

CHIEF MINISTER'S DEPARTMENT

Objectives

As a key central agency of the ACT Government, the Chief Minister's Department (the Department) has responsibility for the effective support of:

- well informed decision-making by the Chief Minister and Cabinet;
- strategic policy development and implementation, and delivery of key projects; and
- a skilled and responsive ACT Public Service.

The Department is committed to taking a strong leadership role to promote and facilitate a collaborative approach, both across Government agencies and with the community, to the priority tasks of Government to better assist the Government in attaining its objectives.

The Department's activities focus on supporting:

- the Chief Minister as head of the ACT Government through machinery of government and Cabinet processes, and the provision of high-level executive support;
- quality policy development and decision-making through leadership, strategic direction and coordination across Government agencies;
- a professional, collegiate and innovative ACT Public Service through effective public sector management and employment policy, service-wide leadership and development programs, and promotion of ethics and accountability;
- ACT business and industry development through policy advice and program delivery promoting business activity, and enhancing entrepreneurial and innovation capacity across the ACT business sector;
- quality communications, events and arts policies and activities through the coordination of across-Government communications, the delivery of a wide range of community events, and the development and implementation of Government policies and programs for the arts; and
- improved organisational and strategic management within the Department through human resource, business and financial planning.

2009-10 Priorities

Strategic and operational issues to be pursued in 2009-10 include:

- leading the implementation of The Canberra Plan — A Renewed Vision;
- developing strategic policy and providing advice on social, economic and planning policy and regional issues;
- leading and coordinating the Government's participation in the COAG (Council of Australian Governments) reform agenda;
- leading and coordinating the ACT Government's delivery of the Nation Building Projects;

- leading across-government initiatives to strengthen public sector capability, with a focus on service-wide attraction and retention;
- developing and reviewing industrial relations, work safety and workers compensation legislation;
- leading the ACT contribution to national industrial relations and work safety reform;
- delivering key Government community events and the *Live in Canberra* program;
- coordinating planning for the Centenary of Canberra;
- strengthening the arts sector through developing and managing the ACT Government's art facilities, public art and the arts fund;
- coordinating activities across government to facilitate the delivery of priority government and private sector developments;
- leading and coordinating the delivery of the Government's land supply strategy;
- managing business programs that support industry development, trade and investment activities and skilled and business migration; and
- managing relationships with key stakeholders in the ACT innovation system.

Business and Corporate Strategies

The Department has undertaken, and is continuing to develop, a number of business and corporate activities to maintain strategic capacity through:

- workforce planning;
- review and development of staff attraction and engagement strategies; and
- continuous improvement of governance and business accountability frameworks, policies and practices.

Estimated Employment Level

2008-09 Budget	2008-09 Est. Outcome	2009-10 Budget
181 Staffing (FTE)	188	191

Strategic Indicators

Strategic Indicator 1

Building Stronger Across Government Focus in Policy Development and Service Delivery

The Department works with agencies to achieve a stronger across government focus in government policy development and service delivery. This includes the establishment of strategic taskforces, leadership of new Government initiatives and strategies, proactive engagement with agencies on key policy or service issues, advice that provides a whole of government perspective and monitoring performance of service delivery outcomes.

Strategic Indicator 2

Supporting Informed Decision Making

The Department works to ensure that the advice to Government is timely, accurate, robust and covers essential issues succinctly, clearly and in sufficient detail to assist informed decision-making.

Strategic Indicator 3

Strengthening Public Service Capacity

The Department works with agencies to strengthen and build public service capacity, particularly in terms of the challenges the ACT Public Service faces in attracting and retaining staff. The ACT public sector needs to be well positioned to respond to these challenges, and to maintain and recruit a workforce that continues to deliver quality services for the community and to help take the Territory forward.

Strategic Indicator 4

Improve Housing Affordability

The Department is continuing to work with other agencies to implement the Government's *Affordable Housing Action Plan*.

Strategic Indicator 5

Supporting Innovative Responses to the Skills Shortage

The Department will continue to implement initiatives whose aim is to alleviate the impact of skills bottlenecks across a number of trade and professional areas, and to support the Territory's future workforce needs.

Strategic Indicators cont.

Strategic Indicator 6

Support Sustainable and Visible Arts Activity

The Department supports arts activities through maximising community access to and participation in the arts, supporting sustainable arts organisations of excellence, managing and developing arts facilities and building productive relationships with Commonwealth Government arts agencies.

Strategic Indicator 7

Improve the Innovation Capacity of the ACT Economy

The Department is implementing the Government's policy objectives on supporting innovation at the enterprise and organisation level, in addition to the objective of creating an overall environment conducive to business investment and business formation.

Strategic Indicator 8

Facilitate Timely Development and Delivery of Government Priority Projects

The Government has identified a number of significant strategic and capital works projects within Government and key private sector development initiatives that would benefit from central coordination by the Department.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1:				
Government Strategy	42,737	40,566	40,599	37,785
Output 1.1:				
Government Policy and Strategy	8,442	8,077	8,539	8,168

Note:

1. Total cost includes depreciation of \$2.215 million in 2008-09 and \$2.453 million in 2009-10.

Output Description

Provision of advice and support to the Chief Minister and the Chief Executive on strategic policy and the effective delivery of government policies and priorities.

Government Policy and Strategy will:

- provide ongoing advice to the Chief Minister and the Government in relation to whole of government policy development and priorities, and the implementation of key Government decisions;
- lead, coordinate and monitor policy and project initiatives to promote across-government outcomes and delivery;
- lead and coordinate the Government's participation in the COAG reform agenda; and
- provide advice and support for the operation and processes of Cabinet, Legislative Assembly business and relationships with other governments and the region.

	Total Cost		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2:				
Public Sector Management	3,631	3,848	4,025	4,256

Output Description

Provision of an employment and policy framework to support a professional, skilled and accountable public service that is responsive to the Government and the community, and management of whole of government capacity-building programs.

Public Sector Management will:

- develop and review whole of government employment policies, regulations and standards and provide industrial relations services to support this framework;
- support and coordinate workforce planning and change management across the service, including through service-wide development programs;
- develop and implement whole of government capacity-building programs; and
- support the Commissioner for Public Administration and the Remuneration Tribunal.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3:				
Industrial Relations Policy ¹	3,134	3,438	2,969	2,639

Note:

1. This output relates to the Minister for Industrial Relations.

Output Description

Provision and maintenance of a policy and legislative framework for industrial relations, work safety and workers' compensation in the Territory.

Industrial Relations Policy will:

- develop, review and maintain industrial relations, work safety and workers' compensation legislation;
- coordinate the Territory's consultative bodies for industrial relations and work safety and participate in national policy bodies; and
- develop policies and initiatives to improve injury prevention and injury management across the ACT Public Service.

	Total Cost		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4:				
Coordinated Communications and Events	6,772	5,977	5,948	5,788

Output Description

Provision of communications support, events management and protocol services to the ACT Government and community.

Coordinated Communications and Events will:

- provide information and protocol services for the Chief Minister;
- deliver the *Live In Canberra* program;
- coordinate planning for the Centenary of Canberra;
- deliver key ACT Government community events; and
- provide whole of government communications, community engagement and support, including for whole of government emergency responses.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2008-09 Est. Outcome \$'000	2009-10 Budget \$'000	2008-09 Est. Outcome \$'000	2009-10 Budget \$'000
Output 1.5:				
Arts Policy, Advice and Programs¹	11,971	11,803	11,324	11,607

Note:

1. This output relates to the Minister for the Arts and Heritage.

Output Description

Implementation of Government policies and priorities and facilitation of development of, and community participation in, the arts.

Arts Policy, Advice and Programs will:

- deliver a range of arts programs, projects and initiatives;
- develop and implement arts policy;
- develop, manage and maintain a range of arts facilities; and
- provide support to and participate in advisory mechanisms in the arts.

	Total Cost		Government Payment for Outputs	
	2008-09 Est. Outcome \$'000	2009-10 Budget \$'000	2008-09 Est. Outcome \$'000	2009-10 Budget \$'000
Output 1.6:				
Project Facilitation	8,250	6,908	7,257	5,327

Output Description

Delivering, or overseeing the delivery of a diverse range of capital projects in collaboration with Government agencies, the private sector and the community.

Project Facilitation will:

- manage whole of government capital projects;
- coordinate activities across Government to facilitate the delivery of private sector developments;
- lead and coordinate the delivery of the Government's land supply strategy; and
- implement the *Affordable Housing Action Plan* and the aged care accommodation strategy.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.7:				
Nation Building and Jobs Plan				
Taskforce¹	537	515	537	0

Note:

1. New output.

Output Description

Managing, leading and coordinating the ACT Government delivery of undertakings given to the Commonwealth Government for the Nation Building and Jobs Plan: Building Prosperity for the Future and Supporting Jobs Now (NBJP).

The Nation Building and Jobs Plan Taskforce will:

- oversee the rollout of the planned infrastructure and construction in the ACT under the NBJP;
- liaise with the Commonwealth Office of Coordinators-General and with other state and territory Coordinators; and
- identify enhancements to systems, procedures, practices and policies that are needed to achieve implementation.

	Total Cost		Government Payment for Outputs	
	2008-09	2009-10	2008-09	2009-10
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2:				
Business and Industry Development¹	15,720	12,774	10,345	7,433
Output 2.1:				
Business and Industry Development	15,720	12,774	10,345	7,433

Note:

1. This output class relates to the Minister for Business and Economic Development.

Output Description

Provision of programs, initiatives and business policy advice to support strategic business and industry development in the ACT.

Business and Industry Development will:

- deliver business programs and services;
- manage relationships with key stakeholders in the ACT innovation system including universities, research organisations, commercialisation entities, business organisations and other government agencies;
- deliver the Skilled and Business Migration Program;
- support activities that promote the economic development of the broader capital region; and

- participate actively in business and innovation policy forums, including ministerial councils and other national business, innovation and science infrastructure forums.

Accountability Indicators

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output Class 1: Government Strategy			
Output 1.1: Government Policy and Strategy			
a. Annual report on achievements against Canberra Plan ¹	1	1	n/a
b. Support for the Community Inclusion Board ¹	1	1	n/a
c. Whole of Government policy and project initiatives	4	5	4
d. Demographic studies	2	2	2
e. Regional leadership	2	1	2
f. Support for COAG and CAF meetings	8	9	8
g. Pre-election period preparation ¹	1	1	n/a
h. Report to Government on the evaluation of proposals to build and operate a large-scale solar power facility for the ACT ^{1,2}	1	1	n/a
i. Annual Report on The Canberra Plan ³	n/a	n/a	1
j. Community Inclusion Initiatives ³	n/a	n/a	2
k. Infrastructure Plan ³	n/a	n/a	1
l. Social Plan Progress Report ³	n/a	n/a	1

Notes:

1. Discontinued measure.
2. This measure was included as part of the 2008-09 Budget Second Appropriation.
3. New measure.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.2: Public Sector Management			
a. Deliver improved policy, legislative and advisory framework for public sector employment	3	3	3
b. Publish ACT Public Sector Workforce Profile Report	1	1	1
c. Coordinate the implementation of the Attraction and Retention Strategy	1	1	1
d. Implement the 2009 Graduate Program ¹	1	1	n/a
e. Develop strategies for the 2010-2013 collective agreement negotiations ¹	1	1	n/a
f. Conduct the annual whole of government Graduate Program ²	n/a	n/a	1
g. Conduct of enterprise agreement negotiations ²	n/a	n/a	1

Notes:

1. Discontinued measure.
2. New measure.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.3: Industrial Relations Policy¹			
a. Deliver improved policy and legislative framework	2	2	2
b. Review Worker's Compensation Scheme ²	1	1	n/a
c. Contribute to the development of the federal industrial relations laws ²	1	1	n/a
d. Participate in national initiatives to harmonise occupational health and safety laws ²	1	1	n/a
e. Respond to the Review of the Worker's Compensation Scheme ³	n/a	n/a	1
f. Participate in national initiatives to harmonise occupational health and safety laws to contribute to the development of federal industrial relations laws ³	n/a	n/a	1
g. Develop supporting regulations for the <i>Safe Work Act 2008</i> ³	n/a	n/a	1

Notes:

1. This output relates to the Minister for Industrial Relations.
2. Discontinued measure.
3. New measure.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.4: Coordinated Communications and Events			
a. Deliver key community events			
– New Year's Eve	1	1	1
– Australia Day	1	1	1
– Canberra Day	1	1	1
– Nara Candle Festival	1	1	1
b. Annual festival grants advice submitted to the Minister	Sep 2008	Dec 2008	Sep 2009
c. Deliver annual city-wide Whole of Government newsletter	Mar 2009	Mar 2009	Mar 2010
d. Delivery of the <i>Live in Canberra</i> campaign	1	1	1
e. Centenary of Canberra - phase two of scoping study ¹	1	1	n/a
f. Scope development of 'Canberra Conversations' community engagement activities ²	n/a	n/a	1
g. Redevelop and maintain a whole of government community engagement website ²	n/a	n/a	1

Notes:

1. Discontinued measure.
2. New measure.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.5: Arts Policy, Advice and Programs¹			
a. Completion of priority initiatives in the Arts ²	4	4	n/a
b. Deliver programs			
– Deliver the 2009 ACT Arts Fund ²	1	1	n/a
– Public Art Program ²	1	1	n/a
– ANU Faculty of the Arts funding ²	1	1	n/a
– Arts Facilities Repairs and Maintenance Program ²	1	1	n/a
c. Deliver the ACT Arts Fund ³	n/a	n/a	1
d. Manage Key Arts Organisations ³	n/a	n/a	1
e. Deliver the Public Arts Program ³	n/a	n/a	1
f. Manage the Community Outreach Program ³	n/a	n/a	1
g. Manage Community facilities, including deliver the Fitters' Workshop Design ³	n/a	n/a	2
h. Administer and manage the ACT Cultural Council ³	n/a	n/a	1
i. Participate in Commonwealth Government advisory and funding mechanisms ³	n/a	n/a	1
j. Provide support for administrative arrangements associated with the Cultural Facilities Corporation ³	n/a	n/a	1

Notes:

1. This output relates to the Minister for the Arts and Heritage.
2. Discontinued measure.
3. New measure.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.6: Project Facilitation			
a. Implement the Affordable Housing Action Plan	1	1	1
b. Progress (in partnership with the Australian National University) the development of key sites in the City West Precinct	1	1	1
c. Implement Building for Our Ageing Community Strategy	1	1	1
d. Continuing to develop a new government office building proposal	1	1	1
e. Develop and implement a land supply strategy	1	1	1
f. Progress implementation of the Canberra International Arboretum and Gardens Masterplan ¹	n/a	n/a	1

Note:

1. New measure.

Accountability Indicators cont.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output 1.7: Nation Building and Job Plan Taskforce¹			
a. Approved Interdepartmental Agreements on NBJP	n/a	n/a	1
b. Provide briefings to Government and Legislative Assembly on implementation of NBJP	n/a	n/a	2

Note:

1. New output.

	2008-09 Targets	2008-09 Est. Outcome	2009-10 Targets
Output Class 2: Business and Industry Development¹			
Output 2.1: Business and Industry Development			
a. Business mentoring and information service to enhance entrepreneurial and innovation capacity across the ACT business community	1	1	1
b. Partner with ACT business community to provide an outsourced industry development program for screen based businesses	1	1	1
c. Partner with ACT business community and other stakeholders to deliver trade and investment development support			
– Chief Minister’s Export Awards ²	1	1	n/a
– Government led trade missions ²	1	1	n/a
– ACT Exporters Network ²	1	1	n/a
– TradeConnect ³	1	1	n/a
d. Deliver the Industry Capability Network (ACT)	1	1	1
e. Deliver the ACT Business Licence Information Service	1	1	1
f. Support NICTA and ICT industry development program	1	1	1
g. Implement Skilled and Business Migration Program	1	1	1
h. Partner with ACT business community and other stakeholders to deliver trade and investment development support ⁴	n/a	n/a	1
i. StudentConnect program to match final year international students studying at CIT, ANU and the University of Canberra with appropriate local employment ⁴	n/a	n/a	1

Notes:

1. This output class relates to the Minister for Business and Economic Development.
 2. Discontinued measure.
 3. This indicator was amended by notifiable instrument NI2009-188.
 4. New measure.

Changes to Appropriation

Changes to Appropriation - Departmental

Government Payment for Outputs	2008-09 Est. Out. \$'000	2009-10 Budget \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
2008-09 Budget	50,148	41,684	41,551	40,491	40,491
2nd Appropriation					
Residual Beijing Torch Relay Costs	438	-	-	-	-
Solar Power Facility Advisor	250	-	-	-	-
Technical Adjustments					
Treasurer's Advance - Warehouse Circus Aerial Rig	58	-	-	-	-
Treasurer's Advance - 2009 Victorian Bushfire Appeal	300	-	-	-	-
Transfer - Work Safety Legislation to JACS	(431)	(294)	(303)	(312)	(316)
2009-10 Budget Policy Adjustments					
Medicare Change of Address Campaign	-	65	65	-	-
Establishment of Safe Work Australia - ACT Contribution	-	137	140	144	148
Centenary of Canberra - ACT Celebratory Program	-	730	1,000	6,135	6,135
Negotiation of Template Enterprise Agreement	-	150	-	-	-
Reaching Out to the Community	-	398	152	157	161
Business and Economic Development Package	-	575	637	1,097	784
Shanghai World Expo 2010 - ACT Contribution	-	258	128	-	-
Civic Revitalisation - Development of Civic Master Plan	-	200	-	-	-
Canberra International Arboretum and Gardens - Forest Plantings	-	200	400	600	600
Public Art	-	163	-	-	-
Additional Repairs and Maintenance	-	400	-	-	-
Efficiency Dividend	-	-	(416)	(405)	(413)
2009-10 Budget Technical Adjustments					
Revised Indexation Parameters	-	(16)	(17)	(17)	788
Revised Superannuation Contributions	-	(157)	(140)	(125)	(111)
Rollover - Accountability in Government	(75)	75	-	-	-
Rollover - Community Support Fund	(100)	100	-	-	-
Rollover - Community Initiatives Fund	(20)	20	-	-	-
Rollover - Bushfire Loan Subsidy	(53)	53	-	-	-
Rollover - Belconnen Arts Centre Operating Costs	(61)	61	-	-	-
Rollover - Facilitating Business Investment	(136)	136	-	-	-
Rollover - Arts Canberra Action Statement	(150)	150	-	-	-
Transfer - Shop in Canberra Initiative from TAMS	50	-	-	-	-
Transfer - Convention Centre Trust Fund Initiative from TAMS	250	-	-	-	-
Transfer - Community Engagement from DHCS	75	130	132	134	137
Transfer - Solar Power Facility Advisor to DECCEW	(120)	-	-	-	-
Treasurer's Advance - Nation Building and Jobs Plan Taskforce	537	-	-	-	-
Saving - Solar Farm Feasibility Study	(16)	-	-	-	-
Cessation - Government Office Block	-	-	-	-	(80)
2009-10 Budget	50,944	45,218	43,329	47,899	48,324

Changes to Appropriation - Departmental

	2008-09	2009-10	2010-11	2011-12	2012-13
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2008-09 Budget	15,044	5,489	5,447	3,943	3,943
2nd Appropriation					
Million Trees Initiative - Canberra International Arboretum and Gardens	1,900	-	-	(1,400)	-
FMA Section 16B Rollovers from 2007-08					
Public Art	244	-	-	-	-
Million Trees Initiative - Canberra International Arboretum and Gardens	676	-	-	-	-
3rd Appropriation					
Manuka Arts Centre - Landscape Works	50	250	-	-	-
Canberra International Arboretum and Gardens - Ceremonial Gardens and Other High Priority Civil Works	750	-	-	-	-
2009-10 Budget Policy Adjustments					
Canberra International Arboretum and Gardens - Forest Plantings	-	4,240	2,060	-	-
Fitters Workshop Re-use - Design and Documentation	-	200	-	-	-
Public Art	-	1,200	1,200	-	-
Remove Public Art Provision	-	(480)	(480)	(480)	(480)
Strathnairn Arts Centre - Bronze Foundry Workshop	-	100	-	-	-
Strathnairn Arts Centre - Landscaping	-	50	-	-	-
2009-10 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	7
Rollover - Watson Arts Centre Five Studios	(150)	150	-	-	-
Rollover - Public Art	(745)	745	-	-	-
Rollover - Belconnen - Arts and Cultural Centre	(1,000)	1,000	-	-	-
Cessation - Public Art, Million Trees Initiative	-	-	-	-	(3,178)
2009-10 Budget	16,769	12,944	8,227	2,063	292

Changes to Appropriation - Territorial

	2008-09	2009-10	2010-11	2011-12	2012-13
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2008-09 Budget	500	500	-	-	-
2009-10 Budget	500	500	-	-	-

2009-10 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2009-10 \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	Expected Completion Date
New Capital Works						
Civic Revitalisation - Development of Civic Master Plan (Feasibility)	200	-	200	-	-	Jun 2010
Fitters Workshop Re-use - Design and Documentation	200	-	200	-	-	Jun 2010
Strathnairn Arts Centre - Bronze Foundry Workshop	100	-	100	-	-	Jun 2010
Strathnairn Arts Centre - Landscaping	50	-	50	-	-	Jun 2010
Public Art	2,400	-	1,200	1,200	-	Jun 2011
Total New Construction Works	2,950	-	1,750	1,200	-	
Capital Upgrades						
artsACT	271	-	271	-	-	
Total Capital Upgrades	271	-	271			
Total New Capital Works	3,221	-	2,021	1,200	-	
Works in Progress						
Canberra International Arboretum and Gardens ¹	25,451	12,351	6,640	5,460	1,000	Jun 2012
Watson Arts Centre - Five Studios Forward Design	300	150	150	-	-	Jun 2010
Government Office Accommodation Building Project	2,020	1,540	240	160	80	Jun 2012
Manuka Arts Centre Landscape Works	300	50	250	-	-	Jun 2010
Belconnen - Arts and Cultural Centre	9,000	8,000	1,000	-	-	Jun 2010
Public Art Scheme	7,571	2,546	2,958	1,289	778	Various
Total Works in Progress	44,642	24,637	11,238	6,909	1,858	
Total Departmental Capital Works	47,863	24,637	13,259	8,109	1,858	

Note:

- The 2009-10 capital works program provides an additional \$6.3 million for the Canberra International Arboretum and Gardens. Additional funding of \$0.5 million was also provided in the *Appropriation Act 2008-09 (No 2)* and \$0.750 million in the *Appropriation Act 2008-09 (No 3)*.

Chief Minister's Department Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
50,148	Government Payment for Outputs	50,944	45,218	-11	43,329	47,899	48,324
49	User Charges - Non ACT Government	579	579	-	579	579	579
575	User Charges - ACT Government	45	576	#	76	88	88
50	Other Revenue	290	50	-83	50	50	50
4,321	Resources Received Free of Charge	4,321	4,326	..	4,326	4,326	4,326
55,143	Total Revenue	56,179	50,749	-10	48,360	52,942	53,367
Gains							
0	Total Gains	0	0	-	0	0	0
55,143	Total Income	56,179	50,749	-10	48,360	52,942	53,367
Expenses							
16,896	Employee Expenses	17,068	17,023	-	16,851	16,867	17,061
2,661	Superannuation Expenses	2,634	2,429	-8	2,400	2,363	2,407
16,380	Supplies and Services	18,736	17,421	-7	15,519	19,856	20,045
2,208	Depreciation and Amortisation	2,215	2,453	11	4,244	4,241	4,222
5	Borrowing Costs	14	6	-57	9	9	5
19,491	Grants and Purchased Services	13,828	9,909	-28	9,620	9,882	9,876
4	Other Expenses	3,962	4,099	3	4,102	4,106	4,110
57,645	Total Ordinary Expenses	58,457	53,340	-9	52,745	57,324	57,726
-2,502	Operating Result	-2,278	-2,591	-14	-4,385	-4,382	-4,359

Chief Minister's Department Balance Sheet

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
Current Assets							
2,084	Cash and Cash Equivalents	2,269	2,244	-1	2,240	2,240	2,244
1,679	Receivables	2,678	2,985	11	3,292	3,599	3,906
14	Other	0	0	-	0	0	0
3,777	Total Current Assets	4,947	5,229	6	5,532	5,839	6,150
Non Current Assets							
37,091	Property, Plant and Equipment	52,562	60,958	16	68,637	69,456	68,863
0	Intangibles	653	653	-	653	653	653
8,542	Capital Works in Progress	12,207	14,005	15	10,005	6,774	3,203
45,633	Total Non Current Assets	65,422	75,616	16	79,295	76,883	72,719
49,410	TOTAL ASSETS	70,369	80,845	15	84,827	82,722	78,869
Current Liabilities							
3,257	Payables	1,665	1,568	-6	1,471	1,374	1,277
13	Finance Leases	75	49	-35	46	46	46
4,524	Employee Benefits	4,802	5,047	5	5,292	5,537	5,782
145	Other	264	264	-	264	264	264
7,939	Total Current Liabilities	6,806	6,928	2	7,073	7,221	7,369
Non Current Liabilities							
101	Finance Leases	216	151	-30	80	80	80
348	Employee Benefits	286	353	23	419	485	551
449	Total Non Current Liabilities	502	504	..	499	565	631
8,388	TOTAL LIABILITIES	7,308	7,432	2	7,572	7,786	8,000
41,022	NET ASSETS	63,061	73,413	16	77,255	74,936	70,869
REPRESENTED BY FUNDS							
EMPLOYED							
38,655	Accumulated Funds	45,359	55,711	23	59,553	57,234	53,167
2,367	Reserves	17,702	17,702	-	17,702	17,702	17,702
41,022	TOTAL FUNDS EMPLOYED	63,061	73,413	16	77,255	74,936	70,869

Chief Minister's Department Cash Flow Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
50,148	Cash from Government for Outputs	50,944	45,218	-11	43,329	47,899	48,324
624	User Charges	624	1,155	85	655	667	667
5,458	Other Revenue	5,700	5,520	-3	5,461	5,306	5,306
56,230	Operating Receipts	57,268	51,893	-9	49,445	53,872	54,297
	Payments						
16,357	Related to Employees	16,529	16,634	1	16,462	16,478	16,672
2,661	Related to Superannuation	2,634	2,429	-8	2,400	2,363	2,407
16,864	Related to Supplies and Services	19,220	17,841	-7	15,939	20,276	20,465
5	Borrowing Costs	14	6	-57	9	9	5
15,466	Grants and Purchased Services	13,761	9,908	-28	9,619	9,881	9,875
4,882	Other	4,884	5,081	4	5,025	4,874	4,878
56,235	Operating Payments	57,042	51,899	-9	49,454	53,881	54,302
-5	NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES	226	-6	-103	-9	-9	-5
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Payments						
15,037	Purchase of Property, Plant and Equipment and Capital Works	17,002	12,935	-24	8,218	2,054	283
15,037	Investing Payments	17,002	12,935	-24	8,218	2,054	283
-15,037	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-17,002	-12,935	24	-8,218	-2,054	-283
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
15,044	Capital Injection from Government	16,769	12,944	-23	8,227	2,063	292
15,044	Financing Receipts	16,769	12,944	-23	8,227	2,063	292
	Payments						
26	Repayment of Finance Lease	55	28	-49	4	0	0
26	Financing Payments	55	28	-49	4	0	0
15,018	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	16,714	12,916	-23	8,223	2,063	292
-24	NET INCREASE/ (DECREASE) IN CASH HELD	-62	-25	60	-4	0	4
2,108	CASH AT BEGINNING OF REPORTING PERIOD	2,331	2,269	-3	2,244	2,240	2,240
2,084	CASH AT THE END OF THE REPORTING PERIOD	2,269	2,244	-1	2,240	2,240	2,244

Chief Minister's Department Statement of Changes in Equity

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned 2009-10 as at 30/6/10 \$'000	2009-10 Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
31,658	Opening Balance	51,767	63,061	22	73,413	77,255	74,936
	Accumulated Funds						
-2,502	Operating Result for the Period	-2,278	-2,591	-14	-4,385	-4,382	-4,359
	Reserves						
-2,502	Total Income And Expense For The Period	-2,278	-2,591	-14	-4,385	-4,382	-4,359
	Transactions Involving Equity Holders Affecting Accumulated Funds						
15,044	Capital Injections	16,769	12,944	-23	8,227	2,063	292
-3,178	Inc/Dec in Net Assets due to Admin Restructure	-3,197	-1	100	0	0	0
41,022	Closing Balance	63,061	73,413	16	77,255	74,936	70,869

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the increase of \$0.796 million in the 2008-09 estimated outcome from the original budget is mainly due to:
 - additional funding provided by 2008-09 Budget Second Appropriation (\$0.688 million); and
 - additional funding provided by Treasurer's Advance for (\$0.895 million);

partially offset by:

- transfer of appropriations under the *Financial Management Act 1996* (\$0.176 million); and
- rollovers of 2008-09 funding to 2009-10 (\$0.595 million);
- the decrease of \$5.726 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to:
 - cessation of funding from 2008-09 for prior year initiatives (\$6.832 million), Treasurer's Advance (\$0.895 million) and 2008-09 Budget Second Appropriation (\$0.688 million);
 - removal of one-off impact of AAO transfers in 2008-09 (\$0.176 million); and

- decrease in funding for ongoing initiatives from 2008-09 Budget (\$1.924 million);

partially offset by:

- impact of rollover of 2008-09 funding of initiatives to 2009-10 (\$1.190 million);
 - funding provided for new initiatives for 2009-10 (\$3.276 million);
 - increase in funding for ongoing initiatives from the 2008-09 Budget (\$0.291 million); and
 - the transfer of \$0.055 million for Community Engagement from the Department of Disability, Housing and Community Services.
- employee expenses: the increase of \$0.172 million in the 2008-09 estimated outcome from the original budget is mainly due to the Nation Building and Jobs Plan Taskforce (\$0.412 million) and Community Engagement transfer (\$0.045 million), partially offset by the transfer of Work Safety Legislation to JACS (\$0.285 million).
 - superannuation expenses: the decrease of \$0.205 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to change in notional superannuation rates.
 - supplies and services:
 - the increase of \$2.356 million in the 2008-09 estimated outcome from the original budget is mainly due to: the 2008-09 Budget Second Appropriation (\$0.688 million), Treasurer's Advance (\$0.125 million), transfer of appropriations under the *Financial Management Act 1996* (\$0.084 million) and reclassification of grant expenses (\$1.890 million) partially offset by rollovers to 2009-10 (\$0.422 million).
 - the decrease of \$1.315 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to:
 - cessation in funding associated with the 2008-09 Budget Second Appropriation (\$0.688 million), Treasurer's Advance (\$0.125 million) and initiatives from 2008-09 (\$1.214 million);
 - removal of one-off impacts from the transfer from TAMS of the Convention Centre Trust Fund (\$0.250 million) and Shop in Canberra (\$0.050 million); and
 - decreased funding associated with previous year's initiatives (\$1.820 million);

partially offset by

- new initiatives for 2009-10 (\$2.135 million); and
 - increased funding for ongoing initiatives (\$0.681 million).
- depreciation and amortisation: the increase of \$0.238 million in the 2009-10 Budget from the 2008-09 estimated outcome reflects capital additions from current and prior years.
 - grants and purchased services:
 - the decrease of \$5.663 million in the 2008-09 estimated outcome from the original budget is mainly due to rollovers (\$0.173 million), reclassification of expenses to

- supplies and services (\$1.890 million) and to other expenses (\$3.958 million), partially offset by funding provided by Treasurer's Advance (\$0.358 million); and
- the decrease of \$3.919 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to cessation of prior year initiatives (\$4.368 million), and Treasurer's Advance (\$0.358 million), partially offset by funding for new initiatives in 2009-10 (\$0.384 million) and removal of one-off impact of rollovers (\$0.346 million);
- other expenses: the increase of \$3.958 million in the 2008-09 estimated outcome from the original budget is due to reclassification of grants and purchased services to waivers.

Balance Sheet

- cash and investment: the increase of \$0.185 million in the 2008-09 estimated outcome from the original budget is primarily due to 2007-08 audited outcome flow-on effect;
- receivables:
 - the increase of \$0.999 million in the 2008-09 estimated outcome from the original budget is mainly due to the 2007-08 audited outcome; and
 - the increase of \$0.307 million in 2009-10 Budget from the 2008-09 estimated outcome is due to an increase in GST receivables;
- property, plant and equipment:
 - the increase of \$15.471 million in the 2008-09 estimated outcome from the original budget is mainly due to 2007-08 audited outcome flow-on effect (\$16.1 million) and works at the Chapel Building (\$0.240 million), partially offset by the rollover of costs relating to the construction of Belconnen Arts Centre (\$1 million); and
 - the increase of \$8.396 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to funding in the capital works program for the Arboretum (\$5.726 million) and Public Art (\$2.661 million).
- intangible assets: the increase of \$0.653 million in the 2008-09 estimated outcome from the original budget is due to the 2007-08 audited outcome flow-on effect.
- capital works in progress:
 - the increase of \$3.665 million in the 2008-09 estimated outcome from the original budget is due to the 2007-08 audited outcome flow-on effect (\$0.940 million), Arboretum funding (\$3.326 million), partially offset by rollovers for Public Art and Watson Arts Centre Five Studios (\$0.651 million); and
 - the increase of \$1.798 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to funding for the Arboretum Forest Plantings (\$4.240 million), Public Art (\$0.720 million) and other arts capital programs (\$0.550 million);

partially offset by:

- the cessation of various arts programs (\$1.932 million); and
- the one-off impact of rollovers and some of the projects in the 2008-09 Budget Second and Third Appropriations (\$1.780 million).

- payables: the decrease of \$1.592 million in the 2008-09 estimated outcome from the original budget is primarily due to the 2007-08 audited outcome flow-on effect;
- current employee benefits: the increase of \$0.278 million in the 2008-09 estimated outcome from the original budget is due to the 2007-08 audited outcome flow-on effect;
- reserves: the increase of \$15.335 million in the 2008-09 estimated outcome from the original budget is due to the 2007-08 audited outcome flow-on effect.

Statement of Changes in Equity

Variations in the statement are mostly reflected in the notes above.

**Chief Minister's Department
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
	Non Current Assets						
3,500	Investments	2,677	3,177	19	3,177	3,177	3,177
3,500	Total Non Current Assets	2,677	3,177	19	3,177	3,177	3,177
3,500	TOTAL ASSETS	2,677	3,177	19	3,177	3,177	3,177
3,500	NET ASSETS	2,677	3,177	19	3,177	3,177	3,177
	REPRESENTED BY FUNDS EMPLOYED						
3,500	Accumulated Funds	2,677	3,177	19	3,177	3,177	3,177
3,500	TOTAL FUNDS EMPLOYED	2,677	3,177	19	3,177	3,177	3,177

Chief Minister's Department
Budgeted Statement of Cash Flows on Behalf of the Territory

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Payments						
500	Purchase of Investments	500	500	-	0	0	0
500	Investing Payments	500	500	-	0	0	0
-500	NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES	-500	-500	-	0	0	0
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
500	Capital Injection from Government	500	500	-	0	0	0
500	Financing Receipts	500	500	-	0	0	0
500	NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES	500	500	-	0	0	0
0	NET INCREASE/ (DECREASE) IN CASH HELD	0	0	-	0	0	0
0	CASH AT THE END OF THE REPORTING PERIOD	0	0	-	0	0	0

**Chief Minister's Department
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/09 \$'000		Est.Outcome as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Var %	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000
3,000	Opening Balance	2,177	2,677	23	3,177	3,177	3,177
	Accumulated Funds						
0	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
500	Capital Injections	500	500	-	0	0	0
3,500	Closing Balance	2,677	3,177	19	3,177	3,177	3,177

Notes to the Budget Statements

Significant variations are as follows:

Balance Sheet

- non current assets:
 - the decrease of \$0.823 million in the 2008-09 estimated outcome from the original budget is due to the flow-on of the 2007-08 audited outcome, reflecting a revaluation of the value of investment held in the Canberra Business Development Fund (CBDF); and
 - the increase of \$0.5 million in the 2009-10 Budget from the 2008-09 estimated outcome is due to Government's co-contribution to the CBDF.

Government Strategy Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
39,614	Government Payment for Outputs	40,599	37,785	-7	36 504	41,979	42,550
0	User Charges - Non ACT Government	499	497	-	495	493	491
461	User Charges - ACT Government	45	576	#	76	88	88
50	Other Revenue	290	50	-83	50	50	50
189	Resources Received Free of Charge	189	191	1	191	191	191
40,314	Total Revenue	41,622	39,099	-6	37,316	42,801	43,370
Gains							
0	Total Gains	0	0	-	0	0	0
40,314	Total Income	41,622	39,099	-6	37,316	42,801	43,370
Expenses							
15,188	Employee Expenses	15,360	15,257	-1	15,067	15,178	15,332
2,427	Superannuation Expenses	2,400	2,198	-8	2,180	2,162	2,200
14,237	Supplies and Services	14,839	12,995	-12	11,512	16,646	16,775
2,208	Depreciation and Amortisation	2,215	2,453	11	4,244	4,241	4,222
5	Borrowing Costs	14	6	-57	9	9	5
7,667	Grants and Purchased Services	7,905	7,516	-5	7,421	7,675	7,921
4	Other Expenses	4	141	#	144	148	152
41,736	Total Ordinary Expenses	42,737	40,566	-5	40,577	46,059	46,607
-1,422	Operating Result	-1,115	-1,467	-32	-3,261	-3,258	-3,237

Business and Industry Development Operating Statement

2008-09 Budget \$'000		2008-09 Est.Outcome \$'000	2009-10 Budget \$'000	Var %	2010-11 Estimate \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000
Income							
Revenue							
10,534	Government Payment for Outputs	10,345	7,433	-28	6,825	5,920	5,774
49	User Charges - Non ACT Government	80	82	3	84	86	88
114	User Charges - ACT Government	0	0	-	0	0	0
4,132	Resources Received Free of Charge	4,132	4,135	..	4,135	4,135	4,135
14,829	Total Revenue	14,557	11,650	-20	11,044	10,141	9,997
Gains							
0	Total Gains	0	0	-	0	0	0
14,829	Total Income	14,557	11,650	-20	11,044	10,141	9,997
Expenses							
1,708	Employee Expenses	1,708	1,766	3	1,784	1,689	1,729
234	Superannuation Expenses	234	231	-1	220	201	207
2,143	Supplies and Services	3,897	4,426	14	4,007	3,210	3,270
11,824	Grants and Purchased Services	5,923	2,393	-60	2,199	2,207	1,955
0	Other Expenses	3 958	3 958	-	3 958	3 958	3 958
15,909	Total Ordinary Expenses	15,720	12,774	-19	12,168	11,265	11,119
-1,080	Operating Result	-1,163	-1,124	3	-1,124	-1,124	-1,122

Notes to the Output Class Statements

Significant variations are as follows:

Government Strategy Total Expenses

- the increase of \$1.001 million in the 2008-09 estimated outcome from the original budget is mainly due to:
 - additional funding provided by the 2008-09 Budget Second Appropriation (\$0.688 million); and
 - additional funding provided by Treasurer's Advance (\$0.895 million);
- partially offset by:
 - transfer of appropriations under the *Financial Management Act 1996* (\$0.176 million); and
 - rollovers of 2008-09 funding to 2009-10 (\$0.595 million).

- the decrease of \$2.171 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to:
 - cessation of funding from 2008-09 for prior year initiatives (\$4.536 million);
 - cessation of funding from the 2008-09 Budget Second Appropriations (\$0.688 million);
 - cessation of funding associated with Treasurer’s Advance (\$0.895 million); and
 - reduction in notional superannuation rates (\$0.157 million);

partially offset by:

- rollovers of 2008-09 funding to 2009-10 (\$0.812 million);
- funding provided for new initiatives for 2009-10 (\$2.958 million); and
- an increase in funding for ongoing initiatives from the 2008-09 Budget (\$0.237 million).

Business and Industry Development Total Expenses

- the decrease of \$2.946 million in the 2009-10 Budget from the 2008-09 estimated outcome is mainly due to cessation of funding from 2008-09 for prior year initiatives (\$3.875 million), partially offset by rollovers of 2008-09 funding to 2009-10 (\$0.189 million) and funding provided for new initiatives for 2009-10 (\$0.833 million).