## DEPARTMENT OF DISABILITY, HOUSING AND COMMUNITY SERVICES

#### **Objectives**

The Department of Disability, Housing and Community Services (the Department) has responsibility for a wide range of programs and policies which deliver essential services to individuals, families and the whole ACT community. The Department's range of responsibilities includes: people with a disability; social housing; children and young people; families; therapy services; carers; women; ageing, multicultural affairs; volunteering; community services and facilities; Aboriginal and Torres Strait Islander people; homelessness and concessions. In bringing these related functions together in one organisation, the Department provides an integrated approach to the development of policy and the delivery of a broad range of human services in the ACT.

The Department is committed to supporting each of its clients in a manner that recognises the stage of life and circumstances in which they find themselves, and to facilitating an outcome that is focused on their individual needs.

The Department undertakes its activities in accordance with its Service Delivery Platform, which is based around the following five strategic themes:

- improving outcomes for clients;
- engaging and involving clients;
- building better community partnerships;
- serving and contributing to good governance; and
- performing as a best practice organisation.

Through a focus on these themes, the Department will improve the linkages between programs and ensure that an emphasis on clients remains the highest priority.

#### 2007-08 Priorities

Strategic and operational issues to be pursued in 2007-08 include:

- delivering the highest possible level of client services, by continuing to strengthen the integration of disability, housing, children, youth, family, therapy, multicultural and community services;
- implementing with community, business and government partners the *Future Directions for Disability ACT 2004-2008*;
- increasing service capacity to meet priority demand for services for young people and adults with high level intellectual and physical disabilities;
- promoting the Whole of Government grants portal and consolidating the grants and service agreements unit;
- continuing to implement the final phase of the Whole of Government ACT Homelessness Strategy;

- negotiating new service arrangements that promote efficient service delivery and streamline reporting arrangements for contracted non-government organisations;
- responding to child protection reports using a multifaceted approach, including early intervention, child centred and collaborative strategies, and an integrated practice framework;
- enhancing integrated service delivery for Aboriginal and Torres Strait Islander children, young people and their families and furthering their involvement in planning and delivery of community services;
- enhancing service models for children and young people in out-of- home care;
- establishing a grants program for women from indigenous, culturally and linguistically diverse or low income backgrounds to support their return to work;
- supporting the establishment of an ACT Indigenous elected body to provide advice and guidance to the Government on the needs and priorities of the Aboriginal and Torres Strait Islander community;
- finalising the operational and service delivery model for children and young people in detention and constructing the new Youth Detention Centre;
- planning the implementation of the *Children and Young People Bill 2007* across operational areas;
- leading the Whole of Government collaboration to improve outcomes for Aboriginal and Torres Strait Islanders:
- developing in partnership with the Institute of Child Protection Studies and the Public Advocate research on young people transitioning from youth detention;
- establishing a scholarship in memory of Ms Audrey Fagan that will be open to Canberra women in leadership positions working in law enforcement, care and protection and allied areas;
- introducing a trainee program to provide training and employment opportunities for 15 young Aboriginal and Torres Strait Islanders;
- working with the Youth Advisory Council to ensure that a diversity of views and experiences are reflected in matters relating to young people;
- improving the targeting of funding for family support services to better assist families with children at risk; and
- undertaking research to further inform and enhance the provision of positive ageing programs that encourage older citizens to remain actively involved in the community.

#### **Business and Corporate Strategies**

In accordance with its Service Delivery Platform launched at the end of 2006–07, the Department will direct its resources towards frontline service delivery that supports the Territory's most vulnerable people.

The Department will continue to develop an integrated approach to client management, recognising that some clients have complex needs that should be addressed by several areas of the Department, and that services should be delivered efficiently and effectively and in a way that best suits clients' needs.

The Department is committed to: working in partnership with community organisations; maintaining a person-centred approach within a human rights framework; and having an emphasis on its people, including strengthening skills and professionalism, encouraging work life balance and staff retention.

The Department has a comprehensive governance framework, which identifies the Department's strategic risks, regular reporting and accountability. Each area of the Department has a business plan that includes the strategic risks and mitigation plans which are monitored by the Department's Board of Management and the Audit and Review Committee.

#### **Estimated Employment Level**

|                | 2006-07<br>Est. Outcome | 2007-08<br>Budget |
|----------------|-------------------------|-------------------|
| Staffing (FTE) | 855                     | 829               |

#### **Output Classes**

|  | Total Cost <sup>1</sup>           |                             | Government Pa<br>Output           | •                           |
|--|-----------------------------------|-----------------------------|-----------------------------------|-----------------------------|
| _  | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 |
| Output Class 1:<br>Disability and Therapy Services | 67,786                            | 71,789                      | 66,081                            | 69,935                      |
| Output 1.1: Disability Services and Police         | cy 58,516                         | 62,039                      | 56,985                            | 60,482                      |

#### **Notes:**

#### Output Description

Provision of high quality community based, consumer focused disability services through government and non-government service providers to meet the accommodation support, community access, community support, respite care and wellbeing needs of people with moderate to severe disabilities.

|                              | Total Co                          | <b>Total Cost</b>           |                                   | yment for<br>ts             |
|------------------------------|-----------------------------------|-----------------------------|-----------------------------------|-----------------------------|
|                              | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 |
| Output 1.2: Therapy Services | 9,270                             | 9,750                       | 9,096                             | 9,453                       |

#### Output Description

Provision of therapy services for children with delays in development from birth to age eight, and for children, young people and adults with disabilities (i.e. from birth to 65 years), including counselling and support, and assistance with physical, intellectual, communication and other functional disabilities.

<sup>1.</sup> Total Cost includes depreciation of \$0.359 million in 2006-07 and \$0.474 million in 2007-08.

#### **Output Classes cont.**

|  | Total Cost <sup>1</sup>           |                             | Government Payment for<br>Outputs |                             |
|--|-----------------------------------|-----------------------------|-----------------------------------|-----------------------------|
|  | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 |
| Output Class 2:<br>Early Intervention          | 19,706                            | 20,317                      | 18,287                            | 18,820                      |
| Output 2.1:<br>Child and Family Centre Program | 2,133                             | 2,261                       | 2,018                             | 2,096                       |

#### **Notes:**

#### Output Description

Provision of an early intervention and prevention program for children from birth to age five and their families. The program provides a range of universal and targeted parenting information and support services, specialist clinical services, community development and community education programs. Services are delivered in partnerships with other agencies, local community organisations and service providers.

|  | Total Cost                        |                             |                                   | vernment Payment for<br>Outputs |  |
|--|-----------------------------------|-----------------------------|-----------------------------------|---------------------------------|--|
|  | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000     |  |
| Output 2.2:<br>Child, Youth and Family Support | 17,573                            | 18,056                      | 16,269                            | 16,724                          |  |

#### Output Description

Provision of services to assist children, young people and families to participate in a range of community activities and prevention/intervention services, including the Parents as Teachers Program, Schools as Communities, Youth Connection and the Adolescent Day Unit. Also includes licensing and monitoring the operation of child care services.

<sup>1.</sup> Total Cost includes depreciation of \$0.631 million in 2006-07 and \$0.759 million in 2007-08.

#### **Output Classes cont.**

|   | Total Cost <sup>1</sup>           |                             |                                   | Government Payment for<br>Outputs |  |  |
|---|-----------------------------------|-----------------------------|-----------------------------------|-----------------------------------|--|--|
|   | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000       |  |  |
| Output Class 3:<br>Community Development and Policy   | 33,398                            | 35,597                      | 31,875                            | 34,233                            |  |  |
| Output 3.1:<br>Community and Homelessness<br>Services | 28,071                            | 30,045                      | 27,143                            | 29,079                            |  |  |

#### **Notes:**

#### Output Description

Provision of a variety of community development activities, including crisis and transitional accommodation and related services, administration of a range of concessions and benefits to low income earners, community engagement activities, the Community Inclusion Fund and management of community facilities.

|                               | Total Co                          | Total Cost                  |                                   | yment for<br>ts             |
|-------------------------------|-----------------------------------|-----------------------------|-----------------------------------|-----------------------------|
|                               | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2006-07<br>Est. Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 |
| Output 3.2: Community Affairs | 5,327                             | 5,552                       | 4,732                             | 5,154                       |

#### Output Description

Provision of support and policy development activities, including multicultural affairs, ageing, the status of women and Aboriginal and Torres Strait Islander affairs.

<sup>1.</sup> Total Cost includes depreciation of \$1.230 million in 2006-07 and \$1.250 million in 2007-08.

#### **Output Classes cont.**

|                                     | Total Cost <sup>1</sup>                              |        | Government Payment for<br>Outputs |                  |
|-------------------------------------|--|--------|-----------------------------------|------------------|
|                                     | 2006-07 2007-08  Est. Outcome Budget I \$'000 \$'000 |        | 2006-07                           | 2007-08          |
|                                     |  |        | Est. Outcome                      | Budget<br>\$'000 |
|                                     |  |        | \$'000                            | \$'000           |
| Output Class 4:                     |  |        |                                   |                  |
| Children, Youth and Family Services | 59,266   | 60,663 | 56,943                            | 58,101           |
| Output 4.1:                         | _  |        | _                                 |                  |
| Child and Young People Services     | 16,382   | 16,629 | 15,302                            | 15,548           |

#### **Notes:**

#### Output Description

Provision of adoption services, support services to young people at risk, and support and supervision of young offenders.

|   | Total Co                | <b>Total Cost</b> |                         | yment for         |
|---|-------------------------|-------------------|-------------------------|-------------------|
|   | 2006-07<br>Est. Outcome | 2007-08<br>Budget | 2006-07<br>Est. Outcome | 2007-08<br>Budget |
| Ondanid A 2.                                | \$'000                  | \$'000            | \$'000                  | \$'000            |
| Output 4.2:<br>Care and Protection Services | 42,884                  | 44,034            | 41,641                  | 42,553            |

#### Output Description

Provision of care and protection services for children and young people against abuse and neglect, promote their safety within the family unit and, where a child is at risk within the family home, support the child in out-of-home care.

<sup>1.</sup> Total Cost includes depreciation of \$1.731 million in 2006-07 and \$1.910 million in 2007-08.

#### **Strategic Indicators**

#### Strategic Indicator 1

Provide services to strengthen the capacity of people with disabilities, their families and carers to maximise control over their lives

|  | 2007-08 | 2008-09  | 2009-10  | 2010-11  |
|--|---------|----------|----------|----------|
|  | Budget  | Estimate | Estimate | Estimate |
|  | No.     | No.      | No.      | No.      |
| Number of Service Users by Service Type Accessed | 2,680   | 2,690    | 2,690    | 2,690    |

#### **Strategic Indicator 2**

Provide services to improve developmental outcomes for children, young people and adults with physical, intellectual, communication and other functional difficulties

|                                      | 2007-08 | 2008-09  | 2009-10  | 2010-11  |
|--------------------------------------|---------|----------|----------|----------|
|                                      | Budget  | Estimate | Estimate | Estimate |
|                                      | No.     | No.      | No.      | No.      |
| Number of Clients Accessing Services | 4,200   | 4,230    | 4,260    | 4,290    |

#### **Strategic Indicator 3**

Provide services to improve outcomes for children and families through the provision of coordinated locally based services

|                                       | 2007-08<br>Budget | 2008-09<br>Estimate | 2009-10<br>Estimate | 2010-11<br>Estimate |
|---------------------------------------|-------------------|---------------------|---------------------|---------------------|
|                                       | No.               | No.                 | No.                 | No.                 |
| Number of Families Accessing Services | 760               | 765                 | 770                 | 775                 |

#### Strategic Indicator 4

Provision of prevention/early intervention services that reduce the number of resubstantiated reports of abuse

|   | 2007-08 | 2008-09  | 2009-10  | 2010-11  |
|---|---------|----------|----------|----------|
|   | Budget  | Estimate | Estimate | Estimate |
|   | %       | %        | %        | %        |
| Resubstantiation Rates - Resubstantiation Rate - Within 3 Months - Resubstantiation Rate - Within 12 Months | 20      | 20       | 20       | 20       |
|   | 35      | 35       | 35       | 35       |

Strategic Indicator 5
Improve the outcomes for people in the community by providing a range of support services

|   | 2007-08<br>Budget<br>\$'000 | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|---|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| Community Services Grants                           |                             |                               |                               |                               |
| - Value of Supported Accommodation and Homelessness | 15,230                      | 16,044                        | 16,636                        | 17,132                        |
| - Value of Community Services Program               | 5,874                       | 6,081                         | 6,239                         | 6,447                         |
| Total   | 21,104                      | 22,125                        | 22,875                        | 23,579                        |

#### **Strategic Indicator 6**

Promote participation in community life by Canberrans, including those from culturally and linguistically diverse backgrounds

|   | 2007-08<br>Budget<br>No. | 2008-09<br>Estimate<br>No. | 2009-10<br>Estimate<br>No. | 2010-11<br>Estimate<br>No. |
|---|--------------------------|----------------------------|----------------------------|----------------------------|
| Number of Groups participating in the Annual National<br>Multicultural Festival |                          |                            |                            |                            |
| - Multicultural Groups  | 121                      | 122                        | 123                        | 123                        |
| - Community Groups  | 61                       | 61                         | 62                         | 62                         |
| Total   | 182                      | 183                        | 185                        | 185                        |

#### Strategic Indicator 7

Provision of a range of services that meet the needs of young people involved with youth justice services

|  | 2007-08<br>Budget<br>% | 2008-09<br>Estimate<br>% | 2009-10<br>Estimate | 2010-11<br>Estimate |
|--|------------------------|--------------------------|---------------------|---------------------|
| Recidivism Rates for Young People  |                        |                          |                     |                     |
| <ul> <li>Recidivism Rates for Sentenced Young People in<br/>Custody</li> </ul> | 45                     | 45                       | 45                  | 45                  |
| - Recidivism Rates for Young People on Community<br>Based Orders               | 39                     | 38                       | 37                  | 36                  |

## Strategic Indicator 8 Meeting individuals' needs through case management and appropriate services and programs

|   | 2007-08 | 2008-09  | 2009-10  | 2010-11  |
|---|---------|----------|----------|----------|
|   | Budget  | Estimate | Estimate | Estimate |
|   | %       | %        | %        | %        |
| Children Experiencing 1 or 2 Placements | 75      | 75       | 75       | 75       |

#### **Accountability Indicators**

|    |   | 2006-07<br>Targets     | 2006-07<br>Est. Outcome | 2007-08<br>Targets |
|----|---|------------------------|-------------------------|--------------------|
| Ou | tput Class 1: Disability and Therapy Services   |                        |                         |                    |
| Ου | tput 1.1: Disability Services and Policy  |                        |                         |                    |
| a. | Accommodation support (number of places)  | 327                    | 325                     | 347 <sup>1</sup>   |
|    | Services that provide accommodation to people with a enable a person with a disability to remain in their ex appropriate accommodation. | •                      |                         |                    |
| b. | Community support (number of people accessing service)  | 380                    | 561 <sup>2</sup>        | $550^{2}$          |
|    | Services that provide the support needed for a person wit include: behaviour/specialist intervention, counseling, cas                   | •                      |                         | -                  |
| c. | Community access (hours of service)   | 105,089                | 116,173 <sup>3</sup>    | $125,700^3$        |
|    | Services designed to provide opportunities for people wit full potential for social independence.                                       | h a disability to gain | and use their abilities | to enjoy their     |
| d. | Respite – centre based (number of bed nights)   | 7,846                  | 8,5664                  | $8,900^{4}$        |
|    | Respite care provided in community setting similar to a 'centre-based settings.   | group home' structur   | re and respite care pro | ovided in other    |
| e. | Respite – in own home (number of hours)   | 37,000                 | 37,879                  | $38,100^5$         |
|    | Respite care provided in the individual's own home location   | on.                    |                         |                    |
| f. | Client satisfaction as measured by annual survey  | 75%                    | 75%                     | 75%                |
|    | The satisfaction of clients and funded organisations we delivery and contract management by the Department.                             | vith the relationship  | with the Departmen      | nt and service     |
| g. | Cost per 1,000 head of population (\$'000)  | \$176.81               | \$175.76                | \$184.04           |

- 1. The rise in this target reflects the purchase of new accommodation support services.
- 2. The increase in the 2006-07 estimated outcome related to increased uptake of the Intensive Treatment and Support program and a reconfiguration of the Community and Family Services programs with a focus on managing emergency demand. Additionally two significant new programs in the Community Sector reached full output capacity. The slight decrease in 2007-08 from the estimated outcome in 2006-07 reflects non-recurrent case management of 26 assessments and referrals for clients entering new services in 2006-07
- 3. The increase in community access hours is due to the new frameworks program reaching capacity and the extension of non-recurrent funding for an existing program in the community sector. The further increase in 2007-08 reflects the availability of additional funding for community access hours.
- 4. The demand for respite care exceeded the capacity available in 2006–07 (7,846 bed nights). The above target result was achieved by providing temporary bedding in existing facilities for emergency care. In 2007–08, it is expected that an additional 1,070 bed nights will be purchased in the Community Sector.
- 5. The increase in the 2007-08 target reflects additional 1,400 respite hours to be purchased from the community sector. This is partially offset by a reduction in the capacity of a community program to maintain its level of respite hours as a result of an increase in the complexity of care required by clients.

|    |  | 2006-07<br>Targets | 2006-07<br>Est. Outcome        | 2007-08<br>Targets    |
|----|--|--------------------|--------------------------------|-----------------------|
| Oı | tput 1.2: Therapy Services   |                    |                                |                       |
| a. | Hours of therapy services provided<br>Hours of therapy services to an individual, group or the comminclude assessments, intervention, consultations with families or         | •                  |                                | •                     |
| b. | Average cost per hour of therapy service to an individual or group   | \$194.50           | \$189.18                       | \$198.98              |
| c. | Client Satisfaction with therapy service as measured by annual survey  | 80%                | 80%                            | 85%                   |
| d. | New referrals actioned within 5 working days  New referrals are taken by intake and through the Drop In Clin within the 5 working days of being formally documented as a ref |                    | 95%<br>leaders will accept the | 95%<br>nese referrals |

#### **Notes:**

 The increase in the 2006–07 estimated outcome and 2007-08 target is due to the consolidation of sites and team structure and also reflects the increase in the number of group programs being provided for clients.

|    |  | 2006-07<br>Targets      | 2006-07<br>Est. Outcome   | 2007-08<br>Targets  |
|----|--|-------------------------|---------------------------|---------------------|
| Ou | tput Class 2: Early Intervention   |                         |                           |                     |
| Ou | tput 2.1: Child and Family Centre Program  |                         |                           |                     |
| a. | Number of parenting sessions A parent session is a group session that aims to improve pardelivered in partnership with other organisations/services to |                         |                           |                     |
| b. | Number of Community Development/Education<br>Programs  Any activity that engages the community, in which the generol community in general.             | 80<br>ral community par | 80 ticipates, or which is | 80 stargeted at the |
| c. | Client Satisfaction with services  | 80%                     | 80%                       | 80%                 |
| d. | Cost per 1,000 head of population (\$'000)   | \$6.42                  | \$6.41                    | \$6.71              |

The increase in the estimated outcome reflects the progressive commencement of services from the Tuggeranong Child and Family Centre during 2006–07 and the development of partnerships with other services.

|    |  | 2006-07<br>Targets       | 2006-07<br>Est. Outcome | 2007-08<br>Targets |
|----|--|--------------------------|-------------------------|--------------------|
| Ou | tput 2.2: Child, Youth and Family Support  |                          |                         |                    |
| a. | Occasions of licence administration and compliance monitoring  | 900                      | 900                     | 925                |
|    | Visits to licensed children's services to assess compliance with   | n the <i>Children an</i> | nd Young People Act 1   | 999.               |
| b. | Number of families supported through the Parents as<br>Teachers program  | 80                       | 80                      | $70^{1}$           |
|    | Families are supported through Government provided Paren program that provides families with information and skills a first three years).  |                          |                         |                    |
| c. | Number of children or young people receiving targeted intervention services through the Adolescent Day Unit, Schools as Communities and Youth Connection Service   | 536                      | 555 <sup>2</sup>        | 536 <sup>2</sup>   |
|    | The Adolescent Day Unit supports young people aged 12-vocational education programs. Youth Connections works we early. The Schools as Communities program provides comworkers based in the school setting. | ith young peopl          | e who are at risk of le | eaving school      |
| d. | Cost per occasion of licence administration and compliance monitoring  | \$1,072                  | \$1,072                 | \$1,089            |

- 1. The lower target for 2007–08 reflects the need to accommodate a higher proportion of disadvantaged and high risk families who require more intensive support and dedicated resources than normally provided through the program.
- 2. The higher estimated outcome is due to a pilot of a group model conducted during 2006–07. The pilot will not continue in 2007–08 as a one on one model provides greater capacity for engagement with young people than a group model.

|    |   | 2006-07<br>Targets                   | 2006-07<br>Est. Outcome                    | 2007-08<br>Targets |
|----|---|--------------------------------------|--|--------------------|
| Οι | ntput Class 3: Community Development and Policy   |                                      |  |                    |
| Οι | ntput 3.1: Community and Homelessness Services  |                                      |  |                    |
| a. | Number of training sessions provided for community sector organisations   | 10                                   | 10   | 10                 |
|    | Training sessions are provided to community sector organis<br>sessions may cover governance and financial training for co<br>and undertakings that support the partnership relationship b<br>and raising awareness of government decision-making proces | mmunity organisetween the Gove       | sations; promotion of ernment and the comr | the principles     |
| b. | Tenant satisfaction with management of community facilities as measured by annual survey  | 80%                                  | 80%  | 80%                |
|    | The annual survey measures the standard of service and ass the Department.  | istance Commun                       | ity Facility Managers                      | receive from       |
| c. | Funded organisations' satisfaction with government contract administration (as measured by annual survey)   | 85%                                  | 85%  | 85%                |
|    | Measures the extent to which non-government entities that<br>government are satisfied with the way their contracts are<br>compliance through monitoring contractual requirements and<br>payments and offering advice and support to service providers   | administered, i<br>d service deliver | including managemer                        | nt of contract     |
| d. | Cost per 1,000 head of population (\$'000)  | \$86.86                              | \$84.32                                    | \$89.13            |
|    |   | 2006-07<br>Targets                   | 2006-07<br>Est. Outcome                    | 2007-08<br>Targets |
| Οι | tput 3.2: Community Affairs   |                                      |  |                    |
| a. | Percentage of participants that successfully complete the Work Experience and Support Program for Migrants This program provides an opportunity for migrants to gain for  | 80%                                  | 80%  | 80%                |
|    | Australian workplace. Participants attain skills in office admi   |                                      |  |                    |
| b. | Ministerial reports on allocation of grants (Women's and<br>Seniors grants programs, Multicultural Radio grants,<br>Ethnic Languages grants and Multicultural grants)   | 2                                    | 2  | 5                  |
| c. | Support for Ministerial Advisory Councils   | 3                                    | 3  | 4                  |
|    | Provision of secretariat support to the United Ngunnawal I<br>Council, Ministerial Advisory Council on Women and Minist   |                                      |  | lim Advisory       |
| d. | Cost per 1,000 head of population (\$'000)  | \$15.43                              | \$16.00                                    | \$16.47            |
|    |   |                                      |  |                    |

|    |   | 2006-07<br>Targets | 2006-07<br>Est. Outcome | 2007-08<br>Targets |
|----|---|--------------------|-------------------------|--------------------|
| Ou | tput Class 4: Children, Youth and Family Services                                 |                    |                         |                    |
| Ou | tput 4.1: Child and Young People Services   |                    |                         |                    |
| a. | Number of custody days used annually  | 5,800              | $6,200^{1}$             | 6,200 <sup>1</sup> |
|    | The number of days served in custody by a young person for                        | ollowing sent      | tencing by the Childr   | en's Court.        |
| b. | Number of young people receiving community based orders by the Children's Court   | 550                | 615 <sup>2</sup>        | 615 <sup>2</sup>   |
| c. | Number of individual clients supported by the Turnaround Program                  | 25                 | 25                      | 25                 |
|    | Turnaround is a program providing integrated support requiring intensive support. | to young pe        | eople aged between      | 12-18 years        |
| d. | Average cost per custody day at the Quamby Youth Detention Centre                 | \$1,038            | \$936 <sup>3</sup>      | \$972              |

- The increase in the 2006–07 estimated outcome and the 2007–08 target can be attributed to an increase in the number of bail orders made by the Children's Court and subsequent breaches of these orders.
- Community based orders include bail orders. The increase in the 2006–07 estimated outcome and the 2007–08 target can be attributed to the increase in the number of bail orders issued by the Children's Court.
- 3. The decrease in the average cost in 2006–07 is a result of higher number of custody days (see note 1 above).

|    |   | 2006-07<br>Targets | 2006-07<br>Est. Outcome | 2007-08<br>Targets   |
|----|---|--------------------|-------------------------|----------------------|
| Οι | tput 4.2: Care and Protection Services  |                    |                         |                      |
| a. | Child Protection Reports about children and young people  | 10,000             | 9,200 <sup>1</sup>      | 9,200 <sup>1</sup>   |
|    | Child Protection reports are defined under the <i>Children</i> information received would indicate that a child or your be abused, neglected or in need of care and protection. |                    |                         |                      |
| b. | Reports requiring appraisal   | 4,300              | $3,500^2$               | $3,500^2$            |
|    | A report is considered to require an appraisal if, on the history of the child or young person, there appears to be child or young person is likely to be in need of care.      |                    |                         |                      |
| c. | Number of child protection reports received and proceeding to appraisal that were substantiated   | 1,550              | 690 <sup>3</sup>        | 690 <sup>3</sup>     |
|    | An appraisal of a child or young person and their s professional opinion of the Care and Protection worker has been suffering, is suffering or is likely to suffer phy harm.    | there is reasona   | ble cause to believe    | that the child       |
| d. | Total number of children and young people for<br>whom the Chief Executive has parental<br>responsibility  | 505                | 505                     | 505                  |
|    | As defined by the Children and Young People Act 1999.   |                    |                         |                      |
| e. | Days of out-of-home care used annually  | 140,000            | $142,000^4$             | 145,000 <sup>4</sup> |
|    | Out of home care includes foster care, kinship care, resid  | lential care and   | refuges.                |                      |
| f. | Average cost per out-of-home care day   | \$149              | \$174 <sup>5</sup>      | \$176                |

- The decrease reflects the trend in the number of reports received over the last 12 months. The number of reports fluctuates depending on factors such as publicity about child abuse and neglect.
- The number of appraisals is based on the number of reports received above. The decrease in appraisals reflects the decrease in the number of reports.
- The decrease in the 2006-07 estimated outcome and the 2007-08 target reflects a requirement of staff to substantiate an allegation of emotional harm or neglect only if there was significant harm and there was no-one with parental responsibility willing and able to protect the child or young person in need of care and protection.

  The increase in the number of out of home care days used is a reflection of national trends.
- The increase in cost in 2006-07 is due to higher costs associated with contingencies and Individual Support Packages for children in out-of-home care.

## **Changes to Appropriation**

| Changes | to | Appro | nriation | - Dena | rtmental |
|---------|----|-------|----------|--------|----------|
|         |    |       |          |        |          |

| Government Payment for Outputs  | 2006-07<br>Est. Out.<br>\$'000 | 2007-08<br>Budget<br>\$'000 | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|---|--------------------------------|-----------------------------|-------------------------------|-------------------------------|-------------------------------|
| 2006-07 Budget  | 173,241                        | 172,966                     | 173,825                       | 177,581                       | 177,581                       |
| 2007-08 Budget Policy Adjustments   |                                |                             |                               |                               |                               |
| Wage Outcome  | 530                            | 1,727                       | 2,970                         | 3,690                         | 3,712                         |
| Additional Repairs and Maintenance Funding<br>Return to Work for Indigenous, Culturally and<br>Linguistically Diverse, and Low Income Women | -                              | 1,600<br>125                | 251                           | 253                           | 254                           |
| ACT Indigenous Elected Body   | -                              | 100                         | 200                           | 200                           | 200                           |
| New Youth Detention Centre - Commissioning Costs  | _                              | -                           | 710                           | 200                           | 200                           |
| Increased Disability Services   | -                              | 3,000                       | 4,110                         | 4,254                         | 4,390                         |
| Audrey Fagan Foundation Scholarship   |                                | 60                          | 62                            | 63                            | 4,370                         |
| Indigenous Trainee Program  | -                              | 20                          | 20                            | -                             | -                             |
| 2007-08 Budget Technical Adjustments  |                                |                             |                               |                               |                               |
| Revised Indexation Parameters   | -                              | 143                         | 147                           | 151                           | 3,386                         |
| Community Sector Indexation<br>Rollover - Helping Younger People with Disabilities in   | -                              | 76                          | 79                            | 82                            | 493                           |
| Residential Aged Care Services  | (92)                           | (284)                       | (497)                         | 451                           | 412                           |
| Rollover - ATSI Initiative<br>Rollover - Community Support and Infrastructure<br>Grants Program   | (87)                           | 87<br>1,081                 | -                             | -                             | -                             |
| Shared Services Centre SLA Adjustment   | (1,001)                        | 300                         | 392                           | 449                           | 454                           |
| Transfer of Community Services Grants from ACT Health   | _                              | 491                         | 509                           | 528                           | 548                           |
| Transfer of Community Initiatives Fund to CMD   | (410)                          | (45)                        | (46)                          | (47)                          | (47)                          |
| Decreased Notional Superannuation Contribution<br>Rates   | -                              | (358)                       | (368)                         | (380)                         | (384)                         |
| 2007-08 Budget  | 172,101                        | 181,089                     | 182,364                       | 187,275                       | 191,064                       |
| Changes to Appropriation - Territorial  | 2004.05                        | 2007.00                     | 2000.00                       | 2000.10                       | 2010.11                       |
| D 10 F  | 2006-07                        | 2007-08                     | 2008-09                       | 2009-10                       | 2010-11                       |
| Payment for Expenses on Behalf of Territory   | Est. Out.                      | Budget                      | Estimate                      | Estimate                      | Estimate                      |
|   | \$'000                         | \$'000                      | \$'000                        | \$'000                        | \$'000                        |
| 2006-07 Budget  | 28,297                         | 29,649                      | 30,793                        | 31,880                        | 31,880                        |
| 2007-08 Budget Technical Adjustments  |                                |                             |                               |                               |                               |
| Revised Indexation Parameters   | -                              | -                           | -                             | -                             | 797                           |
| Rollover - ACT Concessions Program  | (209)                          | 209                         | -                             | -                             | -                             |
| 2007-08 Budget  | 28,088                         | 29,858                      | 30,793                        | 31,880                        | 32,677                        |

**Changes to Appropriation - Departmental** 

|  | 2006-07   | 2007-08 | 2008-09  | 2009-10  | 2010-11  |
|--|-----------|---------|----------|----------|----------|
| Capital Injections   | Est. Out. | Budget  | Estimate | Estimate | Estimate |
|  | \$'000    | \$'000  | \$'000   | \$'000   | \$'000   |
| 2006-07 Budget   | 21,758    | 26,107  | 1,500    | 1,500    | 1,500    |
| 2007-08 Budget Policy Adjustments                                |           |         |          |          |          |
| New Youth Detention Centre - Cost Escalation                     | -         | 2,500   | 95       | -        | -        |
| 2007-08 Budget Technical Adjustments                             |           |         |          |          |          |
| Capital Upgrades Indexation                                      | -         | 41      | 80       | 119      | 160      |
| Rollover - New Youth Detention Centre                            | (10,500)  | 10,500  | -        | -        | -        |
| Rollover - Quamby Upgrade  | (150)     | 150     | -        | -        | -        |
| Transfer of Intensive Care and Treatment Facility to Housing ACT | (76)      | -       | -        | -        | -        |
| 2007-08 Budget   | 11,032    | 39,298  | 1,675    | 1,619    | 1,660    |

## 2007-08 Capital Works Program

#### Departmental

|   | Estimated<br>Total<br>Cost<br>\$'000 | Estimated Expenditure Pre 2007-08 \$'000 | 2007-08<br>Financing<br>\$'000 | 2008-09<br>Financing<br>\$'000 | 2009-10<br>Financing<br>\$'000 | Expected<br>Completion<br>Date |
|---|--------------------------------------|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
|   |                                      |  |                                |                                |                                |                                |
| Capital Upgrades                        | 1.541                                |  | 1 5 4 1                        |                                |                                |                                |
| Building Refurbishment and Upgrades     | 1,541                                | -  | 1,541                          |                                |                                |                                |
| <b>Total Capital Upgrades</b>           | 1,541                                | -  | 1,541                          |                                |                                |                                |
| Works in Progress                       |                                      |  |                                |                                |                                |                                |
| Quamby Upgrade                          | 4,500                                | 4,350                                    | 150                            | -                              | -                              | Mar 2008                       |
| New Youth Detention Centre <sup>1</sup> | 42,595                               | 4,783                                    | 37,717                         | 95                             | -                              | Jun 2008                       |
| <b>Total Works in Progress</b>          | 47,095                               | 9,133                                    | 37,867                         | 95                             | -                              |                                |
| <b>Total Departmental Capital Works</b> | 48,636                               | 9,133                                    | 39,408                         | 95                             | -                              |                                |

#### Note

<sup>1.</sup> An additional \$0.710 million is included in the 2008-09 Budget for Government Payment for Outputs for commissioning costs.

## **Commonwealth Grants**

The major Commonwealth payments for which the Portfolio has responsibility are:

| Name of Grant  | Activities Funded by Grant   | 2007-08<br>Estimate<br>\$'000 |
|--|--|-------------------------------|
| Commonwealth State Territory<br>Disability Agreement | Provide a range of specialist disability services that are integrated for persons with disabilities                            | 8,756                         |
| Supported Accommodation<br>Assistance Program        | Contribution to Supported Accommodation Assistance<br>Program which provides transitional and crisis<br>accommodation services | 5,910                         |
| Concessions  | Compensation for provision of concessions to pensioner concession card holders   | 1,393                         |
| Young People with Disabilities                       | Contribution to reduce the number of younger people with disabilities living in residential aged care facilities               | 69                            |
| Total  |  | 16,128                        |

## Department of Disability, Housing and Community Services Operating Statement

| 2006-07<br>Budget<br>\$'000 |                                      | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|--------------------------------------|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                               |                                  |                             |          |                               |                               |                               |
|                             | Revenue                              |                                  |                             |          |                               |                               |                               |
| 173,241                     | Government Payment for<br>Outputs    | 173,186                          | 181,089                     | 5        | 182,364                       | 187,275                       | 191,064                       |
| 1,808                       | User Charges - Non ACT<br>Government | 1,847                            | 1,636                       | -11      | 1,688                         | 1,742                         | 1,836                         |
| 42                          | User Charges - ACT<br>Government     | 30                               | 0                           | -100     | 0                             | 0                             | 0                             |
| 231                         | Other Revenue                        | 451                              | 232                         | -49      | 232                           | 232                           | 232                           |
| 460                         | Resources Received free of charge    | 460                              | 460                         | -        | 460                           | 460                           | 460                           |
| 175,782                     | <b>Total Revenue</b>                 | 175,974                          | 183,417                     | 4        | 184,744                       | 189,709                       | 193,592                       |
|                             | Gains                                |                                  |                             |          |                               |                               |                               |
| 0                           | Other Gains                          | 1,850                            | 0                           | -100     | 0                             | 0                             | 0                             |
| 0                           | <b>Total Gains</b>                   | 1,850                            | 0                           | -100     | 0                             | 0                             | 0                             |
| 175,782                     | <b>Total Income</b>                  | 177,824                          | 183,417                     | 3        | 184,744                       | 189,709                       | 193,592                       |
|                             | Expenses                             |                                  |                             |          |                               |                               |                               |
| 58,048                      | Employee Expenses                    | 60,762                           | 61,123                      | 1        | 63,385                        | 64,996                        | 65,777                        |
| 11,937                      | Superannuation Expenses              | 12,024                           | 11,702                      | -3       | 12,080                        | 12,466                        | 12,620                        |
| 31,507                      | Supplies and Services                | 27,786                           | 28,400                      | 2        | 28,009                        | 27,925                        | 28,626                        |
| 3,796                       | Depreciation and Amortisation        | 3,951                            | 4,393                       | 11       | 5,764                         | 5,730                         | 5,730                         |
| 0                           | Borrowing Costs                      | 41                               | 86                          | 110      | 86                            | 86                            | 86                            |
| 74,111                      | Grants and Purchased Services        |                                  | 82,593                      | 9        | 81,615                        | 84,326                        | 86,571                        |
| 69                          | Other Expenses                       | 69                               | 69                          | 0        | 72                            | 72                            | 74                            |
| 179,468                     | <b>Total Ordinary Expenses</b>       | 180,156                          | 188,366                     | 5        | 191,011                       | 195,601                       | 199,484                       |
| -3,686                      | <b>Operating Result</b>              | -2,332                           | -4,949                      | -112     | -6,267                        | -5,892                        | -5,892                        |

# Department of Disability, Housing and Community Services Balance Sheet

| Budget<br>as at 30/6/07<br>\$'000 |   | Est.Outcome<br>as at 30/6/07<br>\$'000 | Planned as at 30/6/08 \$'000 | Var<br>%       | Planned as at 30/6/09 \$'000 | Planned as at 30/6/10 \$'000 | Planned<br>as at 30/6/11<br>\$'000 |
|-----------------------------------|---|--|------------------------------|----------------|------------------------------|------------------------------|------------------------------------|
|                                   | <b>Current Assets</b>   |  |                              |                |                              |                              |                                    |
| 1,774<br>3,009<br>92              | Cash and Cash Equivalents<br>Receivables<br>Other                         | 2,281<br>4,527<br>24                   | 1,281<br>4,527<br>24         | -44<br>-<br>-  | 1,281<br>4,527<br>24         | 1,281<br>4,527<br>24         | 1,281<br>4,527<br>24               |
| 4,875                             | <b>Total Current Assets</b>   | 6,832                                  | 5,832                        | -15            | 5,832                        | 5,832                        | 5,832                              |
|                                   | Non Current Assets  |  |                              |                |                              |                              |                                    |
| 81,181<br>103<br>19,348           | Property, Plant and Equipment<br>Intangibles<br>Capital Works in Progress | 83,721<br>107<br>8,889                 | 83,846<br>54<br>44,722       | <br>-50<br>403 | 124,611<br>0<br>0            | 121,247<br>0<br>0            | 0                                  |
| 100,632                           | <b>Total Non Current Assets</b>   | 92,717                                 | 128,622                      | 39             | 124,611                      | 121,247                      | 117,352                            |
| 105,507                           | TOTAL ASSETS  | 99,549                                 | 134,454                      | 35             | 130,443                      | 127,079                      | 123,184                            |
|                                   | Current Liabilities   |  |                              |                |                              |                              |                                    |
| 7,057<br>0<br>7,751               | Payables<br>Finance Leases<br>Employee Benefits                           | 7,496<br>322<br>13,311                 |                              | <br>-7<br>8    | 7,508<br>210<br>15,426       | 7,514<br>278<br>16,137       | ,                                  |
| 14,808                            | <b>Total Current Liabilities</b>  | 21,129                                 | 22,198                       | 5              | 23,144                       | 23,929                       | 24,668                             |
|                                   | Non Current Liabilities   |  |                              |                |                              |                              |                                    |
| 0<br>4,422                        | Finance Leases<br>Employee Benefits                                       | 1,324<br>605                           | 1,024<br>737                 | -23<br>22      | 870<br>876                   | 1,227<br>993                 | 1,058<br>1,110                     |
| 4,422                             | <b>Total Non Current Liabilities</b>                                      | 1,929                                  | 1,761                        | -9             | 1,746                        | 2,220                        | 2,168                              |
| 19,230                            | TOTAL LIABILITIES   | 23,058                                 | 23,959                       | 4              | 24,890                       | 26,149                       | 26,836                             |
| 86,277                            | NET ASSETS  | 76,491                                 | 110,495                      | 44             | 105,553                      | 100,930                      | 96,348                             |
|                                   | REPRESENTED BY FUNDS<br>EMPLOYED  |  |                              |                |                              |                              |                                    |
| 86,277                            | Accumulated Funds   | 76,491                                 | 110,495                      | 44             | 105,553                      | 100,930                      | 96,348                             |
| 86,277                            | TOTAL FUNDS<br>EMPLOYED   | 76,491                                 | 110,495                      | 44             | 105,553                      | 100,930                      | 96,348                             |

# Department of Disability, Housing and Community Services Cash Flow Statement

| 2006-07<br>Budget<br>\$'000 |  | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var        | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|--|----------------------------------|-----------------------------|------------|-------------------------------|-------------------------------|-------------------------------|
|                             | CASH FLOWS FROM<br>OPERATING ACTIVITIES                      |                                  |                             |            |                               |                               |                               |
|                             | Receipts   |                                  |                             |            |                               |                               |                               |
| 172,461                     | Cash from Government for<br>Outputs                          | 171,321                          | 180,302                     | 5          | 181,563                       | 186,462                       | 190,239                       |
| 780                         | Cash from Government - CSO<br>Payments                       | 780                              | 787                         | 1          | 801                           | 813                           | 825                           |
| 1,850                       | User Charges   | 1,847                            | 1,636                       | -11        | 1,688                         | 1,742                         | 1,836                         |
| 10,206                      | Other Revenue  | 9,248                            | 12,216                      | 32         | 8,875                         | 8,965                         | 9,261                         |
| 185,297                     | <b>Operating Receipts</b>                                    | 183,196                          | 194,941                     | 6          | 192,927                       | 197,982                       | 202,161                       |
|                             | Payments   |                                  |                             |            |                               |                               |                               |
| 69,758<br>31,041            | Related to Employees Related to Supplies and Services        | 72,063<br>27,320                 | 71,608<br>27,933            | -1<br>2    | 74,296<br>27,543              | 76,634<br>27,459              | 77,569<br>28,160              |
| 0                           | Borrowing Costs  | 41                               | 86                          | 110        | 86                            | 86                            | 86                            |
| 74,111                      | Grants and Purchased Services                                | 75,523                           | 82,594                      | 9          | 81,615                        | 84,326                        | 86,571                        |
| 10,044                      | Other  | 8,866                            | 12,053                      | 36         | 8,715                         | 8,805                         | 9,103                         |
| 184,954                     | <b>Operating Payments</b>                                    | 183,813                          | 194,274                     | 6          | 192,255                       | 197,310                       | 201,489                       |
| 343                         | NET CASH<br>INFLOW/(OUTFLOW)<br>FROM OPERATING<br>ACTIVITIES | -617                             | 667                         | 208        | 672                           | 672                           | 672                           |
|                             | CASH FLOWS FROM INVESTING ACTIVITIES                         |                                  |                             |            |                               |                               |                               |
|                             | Payments   |                                  |                             |            |                               |                               |                               |
| 22,114                      | Purchase of Property, Plant and Equipment                    | 12,335                           | 40,298                      | 227        | 1,675                         | 1,619                         | 1,660                         |
| 22,114                      | <b>Investing Payments</b>                                    | 12,335                           | 40,298                      | 227        | 1,675                         | 1,619                         | 1,660                         |
| -22,114                     | NET CASH<br>INFLOW/(OUTFLOW)<br>FROM INVESTING<br>ACTIVITIES | -12,335                          | -40,298                     | -227       | -1,675                        | -1,619                        | -1,660                        |
|                             | CASH FLOWS FROM<br>FINANCING ACTIVITIES                      |                                  |                             |            |                               |                               |                               |
|                             | Receipts   |                                  |                             |            |                               |                               |                               |
| 21,758                      | Capital Injection from Government                            | 11,032                           | 39,298                      | 256        | 1,675                         | 1,619                         | 1,660                         |
| 5,218                       | Receipt of Transferred Cash<br>Balances                      | 3,417                            | 0                           | -100       | 0                             | 0                             | 0                             |
| 26,976                      | Financing Receipts   | 14,449                           | 39,298                      | 172        | 1,675                         | 1,619                         | 1,660                         |
|                             | Payments   |                                  |                             |            |                               |                               |                               |
|                             |  |                                  |                             |            |                               |                               |                               |
| 8,514<br>0                  | Distributions to Government Repayment of Finance Lease       | 4,593<br>155                     | 345<br>322                  | -92<br>108 | 350<br>322                    | 350<br>322                    | 350<br>322                    |

## Department of Disability, Housing and Community Services Cash Flow Statement

| 2006-07<br>Budget<br>\$'000 |  | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|--|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
| 18,462                      | NET CASH<br>INFLOW/(OUTFLOW)<br>FROM FINANCING<br>ACTIVITIES | 9,701                            | 38,631                      | 298      | 1,003                         | 947                           | 988                           |
| -3,309                      | NET<br>INCREASE/(DECREASE)<br>IN CASH HELD                   | -3,251                           | -1,000                      | 69       | 0                             | 0                             | 0                             |
| 5,083                       | CASH AT BEGINNING OF REPORTING PERIOD                        | 5,532                            | 2,281                       | -59      | 1,281                         | 1,281                         | 1,281                         |
| 1,774                       | CASH AT THE END OF<br>THE REPORTING<br>PERIOD                | 2,281                            | 1,281                       | -44      | 1,281                         | 1,281                         | 1,281                         |

## Department of Disability, Housing and Community Services Statement of Changes in Equity

| Budget<br>as at 30/6/07<br>\$'000 |   | Est.Outcome<br>as at 30/6/07<br>\$'000 | Planned as at 30/6/08 \$'000 | Var<br>% | Planned as at 30/6/09 \$'000 | as at 30/6/10 | Planned as at 30/6/11 \$'000 |
|-----------------------------------|---|--|------------------------------|----------|------------------------------|---------------|------------------------------|
| 41,839                            | <b>Opening Balance</b>  | 38,740                                 | 76,491                       | 97       | 110,495                      | 105,553       | 100,930                      |
|                                   | <b>Accumulated Funds</b>  |  |                              |          |                              |               |                              |
| -3,686                            | Operating Result for the Period   | -2,332                                 | -4,949                       | -112     | -6,267                       | -5,892        | -5,892                       |
|                                   | Reserves  |  |                              |          |                              |               |                              |
| -3,686                            | Total Income And Expense<br>For The Period                              | -2,332                                 | -4,949                       | -112     | -6,267                       | -5,892        | -5,892                       |
|                                   | Transactions Involving Equity<br>Holders Affecting<br>Accumulated Funds |  |                              |          |                              |               |                              |
| 21,758                            | Capital Injections  | 11,032                                 | 39,298                       | 256      | 1,675                        | 1,619         | 1,660                        |
| -8,514                            | Capital (Distributions)   | -4,593                                 | -345                         | 92       | -350                         | -350          | -350                         |
| 34,880                            | Inc/Dec in Net Assets due to<br>Admin Restructure                       | 33,644                                 | 0                            | -100     | 0                            | 0             | 0                            |
| 86,277                            | Closing Balance   | 76,491                                 | 110,495                      | 44       | 105,553                      | 100,930       | 96,348                       |

#### **Notes to the Budget Statements**

Significant variations are as follows:

#### **Operating Statement**

- government payment for outputs:
  - the decrease of \$0.055 million in the 2006-07 estimated outcome from the original budget is due to:
    - the deferral of some programs to 2007-08 (\$1.260 million); and
    - the transfer of funding to the Chief Minister's Department for the Community Initiatives Fund (\$0.410 million).

#### partially offset by:

- the recognition of revenue for programs deferred from 2005-06 (\$1.085 million); and
- funding for expected wage increases (\$0.530 million).
- the increase of \$7.903 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to:
  - the transfer of the Community Services Grants from ACT Health (\$0.491 million);
  - funding for the impact of wages increases (\$2.252 million);
  - indexation of non-salary expenses (\$2.668 million);

- increase in funding under the Supported Accommodation Assistance Program (\$0.129 million);
- programs deferred from 2006-07 (\$1.168 million);
- additional funding for payments to Shared Services reflecting increased employee costs (\$0.3 million);
- additional funding for repairs and maintenance (\$1.6 million); and
- new initiatives for 2007-08:
  - increased service capacity to meet current priority demand for disability services (\$3 million);
  - ACT Indigenous elected body (\$0.3 million);
  - return to work assistance for Indigenous, culturally and linguistically diverse and low income women (\$0.125 million);
  - Audrey Fagan Foundation scholarship (\$0.060 million); and
  - Indigenous trainee program (\$0.020 million).

#### partially offset by:

- reduction in the notional superannuation contribution rates (\$0.358 million); and
- the effect of 2006-07 Budget savings (\$3.762 million).
- user charges non ACT Government: the decrease of \$0.211 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to a reduction in disability services to interstate clients and the associated reimbursement from other jurisdictions.
- other revenue: the increase of \$0.220 million in the 2006-07 estimated outcome from the original budget and the decrease of \$0.219 million in the 2007-08 Budget from the 2006-07 estimated outcome relate to the receipt of one-off sponsorship funds for the National Multicultural Festival in 2006-07.
- other gains: the increase of \$1.850 million in the 2006-07 estimated outcome from the original budget and the decrease of \$1.850 million in the 2007-08 Budget from the 2006-07 estimated outcome relate to the re-valuation of land transferred from the Land Development Agency in 2006-07.
- employee and superannuation expenses:
  - the increase of \$2.801 million in the 2006-07 estimated outcome from the original budget is largely due to:
    - the realignment of expenditure from supplies and services (\$1.827 million) and the impact of expected wage increases (\$1.026 million);

#### partially offset by

- the deferral of programs to 2007-08 (\$0.052 million).
- the increase of \$0.039 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to:
  - the impact of wage increases (\$2.252 million); and

• a one-off reduction in employee costs in 2006-07 associated with the changes to the financial arrangements with Housing ACT for the provision of organisational support services (\$0.407 million);

#### partially offset by

- the effect of 2006-07 Budget savings (\$1.495 million);
- the full year effect of the 2006-07 transfer to supplies and services in line with consolidating human resource and finance functions (\$0.895 million); and
- a decrease in the notional superannuation contribution rates (\$0.358 million).
- supplies and services:
  - the decrease of \$3.721 million in the 2006-07 estimated outcome from the original budget is mainly due to:
    - the realignment of expenditure to employee expenses (\$1.827 million);
    - the reclassification of expenditure to grants and purchased services (\$2.050 million);
    - the change in motor vehicle lease arrangements to finance leases (\$0.196 million); and
    - the deferral of some programs to 2007-08 (\$0.087 million); partially offset by:
    - additional expenditure relating to the National Multicultural Festival (\$0.220 million); and
    - expenditure for programs deferred from 2005-06 (\$0.170 million).
  - the increase of \$0.614 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to:
    - indexation (\$0.641 million);
    - the full year effect of the 2006-07 transfer from employee expenses in line with consolidating human resource and finance functions (\$0.895 million);
    - additional repairs and maintenance (\$1.6 million);
    - increased payments to Shared Services (\$0.3 million);
    - funding for the ACT Indigenous elected body (\$0.3 million); and
    - programs deferred from 2006-07 (\$0.087 million);

#### partially offset by:

- the change in motor vehicle lease arrangements to finance leases (\$0.212 million);
- one-off expenditure in 2006-07 from additional own sourced revenue and programs deferred from 2005-06 (\$0.656 million);
- one-off expenditure in 2006-07 for the community sector interface project (\$0.250 million); and
- the effect of 2006-07 Budget savings (\$1.967 million).

- depreciation and amortisation:
  - the increase of \$0.155 million in the 2006-07 estimated outcome from the original budget is due to the impact of the change in motor vehicle lease arrangements to finance leases; and
  - the increase of \$0.442 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the full year effect of the change in motor vehicle lease arrangements (\$0.167 million) and the full year effect of completed capital works projects.

#### borrowing costs:

- the increase of \$0.041 million in the 2006-07 estimated outcome from the original budget is due to the impact of the change in motor vehicle lease arrangements to finance leases; and
- the increase of \$0.045 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the full year effect of the change in motor vehicle lease arrangements.
- grants and purchased services:
  - the increase of \$1.412 million in the 2006-07 estimated outcome from the original budget is largely due to:
    - the reclassification of expenditure from supplies and services (\$2.050 million);
    - expenditure for programs deferred from 2005–06 (\$0.945 million).

partially offset by:

- the transfer of funding to the Chief Minister's Department for the Community Initiatives Fund (\$0.410 million); and
- the deferral of some programs to 2007–08 (\$1.173 million).
- the increase of \$7.070 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to:
  - new initiatives for 2007-08:
    - increased service capacity to meet current priority demand for disability services (\$3 million);
    - return to work assistance for Indigenous, culturally and linguistically diverse, and low income women (\$0.125 million);
    - Audrey Fagan Foundation Scholarship (\$0.060 million); and
    - Indigenous trainee program (\$0.020 million);
  - program deferred from 2006-07 (\$1.081 million);
  - increase in funding under the Supported Accommodation Assistance Program (\$0.129 million);
  - the transfer of the Community Services Grants from ACT Health (\$0.491 million); and
  - indexation (\$2.027 million).

#### Balance Sheet

#### • current assets:

- the increase of \$1.957 million in the 2006-07 estimated outcome from the original budget is largely due to an increase in receivables for recoveries for IT services and GST; and
- the decrease of \$1 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to the reduction in cash balances held by the Department.

#### non current assets:

- the decrease of \$7.915 million in the 2006-07 estimated outcome from the original budget is largely due to:
  - the rollover of the capital works project for the New Youth Detention Centre (\$10.500 million) into 2007-08;

#### partially offset by:

- the revaluation of land transferred from the Land Development Agency for capital works projects completed in 2006-07 (\$2.5 million).
- the increase of \$35.905 million in the 2007-08 Budget from the 2006-07 estimated outcome is largely due to the expected completion of the new Youth Detention Centre.

#### current liabilities:

- the increase of \$6.321 million in the 2006-07 estimated outcome from the original budget is largely due to:
  - the reclassification of employee benefits from non-current liabilities under changes to the Australian Accounting Standards (\$3.864 million);
  - the impact of wage increases (\$0.478 million);
  - the impact of the change in motor vehicle lease arrangements to finance leases (\$0.322 million);
  - an increase in creditors (\$0.439 million); and
  - growth in employee benefits.
- the increase of \$1.069 million in the 2007-08 Budget from the 2006-07 estimated outcome is largely due to the impact of wage increases and the expected growth in employee benefits.

#### non-current liabilities:

- the decrease of \$2.493 million in the 2006-07 estimated outcome from the original budget is largely due to:
  - the reclassification of employee benefits to current liabilities under changes to the Australian Accounting Standards (\$3.864 million);

#### partially offset by:

• the impact of the change in motor vehicle lease arrangements to finance leases (\$1.324 million).

| <ul> <li>the decrease of \$0.168 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to a reduction in the liability for finance leases, partially offset by expected growth in employee benefits.</li> </ul> |  |
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## Department of Disability, Housing and Community Services Statement of Income and Expenses on Behalf of the Territory

| 2006-07<br>Budget<br>\$'000 |   | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|---|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                                      |                                  |                             |          |                               |                               |                               |
|                             | Revenue                                     |                                  |                             |          |                               |                               |                               |
| 28,297                      | Payment for Expenses on behalf of Territory | 28,088                           | 29,858                      | 6        | 30,793                        | 31,880                        | 32,677                        |
| 16,028                      | Grants from the Commonwealth                | 15,982                           | 16,128                      | 1        | 16,203                        | 16,823                        | 16,803                        |
| 44,325                      | <b>Total Revenue</b>                        | 44,070                           | 45,986                      | 4        | 46,996                        | 48,703                        | 49,480                        |
|                             | Gains                                       |                                  |                             |          |                               |                               |                               |
| 0                           | <b>Total Gains</b>                          | 0                                | 0                           | -        | 0                             | 0                             | 0                             |
| 44,325                      | <b>Total Income</b>                         | 44,070                           | 45,986                      | 4        | 46,996                        | 48,703                        | 49,480                        |
|                             | Expenses                                    |                                  |                             |          |                               |                               |                               |
| 12,960                      | Grants and Purchased Services               | 12,751                           | 14,034                      | 10       | 14,469                        | 15,023                        | 15,399                        |
| 15,337                      | Other Expenses                              | 15,337                           | 15,824                      | 3        | 16,324                        | 16,857                        | 17,278                        |
| 16,028                      | Transfer Expenses                           | 15,982                           | 16,128                      | 1        | 16,203                        | 16,823                        | 16,803                        |
| 44,325                      | <b>Total Ordinary Expenses</b>              | 44,070                           | 45,986                      | 4        | 46,996                        | 48,703                        | 49,480                        |
| 0                           | <b>Operating Result</b>                     | 0                                | 0                           | -        | 0                             | 0                             | 0                             |

## Department of Disability, Housing and Community Services Statement of Assets and Liabilities on Behalf of the Territory

| Budget<br>as at 30/6/07<br>\$'000 |  | Est.Outcome<br>as at 30/6/07<br>\$'000 | Planned as at 30/6/08 \$'000 | Var<br>% | Planned as at 30/6/09 \$'000 | Planned as at 30/6/10 \$'000 | Planned as at 30/6/11 \$'000 |
|-----------------------------------|--|--|------------------------------|----------|------------------------------|------------------------------|------------------------------|
|                                   | <b>Current Assets</b>                    |  |                              |          |                              |                              |                              |
| 20<br>1,970                       | Cash and Cash Equivalents<br>Receivables | 22<br>1,234                            | 22<br>1,234                  | -        | 22<br>1,234                  | 22<br>1,234                  | 22<br>1,234                  |
| 1,990                             | <b>Total Current Assets</b>              | 1,256                                  | 1,256                        | -        | 1,256                        | 1,256                        | 1,256                        |
| 1,990                             | TOTAL ASSETS                             | 1,256                                  | 1,256                        | -        | 1,256                        | 1,256                        | 1,256                        |
|                                   | Current Liabilities                      |  |                              |          |                              |                              |                              |
| 1,990                             | Payables                                 | 1,256                                  | 1,256                        | -        | 1,256                        | 1,256                        | 1,256                        |
| 1,990                             | <b>Total Current Liabilities</b>         | 1,256                                  | 1,256                        | -        | 1,256                        | 1,256                        | 1,256                        |
| 1,990                             | TOTAL LIABILITIES                        | 1,256                                  | 1,256                        | -        | 1,256                        | 1,256                        | 1,256                        |
| 0                                 | NET ASSETS                               | 0                                      | 0                            | -        | 0                            | 0                            | 0                            |
|                                   | REPRESENTED BY FUNDS<br>EMPLOYED         |  |                              |          |                              |                              |                              |
| 0                                 | Accumulated Funds                        | 0                                      | 0                            | -        | 0                            | 0                            | 0                            |
| 0                                 | TOTAL FUNDS<br>EMPLOYED                  | 0                                      | 0                            | -        | 0                            | 0                            | 0                            |

#### Department of Disability, Housing and Community Services Budgeted Statement of Cashflows on Behalf of the Territory

| 2006-07          |  | 2006-07               | 2007-08          | •        | 2008-09            | 2009-10            | 2010-11            |
|------------------|--|-----------------------|------------------|----------|--------------------|--------------------|--------------------|
| Budget<br>\$'000 |  | Est.Outcome<br>\$'000 | Budget<br>\$'000 | Var<br>% | Estimate<br>\$'000 | Estimate<br>\$'000 | Estimate<br>\$'000 |
|                  | CASH FLOWS FROM OPERATING ACTIVITIES                         |                       |                  |          |                    |                    |                    |
|                  | Receipts   |                       |                  |          |                    |                    |                    |
| 15,337           | Cash from Government for EBT                                 | 15,337                | 15,824           | 3        | 16,324             | 16,857             | 17,278             |
| 12,960           | Cash from Government - CSO Payments                          | 12,751                | 14,034           | 10       | 14,469             | 15,023             | 15,399             |
| 16,028           | Grants Received from the Commonwealth                        | 15,982                | 16,128           | 1        | 16,203             | 16,823             | 16,803             |
| 268              | Other Revenue  | 268                   | 284              | 6        | 288                | 370                | 450                |
| 44,593           | <b>Operating Receipts</b>                                    | 44,338                | 46,270           | 4        | 47,284             | 49,073             | 49,930             |
|                  | Payments   |                       |                  |          |                    |                    |                    |
| 12,960           | Grants and Purchased Services                                | 12,751                | 14,034           | 10       | 14,469             | 15,023             | 15,399             |
| 15,605           | Other  | 15,605                | 16,108           | 3        | 16,612             | 17,227             | 17,728             |
| 16,028           | Territory Receipts to Government                             | 15,982                | 16,128           | 1        | 16,203             | 16,823             | 16,803             |
| 44,593           | <b>Operating Payments</b>                                    | 44,338                | 46,270           | 4        | 47,284             | 49,073             | 49,930             |
| 0                | NET CASH<br>INFLOW/(OUTFLOW)<br>FROM OPERATING<br>ACTIVITIES | 0                     | 0                | -        | 0                  | 0                  | 0                  |
| 0                | NET<br>INCREASE/(DECREASE)<br>IN CASH HELD                   | 0                     | 0                | -        | 0                  | 0                  | 0                  |
| 20               | CASH AT BEGINNING OF REPORTING PERIOD                        | 22                    | 22               | -        | 22                 | 22                 | 22                 |
| 20               | CASH AT THE END OF<br>THE REPORTING<br>PERIOD                | 22                    | 22               | -        | 22                 | 22                 | 22                 |

#### **Notes to the Budget Statements**

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory:
  - the decrease of \$0.209 million in the 2006-07 estimated outcome from the original budget is due to the rollover of a small proportion of the ACT concessions program to 2007-08; and
  - the increase of \$1.770 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to a projected increase in the level of concessions payments and indexation.

| • | grants from the Commonwealth: the increase of \$0.146 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to an increase in funding under the Supported Accommodation Assistance Program (\$0.129 million) and the Commonwealth State Territory Disability Agreement (\$0.012 million). |
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# Disability and Therapy Services Operating Statement

| 2006-07<br>Budget<br>\$'000 |                                      | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|--------------------------------------|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                               |                                  |                             |          |                               |                               |                               |
|                             | Revenue                              |                                  |                             |          |                               |                               |                               |
| 65,922                      | Government Payment for<br>Outputs    | 66,081                           | 69,935                      | 6        | 71,794                        | 74,445                        | 75,648                        |
| 1,153                       | User Charges - Non ACT<br>Government | 1,192                            | 955                         | -20      | 980                           | 1,006                         | 1,071                         |
| 42                          | User Charges - ACT<br>Government     | 0                                | 0                           | -        | 0                             | 0                             | 0                             |
| 50                          | Other Revenue                        | 50                               | 50                          | -        | 50                            | 50                            | 50                            |
| 137                         | Resources Received free of charge    | 137                              | 142                         | 4        | 142                           | 142                           | 142                           |
| 67,304                      | <b>Total Revenue</b>                 | 67,460                           | 71,082                      | 5        | 72,966                        | 75,643                        | 76,911                        |
|                             | Gains                                |                                  |                             |          |                               |                               |                               |
| 0                           | Other Gains                          | 311                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 0                           | <b>Total Gains</b>                   | 311                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 67,304                      | <b>Total Income</b>                  | 67,771                           | 71,082                      | 5        | 72,966                        | 75,643                        | 76,911                        |
|                             | Expenses                             |                                  |                             |          |                               |                               |                               |
| 28,422                      | Employee Expenses                    | 28,942                           | 29,762                      | 3        | 31,095                        | 31,592                        | 31,985                        |
| 5,478                       | Superannuation Expenses              | 5,523                            | 5,492                       | -1       | 5,703                         | 5,817                         | 5,892                         |
| 10,836                      | Supplies and Services                | 10,791                           | 10,203                      | -5       | 10,548                        | 10,866                        | 11,151                        |
| 290                         | Depreciation and Amortisation        | a 359                            | 474                         | 32       | 492                           | 444                           | 444                           |
| 0                           | Borrowing Costs                      | 19                               | 38                          | 100      | 38                            | 38                            | 38                            |
| 22,366                      | Grants and Purchased Services        | 22,152                           | 25,820                      | 17       | 25,791                        | 27,237                        | 27,751                        |
| 67,392                      | <b>Total Ordinary Expenses</b>       | 67,786                           | 71,789                      | 6        | 73,667                        | 75,994                        | 77,261                        |
| -88                         | <b>Operating Result</b>              | -15                              | -707                        | #        | -701                          | -351                          | -350                          |

## Early Intervention Operating Statement

| 2006-07<br>Budget<br>\$'000 |                                   | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|-----------------------------------|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                            |                                  |                             |          |                               |                               |                               |
|                             | Revenue                           |                                  |                             |          |                               |                               |                               |
| 18,238                      | Government Payment for<br>Outputs | 18,287                           | 18,820                      | 3        | 19,207                        | 19,716                        | 20,247                        |
| 0                           | User Charges - ACT<br>Government  | 30                               | 0                           | -100     | 0                             | 0                             | 0                             |
| 54                          | Resources Received free of charge | 54                               | 55                          | 2        | 55                            | 55                            | 55                            |
| 18,292                      | <b>Total Revenue</b>              | 18,371                           | 18,875                      | 3        | 19,262                        | 19,771                        | 20,302                        |
|                             | Gains                             |                                  |                             |          |                               |                               |                               |
| 0                           | Other Gains                       | 676                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 0                           | <b>Total Gains</b>                | 676                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 18,292                      | <b>Total Income</b>               | 19,047                           | 18,875                      | -1       | 19,262                        | 19,771                        | 20,302                        |
|                             | Expenses                          |                                  |                             |          |                               |                               |                               |
| 5,216                       | Employee Expenses                 | 5,587                            | 5,684                       | 2        | 5,832                         | 6,034                         | 6,106                         |
| 1,086                       | Superannuation Expenses           | 1,094                            | 1,087                       | -1       | 1,116                         | 1,164                         | 1,179                         |
| 4,253                       | Supplies and Services             | 3,638                            | 3,433                       | -6       | 3,405                         | 3,439                         | 3,518                         |
| 603                         | Depreciation and Amortisation     | 631                              | 759                         | 20       | 1,034                         | 1,032                         | 1,032                         |
| 0                           | Borrowing Costs                   | 7                                | 15                          | 114      | 15                            | 15                            | 15                            |
| 8,400                       | Grants and Purchased Services     | 8,727                            | 9,315                       | 7        | 9,530                         | 9,768                         | 10,133                        |
| 22                          | Other Expenses                    | 22                               | 24                          | 9        | 25                            | 25                            | 26                            |
| 19,580                      | <b>Total Ordinary Expenses</b>    | 19,706                           | 20,317                      | 3        | 20,957                        | 21,477                        | 22,009                        |
| -1,288                      | <b>Operating Result</b>           | -659                             | -1,442                      | -119     | -1,695                        | -1,706                        | -1,707                        |

## Community Development and Policy Operating Statement

| 2006-07<br>Budget<br>\$'000 |                                   | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var  | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|-----------------------------------|----------------------------------|-----------------------------|------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                            |                                  |                             |      |                               |                               |                               |
|                             | Revenue                           |                                  |                             |      |                               |                               |                               |
| 32,395                      | Government Payment for<br>Outputs | 31,875                           | 34,233                      | 7    | 31,560                        | 32,339                        | 33,229                        |
| 80                          | Other Revenue                     | 300                              | 80                          | -73  | 80                            | 80                            | 80                            |
| 18                          | Resources Received free of charge | 18                               | 12                          | -33  | 12                            | 12                            | 12                            |
| 32,493                      | <b>Total Revenue</b>              | 32,193                           | 34,325                      | 7    | 31,652                        | 32,431                        | 33,321                        |
|                             | Gains                             |                                  |                             |      |                               |                               |                               |
| 0                           | Other Gains                       | 27                               | 0                           | -100 | 0                             | 0                             | 0                             |
| 0                           | <b>Total Gains</b>                | 27                               | 0                           | -100 | 0                             | 0                             | 0                             |
| 32,493                      | <b>Total Income</b>               | 32,220                           | 34,325                      | 7    | 31,652                        | 32,431                        | 33,321                        |
|                             | Expenses                          |                                  |                             |      |                               |                               |                               |
| 3,623                       | Employee Expenses                 | 3,635                            | 3,041                       | -16  | 3,216                         | 3,264                         | 3,303                         |
| 837                         | Superannuation Expenses           | 839                              | 674                         | -20  | 702                           | 718                           | 725                           |
| 3,246                       | Supplies and Services             | 3,499                            | 3,983                       | 14   | 3,012                         | 3,080                         | 3,153                         |
| 1,229                       | Depreciation and Amortisation     |                                  | 1,250                       | 2    | 1,321                         | 1,337                         | 1,337                         |
| 0                           | Borrowing Costs                   | 0                                | 1                           | #    | 1                             | 1                             | 1                             |
| 24,741                      | Grants and Purchased Services     | 24,195                           | 26,648                      | 10   | 24,742                        | 25,515                        | 26,285                        |
| 33,676                      | <b>Total Ordinary Expenses</b>    | 33,398                           | 35,597                      | 7    | 32,994                        | 33,915                        | 34,804                        |
| -1,183                      | <b>Operating Result</b>           | -1,178                           | -1,272                      | -8   | -1,342                        | -1,484                        | -1,483                        |

## Children, Youth and Family Services Operating Statement

| 2006-07<br>Budget<br>\$'000 |                                      | 2006-07<br>Est.Outcome<br>\$'000 | 2007-08<br>Budget<br>\$'000 | Var<br>% | 2008-09<br>Estimate<br>\$'000 | 2009-10<br>Estimate<br>\$'000 | 2010-11<br>Estimate<br>\$'000 |
|-----------------------------|--------------------------------------|----------------------------------|-----------------------------|----------|-------------------------------|-------------------------------|-------------------------------|
|                             | Income                               |                                  |                             |          |                               |                               |                               |
|                             | Revenue                              |                                  |                             |          |                               |                               |                               |
| 56,686                      | Government Payment for<br>Outputs    | 56,943                           | 58,101                      | 2        | 59,803                        | 60,775                        | 61,940                        |
| 655                         | User Charges - Non ACT<br>Government | 655                              | 681                         | 4        | 708                           | 736                           | 765                           |
| 101                         | Other Revenue                        | 101                              | 102                         | 1        | 102                           | 102                           | 102                           |
| 251                         | Resources Received free of charge    | 251                              | 251                         | -        | 251                           | 251                           | 251                           |
| 57,693                      | <b>Total Revenue</b>                 | 57,950                           | 59,135                      | 2        | 60,864                        | 61,864                        | 63,058                        |
|                             | Gains                                |                                  |                             |          |                               |                               |                               |
| 0                           | Other Gains                          | 836                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 0                           | <b>Total Gains</b>                   | 836                              | 0                           | -100     | 0                             | 0                             | 0                             |
| 57,693                      | <b>Total Income</b>                  | 58,786                           | 59,135                      | 1        | 60,864                        | 61,864                        | 63,058                        |
|                             | Expenses                             |                                  |                             |          |                               |                               |                               |
| 20,787                      | Employee Expenses                    | 22,598                           | 22,636                      |          | 23,242                        | 24,106                        | 24,383                        |
| 4,536                       | Superannuation Expenses              | 4,568                            | 4,449                       | -3       | 4,559                         | 4,767                         | 4,824                         |
| 13,172                      | Supplies and Services                | 9,858                            | 10,781                      | 9        | 11,044                        | 10,540                        | 10,804                        |
| 1,674                       | Depreciation and Amortisation        | n 1,731                          | 1,910                       | 10       | 2,917                         | 2,917                         | 2,917                         |
| 0                           | Borrowing Costs                      | 15                               | 32                          | 113      | 32                            | 32                            | 32                            |
| 18,604                      | Grants and Purchased Services        | s 20,449                         | 20,810                      | 2        | 21,552                        | 21,806                        | 22,402                        |
| 47                          | Other Expenses                       | 47                               | 45                          | -4       | 47                            | 47                            | 48                            |
| 58,820                      | <b>Total Ordinary Expenses</b>       | 59,266                           | 60,663                      | 2        | 63,393                        | 64,215                        | 65,410                        |
| -1,127                      | <b>Operating Result</b>              | -480                             | -1,528                      | 218      | -2,529                        | -2,351                        | -2,352                        |