 Strategic Implementation and Projects	-	3 370	-	3 270

Output Description

Assesses the feasibility, planning and implementation of specific high priority or critical Government projects or initiatives.

Strategic Implementation and Projects will:

- monitor, align priorities and report on implementation of the Canberra Plan;
- review and scope major or high risk capital projects or high priority programs and plan or monitor their development and implementation; and
- implement specific high-level initiatives as allocated by the Chief Minister.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3 Sustainability	-	6 004	-	5 630

Output Description

Ensures the delivery of the Government's sustainability policy of *People Place Prosperity* and related sustainability initiatives.

Sustainability will:

- provide policy advice to the Chief Minister and Government agencies on matters relating to sustainability;
- manage a range of specific sustainability programs and strategies and their integration across the Territory including Water, Energy and Greenhouse initiatives; and
- promote the Government's sustainability agenda to business, the wider community and within the Government.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Communication	-	2 391	-	2 134

Output Description

Provision of communications support, events management and protocol services.

Communication will provide for:

- information and protocol services for the Chief Minister;
- the delivery of key ACT Government community events; and
- whole of government communications and support, including whole of government emergency responses.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5 Public Service Management	-	7 715	-	6 604

Output Description

Provides an employment and policy framework to support a professional, responsive, skilled, and accountable Public Service.

Public Service Management will:

- develop and review employment policies, regulations and standards;
- provide a service-wide role in relation to industrial relations, graduate leadership management development programs, and annual reports;
- support the Commissioner for Public Administration and the Remuneration Tribunal; and
- develop whole of government IT strategies and policies.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.6 Industrial Relations Policy	-	2 227	-	1 867

Output Description

Provides and maintains a policy and legislative framework for industrial relations, work safety and workers compensation in the Territory.

Industrial Relations Policy will:

- review, maintain and develop industrial relations, work safety and workers compensation legislation;
- co-ordinate the Territory's consultative bodies for Industrial Relations and work safety and participate in national policy bodies; and
- develop policies and initiatives to improve injury prevention and injury management across the Public Service.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.7 Asbestos Taskforce	-	1 859	-	1 682

Output Description

Undertakes an analysis of the extent and impact of asbestos in the ACT.

The Asbestos Taskforce will:

- undertake a representative survey of premises in the ACT;
- develop a community awareness program; and
- provide a report to the Government on asbestos in the ACT.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2				
Arts, Heritage and Environment	-	36 515	-	33 615
Output 2.1 Environment Management and Regulation	-	5 643	-	5 309

Output Description

Develops and maintains the Governments environmental legislation. Provides advice on environment management and delivers the regulatory framework.

Environment Management and Regulation will:

- develop policy advice in relation to natural resource management, animal welfare, indigenous engagement, urban tree protection and plant and animal health management;
- deliver programs for urban tree protection, veterinary services, licence administration and emergency responses for plant and animal diseases;
- administer environmental protection across the ACT including air quality and emissions, water resources regulation, hazardous materials, contaminated land and nuisance noise;
- co-ordinate delivery of externally funded natural resources programs including the Natural Heritage Trust and the National Action Plan for Salinity and Water Quality; and
- support the Office of the Commissioner for the Environment and related advisory committees and participation in national forums.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.2 Nature Conservation and Land Management	-	17 707	-	15 824

Output Description

Manages the natural resources of the ACT including nature parks and reserves, plant and animal species, and protects and preserves communities found elsewhere in the ACT.

Nature Conservation and Land Management will:

- promote environmental awareness and actions, including support and information for the public and environmental volunteering groups in relation to parks and reserves;
- manage parks and reserve areas to achieve conservation goals whilst minimising fire risks;
- deliver pest plant and feral animal control programs; and
- perform ecological surveys and monitor progress.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.3 Heritage	-	1 395	-	1 160

Output Description

Manages and administers heritage legislation, resources and the promotion of heritage activities.

Heritage will:

- develop, review, implement and administer heritage legislation;
- manage seven heritage assets; and
- support the ACT Heritage Council and manage the Heritage Grants Program.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.4 artsACT	-	11 770	-	11 322

Output Description

Implements Government policies and priorities for the arts and facilitates arts development and community participation.

artsACT will:

- deliver the ACT Arts funding program and Public Art program including the funding agreement with the ANU faculty of Arts;
- provide secretariat support to the ACT Cultural Council; and
- develop and manage a range of ACT cultural facilities.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 3				
Corporate Management	2 730	2 982	-	-
Output 3.1 Corporate Management	2 730	2 982	-	-

Output Description

CMD Corporate Management provides a range of corporate services and support to the Department of Treasury, Department of Economic Development and related Portfolio Agencies.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
EBT				
Arts, Heritage and Environment	221	469	221	469
Output EBT 1				
Office of the Commissioner for the Environment	221	469	221	469

Output Description

The Commissioner will: publish the State of the Environment Report; and investigate complaints by the Ministerial direction, or where a Territory Agency's actions would have a substantial impact on the Environment.

Strategic Indicators

Strategic Indicator 1 Strategic Objectives

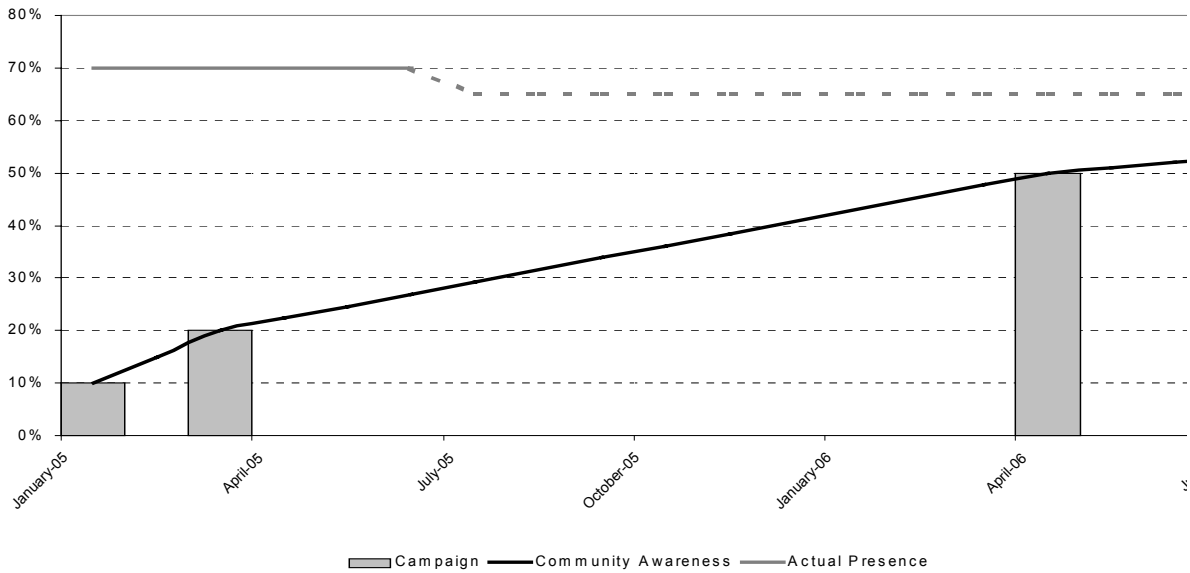
The Strategic Objectives encompass:

- delivery of the Government's agreed policy outcomes, including the ongoing implementation of the Canberra Plan and its related plans;
- the move to ensure continual improvement in sustainability policy and its alignment with environment policies of the ACT, through improved recognition, assessment and advice on sustainability factors and the effective drawing together of the economic, social and environmental factors in decision-making and the delivery of Government decisions and services;
- embracing change across government to ensure the effective balance of new initiatives, priorities for change, ongoing service delivery and the development of improved arrangements for the decision making and approval processes;
- progressing major Government initiatives such as the Shaping Our Territory program, including the Canberra International Arboretum, Rural Villages, Stromlo Forest Park and Village redevelopment; and
- building capability within the ACT Public Service to ensure high standards of policy and service delivery. In 2005-06 this will particularly include a service wide change management role to support the more effective use of ACT Public Service resources.

Strategic Indicators cont.

Strategic Indicator 2
Community Awareness of the Presence of Asbestos in Residential Buildings

**Community Awareness of Presence (or otherwise) of
Materials Containing Asbestos in ACT Residential Buildings¹**



1. Indicative estimates of levels of knowledge.

Community awareness of materials containing asbestos is a key element of the Asbestos Task Force’s strategic goal to raise overall community awareness and capacity to manage asbestos issues. Initial surveys indicate a significant gap in community knowledge and understanding. An extent and impact survey in 2005 will give more accurate data on the actual presence of materials containing asbestos. The assumed presence of asbestos in ACT buildings is 70% (based on a precautionary principle, a conservative figure has been adopted). Following a physical survey later this year, a more accurate and lower figure is expected to be determined.

Accountability Indicators

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 1: Government Strategy			
Output 1.1 Strategic Policy			
a. Co-ordinate a revised Cabinet Handbook	-	-	1
b. Implement the Regional Management Framework	-	-	1
c. Develop an ACT Population Policy	-	-	1
d. Ministerial reports on allocation of grants	-	-	4
Indigenous, Women's and Seniors grants and programs and the Community Inclusion Board			
e. Support for Ministerial Advisory Councils	-	-	5
Aboriginal and Torres Strait Islander Consultative Council, United Ngunnawal Elders Council, Ministerial Advisory Council on Women, Ministerial Advisory Council on Aging and Community Inclusion Board			
Output 1.2 Implementation Projects			
a. Annual report on achievement against Canberra Plan	-	-	Completed by March 2006
b. Design phase for first stage of nature based activities at Tidbinbilla Nature Reserve	-	-	Completed by March 2006
c. Finalise initial infrastructure requirements for:			
- Arboretum site	-	-	March 2006
- Stromlo Forest Park	-	-	March 2006
- Village redevelopment	-	-	June 2006
Output 1.3 Sustainability			
a. Position papers on Sustainability Legislation and broader community consultation	-	-	2
Discussion papers prepared for Government Agencies and Community groups			
b. Blueprint for ACT Energy (including Greenhouse) policy and strategy	-	-	December 2005
c. Advice on future water supplies options	-	-	3
Output 1.4 Communication			
a. Deliver key community events	-	-	3 Events
- New Year's Eve			
- Australia Day			
- Canberra Day			
b. Annual festival grants advice submitted to Minister	-	-	September 2005

Accountability Indicators cont.

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 1: Government Strategy cont.			
Output 1.5 Public Service Management			
a. Implement new HR system, including a new model for delivery of HR and personnel services	1	1	1
b. Complete reviews of:			
– Work level standards and classification Framework			1
– New Public Service legislation			1
– Public Interest Disclosure Act	-	-	1
c. Deliver priorities in relation to the Disability Employment Framework Implementation Plan	-	-	1
d. State of the Service report	1	1	1
e. Whole of Government IM strategic plan	-	-	1
Output 1.6 Industrial Relations Policy			
a. Review and develop legislation and regulation requirements	-	-	6
b. Review Workers Compensation Scheme	-	-	1
c. Respond to the review of scope and structure of the <i>Occupational Health and Safety Act 1989</i>	-	-	1
Output 1.7 Asbestos Taskforce			
a. Report on Asbestos Taskforce to Government	-	-	1
b. Asbestos extent and impact survey/Health Risk Assessment report	-	-	1
c. Community awareness and education campaign Stage 2 (Asbestos Law)	-	-	1
	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 2: Environment			
Output 2.1 Environment Management and Regulations			
a. Preparation of management plans	-	-	3
b. Develop Legislation consistent with the Legislation Program	4	4	3
c. Develop NHT/NAP supporting documents	-	-	2
d. Deliver ACT Environmental Program grants program	-	-	June 2006
Output 2.2 Nature Conservation and Land Management			
a. Complete annual works programs for pest plants and feral animals	-	-	June 2006
b. Implement the 2005-06 actions from the 2004-06 Bushfire Operations Plan	-	-	June 2006
c. Implement identified activities arising from Action Plans for Threatened species	-	-	June 2006

Accountability Indicators cont.

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 2: Environment cont.			
Output 2.3 Heritage			
a. Assessment of Development Applications to ACTPLA	-	-	100% within 15 working days
b. Heritage Registrations within Statutory timeframes	-	-	100%
c. Annual Grants advice submitted to Minister	August 2004	August 2004	August 2005
Output 2.4 artsACT			
a. Completion of priority initiatives in the Arts	-	-	4
b. Deliver Funding Programs			
- Manage delivery of the Arts Funding program	Dec 2004	Dec 2004	1
- Public Art Program	1	1	1
- ANU Faculty of Arts	-	-	1
c. Completion of annual arts faculty repairs and maintenance program	-	-	Complete by 30 June 2006
	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 3: Corporate Services			
Output 3.1 Corporate Management			
a. Budget Papers and Ownership Agreement	-	-	3
b. Annual Report	-	-	3
c. Budget Output Performance	-	-	12
	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
EBT: Arts, Heritage and Environment			
EBT 1: Office of the Commissioner for the Environment			
a. Australian Capital Region State of the Environment report	June 2005	June 2005	1
b. Establish framework for ACT Report for 2003-07	-	-	June 2006
c. Report on uptake of recommendations on State of the Environment and special reports	Sept 2004	Sept 2004	Sept 2005

Budgeted Financial Results

Section 31 of the *Financial Management Act 1996* (FMA) states that Chief Executives are responsible for achievement of financial results. For the purpose of Section 31 of the FMA, key budgeted results are specified in the Budget Papers to improve accountability. An outcome of increased accountability is the requirement for Chief Executives to explain material variances from specified budgeted results.

In accordance with Section 31 of the FMA, the following are the key budgeted results for the Chief Minister's Department in 2005-06:

- **Operating Result (\$3.660m deficit)** – this measure focuses on the financial performance of the Department. The deficit mainly results from the non-cash expense of depreciation (\$2.774m). The Department will manage its resources to achieve or improve the budgeted operating result;
- **Current Ratio¹ (2.26:1)** – the current ratio is an indication of the ability to fund short-term liabilities from short-term assets. The Department has sufficient funds to cover its short-term liabilities;
- **Total Assets (\$95.063m)** – this measure focuses on the Department's ability to manage its assets base, which mainly relates to the ACT Dragway and Arts, Heritage and Environment buildings and heritage and infrastructure assets; and
- **Total Liabilities (\$21.651m)** – this measure focuses on maintaining prudent levels of liabilities as required by Section 11 of the FMA. Liability levels are considered prudent for the Department as sufficient short-term funds exist to cover payment of all liabilities.

¹ *Total current assets / total current liabilities.*

Changes to Appropriation

Changes to Appropriation - Departmental

	2004-05	2005-06	2006-07	2007-08	2008-09
Government Payment for Outputs	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	76 209	72 989	68 708	67 766	67 766
2nd Appropriation					
Asbestos Law Reform	1 500	500	0	0	0
National Red Imported Fire Ant Eradication Program	261	0	0	0	0
Wage Negotiations	593	646	758	769	769
2005-06 Budget Policy Adjustments					
Digital Divide	0	0	0	0	-201
60th Anniversary Event	0	100	0	0	0
ACT Government Office Building	0	250	0	0	0
Asbestos Assessment Taskforce Stage 2	0	1 000	0	0	0
Belconnen Arts Centre	0	0	0	0	550
Enhancement of Energy Advisory Service	0	20	20	20	20
Family Violence Intervention Program	0	114	118	123	127
Greenhouse Abatement Scheme	0	75	78	81	84
National Red Imported Fire Ant Eradication Program	0	92	172	0	0
Rural Village Redevelopment	0	170	0	0	0
Service Wide HR System Implementation	0	400	0	-180	-180
Strategic Projects Implementation	0	2 200	0	0	0
Stromlo Forest Park	0	200	350	400	450
Wage Negotiations	302	331	396	402	409
General Savings	0	-3 247	-3 247	-3 247	-3 247
2005-06 Budget Technical Adjustments					
Revised Indexation Parameters	0	0	0	0	623
Adjustment of Service Purchase Payment to Cultural Facilities Corporation	75	82	98	100	244
Communication Contract Savings	0	-171	-254	-254	-254
Rollover - Catchment Management	-129	129	0	0	0
Rollover - Community Affairs	-63	63	0	0	0
Rollover - Community Inclusion Board and Fund	-480	480	0	0	0
Rollover - Future Supply Options	-30	30	0	0	0
Rollover - HRSS Project	-185	185	0	0	0
Rollover - Rural Fences	-177	177	0	0	0
Rollover - Tidbinbilla Nature Reserve Design	-90	90	0	0	0
Transfer of Arts and Cultural Facilities from DUS	7 374	11 457	11 715	11 939	12 037

Changes to Appropriation - Departmental

	2004-05	2005-06	2006-07	2007-08	2008-09
Government Payment for Outputs Cont.	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Transfer of Business ACT to Department for Economic Development	-26 826	-34 154	-31 314	-29 746	-30 022
Transfer of Child and Family Centre to DDHCS	-1 294	-1 366	-1 316	-1 341	-1 382
Transfer of Community Engagement Unit to DDHCS	-2 660	-3 056	-1 628	-1 659	-1 690
Transfer of Energy and Water from Treasury	634	993	1 009	1 025	1 041
Transfer of Environment and Heritage from DUS	19 024	25 635	24 906	25 475	25 938
Transfer of Multicultural and Community Affairs Group to DDHCS	-1 291	-2 128	-2 089	-2 156	-2 193
Transfer of Sport and Recreation to Department of Economic Development	-6 525	-10 198	-10 167	-10 341	-10 515
2005-06 Budget	66 222	64 088	58 313	59 176	60 374

Changes to Appropriation - Territorial

	2004-05	2005-06	2006-07	2007-08	2008-09
Payment for Expenses on Behalf of Territory	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	590	0	0	0	0
2005-06 Budget Technical Adjustments					
Transfer of Sport and Recreation to Department for Economic Development	-221	0	0	0	0
Transfer of Environment and Heritage from DUS	428	874	891	784	801
Transfer of Arts and Cultural Facilities from DUS	2 108	4 968	5 078	5 281	5 413
2005-06 Budget	2 905	5 842	5 969	6 065	6 214

Changes to Appropriation - Departmental

	2004-05	2005-06	2006-07	2007-08	2008-09
Capital Injections	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	27 856	36 700	80	0	0
2005-06 Budget Policy Adjustments					
ACT Veteran's Memorial	0	250	0	0	0
Belconnen Arts Centre	0	500	0	0	0
Bushfire Memorial	0	220	0	0	0
Capital Upgrade Program	0	1 550	1 050	1 050	1 050
City West Performing Arts Facility (Childers Street)	0	150	0	0	0
Groundwater Bores	0	160	0	0	0
Public Art	0	500	500	0	0
Stromlo Forest Park	0	1 700	2 000	2 000	300
Replacement of Ageing Plant & Equipment	0	1 000	0	0	0
2005-06 Budget Technical Adjustments					
Rollover - HRSS Project	-1 277	1 277	0	0	0
Rollover - Belconnen Arts Centre	-165	165	0	0	0
Rollover - Bushfire Memorial	-120	120	0	0	0
Rollover - Cotter Precinct	-500	500	0	0	0
Rollover - ACT Dragway	-3 993	3 993	0	0	0
Rollover - Glass Centre	-2 630	2 630	0	0	0
Rollover - Heritage Signage	-100	100	0	0	0
Rollover - HRSS Project	-120	120	0	0	0
Rollover - Tidbinbilla Nature Reserve	-570	570	0	0	0
Rollover - Treetop Walk Forward Design	-135	135	0	0	0
Transfer of Arts and Cultural Facilities from DUS	9 082	13 182	0	0	0
Transfer of Business ACT to Department for Economic Development	-9 980	-30 000	0	0	0
Transfer of Child and Family Centre to DDHCS	-3 100	-2 700	-80	0	0
Transfer of Environment and Heritage from DUS	4 631	0	0	0	0
Transfer of Multicultural and Community Affairs Group to DDHCS	-2 591	0	0	0	0
Transfer of Sport and Recreation to Department of Economic Development	-1 573	0	0	0	0
2005-06 Budget	14 715	32 822	3 550	3 050	1 350

2005-06 Capital Works Program

Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2005-06 \$'000	2005-06 Financing \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	Expected Completion Date
New Capital Works						
New Construction Works						
ACT Veteran's Memorial	250	-	250	-	-	Mar 2006
Bushfire Memorial	220	-	220	-	-	Jan 2006
ACT Government Office Building	250	-	250	-	-	Jun 2006
Groundwater Bores	160	-	160	-	-	Jun 2006
Belconnen Arts Centre (including Lake Ginninderra Foreshore)	500	-	500	-	-	Jun 2006
Public Art	1 000	-	500	500	-	Jun 2007
City West Performing Arts Facility and Choreographic Centre Feasibility	150	-	150	-	-	Jun 2006
Stromlo Forest Park ¹	6 000	-	1 700	2 000	2 000	Jun 2009
Total New Construction Works	8 530	-	3 730	2 500	2 000	
Capital Upgrades						
Arts and Heritage	500	-	500	-	-	
Environment	250	-	250	-	-	
Total Capital Upgrades	750	-	750			
Total New Capital Works	9 280	-	4 480	2 500	2 000	
Works in Progress						
ACT Dragway	8 000	7	7 993	-	-	Dec 2006
Glassworks Facility and Glass Art Museum	7 075	270	6 805	-	-	Jun 2006
Restoring and enhancing Tidbinbilla Nature reserve	2 000	900	1 100	-	-	Jun 2006
Heritage Signage	350	50	300	-	-	Jun 2006
Belconnen Arts Centre Design	200	35	165	-	-	Jun 2006
Tree Top Walk – Stage 1	150	15	135	-	-	Jun 2006
Total Works in Progress	17 775	1 277	16 498	-	-	
Total Departmental Capital Works	27 055	1 277	20 978	2 500	2 000	

¹ Includes funding of \$0.3m in 2008-09.

Chief Minister's Department Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
76 209	Government Payment for Outputs	66 223	64 087	-3	58 313	59 176	59 824
44	User Charges - Non ACT Government	365	625	71	648	677	694
1 852	User Charges - ACT Government	3 180	3 375	6	3 486	3 553	3 628
780	Interest	780	821	5	851	878	878
210	Other Revenue	387	250	-35	249	249	255
4 132	Resources Received free of charge	496	746	50	760	776	791
83 227	Total Revenue	71 431	69 904	-2	64 307	65 309	66 070
Gains							
0	Total Gains	0	0	-	0	0	0
83 227	Total Income	71 431	69 904	-2	64 307	65 309	66 070
Expenses							
21 929	Employee Expenses	28 099	30 630	9	28 201	28 492	28 772
3 073	Superannuation Expenses	4 138	4 484	8	4 512	4 549	4 593
17 325	Supplies and Services	20 724	21 394	3	18 127	18 430	18 878
1 889	Depreciation and Amortisation	1 011	2 774	174	2 904	3 016	3 124
41 430	Grants and Purchased Services	19 606	13 723	-30	13 338	13 473	13 503
0	Other Expenses	574	559	-3	572	587	601
85 646	Total Ordinary Expenses	74 152	73 564	-1	67 654	68 547	69 471
-2 419	Operating Result	-2 721	-3 660	-35	-3 347	-3 238	-3 401

Chief Minister's Department Balance Sheet

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
Current Assets							
2 003	Cash	616	605	-2	605	601	591
1 763	Receivables	19 205	23 068	20	22 793	22 613	22 460
8 472	Investments	17 161	11 150	-35	8 466	8 453	8 437
0	Inventories	75	75	-	75	75	75
216	Other	1 526	1 526	-	1 526	1 526	1 526
12 454	Total Current Assets	38 583	36 424	-6	33 465	33 268	33 089
Non Current Assets							
13 226	Property, Plant and Equipment	27 919	43 007	54	55 314	56 828	56 534
7 224	Intangibles	6 431	6 262	-3	4 696	3 130	1 564
20 630	Capital Works in Progress	2 323	9 370	303	1 870	1 870	1 870
41 080	Total Non Current Assets	36 673	58 639	60	61 880	61 828	59 968
53 534	TOTAL ASSETS	75 256	95 063	26	95 345	95 096	93 057
Current Liabilities							
4 318	Payables	6 431	6 100	-5	6 109	5 931	5 898
3 539	Employee Benefits	6 607	7 009	6	7 076	7 237	7 359
48	Other	3 019	3 019	-	3 019	3 019	3 019
7 905	Total Current Liabilities	16 057	16 128	..	16 204	16 187	16 276
Non Current Liabilities							
3 080	Employee Benefits	5 142	5 523	7	5 826	6 082	6 305
3 080	Total Non Current Liabilities	5 142	5 523	7	5 826	6 082	6 305
10 985	TOTAL LIABILITIES	21 199	21 651	2	22 030	22 269	22 581
42 549	NET ASSETS	54 057	73 412	36	73 315	72 827	70 476
REPRESENTED BY FUNDS EMPLOYED							
40 794	Accumulated Funds	44 528	63 883	43	63 786	63 298	60 947
1 755	Reserves	9 529	9 529	-	9 529	9 529	9 529
42 549	TOTAL FUNDS EMPLOYED	54 057	73 412	36	73 315	72 827	70 476

**Chief Minister's Department
Cash Flow Statement**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
76 209	Cash from Government for Outputs	66 222	64 088	-3	58 313	59 176	60 374
1 853	User Charges	3 502	4 007	14	4 146	4 242	4 334
730	Interest Received	730	841	15	871	898	898
4 127	Other Revenue	19 254	3 754	-81	3 388	3 350	3 353
82 919	Operating Receipts	89 708	72 690	-19	66 718	67 666	68 959
Payments							
24 465	Related to Employees	31 738	34 332	8	32 359	32 760	33 092
17 192	Related to Supplies and Services	20 678	20 770	..	17 250	17 638	18 567
37 445	Grants and Purchased Services	20 027	13 724	-31	13 337	13 474	13 504
3 817	Other	4 161	3 886	-7	3 775	3 811	3 822
82 919	Operating Payments	76 604	72 712	-5	66 721	67 683	68 985
0	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	13 104	-22	-100	-3	-17	-26
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
21 521	Purchase of Property, Plant and Equipment	6 250	27 618	342	5 931	2 750	1 050
6 335	Purchase of Land and Intangibles	4 938	1 397	-72	0	0	0
0	Capital Payments to Government Agencies	4 500	9 807	118	300	300	300
27 856	Investing Payments	15 688	38 822	147	6 231	3 050	1 350
-27 856	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-15 688	-38 822	-147	-6 231	-3 050	-1 350
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
27 856	Capital Injection from Government	14 715	32 822	123	3 550	3 050	1 350
0	Receipt of Transferred Cash Balances	1 481	0	-100	0	0	0
27 856	Financing Receipts	16 196	32 822	103	3 550	3 050	1 350
Payments							

Chief Minister's Department Cash Flow Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
0	Payments of Transferred Cash Balances	15 078	0	-100	0	0	0
0	Financing Payments	15 078	0	-100	0	0	0
27 856	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	1 118	32 822	#	3 550	3 050	1 350
0	NET INCREASE/(DECREASE) IN CASH HELD	-1 466	-6 022	-311	-2 684	-17	-26
10 475	CASH AT BEGINNING OF REPORTING PERIOD	19 243	17 777	-8	11 755	9 071	9 054
10 475	CASH AT THE END OF THE REPORTING PERIOD	17 777	11 755	-34	9 071	9 054	9 028

**Chief Minister's Department
Statement of Changes in Equity**

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
17 112	Opening Balance	26 568	54 057	103	73 412	73 315	72 827
	Accumulated Funds						
-2 419	Operating Result for the Period	-2 721	-3 660	-35	-3 347	-3 238	-3 401
	Reserves						
0	Increase/(Decrease) in asset revaluation reserve	7 774	0	-100	0	0	0
-2 419	Total Income And Expense For The Period	5 053	-3 660	-172	-3 347	-3 238	-3 401
	Transactions Involving Equity Holders Affecting Accumulated Funds						
27 856	Capital Injections	10 215	23 015	125	3 250	2 750	1 050
0	Inc/Dec in Net Assets due to Admin Restructure	12 221	0	-100	0	0	0
42 549	Closing Balance	54 057	73 412	36	73 315	72 827	70 476

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the decrease of \$9.986m in the 2004-05 estimated outcome from the original budget is mainly due to a funding reduction of \$9.967m from the Administrative Arrangement Orders (AAO) of 4 November 2004 resulting from:

- the transfer of Sports and Recreation (\$6.525m) and BusinessACT (\$26.826m) to the Department of Economic Development (DED);
- the transfer of the Child and Family Centres (\$1.294m), the Community Engagement Unit (\$2.660m) and the Multicultural Office (\$1.291m) to the Department of Disability, Housing and Community Services (DDHCS);

offset by:

- the transfer of Environment ACT (\$19.326m) and artsACT (\$7.374m) from the Department of Urban Services (DUS);
 - the transfer of Energy and Water (\$0.634m) from the Department of Treasury (DT); and
 - in addition to the AAOs there is a rollover of 2004-05 funding (\$1.154m) to 2005-06 for a number of programs including the Community Inclusion Board and Fund (\$0.480m) and operational costs for the replacement of the human resource system (\$0.185m), offset by additional funding from the 2nd Appropriation (\$2.354m), primarily for the Asbestos Task Force (\$1.5m) and Enterprise Bargaining Agreements (EBAs) (\$0.593m);
- the decrease of \$2.136m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to general savings (\$3.418m), the completion of the Implementation of Shaping Our Territory initiative (\$2.125m), the full year impact of the AAO transfers (\$2.520m), offset by a rollover of 2004-05 funding (\$1.154m) and the following new initiatives:
 - Strategic Projects Implementation (\$2.2m);
 - Asbestos Taskforce (\$1m);
 - Service Wide Human Resource System Implementation (\$0.4m);
 - Rural Village Redevelopment (\$0.170m);
 - Family Violence Intervention Program (\$0.114m);
 - 60th Anniversary of World War II in the Pacific Event (\$0.1m);
 - Contribution towards Eradication of the Red Imported Fire Ant (\$0.092m);
 - Greenhouse Abatement Scheme (\$0.075m); and
 - Enhancement of Energy Advisory Service (\$0.020m);

- user charges – non-ACT Government: the increase of \$0.321m in the 2004-05 estimated outcome from the original budget and the increase of \$0.260m in the 2005-06 Budget from the 2004-05 estimated outcome are mainly due to the transfer of Environment ACT from DUS;
- user charges – ACT Government: the increase of \$1.328m in the 2004-05 estimated outcome from the original budget is mainly due to revenue received from the Department of Economic Development (DED) for the provision of corporate services (\$0.350m) and the Department of Justice and Community Safety (JACS) for the provision of financial services (\$0.919m). The increase of \$0.195m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the full year impact of the revenue received from DED;
- resources received free of charge: the decrease of \$3.636m in the 2004-05 estimated outcome from the original budget is mainly due to the AAO transfer of both BusinessACT and Sports and Recreation to DED. The increase of \$0.250m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the resources received free of charge by Arts, Heritage and Environment from DUS;
- employee expenses:
 - the increase of \$6.170m in the 2004-05 estimated outcome from the original budget is mainly due to the transfers of Environment ACT and artsACT from DUS (\$9.502m), Water and Energy from DT (\$0.425m), and the 2nd Appropriation (\$1.159m) including the Asbestos Taskforce, transfer of the finance function from JACS (\$0.701m), offset by the transfer of BusinessACT and Sports and Recreation to DED (\$4.181m) and the Community Engagement Unit, Child and Family Centres and Multicultural Office to DDHCS (\$1.367m);
 - the increase of \$2.531m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the full year impact of additional funding from the AAO transfers (\$2.585m), funding for 2005-06 budget initiatives (\$2.333m) - primarily relating to Strategic Projects Implementation (\$1.914m), offset by general savings (\$2m);
- superannuation expenses:
 - the increase of \$1.065m in the 2004-05 estimated outcome from the original budget is mainly due to additional funding for the transfer of Environment ACT and artsACT from DUS (\$1.486m), Energy and Water from DT (\$0.060m), the 2nd Appropriation (\$0.159m) and the transfer of the finance function from JACS (\$0.096m), offset by the transfer of funding to DED for the transfer of BusinessACT and Sports and Recreation (\$0.571m) and to DDHCS for Community Engagement Unit, Child and Family Centres and Multicultural Office (\$0.165m);
 - the increase of \$0.346m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the full year impact of the AAO transfers (\$0.428m);
- supplies and services:
 - the increase of \$3.399m in the 2004-05 estimated outcome from the original budget is mainly due to additional funding from DUS for the transfer of Environment ACT and artsACT (\$10.264m), transfer of Energy and Water from DT (\$0.094m), from the 2nd Appropriation (\$0.990m), for the finance function transferred from JACS (\$0.472m), offset by the transfer of funding to DED for the transfer of BusinessACT and Sports and Recreation (\$5.769m), and to DDHCS for Community Engagement

Unit, Child and Family Centres and Multicultural Office (\$1.535m); and the rollover of 2004-05 funding to 2005-06 (\$1.085m);

- the increase of \$0.670m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to funding for budget initiatives (\$1.924m) and rollovers from 2004-05 to 2005-06 (\$1.085m), offset by the full year impact of the AAO transfers (\$1.818m) and general savings (\$0.520m);
- depreciation and amortisation: the decrease of \$0.878m in the 2004-05 estimated outcome from the original budget is mainly due to the delay in depreciation charges for the replacement of the human resource information management system. The increase of \$1.763m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the recognition of depreciation for this system;
- grants and purchased services:
 - the decrease of \$21.824m in the 2004-05 estimated outcome from the original budget is mainly due to the AAO transfer of funding to DED of BusinessACT and Sports and Recreation (\$36.932m) and to DDHCS for Community Engagement Unit, Child and Family Centres and Multicultural Office (\$2.247m), offset by the delay in payment of Commercialisation Investment Fund of \$10m from 2004-05 to 2005-06 and the additional funding from DUS for the transfer of Environment ACT and artsACT (\$7.280m);
 - the decrease of \$5.883m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the removal of the Commercialisation Investment Fund (\$10m) and general savings (\$0.890m), offset by the full year impact of additional funding from the AAO transfers (\$6.917m) and additional funding for Community Inclusion Board and funding from the 3rd Appropriation in 2003-04 (\$0.517m); and
- other expenses: the increase of \$0.574m in the 2004-05 estimated outcome from the original budget is mainly due to the AAO transfer of Environment ACT from DUS.

Balance Sheet

- cash and investments: the increase of \$7.302m in the 2004-05 estimated outcome from the original budget is mainly due to the bushfire insurance recovery from the ACT Insurance Authority received by Environment ACT (\$10.690m). The decrease of \$6.022m in the 2005-06 Budget from the 2004-05 estimated outcome reflects the plan to replace the assets lost by Environment ACT during the January 2003 bushfire;
- receivables: the increase of \$17.422m in the 2004-05 estimated outcome from the original budget and the increase of \$3.863m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the AAO transfers of Environment ACT and artsACT from DUS;
- other current assets: the increase of \$1.310m in the 2004-05 estimated outcome from the original budget is mainly due to the AAO transfer of Environment ACT and artsACT from DUS;
- payables: the increase of \$2.113m in the 2004-05 estimated outcome from the original budget is mainly due to the AAO transfers of Environment ACT and artsACT from DUS;
- current employee benefits: the increase of \$3.068m in the 2004-05 estimated outcome from the original budget is mainly due to increases resulting from the EBA (\$1.087m), the additional funding received from DUS for the AAO transfer of Environment ACT and

artsACT (\$2.988m), and the transfer of Energy and Water from the Department of Treasury (\$0.097m), offset by the transfer of BusinessACT and Sports and Recreation to DED (\$0.881m) and the Community Engagement Unit, the Child and Family Centres and Multicultural Office to DDHCS (\$0.264m);

- other current liabilities: the increase of \$2.971m in the 2004-05 estimated outcome from the original budget is mainly due to the transfer of Environment ACT from DUS; and
- non-current employee benefits: the increase of \$2.062m in the 2004-05 estimated outcome from the original budget is mainly due to increases resulting from the EBA (\$0.334m), the transferred funding from DUS for Environment ACT and artsACT (\$2.413m), and for the transfer of Energy and Water from the Department of Treasury (\$0.064m), offset by the transfer of BusinessACT and Sports and Recreation to DED (\$0.647m) and the Community Engagement Unit, the Child and Family Centres and the Multicultural Office to DDHCS (\$0.171m).

**Chief Minister's Department
Statement of Income and Expenses on Behalf of the Territory**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
590	Payment for Expenses on behalf of Territory	2 905	5 842	101	5 969	6 065	6 214
0	Taxes Fees and Fines	8 910	15 943	79	16 097	16 499	16 911
0	User Charges - Non ACT Government	0	35	#	35	35	35
158	Grants from the Commonwealth	79	0	-100	0	0	0
748	Total Revenue	11 894	21 820	83	22 101	22 599	23 160
Gains							
0	Total Gains	0	0	-	0	0	0
748	Total Income	11 894	21 820	83	22 101	22 599	23 160
Expenses							
0	Employee Expenses	133	204	53	212	215	218
0	Superannuation Expenses	20	29	45	29	29	29
0	Supplies and Services	81	236	191	240	119	122
590	Grants and Purchased Services	2 596	5 374	107	5 488	5 702	5 845
158	Transfer Expenses	9 064	15 977	76	16 132	16 534	16 946
748	Total Ordinary Expenses	11 894	21 820	83	22 101	22 599	23 160
0	Operating Result	0	0	-	0	0	0

**Chief Minister's Department
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
	Current Assets						
43	Cash	924	924	-	924	924	924
82	Receivables	240	240	-	240	240	240
0	Other	2	2	-	2	2	2
125	Total Current Assets	1 166	1 166	-	1 166	1 166	1 166
125	TOTAL ASSETS	1 166	1 166	-	1 166	1 166	1 166
	Current Liabilities						
125	Payables	610	610	-	610	610	610
0	Employee Benefits	41	41	-	41	41	41
0	Other	476	476	-	476	476	476
125	Total Current Liabilities	1 127	1 127	-	1 127	1 127	1 127
	Non Current Liabilities						
0	Employee Benefits	39	39	-	39	39	39
0	Total Non Current Liabilities	39	39	-	39	39	39
125	TOTAL LIABILITIES	1 166	1 166	-	1 166	1 166	1 166
0	NET ASSETS	0	0	-	0	0	0
	REPRESENTED BY FUNDS EMPLOYED						
0	Accumulated Funds	0	0	-	0	0	0
0	TOTAL FUNDS EMPLOYED	0	0	-	0	0	0

**Chief Minister's Department
Budgeted Statement of Cashflows on Behalf of the Territory**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
590	Cash from Government for EBT	2 905	5 842	101	5 969	6 065	6 214
0	Taxes, Fees and Fines	8 910	15 943	79	16 097	16 499	16 911
0	User Charges	0	35	#	35	35	35
158	Grants Received from the Commonwealth	79	0	-100	0	0	0
0	Other Revenue	8	0	-100	0	0	0
748	Operating Receipts	11 902	21 820	83	22 101	22 599	23 160
Payments							
0	Related to Employees	153	233	52	241	244	247
0	Related to Supplies and Services	57	235	312	240	119	122
590	Grants and Purchased Services	2 586	5 374	108	5 488	5 702	5 845
158	Territory Receipts to Government	9 106	15 978	75	16 132	16 534	16 946
748	Operating Payments	11 902	21 820	83	22 101	22 599	23 160
0	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	0	0	-	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
0	Receipt of Transferred Cash Balances	854	0	-100	0	0	0
0	Financing Receipts	854	0	-100	0	0	0
0	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	854	0	-100	0	0	0
0	NET INCREASE/(DECREASE) IN CASH HELD	854	0	-100	0	0	0
43	CASH AT BEGINNING OF REPORTING PERIOD	70	924	#	924	924	924
43	CASH AT THE END OF THE REPORTING PERIOD	924	924	-	924	924	924

**Chief Minister's Department
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
0	Opening Balance	0	0	-	0	0	0
	Accumulated Funds						
0	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
0	Closing Balance	0	0	-	0	0	0

Notes to the Budget Statements

Following the announcement of the Administrative Arrangement Orders (AAO) on 4 November 2004, Environment ACT (\$0.428m) and artsACT (\$2.108m) were transferred to the Chief Minister's Department (CMD) from the Department of Urban Services (DUS) and Sports and Recreation (\$0.221m) was transferred from CMD to the Department of Economic Development (DED).

These transfers account for the variances between the 2004-05 estimated outcome and the original budget. The 2005-06 full year impact of these transfers also accounts for the variances between the 2005-06 Budget and the 2004-05 estimated outcome.

There are no other signification variations.

Government Strategy Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
30 264	Government Payment for Outputs	28 736	30 472	6	26 690	26 987	26 064
23	User Charges - Non ACT Government	0	0	-	0	0	0
203	User Charges - ACT Government	242	367	52	345	344	351
407	Interest	407	821	102	851	878	878
109	Other Revenue	32	0	-100	0	0	0
77	Resources Received free of charge	77	147	91	147	147	147
31 083	Total Revenue	29 494	31 807	8	28 033	28 356	27 440
Gains							
0	Total Gains	0	0	-	0	0	0
31 083	Total Income	29 494	31 807	8	28 033	28 356	27 440
Expenses							
14 694	Employee Expenses	14 799	14 998	1	13 603	13 696	13 756
2 043	Superannuation Expenses	2 175	2 179	..	2 107	2 118	2 127
9 782	Supplies and Services	9 189	9 771	6	7 719	7 500	7 365
1 004	Depreciation and Amortisation	240	1 669	595	1 649	1 611	1 569
4 864	Grants and Purchased Services	4 049	5 365	33	4 908	5 204	4 407
0	Other Expenses	55	85	55	86	89	91
32 387	Total Ordinary Expenses	30 507	34 067	12	30 072	30 218	29 315
-1 304	Operating Result	-1 013	-2 260	-123	-2 039	-1 862	-1 875

Arts, Heritage and Environment Operating Statement

2004-05 Budget \$'000	2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income						
Revenue						
0		33 615	#	31 623	32 189	33 760
	Government Payment for Outputs					
0		625	#	648	677	694
	User Charges - Non ACT Government					
0		26	#	102	104	104
	User Charges - ACT Government					
0		250	#	249	249	255
	Other Revenue					
0		599	#	613	629	644
	Resources Received free of charge					
0	Total Revenue	0	#	33 235	33 848	35 457
Gains						
0	Total Gains	0	-	0	0	0
0	Total Income	0	#	33 235	33 848	35 457
Expenses						
0		14 233	#	13 182	13 354	13 544
	Employee Expenses					
0		2 169	#	2 266	2 291	2 322
	Superannuation Expenses					
0		10 176	#	8 925	9 408	9 957
	Supplies and Services					
0		1 105	#	1 255	1 405	1 555
	Depreciation and Amortisation					
0		8 358	#	8 430	8 269	9 096
	Grants and Purchased Services					
0		474	#	486	498	510
	Other Expenses					
0	Total Ordinary Expenses	0	#	34 544	35 225	36 984
0	Operating Result	0	#	-1 309	-1 377	-1 527

Corporate Services Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
1 462	User Charges - ACT Government	2 731	2 982	9	3 039	3 105	3 173
1 462	Total Revenue	2 731	2 982	9	3 039	3 105	3 173
Gains							
0	Total Gains	0	0	-	0	0	0
1 462	Total Income	2 731	2 982	9	3 039	3 105	3 173
Expenses							
673	Employee Expenses	1 373	1 399	2	1 417	1 443	1 473
38	Superannuation Expenses	134	136	1	138	140	144
704	Supplies and Services	1 176	1 447	23	1 484	1 522	1 556
47	Depreciation and Amortisation	47	0	-100	0	0	0
1 462	Total Ordinary Expenses	2 730	2 982	9	3 039	3 105	3 173
0	Operating Result	1	0	-100	0	0	0

