

MAJOR PROJECT FINANCIAL PERFORMANCE														Appendix 1		
FOR THE PERIOD ENDING 31/12/2019																
(Major projects greater than \$10 million in value)																
Project	Revised Project Value (\$'000)	Prior Year Expenditure (\$'000)	Prior Year Financing (\$'000)	2019-20 Budgeted Financing (\$'000)	2019-20 Funds Available for Expenditure (\$'000)	2019-20 Estimated Expenditure (\$'000)	Actual July (\$'000)	Actual Aug (\$'000)	Actual Sept (\$'000)	Actual Oct (\$'000)	Actual Nov (\$'000)	Actual Dec (\$'000)	YTD Expenditure ('\$000)	Total Financing to Date (\$'000)	Total Expenditure to Date (\$'000)	
CHIEF MINISTER , TREASURY AND ECONOMIC DEVELOPMENT DIRECTORATE																
New Capital Works																
Delivering the Home of Football at Throsby	20,000	0	0	750	750	750	0	0	0	0	3	-3	0	750	0	
ICT New Works																
Replacing the Human Resources Information Management System	33,708	0	0	13,000	13,000	14,373	0	0	0	0	0	855	855	13,000	855	
Capital WIPs																
Better Services – Weston Creek and Stromlo swimming pool and leisure centre	34,610	15,118	12,807	14,454	16,492	16,492	2,522	3,226	1,488	2,029	2,332	1,754	13,351	29,299	28,469	
More and better jobs – Expanding Belconnen Arts Centre	15,000	4,197	4,810	6,259	5,386	9,666	631	0	924	2,407	3	3,498	7,463	10,196	11,660	
ICT																
iConnect	20,065	19,932	20,001	0	133	133	133	0	0	0	0	0	133	20,134	20,065	
More and better jobs – Modernising government ICT infrastructure	15,001	6,237	6,237	3,951	3,951	3,951	-314	437	99	149	98	522	991	10,188	7,228	
More and better jobs – Ensuring continuity of the Human Resources Information Management System	11,000	5,964	5,964	3,545	5,036	5,109	466	403	3,402	536	302	0	5,109	11,000	11,073	
PPE																
Building a better city – Civic and Dickson office accommodation	39,544	4,859	4,014	21,616	20,414	20,414	392	238	1,008	29	410	705	2,782	24,428	7,641	
Building a better city – Dickson office accommodation	26,000	6,658	4,828	16,949	18,342	18,342	1,465	1,915	1,814	932	2,945	3,113	12,184	23,170	18,842	
Total CMTEDD	214,928	62,965	58,661	80,524	83,504	89,230	5,295	6,219	8,735	6,082	6,093	10,444	42,868	142,165	105,833	
CITY RENEWAL AUTHORITY																
New Capital Works																
Renewing Canberra's city heart	21,160	0	0	5,000	5,000	2,846	0	1	14	25	51	4	95	5,000	95	
Capital WIPs																
Building a better city – City Renewal Authority – Canberra's lakeside	35,938	1,171	873	10,000	9,702	800	0	0	33	0	0	0	33	10,575	1,204	
Building a better city – West Basin infrastructure	13,598	7,031	7,299	98	366	231	0	0	0	0	49	0	49	7,665	7,080	
Total CRA	70,696	8,202	8,172	15,098	15,068	3,877	0	1	47	25	100	4	177	23,240	8,379	
EDUCATION DIRECTORATE																
New Capital Works																
Expanding Franklin Early Childhood School	29,447	0	0	2,000	2,000	2,006	0	49	6	6	11	89	161	2,000	161	
Delivering energy-efficient heating upgrades for ACT public schools	15,964	0	0	2,300	2,300	609	0	0	0	9	4	96	109	2,300	109	
Delivering a new primary school at Throsby	43,913	0	0	1,195	1,195	1,202	0	0	7	24	8	55	94	1,195	94	
Sub-Total New Capital Works	89,324	0	0	5,495	5,495	3,817	0	49	13	39	23	240	364	5,495	364	
Capital WIPs																
Better Schools – Investment in Gungahlin school infrastructure	16,600	16,321	16,370	0	279	279	0	0	0	0	0	2	2	16,649	16,323	
Better schools for our kids – Expanding schools in Gungahlin	24,606	19,301	19,238	4,477	3,705	3,719	451	63	210	0	-47	209	886	22,943	20,187	
Better Schools for Our kids - Narrabundah College and Campbell Primary School - facilities upgrade	25,066	23,309	23,299	1,859	1,448	1,403	42	12	30	12	9	84	189	24,747	23,498	
Campbell Primary School Modernisation	18,819	215	206	7,000	7,285	7,291	32	15	15	8	5	289	364	7,491	579	
More schools, better schools – Delivering Molonglo P-6	41,858	293	277	13,500	13,707	13,715	37	12	125	783	904	558	2,419	13,984	2,712	
More schools, better schools – More places at Gungahlin schools	19,830	1,609	1,496	11,180	10,221	12,630	15	1,397	1,612	1,647	2,258	2,733	9,662	11,717	11,271	
More schools, better schools – Roof Replacement Program	17,960	331	327	7,875	7,942	8,778	35	269	318	840	945	1,515	3,922	8,269	4,253	
Schools for the Future – Modernising Belconnen High	23,527	22,727	22,717	250	800	1,475	96	102	31	186	7	675	1,097	23,517	23,824	
ICT																
Better Schools – IT upgrade for school administration	10,000	6,414	6,414	2,147	3,586	3,587	221	293	404	304	980	-422	1,780	10,000	8,194	
Better schools for our kids – Laptops in schools	10,450	8,521	8,521	1,859	1,929	2,388	0	93	94	47	0	0	234	10,450	8,755	
Sub-Total Capital WIPs	208,716	99,041	98,865	50,147	50,902	55,265	929	2,256	2,839	3,827	5,061	5,643	20,555	149,767	119,597	
Total ED	298,040	99,041	98,865	55,642	56,397	59,082	929	2,305	2,852	3,866	5,084	5,883	20,919	155,262	119,961	

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ENVIRONMENT PLANNING AND SUSTAINABLE DEVELOPMENT DIRECTORATE															
Capital WIPs															
Better Public Housing – New public housing properties ¹	357,202	268,223	267,797	8,024	-19,493	4,998	4,805	2,516	2,664	3,237	1,249	512	14,983	248,304	283,206
Better support when it matters – Public Housing Renewal – New and better properties	47,419	43,653	43,653	4,008	3,766	3,466	3,434	46	15	0	0	0	3,495	47,419	47,148
Caring for our Environment – Water Quality Improvement – Contributions to the ACT Healthy Waterways Project	74,671	75,695	75,695	0	-2,293	596	0	0	0	0	0	0	0	73,402	75,695
Total EPSDD	479,292	387,571	387,145	12,032	-18,020	9,060	8,239	2,562	2,679	3,237	1,249	512	18,478	369,125	406,049
ACT HEALTH															
New Capital Works															
Expansion of the Centenary Hospital for Women and Children (CHWC)	47,050	545	352	5,500	5,955	4,665	0	16	0	225	225	697	1,163	6,307	1,708
ICT New Works															
ACT Health Core IT Systems to align with the Digital Health Strategy	70,378	0	0	3,920	3,920	3,920	0	0	29	67	122	78	297	3,920	297
PPE New Works															
More public medical imaging services for Canberra Hospital	11,200	0	0	0	0	181	0	0	6	0	2	0	8	0	8
Sub-Total New Capital Works	128,628	545	352	9,420	9,875	8,766	0	16	35	292	349	775	1,467	10,227	2,012
Capital WIPs															
Better Health Services – Upgrading and maintaining ACT Health assets	90,943	61,521	53,553	19,432	13,144	22,901	2,388	4,864	3,769	980	3,145	1,279	16,425	66,697	77,947
Better healthcare for a growing community – ACT Health critical assets upgrades	24,880	1,786	681	6,324	6,895	5,669	3,018	-2,663	577	179	242	48	1,401	7,576	3,187
Better healthcare for a growing community – Better facilities for Calvary Public Hospital ¹	15,000	1,800	15,000	0	13,200	13,200	181	428	820	522	1,439	1,583	4,973	28,200	6,773
Clinical Services and Inpatient Unit Design and Infrastructure Expansion	26,672	25,178	25,079	926	1,007	1,007	234	497	2	6	35	1	775	26,086	25,953
Clinical Services Redevelopment – Phase 3	16,613	14,972	14,335	700	1,821	1,821	32	34	136	91	16	1,022	1,331	16,156	16,303
Continuity of Health Services Plan – Essential Infrastructure	15,267	14,952	14,912	0	315	315	8	6	61	18	16	26	135	15,227	15,087
Improved Infrastructure for Acute Aged Care and Cancer Inpatients	17,310	4,021	4,016	9,380	9,289	6,409	5	6,168	6	-705	935	0	6,410	13,305	10,431
ICT WIPs															
Better healthcare for a growing community – ACT Health ICT upgrades	13,473	5,654	1,935	5,305	7,819	7,819	186	548	560	491	279	130	2,194	9,754	7,848
Sub-Total Capital WIPs	220,158	129,885	129,511	42,067	53,490	59,142	6,052	9,882	5,932	1,582	6,108	4,088	33,644	183,001	163,528
Total Health	348,786	130,430	129,863	51,487	63,365	67,908	6,052	9,897	5,967	1,875	6,457	4,863	35,111	193,228	165,541
HOUSING ACT															
New Capital Works															
Growing and renewing more public housing	20,000	0	0	20,000	20,000	20,000	0	0	0	0	0	0	0	20,000	0
Total Housing	20,000	0	0	20,000	20,000	20,000	0	0	0	0	0	0	0	20,000	0

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JUSTICE AND COMMUNITY SAFETY															
New Capital Works															
Creating a Reintegration Centre to support pathways out of the justice system	34,995	0	0	1,817	1,817	769	0	64	32	3	3	3	105	1,817	105
Capital WIPs															
Courts Public Private Partnership (PPP) – (Formerly called ACT Court Facilities Early ICT	11,447	6,521	6,477	2,450	2,589	4,685	38	77	462	59	180	129	945	9,066	7,466
Replacement of the Courts and Tribunal ICT Case Management System	10,443	10,266	9,991	260	177	276	17	68	9	70	11	102	277	10,168	10,543
Strengthening Emergency Services – Territory Radio Network upgrade – Phase 2 and 3	15,706	12,941	13,885	1,717	2,165	658	24	12	20	184	39	28	308	16,050	13,249
PPE															
ESA Vehicle Replacement Program	14,501	5,365	5,486	3,924	4,119	3,217	-188	36	115	48	23	7	41	9,605	5,406
Total JACS	87,092	35,093	35,839	10,168	10,867	9,606	-108	256	638	364	255	269	1,674	46,706	36,767
Major Projects Canberra															
New Capital Works															
Delivering the SPIRE Centre at Canberra Hospital	66,700	520	260	59,575	59,575	19,591	0	0	0	383	279	555	1,217	59,835	1,737
Delivering Stage 2 of Light Rail to Woden	20,158	0	0	18,408	18,408	18,408	0	0	1,278	1,234	1,543	1,534	5,589	18,408	5,589
Capital WIPs															
Keeping our growing city moving – Light Rail Stage 2 - Early planning	12,500	8,474	7,424	4,000	4,026	4,025	116	2,031	804	299	133	7	3,390	11,450	11,865
Light Rail – Stage 1 – Procurement and delivery	49,691	48,149	46,042	0	1,542	1,547	356	1,161	30	0	0	0	1,547	47,584	49,696
Total MPC	149,049	57,143	53,726	81,983	83,551	43,571	472	3,192	2,112	1,915	1,955	2,096	11,743	137,277	68,886
TRANSPORT CANBERRA AND CITY SERVICES DIRECTORATE															
New Capital Works															
Better connecting Belconnen and Gungahlin	44,530	0	0	4,530	4,530	4,322	0	408	0	0	104	0	512	4,530	512
Delivering safer intersections	14,020	0	0	3,000	3,000	2,730	0	270	0	5	43	9	328	3,000	328
Improving stormwater networks	19,061	0	0	2,551	2,551	2,321	0	230	0	0	35	357	622	2,551	622
Making our roads safer while keeping Canberra moving	29,696	0	0	4,521	4,521	4,139	0	407	0	12	30	6	456	4,521	456
PPE New Works															
Better buses to support the new bus network	37,510	0	0	6,394	6,394	6,394	0	0	0	0	0	0	0	6,394	0
Sub-Total New Capital Works	144,817	0	0	20,996	20,996	19,907	0	1,315	0	17	212	373	1,917	20,996	1,917
Capital WIPs															
Better services in your community – Essential waste management infrastructure	23,621	10,346	9,372	7,104	6,252	8,094	1,247	79	3,149	163	3,330	448	8,417	15,624	18,763
Better services in your community – Rehabilitating landfill sites	34,287	8,703	7,898	9,017	9,612	10,372	-692	2,213	-1,681	185	102	45	172	17,510	8,875
Building a better city – Gundaroo Drive duplication – Stage 2	30,000	15,431	13,314	15,000	14,569	15,015	253	1,633	674	-461	818	1,543	4,460	27,883	19,891
Building a better city – New Bus Depot Woden	25,775	4,905	4,905	20,000	20,870	21,732	177	1,122	839	403	392	117	3,049	25,775	7,954
Improving Our Suburbs – New Molonglo Valley infrastructure	31,734	20,405	18,295	7,876	8,329	8,346	1,003	1,191	1,138	-374	1,062	534	4,553	26,624	24,958
Keeping our growing city moving – Better infrastructure for active travel	21,650	1,320	1,147	14,170	15,330	14,406	-70	1,286	124	122	137	1,141	2,740	16,477	4,060
Molonglo Infrastructure Investment	15,588	15,560	14,927	132	-522	106	4	1	0	0	50	1	56	14,405	15,616
ICT															
Transport for Canberra – Real Time Passenger Information System	12,500	10,194	10,194	1,950	1,956	1,956	0	0	0	0	0	0	0	12,150	10,194
PPE															
Enhancement of library collections	29,935	22,968	22,875	2,063	2,584	2,782	111	128	174	343	236	43	1,035	25,459	24,003
Expansion of the rapid bus network	45,300	23,052	23,052	21,800	22,248	23,100	2	236	3	1,096	1,234	0	2,571	45,300	25,622
Sub-Total Capital WIPs	270,390	132,884	125,979	99,112	101,228	105,908	2,035	7,889	4,420	1,476	7,361	3,872	27,053	227,207	159,937
Total TCCS	415,207	132,884	125,979	120,108	122,224	125,815	2,035	9,204	4,420	1,493	7,573	4,245	28,970	248,203	161,854
TOTAL CAPITAL WORKS PROGRAM (Projects >\$10 million in value)²	2,083,090	913,329	898,250	447,042	436,956	428,149	22,914	33,636	27,450	18,857	28,766	28,317	159,941	1,335,205	1,073,270

Note:

1. The budget appropriation for the Environment Planning and Sustainable Development Directorate's (EPSDD) 2019-20 capital works program is \$25.5 million. The lower available funds in 2019-20, estimated at \$4.4 million, predominantly reflects the acceleration of capital expenditure associated with the Public Housing Renewal Program in 2018-19, impacting the 2019-20 available funds by \$21.1 million. EPSDD are expected to bring forward funds from the budget forward estimates in 2019-20 (through use of the capital delivery reserve) in order to deliver its 2019-20 capital works program.

2. This report excludes physically completed projects.