

# DEPARTMENT OF TERRITORY AND MUNICIPAL SERVICES

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## Objectives

The Department of Territory and Municipal Services (the Department) plays a key role in building Canberra's environmental, social, sporting and cultural capital as well as administering the majority of Canberra's municipal services, transport and land functions. It also provides a range of corporate services to Government agencies.

The Department develops and delivers a range of services for the people of the ACT including public transport, libraries, Canberra Connect payments and information services, ranger services, waste management, linen and plant nursery services.

Transport regulation is a key function of the Department, encompassing the development and maintenance of transport functions including driver and vehicle licensing, taxis and legislation for all aspects of the transport system. This function ensures alignment and compliance with national transport reforms.

Improved transport planning is a key objective for the Department. Work is underway on a new '*Transport for Canberra*' action plan which will provide policies, programs and infrastructure, to support the Government's *Sustainable Transport Plan 2004*, integrating with land use planning and the city's environmental outcomes. The Department also plays a central role in traffic management and in developing and improving road safety through the implementation of local strategies, in conjunction with a range of partners and stakeholders.

The Department manages the ACT's environment and recreation facilities, providing operational and strategic management of parks and reserves across the ACT including Tidbinbilla Nature Reserve and Namadgi National Park, in addition to urban open spaces. Access to a broad range of sporting and recreational activities is facilitated through the management of sporting programs, venues, sportsgrounds and community events.

The Department also manages and maintains Canberra's built environment. An important objective for the Department is ensuring that the Government's many infrastructure assets are strategically planned, built and maintained. The Department also ensures compliance with Territory and national standards in areas such as heritage and animal welfare.

The Department connects with the community in numerous ways in the delivery of its diverse range of services and strives to ensure that customer interactions are positive, responsive and informative. The Department seeks the community's views as part of its decision-making processes and is committed to providing clear, correct and concise information through a variety of consultative mechanisms.

## 2010-11 Priorities

Strategic and operational priorities to be pursued in 2010-11 include:

- progressing transport policies and action plan strategies through the Government's comprehensive '*Transport for Canberra*' program in conjunction with other agencies, and in consultation with the community, including building on investments in ACTION and the public transport system;

- building on the “Vision Zero” philosophy through developing a new Road Safety Strategy in conjunction with stakeholders;
- progressing the Government’s capital works and roads construction program to facilitate key future land releases;
- enhancing conservation efforts in relation to a number of threatened species and progressing conservation work in Mulligans Flat, the Jerrabomberra Wetlands and Mt Painter Reserves, as well as delivering works to meet the updated Strategic Bushfire Management Plan;
- upgrading major sporting facilities including the Canberra Stadium, the Narrabundah Ball Park facility, Manuka Oval, the Lyneham Sports Precinct, and designing the Throsby Multisport Complex, the Belconnen Skate Park and a major recreational leisure centre in Gungahlin; and
- extending the life of the Mugga Lane Resource Management Centre, evaluating long term solutions to the Territory’s landfill needs, trialling a bulky waste collection program and investigating potential new markets for the use of recycled materials.

## **Business and Corporate Strategies**

The Department’s new Strategic Plan for 2009-2013 reflects contemporary Administrative Arrangements along with the key Government priorities to be progressed. The Strategic Plan provides a framework for the Department to focus its resources on delivering quality services and building capacity in its workforce, while operating in a fiscally responsible environment.

Recognising the need to identify and pursue strategies that address both environmental and fiscal sustainability, the Department is implementing strategies to improve its sustainability reporting. Outcomes of the Strategic Budget Review of the Department’s operations will continue to be addressed whilst maintaining essential community services. The Department will also continue to engage with the community on its priorities and satisfaction with essential municipal services.

The Department will also be continuing its strategic approach to transport, through a renewed focus on transport planning, investments in transport infrastructure and services, and a particular focus on road safety. The competitiveness and value for money the community obtains in transport related services will be a specific focus in 2010-11.

The Department will continue to focus on improvements identified in 2009-10 in the timely and cost effective delivery of major capital works projects, along with other major infrastructure asset activities. These include developing a transport focussed Infrastructure Plan, to align with the Government’s Infrastructure Plan, as well as continuing sustainable asset management strategies that extend the life of the Territory’s major infrastructure assets.

Conservation of Canberra’s natural environment continues as a key focus for the Department in 2010-11. Along with conservation strategies, the Department will expand its bushfire management programs with the implementation of new strategic bushfire management plans. Water reduction strategies will also be continued within the sport and recreation sector to reduce the use of potable water on public sportsgrounds and to assist community sporting groups to implement their own water reduction programs.

Strategies to be pursued in reducing the impact of waste to landfill include exploring opportunities for businesses to increase their resource recovery efforts, identifying potential new markets for recyclable resources, as well as extending the useful life of the Mugga Lane Resource Management Centre.

### Estimated Employment Level

2008-09 Actual Outcome	2009-10 Budget	2009-10 Est. Outcome	2010-11 Budget
1,171 Staffing (FTE) <sup>1</sup>	1,207	1,063	1,088

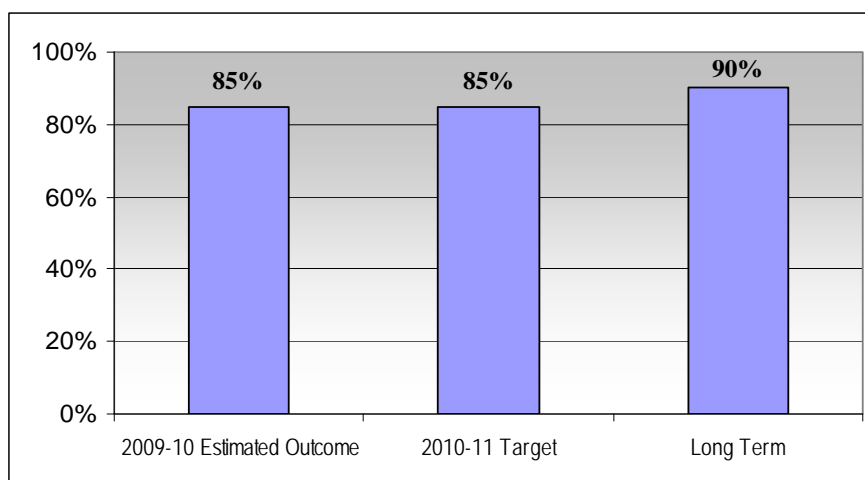
**Note:**

1. The reduction in FTEs in 2010-11 reflects the transfer out of Tourism, ACT Property, Government and Assembly Library and Exhibition Park Corporation partially offset by the impact of new initiatives for 2010-11.

### Strategic Indicators

The 2010-11 Strategic indicators have been updated to reflect the major goals of the Department’s Strategic Plan for 2009-2013 and Government priorities. These focus on the Department’s key objectives aimed at continuous improvement in delivering great services, working smartly and efficiently in managing resources, delivering on initiatives to reduce adverse impacts on the environment and improving road safety.

**Strategic Indicator 1**  
 Deliver Great Services  
 Customer Satisfaction Continues to Demonstrate Improvement



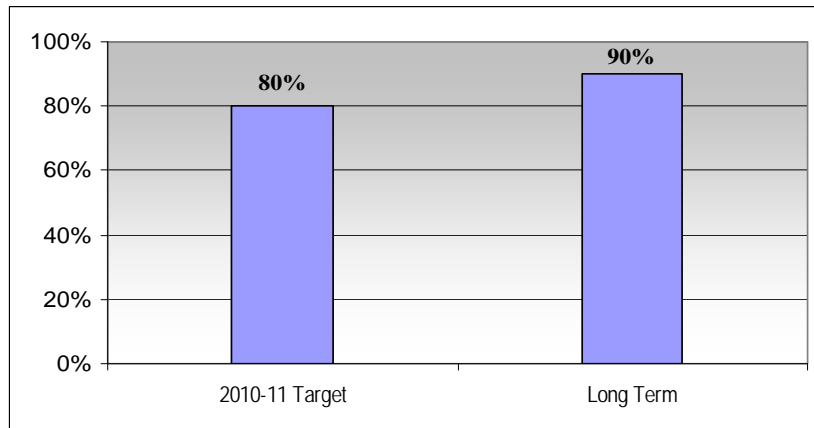
Overall customer satisfaction with the Department’s services is measured through customer satisfaction survey results related to the Department’s core service delivery responsibilities such as library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks and reserves, sportsgrounds, and aquatic centres.

**Strategic Indicators cont.**

**Strategic Indicator 2**

Relating Well with Our Community

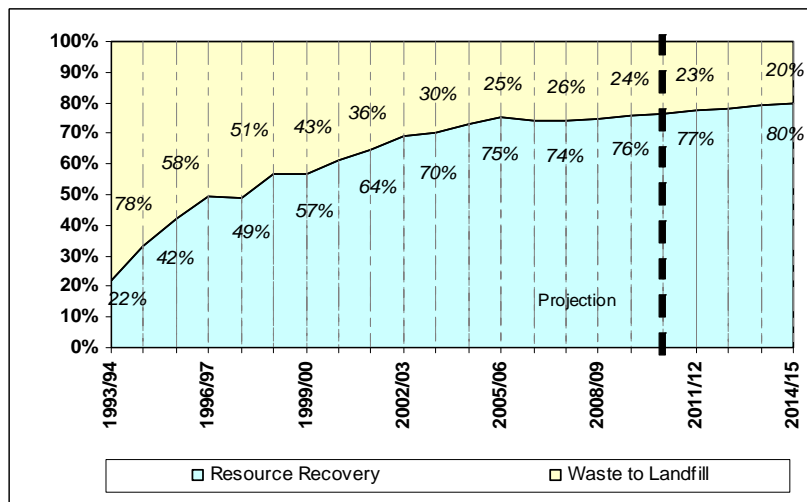
Satisfaction with community engagement continues to demonstrate improvement



The Department undertakes a wide range of community engagement activities. These include public meetings, forums, online and hardcopy surveys, telephone surveys, discussion groups, focus groups, seminars, workshops and utilising the local media. This indicator will be measured through the number and range of community engagement activities that are undertaken, as well as through overall satisfaction with the community engagement process for those participating members of the public. This satisfaction level will be measured through a feedback process that is integrated into the major consultation activities.

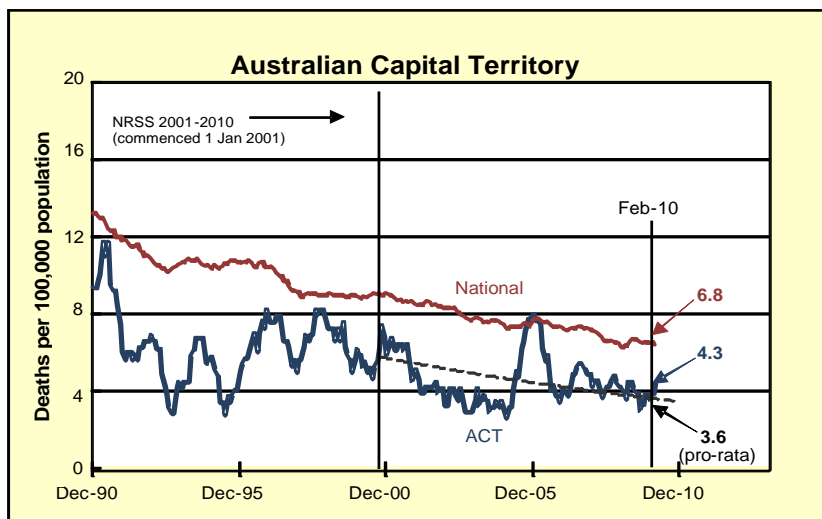
**Strategic Indicator 3**

Reduction in Waste Going to Landfill as a Proportion Recovered from the Waste Stream



This indicator is calculated using weighbridge data of waste to landfill, and data provided by local resource recovery and recycling industries in the ACT. The waste to landfill and the resource recovery data are combined to provide a total waste generation level. Government initiatives will further increase levels of resource recovery and reduce the proportion of waste going to landfill, helping the ACT to continue to make progress towards NoWaste. These initiatives include the development of the Hume Resource Recovery Estate and a business waste recycling initiative coordinated jointly by the Department and the Department of the Environment, Climate Change, Energy and Water.

**Strategic Indicator 4**  
Annual Number of Road Fatalities per 100,000 Population



Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives, all contribute to the Territory's road safety outcome. An indicator of the Territory's road safety performance is the number of road fatalities recorded each year. The Territory aims to ensure that ACT road deaths do not exceed the target in the National Road Safety Strategy (NRSS), and further, to maintain the trend for a reduction in the annual number of ACT road deaths.

The ACT had 4.3 fatalities per 100,000 population to the end of February 2010, compared to the target of 3.6 fatalities.

## Output Classes

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output Class 1:</b>				
<b>Municipal Services</b>	431,116	450,138	285,533	302,449
<b>Output 1.1: Information Services</b>	35,827	36,842	31,604	31,610

**Note:**

1. Total cost includes depreciation and amortisation of \$1.274 million in 2009-10 and \$1.553 million in 2010-11.

### Output Description

Provision of customer enquiry, information, bill payment and library services to the community through Canberra Connect's shopfronts, call centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library and the Heritage Library.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.2: The Office of Transport</b>	248,445	261,300	139,906	149,608

**Note:**

1. Total cost includes depreciation and amortisation of \$105.530 million in 2009-10 and \$109.023 million in 2010-11.

### Output Description

Management of the ACT's road assets and regulation of public passenger transport, heavy vehicles, driver competency and vehicle registration. Also includes the promotion of road user safety, provision of strategic transport planning and public transport services.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.3: Waste and Recycling</b>	26,890	28,700	18,831	20,745

**Note:**

1. Total cost includes depreciation and amortisation of \$5.163 million in 2009-10 and \$5.210 million in 2010-11.

### Output Description

Provision of domestic waste and recyclables collection services, operation of resource management and recycling centres, and implementation and evaluation of waste management programs, including household garbage and recycling.

## Output Classes cont.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.4: Land Management</b>	87,450	83,628	69,194	67,829

**Note:**

1. Total cost includes depreciation and amortisation of \$6.514 million in 2009-10 and \$6.597 million in 2010-11.

### *Output Description*

Planning and management of the ACT's parks, plantations, reserves and open space system. The land manager role includes management of recreational land use, pest and weed control, fire management, conservation management, and maintenance of the look and feel of the city and its environs, including the urban forest.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.5: Environmental Regulation</b>	6,296	6,612	6,028	6,193

**Note:**

1. Total cost includes depreciation and amortisation of \$0.043 million in 2009-10 and \$0.019 million in 2010-11.

### *Output Description*

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing, heritage places and objects, and significant tree preservation.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 1.6: Sport and Recreation</b>	26,208	33,056	19,970	26,464

**Note:**

1. Total cost includes depreciation and amortisation of \$5.032 million in 2009-10 and \$4.978 million in 2010-11.

### *Output Description*

Development of programs, policies and legislation, grant provision, and education and training opportunities to maintain and improve the capabilities of the sport and recreation sector. Also includes management and maintenance of sportsgrounds and facilities, and the provision of support services to high performance athletes in the ACT.

## Output Classes cont.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output Class 2:</b>				
<b>Enterprise Services<sup>2</sup></b>	75,308	25,969	11,601	3,744
<b>Output 2.1: Government Services</b>	54,311	15,035	1,302	580

### Note:

1. Total cost includes depreciation and amortisation of \$5.080 million in 2009-10 and \$0.6 million in 2010-11.
2. The reduction in the 2010-11 Budget from the 2009-10 estimated outcome reflects the transfer of ACT Property Group to the Department of Land and Property Services under the *Administrative Arrangement 2009* (No 3). A part year effect of this has also resulted in a reduction in the 2009-10 estimated outcome from the original budget.

### Output Description

Incorporates businesses that provide commercial services to ACT Government agencies and the private sector on a fee for service basis, including the Yarralumla Nursery and Capital Linen Services.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2009-10	2010-11	2009-10	2010-11
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
<b>Output 2.2: Events<sup>2</sup></b>	20,997	10,934	10299	3,164

### Notes:

1. Total Cost includes depreciation and amortisation of \$1.825 million in 2009-10 and \$1.745 million in 2010-11.
2. The reduction in the 2010-11 Budget from the 2009-10 estimated outcome reflects the transfer of Tourism to Chief Minister's Department under the *Administrative Arrangement 2009* (No 3). A part year effect of this has also resulted in a reduction in the 2009-10 estimated outcome from the original budget.

### Output Description

Management and promotion of sporting and recreational events at major sporting and recreational venues including the Canberra Stadium, Manuka Oval, and Stromlo Forest Park.

## Accountability Indicators

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output Class 1: Municipal Services</b>			
<b>Output 1.1: Information Services</b>			
<b>Physical Use</b>			
a. Library visits per capita <sup>1</sup>	5.75	5.50	5.50
b. Items borrowed per capita <sup>1</sup>	8.00	7.50	7.50
<b>Online Use</b>			
c. Number of users accessing databases via the Library website	190,000	190,000	212,000
d. Number of pages downloaded from library databases on the website <sup>2</sup>	120,000	300,000	300,000
<b>Library Members</b>			
e. Number of registered library users	180,000	180,000	184,300
f. Percentage of population who are library members	53%	53%	53%
<b>Cost Effectiveness</b>			
g. Customer satisfaction with library services	85%	85%	85%
h. Average cost of library services per visit per branch <sup>3</sup>	\$5.80	\$5.80	n/a
i. Average direct cost of public library services per visit per branch <sup>3</sup>	n/a	n/a	\$5.85
j. Cost of library services per capita per branch <sup>4</sup>	\$35.00	\$35.00	n/a
k. Direct cost of public library services per capita <sup>4</sup>	n/a	n/a	\$35.35
<b>Library collection</b>			
l. Percentage of library collection purchased in previous 5 years	45%	51%	53%
m. Number of ACT publications or items added to the heritage collection	10,000	14,000	14,000
n. Number of research reference enquiries undertaken at the Government and Assembly Library <sup>5</sup>	40,000	n/a	n/a
<b>Canberra Connect</b>			
o. Customer satisfaction with Canberra Connect services	90%	90%	90%
p. Call centre waiting times less than 20 seconds <sup>6</sup>	80%	65%	80%
q. Average queue time at the Canberra Connect shopfronts	< 12 min	< 12 min	< 12 min
r. Average cost per transaction at shopfronts <sup>7</sup>	\$8.92	\$8.92	n/a
s. Average direct cost per transaction at shopfronts <sup>7</sup>	n/a	n/a	\$8.92
t. Average cost per transaction for contact centres <sup>8</sup>	\$5.37	\$4.80	n/a
u. Average direct cost per transaction for contact centres <sup>8</sup>	n/a	n/a	\$5.37
v. Average cost per transaction for web transactions <sup>9</sup>	\$0.45	\$0.45	n/a
w. Average direct cost per transaction for web interactions <sup>9</sup>	n/a	n/a	\$0.45

### Notes:

1. Estimated Outcome and 2010-11 Target reflects increases to the borrowing period of items.
2. Estimated Outcome and 2010-11 Target reflects higher use of online resources.
3. Existing indicator (h) discontinued and replaced with (i) for clarity.
4. Existing indicator (j) discontinued and replaced with (k) for clarity.
5. Existing indicator (n) discontinued as the Government and Assembly Library is now part of the ACT Assembly.
6. Estimated Outcome impacted by higher call volume.
7. Existing indicator (r) discontinued and replaced with (s) for clarity.
8. Existing indicator (t) discontinued and replaced with (u) for clarity.
9. Existing indicator (v) discontinued and replaced with (w) for clarity.

## Accountability Indicators cont.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 1.2: The Office of Transport</b>			
<b>Infrastructure</b>			
a. Annual percentage of territorial roads resurfaced	5%	5%	5%
b. Annual percentage of municipal roads resurfaced <sup>1</sup>	4%	2.20%	4%
c. Percentage of customers satisfied with the management of infrastructure services <sup>2</sup>	70%	72%	n/a
d. Percentage of customers satisfied with the public road network <sup>2</sup>	n/a	n/a	> 70%
e. Percentage of territorial roads in good condition	88%	88%	> 88%
f. Percentage of bridges that meet SM1600 standard on the B Double Network	53%	63%	> 60%
<b>Sustainable Transport</b>			
g. Increase in length (km) of on-road cycle lanes	50	50	50
h. Increase in length (km) of bus priority/transit lanes	1	1.4	1
i. Increase in length (km) of community paths <sup>3</sup>	20	30	35
<b>Transport Planning and Regulation</b>			
j. Taxi cab waiting times within required standard	100%	100%	100%
k. Taxi cab waiting times (wheelchair accessible taxis) within required standard	100%	95%	100%
l. Number of random vehicle inspections <sup>4</sup>	56,000	56,000	n/a
m. Number of random vehicle inspections per annum <sup>4</sup>	n/a	n/a	56,000
n. Number of audits of accredited driving instructors per annum	440	440	440
o. Number of audits of authorised vehicle examiners per annum	600	600	600
p. Percentage down time of fixed speed cameras <sup>5</sup>	5%	5%	n/a
q. Percentage of "in use" time of fixed speed cameras <sup>5</sup>	n/a	n/a	95%

### Notes:

1. Estimated Outcome reflected 2009-10 program focused on higher cost asphalt resurfacing.
2. Existing indicator (c) discontinued and replaced with (d) for clarity.
3. Estimated Outcome and 2010-11 Target reflects higher level of new sub-divisional developments.
4. Existing indicator (l) discontinued and replaced with (m) for clarity.
5. Existing indicator (p) discontinued and replaced with (q) for clarity.

## Accountability Indicators cont.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 1.3: Waste and Recycling</b>			
<b>Waste and Recycling</b>			
a. Annual tonnes of waste to landfill per head of population	0.50	0.57	0.59
b. Annual total resource recovery tonnage per head of population	1.5	1.5	1.5
c. Percentage of material recovered from the total waste stream	75%	75%	75%
d. Annual cost of kerbside collection per household <sup>1</sup>	\$66.30	\$66.67	n/a
e. Annual contractor cost of kerbside collection per household <sup>1</sup>	n/a	n/a	\$68.80
f. Cost of recyclables processing per tonne <sup>2</sup>	\$19.70	\$19.85	n/a
g. Cost of recyclables processing per tonne at Hume Materials Recovery Facility <sup>2</sup>	n/a	n/a	\$20.60
h. Percentage of customers satisfied with waste collection services	98%	98%	98%
i. Operational cost of landfilling waste per tonne <sup>3</sup>	\$17.40	\$16.40	n/a
j. Contract cost of landfilling waste per tonne <sup>3</sup>	n/a	n/a	\$16.40

### Notes:

- Existing indicator (d) discontinued and replaced with (e) for clarity.
- Existing indicator (f) discontinued and replaced with (g) for clarity.
- Existing indicator (i) discontinued and replaced with (j) for clarity.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 1.4: Land Management</b>			
<b>Land Management</b>			
a. Report on delivery of the Tree Watering Program <sup>1</sup>	Jan 2010	Jun 2010	n/a
b. Report on delivery of the Hazardous Tree Program <sup>1</sup>	Jan 2010	Jan 2010	n/a
c. Park Management plans are less than 10 years old <sup>1,3</sup>	100%	60%	n/a
d. Customer satisfaction with the management of Town and District Parks <sup>2</sup>	n/a	n/a	90%
e. Customer satisfaction with the maintenance and pruning of street trees <sup>2</sup>	n/a	n/a	80%
f. Customer satisfaction with the management of Nature Parks (Tidbinbilla Nature Reserve and Namadgi) <sup>2</sup>	n/a	n/a	90%
g. Implement activities identified under the Bushfire Operational Plan (BOP) <sup>2</sup>	n/a	n/a	100%
h. Report of the delivery of the program for Pest Plants and Feral Animals <sup>1</sup>	Jan 2010	Jun 2010	n/a
i. Report on the delivery of prior year Bushfire Operations Plan activities <sup>1</sup>	Jul 2010	Jul 2010	n/a
j. Report on delivery of prior year Threatened Species Action Plans <sup>1</sup>	Sep 2010	Sep 2010	n/a
k. Customer satisfaction with children's play equipment being well maintained <sup>2</sup>	n/a	n/a	90%
l. Customer satisfaction with the general look and feel of local suburban shopping centres <sup>2</sup>	n/a	n/a	89%
m. Responses on Development Applications referred from ACTPLA completed within agreed timeframes <sup>2</sup>	n/a	n/a	85%
n. Respond to developers' submissions within adopted timeframes <sup>2</sup>	n/a	n/a	85%

### Notes:

- Existing indicator discontinued.
- New indicator.
- The Estimated Outcome reflects current program of works that have been scheduled for completion at 30 June 2010.

## Accountability Indicators cont.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 1.5: Environmental Regulation</b>			
<b>Environmental Regulation</b>			
a. Deliver the annual Heritage Grants Program <sup>1</sup>	Jun 2010	Jun 2010	n/a
b. Assess development applications for their heritage impact and advise ACTPLA within 15 working days <sup>2</sup>	100%	97%	n/a
c. Assess development applications for their heritage impact and advise ACTPLA within 15 working days using "stop the clock" methodology <sup>2</sup>	n/a	n/a	100%
d. Process applications for heritage registration within statutory timeframes <sup>1</sup>	100%	100%	n/a
e. Numbers of dogs processed by the Domestic Animal Shelter	2,050	2,050	2,100
f. Percentage of stray and abandoned dogs re-homed <sup>3</sup>	95%	95%	n/a
g. Percentage of saleable stray and abandoned dogs re-homed <sup>3</sup>	n/a	n/a	95%
h. Decisions on Protected Trees within statutory timeframes <sup>1</sup>	100%	97%	n/a
i. Remove abandoned vehicles on unleased land within seven working days	100%	100%	100%
j. Respond to complaints of public safety issues within 2 days	100%	100%	100%
k. Response & collection of 'sharps' on unleased land within 4 hours	100%	100%	100%
l. Reports of attacking dogs responded to within 4 hours <sup>4</sup>	n/a	n/a	100%

### Notes:

- Existing indicator discontinued.
- Existing indicator (b) discontinued and replaced with (c) for clarity.
- Existing indicator (f) discontinued and replaced with (g) for clarity.
- New indicator.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 1.6: Sport and Recreation</b>			
<b>Sport and Recreation</b>			
a. Number of targeted programs delivered in accordance with the Australian Sports Commission agreement	9	9	9
b. Value of funding to community sport and recreation and National Leagues organisations <sup>1</sup>	\$2,697,385	\$2,652,385	n/a
c. Value of performance agreements provided for delivery of ARU/NRL/AFL games in Canberra <sup>1,4</sup>	\$2,101,000	\$1,975,000	n/a
d. Customer satisfaction survey of ACT Academy of Sport services	90%	90%	90%
e. Percentage of customers satisfied with the management of sportsgrounds and ovals <sup>2</sup>	92%	92%	n/a
f. Percentage of customers satisfied with the management of sportsgrounds <sup>2</sup>	n/a	n/a	92%
g. Percentage of customers satisfied with the management of pool facilities <sup>3</sup>	93%	93%	n/a
h. Percentage of customers satisfied with the management of aquatic centres <sup>3</sup>	n/a	n/a	93%

### Notes:

- Existing indicator discontinued.
- Existing indicator (e) discontinued and replaced with (f) for clarity.
- Existing indicator (g) discontinued and replaced with (h) for clarity.
- Estimated Outcome reflects revised arrangements with the Australian Football League for 2009-10.

## Accountability Indicators cont.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output Class 2: Enterprise Services</b>			
<b>Output 2.1: Government Services</b>			
<b>Capital Linen Services</b>			
a. Total tonnes of laundry delivered	5,000	5,200	5,000
b. Retain certification of Quality Management System Standard AS/NZS ISO 9001:2000	100%	100%	100%
<b>ACT Property Group</b>			
c. Accommodation utilisation rate (m2 per employee) <sup>1</sup>	17.2m <sup>2</sup>	n/a	n/a
d. Occupancy rate of ACT Government office buildings <sup>1</sup>	98%	n/a	n/a
e. Use of Greenpower <sup>1</sup>	30%	n/a	n/a
f. Accommodation cost per employee <sup>1</sup>	\$7,000	n/a	n/a
g. Occupancy rate for properties designated for use by non government tenants <sup>1</sup>	95%	n/a	n/a
<b>Yarralumla Nursery</b>			
h. Plant spoilage within industry standard	< 10%	< 10%	< 10%

### Note:

- Indicator discontinued – ACT Property Group transferred to the Department of Land and Property Services following the *Administrative Arrangements 2009 (No. 3)*.

	2009-10 Targets	2009-10 Est. Outcome	2010-11 Targets
<b>Output 2.2: Events</b>			
<b>Tourism</b>			
a. Awareness of the Capital Region as a tourist destination <sup>1</sup>			
- Sydney	> 9%	n/a	n/a
- Brisbane	> 5%	n/a	n/a
- Regional NSW	> 12%	n/a	n/a
b. Preference of the Capital Region as a tourist destination <sup>1</sup>			
- Sydney	> 10%	n/a	n/a
- Brisbane	> 5%	n/a	n/a
- Regional NSW	> 10%	n/a	n/a
c. Number of hits to the "visitcanberra" website <sup>1</sup>	720,000	n/a	n/a
d. Number of interstate & international visitors to: <sup>1</sup>			
- Floriade	145,200	n/a	n/a
<b>Territory Venues and Events</b>			
e. Number of Major Events at:			
- Canberra Stadium	23	24	23
- Manuka Oval	5	5	3
- Stromlo Forest Park	7	6	6
- Exhibition Park in Canberra <sup>2</sup>	63	n/a	n/a
f. Own Source Revenue by Venue:			
- Canberra Stadium	\$3,211,177	\$2,982,806	\$3,142,722
- Manuka Oval	\$300,764	\$317,626	\$284,010
- Exhibition Park in Canberra <sup>2</sup>	\$1,729,000	n/a	n/a

### Notes:

- Indicator discontinued, Tourism transferred to the Chief Minister's Department following the *Administrative Arrangement 2009 (No. 3)*
- Indicator discontinued. Exhibition Park Corporation was retained as a separate statutory authority.

## Changes to Appropriation

### Changes to Appropriation - Departmental

Government Payment for Outputs	2009-10 Est. Out. \$'000	2010-11 Budget \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>2009-10 Budget</b>	<b>312,574</b>	<b>303,498</b>	<b>304,392</b>	<b>312,676</b>	<b>312,676</b>
<b>FMA Section 16B Rollovers from 2008-09</b>					
Kingston Miniature Railway Relocation	52	-	-	-	-
Queanbeyan Riverside Cemetery	50	-	-	-	-
Implementation of ACT Kangaroo Action Plan	24	-	-	-	-
Upgrade of Cotter Road	137	-	-	-	-
Upgrade of Intersection of Flemington Road, Sandford Street and Morisset Road	77	-	-	-	-
New Landfill for the ACT	73	-	-	-	-
Additional Regional Recycling Drop Off Centres Study	30	-	-	-	-
Permanent Site for Floriade	190	-	-	-	-
<b>2010-11 Budget Policy Adjustments</b>					
Threatened Species Conservation	-	309	347	341	349
Revegetation of Mount Painter Nature Reserve	-	150	-	-	-
Additional Funding for Maintenance of Municipal Assets	-	7,550	7,564	3,578	3,592
Support for Accelerated Land Development Processes	-	851	916	930	944
New Gungahlin Library	-	620	736	752	768
Transport for Canberra - Expansion of ACTION Network Services	-	2,172	1,941	1,426	604
Transport for Canberra - Coordination Team	-	400	400	400	-
Transport for Canberra - Strategic Planning Studies	-	1,169	100	100	-
Transport for Canberra - Road Safety Measures	-	250	250	250	250
Tree Management in Stromlo	-	100	-	-	-
Advance Tree Planting for Southern Cemetery	-	300	-	-	-
Jerrabomberra Wetlands Weed Control	-	200	-	-	-
Trial of Bulky Waste Collection	-	400	600	-	-
Support for Resource Recovery	-	166	169	-	-
Continued Support for the Raiders and Brumbies	-	547	718	782	847
Continuation of AFL Games in Canberra during 2010	-	150	-	-	-
Non-Potable Water Projects	-	300	-	-	-
Lakeside Leisure Centre Operations	-	250	256	-	-
Transport for Canberra - Walking and Cycling Infrastructure	-	-	-	10	20
Transport for Canberra - Street Lighting in the City	-	-	-	10	30
Transport for Canberra - City Path Lighting	-	-	-	5	15
Transport for Canberra - Phillip and Majura Avenues - Intersection Upgrade	-	-	-	-	10
Transport for Canberra - Major Bus Stops Program	-	-	-	2	11
Transport for Canberra - Installation of Bus Shelters	-	-	-	5	15
Transport for Canberra - Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	-	-	-	-	43

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

Government Payment for Outputs cont.	2009-10 Est. Out. \$'000	2010-11 Budget \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>2010-11 Budget Policy Adjustments cont.</b>					
Transport for Canberra - Flemington Road Bus Priority Study (Design)	-	-	-	-	8
Transport for Canberra - Park and Ride Facilities	-	-	-	9	30
Transport for Canberra - Gungahlin Town Centre Major Bus Station	-	-	-	-	17
Transport for Canberra - Bike and Ride Facilities	-	-	-	3	8
Transport for Canberra - Erindale Centre Major Bus Station	-	-	-	-	32
Transport for Canberra - Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	-	-	-	-	73
Transport for Canberra - Belconnen to City Bus Transitway Alignment (Feasibility)	-	200	-	-	-
Transport for Canberra - Point to Point Cameras	-	-	-	4	12
Transport for Canberra - Variable Message Signs	-	-	-	8	24
Transport for Canberra - Real Time Passenger Information System	-	150	150	150	150
Strategic Bushfire Management Plan Version 2	-	1,017	1,034	1,053	1,071
Jerrabomberra Wetlands Infrastructure Improvements	-	-	104	106	108
Lake Ginninderra District Parks Playground and Picnic Facilities	-	-	-	3	6
Lake Ginninderra Community Path Lighting	-	-	11	22	22
Majura and Sutton Roads Upgrade	-	-	-	22	44
Bridge Strengthening on Commercial Routes	-	-	-	11	22
Page and Fyshwick Stormwater Augmentation	-	-	-	33	66
Forde - Horse Park and Gundaroo Drives - Intersection Upgrade	-	-	-	34	68
Watson - Stormwater Upgrade - Aspinall Street Block 2, Section 95	-	-	-	22	45
Fyshwick - Intersection Upgrades - Gladstone Street, Section 26	-	-	-	34	68
Barton - Intersection Upgrades - Darling Street Section 22	-	-	-	11	11
North Weston - Road Intersection Reconstruction	-	-	-	-	140
Coombs - Water Quality Control Ponds	-	-	-	-	170
Lawson - Ginninderra and Aikman Drives - Intersection Upgrade	-	-	-	-	25
Sandford Street Extension to Federal Highway - Additional Funding	-	-	-	-	50
Molonglo - John Gorton Drive (North-South Arterial Road) - Additional Funding	-	-	-	220	220
City West Infrastructure Stage 3	-	-	-	50	100
Lyneham Precinct Redevelopment Stage 3	-	-	-	135	277
Narrabundah Ball Park Facility Upgrade	-	25	51	52	54
Gungahlin Wellbeing Precinct – Infrastructure Works	-	-	-	65	130
ACTION - Bus Park Brake Control Devices	-	-	-	5	10
ACTION - Driver Seat Replacement Program	-	-	-	6	6
ACTION - Water Efficiency Improvements for Bus Wash Facilities	-	-	-	5	10

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

Government Payment for Outputs cont.	2009-10 Est. Out. \$'000	2010-11 Budget \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>2010-11 Budget Policy Adjustments cont.</b>					
Mugga Lane Resource Management Centre - Future Options (Feasibility)	-	250	750	750	-
Ashley Drive Upgrade (Feasibility)	-	150	-	-	-
ACTION - Depot Upgrades (Feasibility)	-	151	-	-	-
Transport for Canberra - Barton Major Bus Station (Feasibility)	-	100	-	-	-
Gungahlin Canberra Connect Shopfront (Feasibility)	-	100	-	-	-
Revised Wage Parameters	-	1,538	2,714	2,771	2,810
Efficiency Dividend - Correction to 2009-10 Budget	-	108	111	115	119
Efficiency Dividend	-	-	(2,090)	(3,190)	(4,382)
<b>2010-11 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	-	-	-	4,515
Revised Indexation Parameters - Community Service Obligations	-	-	-	(551)	200
Revised Superannuation Contributions	-	1,102	540	77	(347)
Reclassification of EPC Funding	(350)	-	-	-	-
Transfer - EPC to Direct Appropriation	-	(358)	(367)	(377)	(386)
Transfer - Government and Assembly Library to LAS	(499)	(516)	(534)	(552)	(552)
Transfer - Animal Welfare Officer from DECCEW	113	115	116	118	121
Transfer - Canberra Connect Contribution to DECCEW	(24)	(24)	(25)	(26)	(26)
Transfer - Tourism Function to CMD	(9,959)	(15,073)	(14,761)	(15,054)	(14,355)
Transfer - ACT Property Function to LAPS	(882)	(862)	(830)	(910)	(910)
Cessation - Cycling Infrastructure	-	-	-	-	(53)
Cessation - Implementation of ACT Kangaroo Action Plan	-	-	-	-	(199)
Cessation - Removal of Dead and Drought Affected Trees	-	-	-	-	(46)
Cessation - Autumn Event and Domestic Marketing	-	-	-	-	(1,000)
Cessation - Cycling Signage and Footpaths - Maintenance Component	-	-	-	-	(1,600)
Cessation - Urban Forest Renewal	-	-	-	-	(4,739)
Rollover - Physical Activity Targeted Population Program - Disability and Ageing	(80)	80	-	-	-
Rollover - Lyneham Precinct - Regional Tennis and Sports Centre - Stage 2	(1,750)	1,750	-	-	-
Rollover - Lyneham Sports Precinct Development - Stage 1	(1,500)	1,500	-	-	-
Rollover - RTA Computer System - Maintenance and Enhancements	(300)	300	-	-	-
Rollover - Review of the <i>Heritage Act 2004</i>	(50)	50	-	-	-
Rollover - New Landfill for the ACT	(327)	327	-	-	-
Rollover - Grant for New Basketball Centre and Player Amenities	(500)	(2,000)	2,500	-	-
Partial Deferral - Urban Forest Renewal	-	(3,753)	(3,746)	(3,739)	-
Grant Funding - Exotic Disease Preparedness	35	36	37	38	38
City Centre Marketing and Improvements Levy	-	513	131	138	145

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

	2009-10	2010-11	2011-12	2012-13	2013-14
Government Payment for Outputs cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2010-11 Budget Technical Adjustments cont.</b>					
Sports Participation Development Grant	-	(165)	(169)	(175)	(179)
<b>2010-11 Budget</b>	<b>297,134</b>	<b>306,193</b>	<b>304,116</b>	<b>302,763</b>	<b>302,425</b>

### Changes to Appropriation - Territorial

	2009-10	2010-11	2011-12	2012-13	2013-14
Payment for Expenses on Behalf of the Territory	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2009-10 Budget</b>	<b>385</b>	<b>385</b>	<b>396</b>	<b>441</b>	<b>441</b>
<b>FMA Section 16B Rollovers from 2008-09</b>					
Heritage Grants	429	-	-	-	-
<b>2010-11 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	-	-	-	11
Reclassification of EPC Funding	3,338	-	-	-	-
Rollover - Plant to Process Effluent Water for Irrigation - EPC	(2,500)	-	-	-	-
Rollover - Installation of Electronic Billboard - EPC	(60)	-	-	-	-
Rollover - Heritage Grants	(300)	300	-	-	-
<b>2010-11 Budget</b>	<b>1,292</b>	<b>685</b>	<b>396</b>	<b>441</b>	<b>452</b>

### Changes to Appropriation - Departmental

	2009-10	2010-11	2011-12	2012-13	2013-14
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2009-10 Budget</b>	<b>273,752</b>	<b>200,498</b>	<b>108,775</b>	<b>54,843</b>	<b>54,843</b>
<b>FMA Section 16B Rollovers from 2008-09</b>					
Master Plans for West Belconnen Landfill and Mugga Lane Resource Management Centre	109	-	-	-	-
Upgrade of Tharwa Drive - Stage 1	109	-	-	-	-
Burgmann Anglican School Access	104	-	-	-	-
Community Paths Program - Jerrabomberra Wetlands and Nature Reserve	34	-	-	-	-
Community Paths Program - Cotter Road Cycle Connections	198	-	-	-	-
Bushfire Memorial Entrance, Car Park, Pedestrian Trail and Connection to Stromlo Forest Park	449	-	-	-	-
West Belconnen School - Access Road and Amenity Improvements	69	-	-	-	-
Rehabilitation of Majura Road Pavement	23	-	-	-	-
West Belconnen Landfill Sullage Pit Remediation	393	-	-	-	-
West Belconnen Landfill Borrow Pit	98	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

<b>Capital Injections cont.</b>	<b>2009-10 Est. Out. \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>FMA Section 16B Rollovers from 2008-09 cont.</b>					
Upgrade of Bunda Street Paving - Stage 1	145	-	-	-	-
Lake Ginninderra Foreshore Upgrade Stage 3	50	-	-	-	-
Establishment of New Nature Reserves	107	-	-	-	-
The Sanctuary at Tidbinbilla - Stage 2 and Birrigai Outdoor School Development	81	-	-	-	-
"Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	499	-	-	-	-
Lyneham Sports Precinct Development - Stage 1	26	-	-	-	-
Enclosed Oval within Crinigan Circle - Gungahlin	241	-	-	-	-
Throsby District Playing Fields and Netball Centre	193	-	-	-	-
Establishment of Regional Community Facilities and Neighbourhood Halls	29	-	-	-	-
Refurbishment of Albert Hall	92	-	-	-	-
Upgrade of Callam Offices	98	-	-	-	-
Arts Organisation Relocation	29	-	-	-	-
Convention and Exhibition Facilities - Finalisation Funding	14	-	-	-	-
Accessibility and Security Improvements to Canberra Connect Shopfronts	105	-	-	-	-
Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	908	-	-	-	-
Flemington Road Duplication	397	-	-	-	-
Improvement of Canberra Stadium Player Facilities	129	-	-	-	-
Stromlo Forest Park - Landscape and Amenity Planting	59	-	-	-	-
Stromlo Forest Park - Operations and Access Upgrade	177	-	-	-	-
Gungahlin Drive Extension - Stage 2 (Forward Design)	900	-	-	-	-
Cycling Infrastructure	902	-	-	-	-
Glebe Park Pavement Replacement	191	-	-	-	-
City and District Shopping Centres - Additional Bill Poster Silos	31	-	-	-	-
Demolition of 141 Canberra Avenue - Fyshwick	250	-	-	-	-
Tuggeranong Town Park Stage	10	-	-	-	-
Expansion of the Park Signage Program	100	-	-	-	-
Road Safety Message Signs	400	-	-	-	-
Footpath Improvements	87	-	-	-	-
Road Safety Measures and Rehabilitation	494	-	-	-	-
Stormwater Improvements	1,094	-	-	-	-
Sustainable Transport Initiatives	193	-	-	-	-
Neighbourhood Improvements	253	-	-	-	-
Urban Open Space	775	-	-	-	-
Libraries Upgrade	1	-	-	-	-
Public Transport Infrastructure	163	-	-	-	-
Property	372	-	-	-	-
ACT NoWaste	154	-	-	-	-
Heritage	231	-	-	-	-
Local Shopping Precincts Upgrades	158	-	-	-	-
City Centre Infrastructure Upgrades	213	-	-	-	-
Major Venues - Facilities Upgrade	62	-	-	-	-
Upgrade of Airports Roads - Stage 1	717	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

<b>Capital Injections cont.</b>	<b>2009-10 Est. Out. \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>FMA Section 16B Rollovers from 2008-09 cont.</b>					
Fyshwick Stormwater Augmentation	385	-	-	-	-
Cotter Road - Pavement and Road Verge Improvements	198	-	-	-	-
Knowles Place South - Road Upgrade	400	-	-	-	-
Acton - Temporary Car Park	200	-	-	-	-
Government Offices - Air-Conditioning Systems Upgrade and Chiller Replacement	512	-	-	-	-
Harrison - District Playing Fields	1,075	-	-	-	-
Lakeside Leisure Centre Refurbishment	316	-	-	-	-
Phillip Oval	431	-	-	-	-
ACT Motorsports Fund	25	-	-	-	-
Bonython West - Duplication of Athllon Drive/ Intersection Upgrades	357	-	-	-	-
Woden Town Centre - Wilbow and Easty Streets Infrastructure	151	-	-	-	-
Franklin - Extension of Wells Station Drive	300	-	-	-	-
Forde - Access Road and Trunk Sewer	1,195	-	-	-	-
Molonglo Corridor Tree Planting	340	-	-	-	-
Macgregor West - Parkwood Road Infrastructure	346	-	-	-	-
Crace - Road Intersections Infrastructure	107	-	-	-	-
Lake Ginninderra Foreshore - Stage 2 (Emu Inlet) Upgrade	550	-	-	-	-
Canberra City Central	386	-	-	-	-
Urban Landscape and Built Asset Improvements	645	-	-	-	-
Street and Park Trees Removal and Plantings	62	-	-	-	-
Shopping Centre Improvements	714	-	-	-	-
Parks and Reserves - Improvements to Playgrounds, Recreational Amenities and Tracks	177	-	-	-	-
Tidbinbilla Nature Reserve - Sheedy's Picnic Area, Trails and Car Park	12	-	-	-	-
Bunda Street Paving from Northbourne Avenue to Glebe Park	95	-	-	-	-
Roads and Bridges	54	-	-	-	-
Urban Open Space	302	-	-	-	-
Bus Interchange and Bus Stop Infrastructure	56	-	-	-	-
Drought Proofing Parks and Open Space	390	-	-	-	-
Lanyon Drive Upgrade (Monaro Highway to Sheppard Street)	260	-	-	-	-
Heritage Signage	7	-	-	-	-
Fire Trails Upgrade	1,012	-	-	-	-
Predator-Free Sanctuary - Mulligans Flat	157	-	-	-	-
ACTION - Bus Fleet Replacement	2,328	-	-	-	-
Portable Tourism Visitor Information Booth	74	-	-	-	-
Bike Racks and Free Bus Services for Cyclists	84	-	-	-	-
Radio Frequency Identification of Library Items	396	-	-	-	-
Safe and Efficient Road Network - Parking Signage	191	-	-	-	-
ACTION - Fleet Management System Replacement	83	-	-	-	-
Whole of Government Receipts and Payments System - Replacement	45	-	-	-	-
ACTION - New Ticketing System	632	-	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

Capital Injections cont.	2009-10 Est. Out. \$'000	2010-11 Budget \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>2010-11 Budget Policy Adjustments</b>					
Transport for Canberra - Walking and Cycling Infrastructure	-	1,000	-	-	-
Transport for Canberra - Street Lighting in the City	-	1,000	1,000	-	-
Transport for Canberra - City Path Lighting	-	500	1,000	-	-
Transport for Canberra - Parkes Way Widening	-	-	1,200	13,500	-
Transport for Canberra - Phillip and Majura Avenues Intersection Upgrade	-	100	900	-	-
Transport for Canberra - Cotter Road Improvements	-	150	560	6,440	-
Transport for Canberra - ACT Road Safety Strategy (Design)	-	250	250	-	-
Transport for Canberra - Major Bus Stops Program	-	150	800	800	-
Transport for Canberra - Installation of Bus Shelters	-	500	500	-	-
Transport for Canberra - Canberra Avenue Bus Priority Measures	-	200	300	3,850	3,850
Transport for Canberra - Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	-	250	4,000	-	-
Transport for Canberra - Flemington Road Bus Priority Study (Design)	-	100	650	-	-
Transport for Canberra - Park and Ride Facilities	-	900	1,200	1,000	1,000
Transport for Canberra - Bike and Ride Facilities	-	250	250	200	-
Transport for Canberra - Gungahlin Town Centre Major Bus Station	-	175	1,500	-	-
Transport for Canberra - Erindale Centre Major Bus Station	-	150	3,000	-	-
Transport for Canberra - Improvements to City Bus Services and Facilities	-	100	900	1,000	-
Transport for Canberra - Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	-	700	6,600	-	-
Transport for Canberra - Barry Drive and Clunies Ross Street Intersection Upgrade	-	100	4,000	2,900	-
Strategic Bushfire Management Plan Version 2	-	925	941	958	974
Extension of the Mugga Lane Resource Management Centre Landfill Cell	-	1,500	2,500	200	200
Belconnen Skate Park (Design)	-	200	-	-	-
Jerrabomberra Wetlands Infrastructure Improvements	-	274	397	1,670	-
Lake Ginninderra District Parks Playground and Picnic Facilities	-	300	-	-	-
Lake Ginninderra Community Path Lighting	-	1,000	-	-	-
Drakeford Drive Pedestrian Link for Kambah P-10 School (Design)	-	240	-	-	-
Majura and Sutton Roads - Upgrade	-	250	2,000	-	-
Naas Road - Gudgenby Bridge (Design)	-	200	-	-	-
Bridge Strengthening on Commercial Routes	-	1,000	-	-	-
Page and Fyshwick Stormwater Augmentation	-	1,000	2,000	-	-
Forde - Horse Park and Gundaroo Drives Intersection Upgrade	-	4,000	-	-	-
Watson - Stormwater Upgrade - Aspinall Street Block 2, Section 95	-	2,870	-	-	-
Fyshwick - Intersection Upgrades - Gladstone Street, Section 26	-	3,500	500	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

<b>Capital Injections cont.</b>	<b>2009-10 Est. Out. \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>2010-11 Budget Policy Adjustments cont.</b>					
Barton - Intersection Upgrades - Darling Street, Section 22	-	1,000	-	-	-
North Weston - Road Intersection Reconstruction	-	5,000	9,000	-	-
Coombs - Water Quality Control Ponds	-	7,000	10,000	-	-
Lawson - Ginninderra and Aikman Drives Intersection Upgrade	-	1,800	700	-	-
Sandford Street Extension to Federal Highway - Additional Funding	-	2,000	3,000	-	-
Molonglo - John Gorton Drive (North-South Arterial Road) - Additional Funding	-	11,000	-	-	-
City West Infrastructure Stage 3	-	1,900	-	-	-
City Action Plan Stage 1 - Edinburgh Avenue Improvements	-	200	2,300	-	-
Lyneham Precinct Redevelopment - Stage 3	-	2,100	-	2,100	-
Throsby Multisport Complex (Design)	-	500	-	-	-
Narrabundah Ball Park Facility Upgrade	-	1,050	-	-	-
Gungahlin Leisure Centre (Design)	-	1,460	-	-	-
Manuka Oval Facilities Upgrade	-	407	-	-	-
Gungahlin Wellbeing Precinct - Infrastructure Works	-	-	6,500	-	-
Transport for Canberra - Point to Point Cameras	-	350	500	500	-
Transport for Canberra - Variable Message Signs	-	800	800	800	-
ACTION - Bus Park Brake Control Devices	-	200	200	-	-
ACTION - Driver Seat Replacement Program	-	106	197	-	-
ACTION - Water Efficiency Improvements for Bus Wash Facilities	-	373	338	-	-
Canberra Stadium Video Replay Screen and Scoreboard	-	1,500	-	-	-
Transport for Canberra - Real Time Passenger Information System	-	500	6,000	6,000	-
New Gungahlin Library	-	200	-	-	-
<b>2010-11 Budget Technical Adjustments</b>					
Capital Upgrades Indexation	-	-	-	-	569
Reclassification of EPC Capital	(2,988)	-	-	-	-
Transfer - EPC - Direct Appropriation	-	(500)	(513)	(526)	(526)
Transfer - ACT Property Function to LAPS	(12,080)	(4,188)	(2,345)	(2,404)	(2,464)
Transfer - Government and Assembly Library to Legislative Assembly	(5)	(5)	(5)	(5)	(5)
Cessation of Capital Programs	-	-	-	-	(9,400)
Revised Funding Profile - North Weston Pond and Bridge	(11,479)	9,000	2,479	-	-
Revised Funding Profile - Kings Highway Upgrade	(8,101)	(2,800)	10,901	-	-
Revised Funding Profile - Roads to Recovery Program	18,100	400	(6,166)	(6,166)	(6,166)
Revised Funding Profile – Black Spot Program	2,955	(751)	(562)	(536)	(536)
Revised Funding Profile - Upgrade of Airport Roads	(15,000)	-	13,000	2,000	-
Revised Funding Profile - Gungahlin Enclosed Oval (Sports Complex)	(1,000)	(4,000)	-	5,000	-
Revised Funding Profile - Gungahlin Leisure Centre - Forward Design	(900)	900	-	-	-
Revised Funding Profile - Lyneham Precinct - Regional Tennis and Sports Centre - Stage 2	(2,500)	(2,000)	4,500	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

Capital Injections cont.	2009-10 Est. Out. \$'000	2010-11 Budget \$'000	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>2010-11 Budget Technical Adjustments cont.</b>					
Revised Funding Profile - Bonner - Western Distributor Road and Sewer Extension	500	(500)	-	-	-
Revised Funding Profile - Lawson South - Road Intersections	1,028	(1,028)	-	-	-
Revised Funding Profile - Upgrades - Traffic Lights (Incandescent Lamps)	103	-	-	-	-
Revised Funding Profile - Upgrades - Traffic Signals at Melrose/Hindmarsh Intersection	265	-	-	-	-
Revised Funding Profile - Upgrades - Bridge Safety Fencing	600	-	-	-	-
Revised Funding Profile - Upgrades - Cycle Lanes and Paths	325	-	-	-	-
Revised Funding Profile - Upgrades - Toilet Refurbishment	(416)	-	-	-	-
Revised Funding Profile - Upgrades - City Central Infrastructure Replacement	(513)	-	-	-	-
Revised Funding Profile - Upgrades - Lyons Local Shopping Centre	(600)	-	-	-	-
Revised Funding Profile - Upgrades - Mitchell - Design and Construction of Household Hazardous Waste Drop-Off Facility	50	-	-	-	-
Revised Funding Profile - Upgrades - Mitchell - Design and Construction of Reuse Facility and Shed	50	-	-	-	-
Revised Funding Profile - Upgrades – Mugga - Design and Construction of Non-Potable Water Reuse	143	-	-	-	-
Revised Funding Profile - Upgrades - Canberra Stadium - Improvements to Site Security Systems and Installation of Access Control System	13	-	-	-	-
Revised Funding Profile - Upgrades - Manuka Oval - Upgrade Security to Main Office Operations Facility and Function Area in Bradman Stand	30	-	-	-	-
Revised Funding Profile - Upgrade of Tharwa Drive - Stage 1	1,009	(1,009)	-	-	-
Revised Funding Profile - Upgrade of Airport Roads - Stage 2	2,000	(2,000)	-	-	-
Revised Funding Profile - North-South Arterial Road for Molonglo Suburbs	(10,491)	4,500	5,991	-	-
Revised Funding Profile - Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	3,538	(3,538)	-	-	-
Revised Funding Profile - Temporary Surface Car Park in Watson Street, Turner	(900)	900	-	-	-
Revised Funding Profile - Remediation of West Belconnen Land Fill Borrow Pit	(1,191)	691	500	-	-
Revised Funding Profile - Improvements to Griffith Oval	(50)	(950)	1,000	-	-
Revised Funding Profile - Harrison - Wells Station Drive Extension to Horse Park Drive	(3,000)	3,000	-	-	-
Revised Funding Profile - The Sanctuary at Tidbinbilla - Stage 2 and Birrigai Outdoor School Development	(1,730)	1,730	-	-	-
Revised Funding Profile - Gungahlin Drive Extension Stage 2	(2,747)	(10,000)	12,747	-	-
Revised Funding Profile - Forde Access Road and Trunk Sewer	(121)	121	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

<b>Capital Injections cont.</b>	<b>2009-10 Est. Out. \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>2010-11 Budget Technical Adjustments cont.</b>					
Revised Funding Profile - Casey - Clarrie Hermes Drive Extension to Barton Highway	(300)	(4,700)	5,000	-	-
Revised Funding Profile - Coombs and Wright Water Supply	(400)	400	-	-	-
Revised Funding Profile - Hume - Lanyon Drive - Stage 2	800	(800)	-	-	-
Revised Funding Profile - Gungahlin College Precinct - Offsite Works	(2,547)	2,547	-	-	-
Revised Funding Profile - Town and District Park Upgrades	(861)	(139)	-	(1,000)	2,000
Revised Funding Profile - Flemington Road Duplication	(1,393)	1,393	-	-	-
Revised Funding Profile - Upgrade of Bunda Street Paving	(1,419)	1,419	-	-	-
Revised Funding Profile - Motorsport Funding - Off Road Riding Area	(303)	303	-	-	-
Revised Funding Profile - Upgrades - Tree Replacement Program	(55)	55	-	-	-
Revised Funding Profile - Upgrades - City Centre Infrastructure	(51)	51	-	-	-
Revised Funding Profile - Upgrades - Lyons Local Shopping Centre	(36)	36	-	-	-
Revised Funding Profile - Upgrades - CCTV at Bus Interchanges	(150)	150	-	-	-
Revised Funding Profile - Lake Ginninderra Foreshore Stage 2 - Emu Inlet	(3,691)	677	2,000	1,014	-
Revised Funding Profile - Urban Landscape and Built Assets	(200)	200	-	-	-
Revised Funding Profile - City West Infrastructure Stage 2 - Childers Street	(395)	395	-	-	-
Revised Funding Profile - Glebe Park Pavement Replacement	(190)	190	-	-	-
Revised Funding Profile - Whole of Government Receipts and Payments System - Replacement	(815)	815	-	-	-
Revised Funding Profile - "Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	(6,507)	(1,493)	2,000	6,000	-
Revised Funding Profile - Harrison District Playing Fields	(400)	400	-	-	-
Revised Funding Profile - Lyneham Sports Precinct Development - Stage 1	(2,474)	2,474	-	-	-
Revised Funding Profile - Phillip Oval	(207)	207	-	-	-
Revised Funding Profile - West Belconnen Landfill Sullage Pit Remediation	(175)	175	-	-	-
Revised Funding Profile - Canberra CBD Upgrade Program	(100)	(2,300)	(800)	-	3,200
Revised Funding Profile - Predator-Free Sanctuary - Mulligans Flat	(167)	167	-	-	-
Revised Funding Profile - Upgrades - Parks and Reserves - Improvements to Playgrounds	(100)	100	-	-	-
Revised Funding Profile - Upgrades - Radio System Upgrade	(300)	300	-	-	-

## Changes to Appropriation cont.

### Changes to Appropriation – Departmental cont.

	2009-10	2010-11	2011-12	2012-13	2013-14
Capital Injections cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2010-11 Budget Technical Adjustments cont.</b>					
Revised Funding Profile - Upgrades - Shopping Centre Improvements	(79)	(1,521)	(1,500)	1,600	1,500
Revised Funding Profile - Upgrades - Urban Open Space	(92)	92	-	-	-
Revised Funding Profile - Forde Mulligans Flat Road Extensions and Water Quality Control Pond	(1,000)	(500)	1,500	-	-
Revised Funding Profile - Black Spot Program	555	(51)	4	31	31
Revised Funding Profile - Upgrades – Forward Design Projects - Suburban Centre Upgrades Program	(50)	-	-	-	-
Revised Funding Profile - ACTION Bus Replacement Program		8,257	(8,257)		
<b>2010-11 Budget</b>	<b>232,758</b>	<b>261,101</b>	<b>226,728</b>	<b>101,738</b>	<b>49,039</b>

## 2010-11 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2010-11 \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	Physical Completion Date
<b>New Capital Works</b>						
<i>Roads ACT and Road Transport</i>						
Transport for Canberra – Walking and Cycling Infrastructure	1,000	-	1,000	-	-	Jun 2011
Transport for Canberra – Parkes Way Widening	14,700	-	-	1,200	13,500	Jun 2013
Transport for Canberra – Phillip and Majura Avenues Intersection Upgrade	1,000	-	100	900	-	Apr 2012
Transport for Canberra – Cotter Road Improvements	7,150	-	150	560	6,440	May 2013
Transport for Canberra – Street Lighting in the City	2,000	-	1,000	1,000	-	May 2012
Transport for Canberra – City Path Lighting	1,500	-	500	1,000	-	Jun 2012
Transport for Canberra – Major Bus Stops Program	1,750	-	150	800	800	Jun 2013
Transport for Canberra – Installation of Bus Shelters	1,000	-	500	500	-	Jun 2012
Transport for Canberra – Canberra Avenue Bus Priority Measures <sup>1</sup>	8,200	-	200	300	3,850	Apr 2014
Transport for Canberra – Northbourne Avenue Bus Priority Measures and Dickson Major Bus Station	4,250	-	250	4,000	-	Jun 2012
Transport for Canberra – Park and Ride Facilities <sup>2</sup>	4,100	-	900	1,200	1,000	Jun 2014
Transport for Canberra – Improvements to City Bus Services and Facilities	2,000	-	100	900	1,000	Mar 2013
Transport for Canberra – Gungahlin Town Centre Major Bus Station	1,675	-	175	1,500	-	Jun 2012
Transport for Canberra – Erindale Centre Major Bus Station	3,150	-	150	3,000	-	Jun 2012
Transport for Canberra – Bike and Ride Facilities	700	-	250	250	200	Jun 2013
Transport for Canberra – Belconnen to City Transitway Stage 1 (Barry Drive and College Street Sectors)	7,300	-	700	6,600	-	Jun 2012
Transport for Canberra – Barry Drive and Clunies Ross Street Intersection Upgrade	7,000	-	100	4,000	2,900	Jun 2013
City Action Plan Stage 1 – Edinburgh Avenue Improvements	2,500	-	200	2,300	-	Jun 2012
Bridge Strengthening on Commercial Routes	1,000	-	1,000	-	-	Jun 2011
Majura and Sutton Road Pavement Rehabilitation	2,250	-	250	2,000	-	Jun 2012
Page and Fyshwick Stormwater Augmentation	3,000	-	1,000	2,000	-	Jun 2012
City West Infrastructure Stage 3	1,900	-	1,900	-	-	Jun 2011
Transport for Canberra – Flemington Road Bus Priority Study (Design)	750	-	100	650	-	Apr 2012
Transport for Canberra – ACT Road Safety Strategy (Design)	500	-	250	250	-	Jun 2012
Naas Road – Gudgenby Bridge (Design)	200	-	200	-	-	Jun 2011
Drakeford Drive Pedestrian Link for Kambah P-10 School (Design)	240	-	240	-	-	Jun 2011
Transport for Canberra – Belconnen to City Bus Transitway Alignment (Feasibility)	200	-	200	-	-	Jun 2011

## 2010-11 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2010-11 \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	Physical Completion Date
<b>New Capital Works cont.</b>						
Transport for Canberra – Barton Major Bus Station (Feasibility)	100	-	100	-	-	Jun 2011
Ashley Drive Upgrade (Feasibility)	150	-	150	-	-	Jun 2011
<i><u>Parks, Conservation and Land</u></i>						
Lake Ginninderra District Park Playground and Picnic Facilities	300	-	300	-	-	Jun 2011
Lake Ginninderra Community Path Lighting	1,000	-	1,000	-	-	Jun 2011
Strategic Bushfire Management Plan Version 2 <sup>3</sup>	3,798	-	925	941	958	Jun 2020
Belconnen Skate Park (Design)	200	-	200	-	-	Jun 2011
Jerrabomberra Wetlands Infrastructure Improvements	2,341	-	274	397	1,670	Jun 2013
<i><u>ACT NoWaste</u></i>						
Extension of the Mugga Lane Resource Management Centre Landfill Cell <sup>4</sup>	4,400	-	1,500	2,500	200	Jun 2015
Mugga Lane Resource Management Centre – Future Options (Feasibility)	1,750	-	250	750	750	May 2013
<i><u>Canberra Connect</u></i>						
Gungahlin Canberra Connect Shopfront (Feasibility)	100	-	100	-	-	Jan 2011
<i><u>ACTION</u></i>						
ACTION – Depot Upgrades (Feasibility)	151	-	151	-	-	Feb 2011
<i><u>Land Release Program</u></i>						
North Weston – Road Intersection Reconstruction	14,000	-	5,000	9,000	-	Jun 2012
Coombs – Water Quality Control Ponds	17,000	-	7,000	10,000	-	Jun 2012
Lawson – Ginninderra and Aikman Drives – Intersection Upgrade	2,500	-	1,800	700	-	Jun 2012
Fyshwick – Intersection Upgrades – Gladstone Street, Section 26	4,000	-	3,500	500	-	Jun 2012
Barton – Intersection Upgrades – Darling Street, Section 22	1,000	-	1,000	-	-	Jun 2011
Forde – Horse Park and Gundaroo Drives Intersection Upgrade	4,000	-	4,000	-	-	Jun 2011
Watson – Stormwater Upgrade – Aspinall Street Block 2, Section 95	2,870	-	2,870	-	-	Jun 2011
<i><u>Sport and Recreation</u></i>						
Gungahlin Leisure Centre (Design)	1,460	-	1,460	-	-	Jun 2011
Lyneham Precinct Redevelopment Stage 3	4,200	-	2,100	-	2,100	Jun 2013
Throsby Multisport Complex (Design)	500	-	500	-	-	Jun 2011
Manuka Oval Facilities Upgrades	407	-	407	-	-	Jun 2011
Narrabundah Ball Park Facility Upgrade	1,050	-	1,050	-	-	Oct 2010
Gungahlin Wellbeing Precinct – Infrastructure Works	6,500	-	-	6,500	-	Jun 2012
<b>Total New Capital Works</b>	<b>154,792</b>	<b>-</b>	<b>47,202</b>	<b>66,198</b>	<b>35,368</b>	

## 2010-11 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2010-11 \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	Physical Completion Date
<b>Capital Upgrades</b>						
Road Safety Measures and Rehabilitation	3,410	-	3,410			
Water Resources/Stormwater Improvements	4,116	-	4,116			
Sustainable Transport Initiatives	379	-	379			
Neighbourhood Improvements	1,312	-	1,312			
Residential Street Improvements	159	-	159			
Open Space Improvements	2,744	-	2,744			
Heritage	980	-	980			
Sports Facilities	2,599	-	2,599			
Canberra Connect	75	-	75			
City Centre Infrastructure Upgrades	200	-	200			
Public Transport Infrastructure	379	-	379			
ACT NoWaste	649	-	649			
ACTION	791	-	791			
Major Venues – Facilities Upgrades	1,050	-	1,050			
<b>Total Capital Upgrades</b>	<b>18,843</b>	<b>-</b>	<b>18,843</b>			
<b>Total New Works</b>	<b>173,635</b>	<b>-</b>	<b>66,045</b>	<b>66,198</b>	<b>35,368</b>	
<b>Works in Progress</b>						
<u>Roads ACT</u>						
Cycling, Signage, Footpaths	9,200	2,900	2,100	2,100	2,100	Jun 2013
Gungahlin College Precinct – Offsite Works	8,530	2,733	5,797	-	-	Jun 2011
Hume – Lanyon Drive Upgrade – Stage 2 <sup>5</sup>	11,000	7,800	3,200	-	-	Jun 2011
Kings Highway Upgrade <sup>5</sup>	20,000	2,099	7,000	10,901	-	Nov 2011
Flemington Road Bus Lanes <sup>5</sup>	2,000	1,600	400	-	-	Dec 2010
Upgrade of Airport Roads <sup>5</sup>	30,000	5,000	10,000	13,000	2,000	Jun 2013
Upgrade of Airport Roads – Stage 2	16,000	16,000	-	-	-	Mar 2010
Upgrade of Tharwa Drive – Stage 1	11,000	9,009	1,991	-	-	Dec 2010
North-South Arterial Road for Molonglo Suburbs	34,500	2,509	26,000	5,991	-	Jun 2012
North Weston Pond and Bridge	20,000	2,521	15,000	2,479	-	Jun 2012
Flemington Road Duplication	20,000	18,607	1,393	-	-	Aug 2010
Belconnen Town Centre – Cohen Street Extension and Replacement of Bus Interchange	23,500	17,538	5,962	-	-	Nov 2010
Restoration of Tharwa Bridge	14,700	10,000	3,000	1,700	-	Sep 2011
Gungahlin Drive Extension – Stage 2	85,500	22,753	20,000	42,747	-	Jun 2012
<u>Road Transport</u>						
Temporary Surface Car Park – Southern Loop Commonwealth Avenue	900	-	900	-	-	Apr 2011
<u>Parks, Conservation and Land</u>						
Canberra CBD Upgrade Program <sup>6</sup>	12,000	500	1,500	3,000	3,800	Jun 2013
Care for Nature Reserves	950	200	375	375	-	Jun 2012
Shopping Centre Upgrade Program – Red Hill and Lyons <sup>7</sup>	8,000	0	1,400	1,500	3,600	Jun 2014
Town and District Park Upgrades <sup>8</sup>	6,000	639	1,361	1,500	500	Jun 2014
Predator-Free Sanctuary – Mulligans Flat	1,350	1,183	167	-	-	Nov 2010

## 2010-11 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2010-11 \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	Physical Completion Date
<b>Works in Progress cont.</b>						
Lake Ginninderra Foreshore Stage 2 (Emu Inlet Upgrade)	5,850	759	2,077	2,000	1,014	Jun 2013
Establishment of New Nature Reserves	948	677	271	-	-	Jun 2011
The Sanctuary at Tidbinbilla – Stage 2 and Birrigai Outdoor School Development	2,200	470	1,730	-	-	Jun 2011
Upgrade of Bunda Street Paving	3,650	2,231	1,419	-	-	Nov 2010
Glebe Park Pavement Replacement	1,600	1,410	190	-	-	Nov 2010
<u>Sports and Recreation</u>						
Grant for Development of a New Basketball Centre and Player Amenities	3,000	-	500	2,500	-	Jun 2012
Gungahlin Enclosed Oval (Sports Complex)	6,000	-	1,000	-	5,000	Jun 2013
Gungahlin Leisure Centre	1,000	100	900	-	-	Jun 2011
Improvements to Griffith Oval	1,050	-	50	1,000	-	Jun 2012
Lyneham Sports Precinct Development – Stage 1	8,600	2,626	5,974	-	-	Jun 2011
Lyneham Precinct – Regional Tennis and Sports Centre – Stage 2	8,500	250	3,750	4,500	-	Jun 2012
"Where Will We Play" Outdoor Facilities Water Reduction Strategies	16,000	1,493	3,507	5,000	6,000	Jun 2013
Harrison – District Playing Fields	5,250	4,850	400	-	-	Sep 2010
Phillip Oval	3,400	3,193	207	-	-	Dec 2010
<u>ACT NoWaste</u>						
Remediation of West Belconnen Land Fill Borrow Pit	2,783	166	1,395	1,222	-	Dec 2011
West Belconnen Landfill Sullage Pit Remediation	800	385	315	100	-	Jun 2012
New Landfill for the ACT	850	523	327	-	-	Feb 2011
<u>Land Release Program</u>						
Coombs and Wright – Water Supply	2,000	1,600	400	-	-	Aug 2010
Forde – Mulligans Flat Road Extensions and Water Quality Control Pond	13,500	2,500	6,000	5,000	-	Jun 2012
Bonner – Western Distributor Road and Sewer	11,000	4,000	3,500	3,500	-	Jun 2012
Harrison – Wells Station Drive Extension to Horse Park Drive	7,000	-	7,000	-	-	Jun 2011
Lawson South – Road Intersections	7,000	2,028	4,972	-	-	Dec 2010
Mitchell – Sandford Street Extension to the Federal Highway	14,000	500	7,000	6,500	-	Jun 2012
Casey – Clarrie Hermes Drive Extension to the Barton Highway	21,000	200	8,300	12,500	-	Jun 2012
City West Infrastructure Stage 2 – Childers Street Precinct	3,000	2,605	395	-	-	Jun 2010
Forde – Access Road and Trunk Sewer	1,700	1,579	121	-	-	Mar 2010
<u>Territory Venue and Events</u>						
Motorsport Funding	500	197	303	-	-	Jun 2011
Motorsport Funding – Investment Fund	1,500	-	500	500	500	Jun 2013
Stromlo Forest Park – Landscape and Amenity Planning	230	210	20	-	-	Dec 2010

## 2010-11 Capital Works Program cont.

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2010-11 \$'000	2010-11 Financing \$'000	2011-12 Financing \$'000	2012-13 Financing \$'000	Physical Completion Date
<b>Works in Progress cont.</b>						
<i>Prior Year Capital Upgrades and Improvement Programs</i>						
Tree Replacement Program – Locations in the Inner North and Inner South Regions	150	95	55	-	-	Nov 2010
City Central Infrastructure Replacement, including Paving, Lighting and Street Furniture	1,000	949	51	-	-	Nov 2010
Construction Projects – Upgrade of Lyons Local Shopping Centre	900	864	36	-	-	Dec 2010
CCTV at Bus Interchanges – Continue Upgrade and Implementation Program	850	700	150	-	-	Dec 2010
Radio System Upgrade	300	0	300	-	-	Feb 2011
Urban Open Space – Upgrades	1,557	1,465	92	-	-	Dec 2010
Urban Landscape and Built Asset Improvements	2,115	1,915	200	-	-	Dec 2010
Shopping Centre Improvements	3,250	3,171	79	-	-	Nov 2010
Parks and Reserves – Improvements to Playgrounds, Recreational Amenities and Tracks	2,450	2,350	100	-	-	Dec 2010
<b>Total Works in Progress</b>	<b>501,613</b>	<b>169,652</b>	<b>171,132</b>	<b>129,615</b>	<b>24,514</b>	
<b>Total Departmental Capital Works</b>	<b>675,248</b>	<b>169,652</b>	<b>237,177</b>	<b>195,813</b>	<b>59,882</b>	

### Notes:

1. An additional \$3.850 million has been forecast for 2013-14.
2. An additional \$1 million has been forecast for 2013-14.
3. An additional \$0.974 million has been forecast for 2013-14.
4. An additional \$0.2 million has been forecast for 2013-14.
5. These projects are either fully or partially funded by the Commonwealth.
6. An additional \$3.2 million has been forecast for 2013-14.
7. An additional \$1.5 million has been forecast for 2013-14.
8. An additional \$2 million has been forecast for 2013-14.

**Department of Territory and Municipal Services**  
**Operating Statement**

<b>2009-10 Budget \$'000</b>		<b>2009-10 Est.Outcome \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>Var %</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>Income</b>							
<b>Revenue</b>							
312,574	Government Payment for Outputs	297,134	306,193	3	304,116	302,763	302,425
2,367	Taxes Fees and Fines	3,610	3,650	1	3,690	3,828	3,932
29,010	User Charges - Non ACT Government	26,596	18,991	-29	20,303	21,130	22,032
71,120	User Charges - ACT Government	34,603	8,682	-75	9,759	13,062	16,475
126	Interest	64	55	-14	53	50	50
1,092	Other Revenue	4,559	817	-82	809	880	918
1,566	Resources Received Free of Charge	1,566	1,605	2	1,663	1,705	1,748
<b>417,855</b>	<b>Total Revenue</b>	<b>368,132</b>	<b>339,993</b>	<b>-8</b>	<b>340,393</b>	<b>343,418</b>	<b>347,580</b>
<b>Gains</b>							
46,832	Other Gains	44,678	78,060	75	63,071	106,764	107,815
<b>46,832</b>	<b>Total Gains</b>	<b>44,678</b>	<b>78,060</b>	<b>75</b>	<b>63,071</b>	<b>106,764</b>	<b>107,815</b>
<b>464,687</b>	<b>Total Income</b>	<b>412,810</b>	<b>418,053</b>	<b>1</b>	<b>403,464</b>	<b>450,182</b>	<b>455,395</b>
<b>Expenses</b>							
88,541	Employee Expenses	83,062	80,939	-3	83,465	85,701	86,676
12,764	Superannuation Expenses	12,743	12,939	2	12,551	12,199	11,864
224,252	Supplies and Services	188,893	164,681	-13	165,932	168,483	171,659
104,339	Depreciation and Amortisation	130,462	129,725	-1	141,470	152,382	154,915
1,426	Borrowing Costs	1,250	1,464	17	1,415	1,358	1,285
2,620	Cost of Goods Sold	3,578	2,684	-25	2,822	2,927	3,000
79,422	Grants and Purchased Services	75,064	82,350	10	78,749	76,849	77,168
858	Other Expenses	11,372	1,325	-88	1,028	1,089	1,111
<b>514,222</b>	<b>Total Ordinary Expenses</b>	<b>506,424</b>	<b>476,107</b>	<b>-6</b>	<b>487,432</b>	<b>500,988</b>	<b>507,678</b>
<b>-49,535</b>	<b>Operating Result</b>	<b>-93,614</b>	<b>-58,054</b>	<b>38</b>	<b>-83,968</b>	<b>-50,806</b>	<b>-52,283</b>
-575	Inc/Dec in Asset Revaluation Reserve Surpluses	-4	0	100	0	0	0
<b>-575</b>	<b>Total Other Comprehensive Income</b>	<b>-4</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-50,110</b>	<b>Total Comprehensive Income</b>	<b>-93,618</b>	<b>-58,054</b>	<b>38</b>	<b>-83,968</b>	<b>-50,806</b>	<b>-52,283</b>

**Department of Territory and Municipal Services**  
**Balance Sheet**

Budget as at 30/6/10 \$'000		Est.Outcome as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Var %	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000
<b>Current Assets</b>							
27,649	Cash and Cash Equivalents	24,228	24,868	3	24,479	21,013	17,472
24,730	Receivables	16,065	12,477	-22	7,364	2,968	3,921
3,972	Inventories	3,925	4,061	3	4,212	4,363	4,514
0	Capital Work in Progress	104	99	-5	94	89	84
2,349	Other	1,111	107	-90	106	105	104
<b>58,700</b>	<b>Total Current Assets</b>	<b>45,433</b>	<b>41,612</b>	<b>-8</b>	<b>36,255</b>	<b>28,538</b>	<b>26,095</b>
<b>Non Current Assets</b>							
9,041	Receivables	3,515	0	100	0	0	0
5,683,522	Property, Plant and Equipment	7,435,281	7,460,524	..	7,629,412	7,874,612	7,962,922
70,761	Investment Property	0	0	-	0	0	0
2,474	Intangibles	2,126	4,302	102	2,666	2,670	2,674
239,986	Capital Works in Progress	246,734	404,208	64	374,431	164,737	57,589
30,414	Other	28,952	28,952	-	28,952	28,952	28,952
<b>6,036,198</b>	<b>Total Non Current Assets</b>	<b>7,716,608</b>	<b>7,897,986</b>	<b>2</b>	<b>8,035,461</b>	<b>8,070,971</b>	<b>8,052,137</b>
<b>6,094,898</b>	<b>TOTAL ASSETS</b>	<b>7,762,041</b>	<b>7,939,598</b>	<b>2</b>	<b>8,071,716</b>	<b>8,099,509</b>	<b>8,078,232</b>
<b>Current Liabilities</b>							
30,388	Payables	30,745	32,707	6	33,134	33,561	31,483
7,055	Interest Bearing Liabilities	652	704	8	756	398	40
1,711	Finance Leases	1,349	1,137	-16	971	647	325
24,159	Employee Benefits	24,819	25,500	3	25,947	26,383	26,818
208	Other Provisions	0	0	-	0	0	0
14,237	Other	7,181	20,094	180	20,191	21,005	21,100
<b>77,758</b>	<b>Total Current Liabilities</b>	<b>64,746</b>	<b>80,142</b>	<b>24</b>	<b>80,999</b>	<b>81,994</b>	<b>79,766</b>
<b>Non Current Liabilities</b>							
0	Payables	191	191	-	191	191	191
5,317	Interest Bearing Liabilities	1,869	1,164	-38	401	0	0
3,536	Finance Leases	2,321	2,416	4	2,225	1,918	1,534
2,002	Employee Benefits	2,334	3,081	32	3,857	4,633	5,409
33,469	Other Provisions	30,289	30,289	-	30,289	30,289	30,289
1,037	Other	1,348	2,058	53	2,748	321	0
<b>45,361</b>	<b>Total Non Current Liabilities</b>	<b>38,352</b>	<b>39,199</b>	<b>2</b>	<b>39,711</b>	<b>37,352</b>	<b>37,423</b>
<b>123,119</b>	<b>TOTAL LIABILITIES</b>	<b>103,098</b>	<b>119,341</b>	<b>16</b>	<b>120,710</b>	<b>119,346</b>	<b>117,189</b>
<b>5,971,779</b>	<b>NET ASSETS</b>	<b>7,658,943</b>	<b>7,820,257</b>	<b>2</b>	<b>7,951,006</b>	<b>7,980,163</b>	<b>7,961,043</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
4,418,660	Accumulated Funds	5,193,172	5,354,486	3	5,485,235	5,514,392	5,495,272
1,553,119	Reserves	2,465,771	2,465,771	-	2,465,771	2,465,771	2,465,771
<b>5,971,779</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>7,658,943</b>	<b>7,820,257</b>	<b>2</b>	<b>7,951,006</b>	<b>7,980,163</b>	<b>7,961,043</b>

**Department of Territory and Municipal Services**  
**Cash Flow Statement**

<b>2009-10 Budget \$'000</b>		<b>2009-10 Est.Outcome \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>Var %</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
243,775	Cash from Government for Outputs	227,920	236,071	4	233,885	232,227	231,984
68,799	Cash from Government - CSO Payments	69,214	70,122	1	70,231	70,536	70,441
2,367	Taxes, Fees and Fines	3,610	3,650	1	3,690	3,828	3,932
104,925	User Charges	65,686	33,609	-49	36,047	40,188	44,541
305	Interest Received	56	50	-11	50	50	50
40,100	Other Revenue	43,471	40,057	-8	40,089	40,143	40,143
<b>460,271</b>	<b>Operating Receipts</b>	<b>409,957</b>	<b>383,559</b>	<b>-6</b>	<b>383,992</b>	<b>386,972</b>	<b>391,091</b>
<b>Payments</b>							
83,216	Related to Employees	78,025	75,464	-3	78,144	80,393	79,771
12,777	Related to Superannuation	12,743	12,940	2	12,551	12,199	11,864
229,156	Related to Supplies and Services	195,729	168,751	-14	171,511	177,489	182,221
1,346	Borrowing Costs	0	0	-	0	0	0
76,904	Grants and Purchased Services	72,527	79,739	10	76,139	74,239	74,558
36,344	Other	37,837	36,529	-3	36,444	36,615	36,706
<b>439,743</b>	<b>Operating Payments</b>	<b>396,861</b>	<b>373,423</b>	<b>-6</b>	<b>374,789</b>	<b>380,935</b>	<b>385,120</b>
<b>20,528</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>13,096</b>	<b>10,136</b>	<b>-23</b>	<b>9,203</b>	<b>6,037</b>	<b>5,971</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Receipts</b>							
0	Proceeds from Sale of Property, Plant & Equipment	73	0	-100	0	0	0
<b>0</b>	<b>Investing Receipts</b>	<b>73</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Payments</b>							
251,989	Purchase of Property, Plant and Equipment and Capital Works	206,182	240,930	17	220,946	88,044	41,371
77	Purchase of Land and Intangibles	77	77	-	77	77	77
25,863	Capital Payments to Government Agencies	30,962	25,920	-16	11,512	19,431	13,412
<b>277,929</b>	<b>Investing Payments</b>	<b>237,221</b>	<b>266,927</b>	<b>13</b>	<b>232,535</b>	<b>107,552</b>	<b>54,860</b>
<b>-277,929</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>-237,148</b>	<b>-266,927</b>	<b>13</b>	<b>-232,535</b>	<b>-107,552</b>	<b>-54,860</b>

**Department of Territory and Municipal Services**  
**Cash Flow Statement cont.**

<b>2009-10 Budget \$'000</b>		<b>2009-10 Est.Outcome \$'000</b>	<b>2010-11 Budget \$'000</b>	<b>Var %</b>	<b>2011-12 Estimate \$'000</b>	<b>2012-13 Estimate \$'000</b>	<b>2013-14 Estimate \$'000</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
273,752	Capital Injection from Government	232,758	261,101	12	226,728	101,738	49,039
180	Borrowings Received	0	0	-	0	0	0
2,747	Receipt of Transferred Cash Balances	0	0	-	0	0	0
<b>276,679</b>	<b>Financing Receipts</b>	<b>232,758</b>	<b>261,101</b>	<b>12</b>	<b>226,728</b>	<b>101,738</b>	<b>49,039</b>
<b>Payments</b>							
3,665	Dividends to Government	1,832	0	-100	0	0	0
5,728	Repayment of Advance	2,759	0	-100	0	0	0
1,017	Repayment of Borrowings	1,237	1,264	2	1,264	1,264	1,191
1,819	Repayment of Finance Lease	3,259	2,406	-26	2,521	2,425	2,500
0	Payments of Transferred Cash Balances	4,481	0	-100	0	0	0
<b>12,229</b>	<b>Financing Payments</b>	<b>13,568</b>	<b>3,670</b>	<b>-73</b>	<b>3,785</b>	<b>3,689</b>	<b>3,691</b>
<b>264,450</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>219,190</b>	<b>257,431</b>	<b>17</b>	<b>222,943</b>	<b>98,049</b>	<b>45,348</b>
<b>7,049</b>	<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>-4,862</b>	<b>640</b>	<b>113</b>	<b>-389</b>	<b>-3,466</b>	<b>-3,541</b>
<b>20,600</b>	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>29,090</b>	<b>24,228</b>	<b>-17</b>	<b>24,868</b>	<b>24,479</b>	<b>21,013</b>
<b>27,649</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>24,228</b>	<b>24,868</b>	<b>3</b>	<b>24,479</b>	<b>21,013</b>	<b>17,472</b>

**Department of Territory and Municipal Services**  
**Statement of Changes in Equity**

Budget as at 30/6/10 \$'000		Est.Outcome as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Var %	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000
	<b>Opening Equity</b>						
4,202,009	Opening Accumulated Funds	5,397,271	5,193,172	-4	5,354,486	5,485,235	5,514,392
1,544,598	Opening Asset Revaluation Reserve	2,588,240	2,465,771	-5	2,465,771	2,465,771	2,465,771
<b>5,746,607</b>	<b>Balance at the Start of the Reporting Period</b>	<b>7,985,511</b>	<b>7,658,943</b>	<b>-4</b>	<b>7,820,257</b>	<b>7,951,006</b>	<b>7,980,163</b>
	<b>Comprehensive Income</b>						
-49,535	Operating Result for the Period	-93,614	-58,054	38	-83,968	-50,806	-52,283
-575	Increase/(Decrease) in Asset Revaluation Reserve Surpluses	-4	0	100	0	0	0
<b>-50,110</b>	<b>Total Comprehensive Income</b>	<b>-93,618</b>	<b>-58,054</b>	<b>38</b>	<b>-83,968</b>	<b>-50,806</b>	<b>-52,283</b>
-9,096	Transfer to/from Accumulated Funds	122,465	0	-100	0	0	0
9,096	Movement in Asset Revaluation Reserves	-122,465	0	-100	0	0	0
<b>0</b>	<b>Total Movement in Reserves</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Transactions Involving Owners Affecting Accumulated Funds</b>						
247,889	Capital Injections	201,796	235,181	17	215,216	82,307	35,627
31,058	Increase/(Decrease) in Net Assets due to Admin Restructure	-432,914	-15,813	96	-499	-2,344	-2,464
-3,665	Dividend Approved	-1,832	0	100	0	0	0
<b>275,282</b>	<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>	<b>-232,950</b>	<b>219,368</b>	<b>194</b>	<b>214,717</b>	<b>79,963</b>	<b>33,163</b>
	<b>Closing Equity</b>						
4,418,660	Closing Accumulated Funds	5,193,172	5,354,486	3	5,485,235	5,514,392	5,495,272
1,553,119	Closing Asset Revaluation Reserve	2,465,771	2,465,771	-	2,465,771	2,465,771	2,465,771
<b>5,971,779</b>	<b>Balance at the End of the Reporting Period</b>	<b>7,658,943</b>	<b>7,820,257</b>	<b>2</b>	<b>7,951,006</b>	<b>7,980,163</b>	<b>7,961,043</b>

## Notes to Budget Statements

Significant variations are as follows:

### *Operating Statement*

- government payment for outputs
  - the decrease of \$15.440 million in the 2009-10 estimated outcome from the original budget is mainly due to the transfer of functions relating to Tourism and ACT Property as part of the *Administrative Arrangements 2009* (No 3) (AA) (\$10.841 million), the details of which are contained in the Appropriation Table, the transfer of the Government and Assembly Library functions to the Legislative Assembly Secretariat (LAS) (\$0.499 million), the transfer of funding for Exhibition Park Corporation (EPC), to TAMS Territorial in 2009-10 and the rollover of funding for expenditure initiatives from 2009-10 to 2010-11. These transfers have been partially offset by the rollover of funding from 2008-09 to 2009-10 (\$0.765 million); and
  - the increase of \$9.059 million in the 2010-11 Budget from the 2009-10 estimated outcome is mainly due to funding for new initiatives (\$18.027 million), funding for wage indexation parameters and the rollover of funding from 2009-10 to 2010-11, partially offset by the transfer of 2010-11 funding for functions transferred as part of the AA.
- taxes, fees and fines: the increase of \$1.243 million in the 2009-10 estimated outcome from the original budget includes an increase in domestic tip fee receipts and other regulatory activities.
- user charges — non ACT Government:
  - the decrease of \$2.414 million in the 2009-10 estimated outcome from the original budget relates to the transfers of Tourism, ACT Property and EPC; and
  - the decrease of \$7.605 million in the 2010-11 Budget from the 2009-10 estimated outcome reflects a reduction in user charges expected to be collected by TAMS as the result of functions transferred.
- user charges — ACT Government: the decrease of \$36.517 million in the 2009-10 estimated outcome from the original budget and the decrease of \$25.921 million in the 2010-11 Budget from the 2009-10 estimated outcome relates to the transfer of ACT Property.
- other revenue:
  - the increase of \$3.467 million in the 2009-10 estimated outcome from the original budget relates to the additional Commonwealth grant funding, reimbursement of insurance claims relating to property damage (\$0.5 million) and other miscellaneous receipts; and
  - the decrease of \$3.742 million in the 2010-11 Budget from the 2009-10 estimated outcome is the result of the one-off impacts of the above increases for 2009-10 not re-occurring in 2010-11.

- other gains:
  - the decrease of \$2.154 million in the 2009-10 estimated outcome from the original budget is due to reduced infrastructure transfers from the Land Development Agency (LDA); and
  - the increase of \$33.382 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to increased infrastructure assets transferred from the LDA, including the recognition of land under roads transferred to TAMS as part of the development of new estates.
- employee expenses:
  - the decrease of \$5.479 million in the 2009-10 estimated outcome from the original budget is mainly due to the transfer of functions related to ACT Property, Tourism, EPC and the Government and Assembly Library; and
  - the decrease of \$2.123 million in the 2010-11 Budget from the 2009-10 estimated outcome is mainly due to the full year impact of the transfer of ACT Property, Tourism, and the Government and Assembly Library (\$4.666 million), partially offset by funding for new initiatives (\$1.3 million) and revised wage parameters (\$1.2 million).
- supplies and services:
  - the decrease of \$35.359 million in the 2009-10 estimated outcome from the original budget is primarily due to the transfer of supplier costs relating to ACT Property (\$27.5 million), Tourism (\$5.7 million) and EPC (\$1.6 million); and
  - the decrease of \$24.212 million in the 2010-11 Budget from the 2009-10 estimated outcome is the result of the full year impact of functions transferred under the AA (\$27.1 million), savings achieved as a result of the efficiency dividend (\$2.7 million) and the return of the Urban Forest Renewal initiative funding (\$3.6 million), partially offset by funding for new initiatives (\$11.095 million) and recurrent funding associated with capital initiatives (\$1.842 million).
- depreciation and amortisation: the increase of \$26.123 million in the estimated outcome from the original budget is mainly due to the revaluation of infrastructure assets during 2008-09. This revaluation resulted in a net increase of \$1.1 billion to the value of infrastructure assets on the balance sheet as at 30 June 2009.
- borrowing costs:
  - the decrease of \$0.176 million in the 2009-10 estimated outcome from the original budget is primarily the result of the transfer of functions under the AA; partially offset by revised estimates for finance lease charges to reflect current lease arrangements; and
  - the increase of \$0.214 million in the 2010-11 Budget from the 2009-10 estimated outcome reflects the Department's current lease arrangements.
- cost of goods sold: the increase of \$0.958 million in the 2009-10 estimated outcome from the original budget and the decrease of \$0.894 million in the 2010-11 Budget from the 2009-10 estimated outcome reflect an increase in trading activity in 2009-10, which is expected to return to normal levels in 2010-11.

- grants and purchased services:
  - the decrease of \$4.358 million in the 2009-10 estimated outcome from the original budget is the result of the rollover of funding associated with the Lyneham Precinct and new Basketball Stadium (\$3.750 million) and the transfer of Tourism (\$1 million); partially offset by an increase in payments to ACTION for the increased cost of insurance (\$0.575 million); and
  - the increase of \$7.286 million in the 2010-11 Budget from the 2009-10 estimated outcome relates to the rollover of funding from 2009-10 to 2010-11 with respect to the Lyneham Precinct and new Basketball Stadium (\$3.750 million) and expenses associated with other new initiatives (\$3.4 million).
- other expenses: the increase of \$10.514 million in the 2009-10 estimated outcome from the original budget and the decrease of \$10.047 million in the 2010-11 Budget from the 2009-10 estimated outcome is mainly due to the one-off transfer of former school sites in Rivett and Weston to the Department of Disability, Housing and Community Services (DHCS) (\$6.802 million), the write-off of capital works in progress expenditure (\$2.3 million) and other miscellaneous costs (\$0.9 million) in 2009-10.

### *Balance Sheet*

Variations in the 2009-10 estimated from the original budget have mainly resulted from the flow-on effects of the 2008-09 audited outcome. Other significant variations are as follows:

- cash and cash equivalents: the decrease of \$3.421 million in the 2009-10 estimated outcome from the original budget is due to a higher opening cash balance at the end of 2008-09 than previously budgeted, due to the receipt of revenue in advance for Commonwealth funded initiatives; partially offset by the transfer of cash balances associated with ACT Property (\$6.902 million), Tourism (\$0.887 million) and EPC (\$0.217 million).
- current and non current receivables:
  - the decrease of \$14.191 million in the 2009-10 estimated outcome from the original budget is due to the transfer of debtor balances associated with ACT Property (\$8.296 million), and the flow-on effects of the 2008-09 audited financial results; and
  - the decrease of \$7.103 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to a reduction of insurance related funding paid by the ACT Insurance Authority.
- property, plant and equipment:
  - the increase of \$1.751 billion in the 2009-10 estimated outcome from the original budget is mainly due to asset revaluations (\$1.109 billion) and the first time recognition of land under roads (\$1 billion) following the 2008-09 audit, partially offset by the transfer of assets relating to ACT Property (\$300.5 million), Tourism (\$5.580 million) and EPC (\$24.515 million); and
  - the increase of \$25.243 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to the receipt of infrastructure assets from land development including land under roads (\$34 million), transfer from works in progress (\$120 million), less the impact of depreciation (\$129.7 million).

- investment property: the decrease of \$70.761 million in the 2009-10 estimated outcome from the original budget is due to the transfer of this asset to LAPS.
- current and non current capital works in progress: the increase of \$157.469 million in the 2010-11 Budget from the 2009-10 estimated outcome is mainly due to new capital works to be progressed during 2010-11 (\$63 million) and the impact of existing capital works rolled over into 2010-11 (\$120 million); partially offset by the rollover of 2008-09 capital works projects to 2009-10 (\$27.766 million).
- current and non current interest bearing liabilities:
  - the decrease of \$9.851 million in the 2009-10 estimated outcome from the original budget is primarily due to the transfer of borrowings held by ACT Property; and
  - the decrease of \$0.653 million in 2010-11 Budget from the 2009-10 estimated outcome represents scheduled loan repayments.
- current and non current finance leases: the decrease of \$1.577 million in the 2009-10 estimated outcome from the original budget is due to the transfer of ACT Property, Tourism and EPC.
- current and non current employee benefits: the increase of \$0.992 million in the 2009-10 estimated outcome from the original budget is due to the revaluation of employee benefits as part of the 2008-09 audit.
- current and non current other provisions: the decrease of \$3.388 million in the 2009-10 estimated outcome from the original budget is due to the flow-on effect following the 2008-09 audited financial results associated with the restoration of landfill sites at Mugga Lane and Belconnen.
- current and non current other liabilities: the decrease of \$6.745 million in the 2009-10 estimated outcome from the original budget is due to the transfer of ACT Property and Tourism.
- asset revaluation reserve: the increase of \$912.652 million in the 2009-10 estimated outcome from the original budget is largely due to an infrastructure revaluation of \$1.1 billion in 2008-09, partially offset by the transfer of ACT Property (\$120 million), EPC (\$9 million) and Tourism (\$2.6 million).

### *Cash Flow Statement*

The major variations in the Cash Flow Statement in the 2009-10 estimated outcome from the original budget and in the 2010-11 Budget from the 2009-10 estimated outcome are mostly explained within the notes to the Operating Statement above. Other significant variations relate to:

- capital payments to government agencies:
  - the increase of \$5.099 million in the 2009-10 estimated outcome from the original budget reflects the rollover of ACTION capital works from 2008-09 to 2009-10; and
  - the decrease of \$5.042 million in the 2010-11 Budget from the 2009-10 estimated outcome largely reflects the rollover above .

- capital injection from government:
  - the decrease of \$40.994 million in the 2009-10 estimated outcome from the original budget is mainly due to the rollover of existing capital injection funding from 2009-10 to 2010-11 (\$60 million) and the transfer of capital funding associated with ACT Property (\$12 million) and EPC (\$3 million), partially offset by the rollover of capital injection from 2008-09 to 2009-10 (\$27 million); and
  - the increase of \$28.343 million in the 2010-11 Budget is primarily due to the rollover of funding into 2010-11 and funding of new capital projects.
- receipt of transferred cash balances: the decrease of \$2.747 million in the 2009-10 estimated outcome from the original budget is due to the transfer of EPC to the Department in 2009-10 not proceeding.
- dividends to government: the decrease of \$1.833 million in the 2009-10 estimated outcome from the original budget and the decrease of \$1.832 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to the transfer of ACT Property.
- repayment of advance: the decrease of \$2.969 million in the 2009-10 estimated outcome from the original budget and the decrease of \$2.759 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to the transfer of ACT Property.
- repayment of finance lease: the increase of \$1.440 million in the 2009-10 estimated outcome from the original budget reflects the Department's current leasing arrangements.
- payment of transferred cash balances: the increase of \$4.481 million in the 2009-10 estimated outcome from the original budget and the decrease of \$4.481 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to the cash balances transferred with ACT Property, Tourism and EPC.

#### *Statement of Changes in Equity*

Variations in the statement are explained in the notes above.

**Department of Territory and Municipal Services**  
**Statement of Income and Expenses on Behalf of the Territory**

2009-10 Budget \$'000		2009-10 Est.Outcome \$'000	2010-11 Budget \$'000	Var %	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
385	Payment for Expenses on behalf of Territory	1,292	685	-47	396	441	452
123,177	Taxes Fees and Fines	125,881	134,639	7	138,718	143,541	148,952
201	User Charges - Non ACT Government	227	64	-72	67	69	72
170,682	Land Revenue	139,227	169,458	22	229,501	265,267	210,074
<b>294,445</b>	<b>Total Revenue</b>	<b>266,627</b>	<b>304,846</b>	<b>14</b>	<b>368,682</b>	<b>409,318</b>	<b>359,550</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>294,445</b>	<b>Total Income</b>	<b>266,627</b>	<b>304,846</b>	<b>14</b>	<b>368,682</b>	<b>409,318</b>	<b>359,550</b>
<b>Expenses</b>							
100	Supplies and Services	100	100	-	100	118	118
285	Grants and Purchased Services	1,192	585	-51	296	307	318
294,060	Transfer Expenses	265,335	304,161	15	368,286	408,893	359,114
<b>294,445</b>	<b>Total Ordinary Expenses</b>	<b>266,627</b>	<b>304,846</b>	<b>14</b>	<b>368,682</b>	<b>409,318</b>	<b>359,550</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Total Comprehensive Income</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Department of Territory and Municipal Services**  
**Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/10 \$'000		Est.Outcome as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Var %	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000
	<b>Current Assets</b>						
6,845	Cash and Cash Equivalents	435	435	-	435	435	435
22,318	Receivables	53,042	53,042	-	53,042	53,042	53,042
<b>29,163</b>	<b>Total Current Assets</b>	<b>53,477</b>	<b>53,477</b>	<b>-</b>	<b>53,477</b>	<b>53,477</b>	<b>53,477</b>
<b>29,163</b>	<b>TOTAL ASSETS</b>	<b>53,477</b>	<b>53,477</b>	<b>-</b>	<b>53,477</b>	<b>53,477</b>	<b>53,477</b>
	<b>Current Liabilities</b>						
29,477	Payables	53,457	53,457	-	53,457	53,457	53,457
40	Other	20	20	-	20	20	20
<b>29,517</b>	<b>Total Current Liabilities</b>	<b>53,477</b>	<b>53,477</b>	<b>-</b>	<b>53,477</b>	<b>53,477</b>	<b>53,477</b>
<b>29,517</b>	<b>TOTAL LIABILITIES</b>	<b>53,477</b>	<b>53,477</b>	<b>-</b>	<b>53,477</b>	<b>53,477</b>	<b>53,477</b>
<b>-354</b>	<b>NET ASSETS</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>REPRESENTED BY FUNDS EMPLOYED</b>						
-354	Accumulated Funds	0	0	-	0	0	0
<b>-354</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Department of Territory and Municipal Services**  
**Budgeted Statement of Cash Flows on Behalf of the Territory**

2009-10 Budget \$'000		2009-10 Est.Outcome \$'000	2010-11 Budget \$'000	Var %	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
385	Cash from Government for EBT	1,292	685	-47	396	441	452
123,177	Taxes, Fees and Fines	125,881	134,639	7	138,718	143,541	148,952
201	User Charges	227	64	-72	67	68	66
204,137	Other Revenue	108,392	188,524	74	224,405	280,452	192,457
<b>327,900</b>	<b>Operating Receipts</b>	<b>235,792</b>	<b>323,912</b>	<b>37</b>	<b>363,586</b>	<b>424,502</b>	<b>341,927</b>
<b>Payments</b>							
100	Related to Supplies and Services	100	100	-	100	118	118
285	Grants and Purchased Services	1,192	585	-51	296	307	318
1,084	Other	635	635	-	635	635	635
326,431	Territory Receipts to Government	233,865	322,592	38	362,555	423,442	340,856
<b>327,900</b>	<b>Operating Payments</b>	<b>235,792</b>	<b>323,912</b>	<b>37</b>	<b>363,586</b>	<b>424,502</b>	<b>341,927</b>
<b>0</b>	<b>NET CASH INFLOW/ (OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>6,845</b>	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>435</b>	<b>435</b>	<b>-</b>	<b>435</b>	<b>435</b>	<b>435</b>
<b>6,845</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>435</b>	<b>435</b>	<b>-</b>	<b>435</b>	<b>435</b>	<b>435</b>

**Department of Territory and Municipal Services**  
**Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/10 \$'000		Est.Outcome as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Var %	Planned as at 30/6/12 \$'000	Planned as at 30/6/13 \$'000	Planned as at 30/6/14 \$'000	
	<b>Opening Equity</b>							
-354	Opening Accumulated Funds	0	0	-	0	0	0	
<b>-354</b>	<b>Balance at the Start of the Reporting Period</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>Comprehensive Income</b>							
0	Operating Result for the Period	0	0	-	0	0	0	
<b>0</b>	<b>Total Comprehensive Income</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>0</b>	<b>Total Movement In Reserves</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>Closing Equity</b>							
-354	Closing Accumulated Funds	0	0	-	0	0	0	
<b>-354</b>	<b>Balance at the End of the Reporting Period</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## Notes to Budget Statements

Significant variations are as follows:

### *Statement of Income and Expenses on Behalf of the Territory*

- payment for expenses on behalf of the Territory:
  - the increase of \$0.907 million in the 2009-10 estimated outcome from the original budget is due to the transfer of funding for EPC from TAMS Departmental (\$0.778 million), and the rollover of Heritage Grant funding under section 16B of the FMA; and
  - the decrease of \$0.607 million in the 2010-11 Budget from the 2009-10 estimated outcome relates to the transfer of funding to EPC, offset by the rollover of Heritage Grant funding into 2010-11.
- taxes, fees and fines:
  - the increase of \$2.704 million in the 2009-10 estimated outcome from the original budget is due to increases in Motor Vehicle registrations (\$6.328 million) resulting from the extension of the Commonwealth Government's Small Business and General Business Tax Break to December 2009, partially offset by a decrease in traffic infringement fines (\$1.261 million) and commercial tip fee receipts (\$2.363 million); and
  - the increase of \$8.758 million in the 2010-11 Budget from the 2009-10 estimated outcome reflects the application of the Wage Price Indexation adjustment across all taxes and fees, and the continued growth in motor vehicle registrations.

- user charges — non ACT Government: the decrease of \$0.163 million in the 2010-11 Budget from the estimated outcome represents the transfer of the Australian Sports Commission payments to the Department of Treasury.
- land revenue:
  - the decrease of \$31.455 million in the 2009-10 estimated outcome from the original budget is mainly due to a number of planned residential, commercial and industrial lease sales by the LDA being deferred to future years, as well as some reductions in sales prices for land sales that occurred in 2009-10; and
  - the increase of \$30.231 million in the 2010-11 Budget from the 2009-10 estimated outcome is largely due to planned additional commercial, industrial, and englobo land sales reflecting the Government’s 2010-11 to 2013-14 Indicative Land Release Programs.
- grants and purchased services:
  - the increase of \$0.907 million in the 2009-10 estimated outcome from the original budget is due to the transfer of funding for EPC from TAMS Departmental (\$0.778 million), and the rollover of Heritage Grant funding under section 16B of the FMA (\$0.429 million); and
  - the decrease of \$0.607 million in the 2010-11 Budget from the 2009-10 estimated outcome relates to the transfer of funding to EPC, offset by the rollover of Heritage grant funding into 2010-11.
- transfer expenses:
  - the decrease of \$28.725 million in the 2009-10 estimated outcome from the original budget is due to lower than anticipated revenues from land sales, offset by higher than anticipated revenues from taxes, fees and fines as detailed above; and
  - the increase of \$38.826 million in the 2010-11 Budget from the 2009-10 estimated outcome is due to increased revenues to be received from land sales and taxes, fees and fines as detailed above.

*Statement of Assets and Liabilities on Behalf of the Territory*

The major variations in the Statement of Assets and Liabilities on Behalf of the Territory in the 2009-10 estimated outcome from the original budget have mainly resulted from the flow-on effects of the 2008-09 audited outcome.

*Budgeted Statement of Cash flows on Behalf of the Territory*

Variations in the statement are explained in the notes above.

## Municipal Services Operating Statement

2009-10 Budget \$'000		2009-10 Est.Outcome \$'000	2010-11 Budget \$'000	Var %	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
290,094	Government Payment for Outputs	285,533	302,449	6	297,668	296,295	294,667
2,367	Taxes Fees and Fines	3,610	3,650	1	3,658	3,795	3,866
7,194	User Charges - Non ACT Government	7,990	6,946	-5	7,448	7,474	8,108
3,714	User Charges - ACT Government	4,912	2,827	-42	4,024	4,292	6,641
0	Interest	8	5	-38	3	0	0
1,424	Other Revenue	4,261	749	-82	740	784	810
1,525	Resources Received Free of Charge	1,525	1,564	3	1,617	1,658	1,688
<b>306,318</b>	<b>Total Revenue</b>	<b>307,839</b>	<b>318,190</b>	<b>3</b>	<b>315,158</b>	<b>314,298</b>	<b>315,780</b>
<b>Gains</b>							
46,832	Other Gains	44,678	78,060	75	63,071	106,764	107,815
<b>46,832</b>	<b>Total Gains</b>	<b>44,678</b>	<b>78,060</b>	<b>75</b>	<b>63,071</b>	<b>106,764</b>	<b>107,815</b>
<b>353,150</b>	<b>Total Income</b>	<b>352,517</b>	<b>396,250</b>	<b>12</b>	<b>378,229</b>	<b>421,062</b>	<b>423,595</b>
<b>Expenses</b>							
68,132	Employee Expenses	69,821	71,704	3	73,457	75,148	75,767
10,006	Superannuation Expenses	10,959	11,616	6	11,169	10,778	10,419
153,773	Supplies and Services	147,706	154,763	5	153,847	154,434	155,452
93,086	Depreciation and Amortisation	123,557	127,380	3	138,331	149,238	151,753
299	Borrowing Costs	741	1,454	96	1,409	1,352	1,279
60	Cost of Goods Sold	98	82	-16	125	131	181
77,261	Grants and Purchased Services	74,242	82,183	11	78,477	76,569	76,782
788	Other Expenses	3,992	956	-76	954	996	1,011
<b>403,405</b>	<b>Total Ordinary Expenses</b>	<b>431,116</b>	<b>450,138</b>	<b>4</b>	<b>457,769</b>	<b>468,646</b>	<b>472,644</b>
<b>-50,255</b>	<b>Operating Result</b>	<b>-78,599</b>	<b>-53,888</b>	<b>31</b>	<b>-79,540</b>	<b>-47,584</b>	<b>-49,049</b>

## Enterprise Services Operating Statement

2009-10 Budget \$'000		2009-10 Est.Outcome \$'000	2010-11 Budget \$'000	Var %	2011-12 Estimate \$'000	2012-13 Estimate \$'000	2013-14 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
22,480	Government Payment for Outputs	11,601	3,744	-68	6,448	6,468	7,758
0	Taxes Fees and Fines	0	0	-	32	33	66
21,816	User Charges - Non ACT Government	18,606	12,045	-35	12,855	13,656	13,924
67,406	User Charges - ACT Government	29,691	5,855	-80	5,735	8,770	9,834
126	Interest	56	50	-11	50	50	50
-332	Other Revenue	298	68	-77	69	96	108
41	Resources Received Free of Charge	41	41	-	46	47	60
<b>111,537</b>	<b>Total Revenue</b>	<b>60,293</b>	<b>21,803</b>	<b>-64</b>	<b>25,235</b>	<b>29,120</b>	<b>31,800</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>111,537</b>	<b>Total Income</b>	<b>60,293</b>	<b>21,803</b>	<b>-64</b>	<b>25,235</b>	<b>29,120</b>	<b>31,800</b>
<b>Expenses</b>							
20,409	Employee Expenses	13,241	9,235	-30	10,008	10,553	10,909
2,758	Superannuation Expenses	1,784	1,323	-26	1,382	1,421	1,445
70,479	Supplies and Services	41,187	9,918	-76	12,085	14,049	16,207
11,253	Depreciation and Amortisation	6,905	2,345	-66	3,139	3,144	3,162
1,127	Borrowing Costs	509	10	-98	6	6	6
2,560	Cost of Goods Sold	3,480	2,602	-25	2,697	2,796	2,819
2,161	Grants and Purchased Services	822	167	-80	272	280	386
70	Other Expenses	7,380	369	-95	74	93	100
<b>110,817</b>	<b>Total Ordinary Expenses</b>	<b>75,308</b>	<b>25,969</b>	<b>-66</b>	<b>29,663</b>	<b>32,342</b>	<b>35,034</b>
<b>720</b>	<b>Operating Result</b>	<b>-15,015</b>	<b>-4,166</b>	<b>72</b>	<b>-4,428</b>	<b>-3,222</b>	<b>-3,234</b>

### Notes to the Output Class Statements

Significant variations are as follows:

#### *Municipal Services Total Government Payment for Outputs*

- the decrease of \$4.561 million in the 2009-10 estimated outcome from the original budget is mainly due to the rollover of funding for initiatives from 2009-10 to 2010-11 (\$4.507 million) and the transfer of the Government and Assembly Library functions to the Legislative Assembly Secretariat (\$0.499 million); and
- the increase of \$16.916 million in the 2010-11 Budget from the 2009-10 estimated outcome is largely due to funding for new programs and initiatives and the rollover of funding from 2009-10 to 2010-11 (\$4.5 million).

### *Municipal Services Total Expenses*

- the increase of \$27.711 million in the 2009-10 estimated outcome from the original budget is mainly due to an increase in depreciation expense (\$32 million) due to the revaluation of infrastructure assets in 2008-09. This increase has been partially offset by the transfer of the ACT Legislative Assembly Library (\$0.5 million) and the rollover of grant payments from 2009-10 to 2010-11 in relation to the Lyneham Precinct Tennis and Sports Centre (\$3.8 million); and
- the increase of \$19.022 million in the 2010-11 Budget from the 2009-10 estimated outcome is mainly due to funding for new initiatives (\$17.350 million) and revised wage parameters (\$1.9 million).

### *Enterprise Services Total Government Payment for Outputs*

- the decrease of \$10.879 million in the 2009-10 estimated outcome from the original budget is primarily due to the transfers of Tourism to the Chief Minister's Department (CMD) (\$9.959 million) and ACT Property to the Department of Land and Property Services (LAPS) (\$0.882 million) as part of the *Administrative Arrangements 2009 (No 3)*; and
- the decrease of \$7.857 million in the 2010-11 Budget from the 2009-10 estimated outcome is largely due to the transfers of Tourism functions to CMD and ACT Property to LAPS.

### *Enterprise Services Total Expenses*

- the decrease of \$35.509 million in the 2009-10 estimated outcome from the original budget is mainly due to the transfer of ACT Property (\$38 million), Tourism (\$9.7 million) and EPC (\$3 million), partially offset by the transfer of former school sites in Rivett and Weston to the Department of Disability, Housing and Community Services (DHCS) (\$6.2 million) and increased expenditure associated with the World Mountain Bike Championships (\$1 million); and
- the decrease of \$49.339 million in the 2010-11 Budget from the 2009-10 estimated outcome is attributable to the transfer of ACT Property, Tourism and EPC.

