

DEPARTMENT OF TREASURY

Objectives

The Department of Treasury is responsible for the financial and economic management of the Territory.

The Department provides leadership in achieving two Government Key Result Areas including the elimination of the Territory's operating loss by the 2004-05 Budget and providing for the Territory's unfunded superannuation liability. The Department contributes to the Government's outcomes by providing policy and strategic advice to the Treasurer and Government and managing the Territory's financial services for the benefit of the community.

2001-02 Highlights

Strategic and operational issues to be pursued in 2001-02 are:

- maintaining the Territory's AAA credit rating through sound and sustainable economic and financial management;
- managing the Territory's budget to achieve an ongoing surplus and continuing to implement a plan to provide for the unfunded superannuation liability;
- managing the First Home Owners Scheme;
- establishing revised whole of government procurement procedures and policies, including the establishment of a Government Procurement Board;
- implementing the national tax reform agenda, including monitoring post-implementation and the Goods and Services Tax in ACT agencies;
- increasing the number of transactions and services available electronically to customers;
- reviewing of the *Financial Management Act 1996*;
- a reviewing of output and performance measure; and
- applying of a strengthened financial analysis function, particularly with respect to major project proposals.

Department of Treasury
Statement Of Financial Performance

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
Revenue							
19 715	Government Payment for Outputs	20 214	25 847	28	24 046	24 093	24 533
2 780	User Charges - Non ACT Government	56	56	-	56	56	56
30 178	User Charges - ACT Government	0	0	-	0	0	0
10 341	Interest	12 141	9 666	-20	10 565	10 510	10 510
87 703	Other Revenue	0	0	-	0	0	0
268	Resources Received free of charge	268	268	-	268	268	268
150 985	Total Ordinary Revenue	32 679	35 837	10	34 935	34 927	35 367
Expenses							
10 011	Employee Expenses	8 007	8 419	5	8 481	8 483	8 591
1 503	Superannuation Expenses	1 135	1 189	5	1 199	1 200	1 215
30 847	Administrative Expenses	10 301	12 924	25	10 979	10 799	11 031
2 036	Depreciation and Amortisation	65	0	-100	500	500	1 000
11 020	Borrowing Costs	4 826	4 749	-2	4 669	4 668	4 668
14 714	Cost of Goods Sold	0	0	-	0	0	0
1 380	Grants and Purchased Services	1 380	4 133	199	4 206	4 280	4 365
6 811	Other Expenses	-146	-270	-85	-267	-406	-406
78 322	Total Ordinary Expenses	25 568	31 144	22	29 767	29 524	30 464
72 663	Operating Result	7 111	4 693	-34	5 168	5 403	4 903
5 414	Increase/(Decrease) in asset revaluation reserve						
18 240	Increase/(Decrease) in other reserves	23 279	-3 507	-115	-3 483	-3 483	55
3 481	Transfer to/from Reserves	1 171	3 508	200	3 538	3 538	0
3 481	Change In Equity Other Than Those Resulting From Transactions With Owners As Owners	24 450	1	-100	55	55	55
-488	Total Equity From Start of Period	2 195	56 475	#	69 169	74 392	79 850
7 620	Capital Injections	734	8 000	990	0	0	0
-2 045	Distributions to Government	0	0	-	0	0	0
249 094	Inc/Dec in Net Assets from Admin Restructure	21 985	0	-100	0	0	0
-56 567	Dividend Declared	0	0	-	0	0	0
297 412	Total Equity At The End of Period	56 475	69 169	22	74 392	79 850	84 808

Department of Treasury
Statement Of Financial Position

Budget as at 30/6/01 \$'000		Est.Outcome as at 30/6/01 \$'000	Planned as at 30/6/02 \$'000	Var %	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000	Planned as at 30/6/05 \$'000
Current Assets							
11 899	Cash	3 060	13 016	325	16 868	21 060	20 520
31 685	Receivables	33 172	33 174	..	32 371	31 570	30 824
111 064	Investments	66 450	83 706	26	102 960	121 913	145 598
23 266	Inventories	0	0	-	0	0	1
398	Other	29	29	-	29	29	29
178 312	Total Current Assets	102 711	129 925	26	152 228	174 572	196 972
Non Current Assets							
173 643	Receivables	71 020	51 794	-27	33 511	15 366	231
158 211	Property, Plant and Equipment	1 101	1 101	-	3 601	3 101	2 101
7	Intangibles	7	7	-	7	7	7
11 685	Capital Works in Progress	0	3 000	#	0	0	0
343 546	Total Non Current Assets	72 128	55 902	-22	37 119	18 474	2 339
521 858	TOTAL ASSETS	174 839	185 827	6	189 347	193 046	199 311
Current Liabilities							
20 848	Creditors	7 299	7 297	..	7 298	7 243	9 202
5 262	Interest Bearing Liabilities	2 128	2 128	-	2 128	2 128	2 128
49	Finance Leases	0	0	-	0	0	1
2 599	Employee Entitlements	1 304	1 304	-	1 304	1 304	1 304
41 609	Other Provisions	0	0	-	0	0	0
2 848	Other	1 022	1 022	-	1 022	1 022	1 022
73 215	Total Current Liabilities	11 753	11 751	..	11 752	11 697	13 657
Non Current Liabilities							
306	Creditors	0	0	-	0	0	0
149 436	Interest Bearing Liabilities	105 324	103 620	-2	101 916	100 212	99 559
98	Finance Leases	0	0	-	0	0	0
1 391	Employee Entitlements	1 287	1 287	-	1 287	1 287	1 287
151 231	Total Non Current Liabilities	106 611	104 907	-2	103 203	101 499	100 846
224 446	TOTAL LIABILITIES	118 364	116 658	-1	114 955	113 196	114 503
297 412	NET ASSETS	56 475	69 169	22	74 392	79 850	84 808
REPRESENTED BY FUNDS							
EMPLOYED							
273 758	Accumulated Funds	33 196	49 397	49	58 103	67 044	71 947
23 654	Reserves	23 279	19 772	-15	16 289	12 806	12 861
297 412	TOTAL FUNDS	56 475	69 169	22	74 392	79 850	84 808
EMPLOYED							

Department of Treasury Cashflow Statement

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
328	CASH AT BEGINNING OF REPORTING PERIOD	6 659	69 510	944	96 722	119 828	142 973
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
19 715	Cash from Government for Outputs	20 214	25 847	28	24 046	24 093	24 533
32 878	User Charges	56	56	-	56	56	56
10 341	Interest Received	11 314	9 666	-15	10 565	10 510	10 510
76 387	Other Revenue	1 390	1 156	-17	1 194	1 206	1 207
139 321	Operating Receipts	32 974	36 725	11	35 861	35 865	36 306
	Payments						
11 524	Related to Employees	9 142	9 608	5	9 680	9 683	9 806
29 577	Related to Administration	10 034	12 655	26	10 710	10 586	10 819
11 026	Borrowing Costs	4 826	4 749	-2	4 669	4 669	4 669
1 380	Grants and Purchased Services	1 380	4 133	199	4 206	4 280	4 365
14 081	Other	1 430	1 156	-19	1 193	1 205	1 205
67 588	Operating Payments	26 812	32 301	20	30 458	30 423	30 864
71 733	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	6 162	4 424	-28	5 403	5 442	5 442
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
24 765	Repayment of Home Loan Principal	24 765	19 492	-21	19 406	19 406	19 406
24 765	Investing Receipts	24 765	19 492	-21	19 406	19 406	19 406
	Payments						
7 669	Purchase of Property, Plant and Equipment	943	3 000	218	0	0	0
6 076	Advances Issued to Government Agencies	4 086	7 780	90	0	0	0
13 745	Investing Payments	5 029	10 780	114	0	0	0
11 020	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	19 736	8 712	-56	19 406	19 406	19 406
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						

Department of Treasury Cashflow Statement

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
13 696	Capital Injection from Government	4 820	15 780	227	0	0	0
76 978	Receipt of Transferred Cash Balances	40 253	0	-100	0	0	0
90 674	Financing Receipts	45 073	15 780	-65	0	0	0
	Payments						
2 250	Distributions to Government	0	0	-	0	0	0
36 589	Dividends to Government	0	0	-	0	0	0
8 617	Repayment of Borrowings	1 630	1 704	5	1 703	1 703	1 703
6 490	Payments of Transferred Cash Balances	6 490	0	-100	0	0	0
53 946	Financing Payments	8 120	1 704	-79	1 703	1 703	1 703
36 728	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	36 953	14 076	-62	-1 703	-1 703	-1 703
119 481	NET INCREASE/(DECREASE) IN CASH HELD	62 851	27 212	-57	23 106	23 145	23 145
119 809	CASH AT THE END OF THE REPORTING PERIOD	69 510	96 722	39	119 828	142 973	166 118

Notes to the Budget Statements

On 20 October 2000, Land and Property was transferred from the Department of Treasury to the Department of Urban Services. This transfer is the main reason for the decreases in revenues and expenses in 2000-01 from the original budget and the decreases in assets and liabilities. The transfer excluded the Home Loan Portfolio

Significant variations are as follows:

Statement of Financial Performance

- Government payment for outputs: the increase of \$5.633m in 2001-02 from the 2000-01 estimated outcome is mainly due to service purchase payments to the ACT Gambling and Racing Commission (\$3.2m); upgrade of financial management systems (\$2.2m); and the financial management initiative (\$0.3m);
- interest revenue: decrease of \$2.475m in 2001-02 is due to a significant number of Home Loan Portfolio pay-outs in 2000-01;
- employee expenses: increase of \$0.412m in 2001-02 is mainly due to an increase in salary payments for new staff to increase departmental skill levels in accounting, financial

and economic analysis and to support enhanced financial management of the Territory's resources;

- administrative expenses: the increase of \$2.623m in 2001-02 is primarily related to the maintenance and upgrade of financial systems;
- grants and purchased services: the increase of \$2.753m in 2001-02 is mainly due to a change in financial arrangements for the ACT Gambling and Racing Commission. Previously the Commission retained regulatory fees to fund its activities, this revenue is now returned to the Territory;
- other expenses: the negative balance relates to a decrease in the doubtful debts provision reflecting lower home loan balances, due to a large number of payouts in the home loan portfolio; and
- capital injection: \$8m in 2001-02 will be used for the replacement of ACTAX (\$3m) and for the funding of redundancies in Totalcare (\$5m).

Statement of Financial Position

- cash and investments: a large number of home loan pay-outs in 2000-01 will have significant impact on loans outstanding, interest received and cash/investment holdings.
- non current receivables: the decrease in 2000-01 results from an expected decrease in outstanding home loans in 2001-02.

Department of Treasury
Statement Of Revenues And Expenses On Behalf Of The Territory

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
Revenue							
47 212	Payment for Expenses on behalf of Territory	57 822	52 334	-9	50 008	50 551	51 028
446 667	Taxes Fees and Fines	487 971	435 046	-11	449 997	461 708	477 747
589 957	Grants from the Commonwealth	592 785	667 875	13	690 544	701 019	718 994
15	Interest	15	15	-	15	15	15
106 864	Dividend Revenue	125 447	115 570	-8	88 818	95 148	88 298
5 745	Other Revenue	6 214	6 789	9	6 986	7 188	7 397
1 196 460	Total Ordinary Revenue	1 270 254	1 277 629	1	1 286 368	1 315 629	1 343 479
Expenses							
15 747	Administrative Expenses	24 125	12 467	-48	10 129	10 080	10 592
31 385	Grants and Purchased Services	33 387	39 087	17	39 199	39 891	39 856
980	Other Expenses	1 210	980	-19	980	980	980
1 148 348	Transfer Expenses	1 211 532	1 225 095	1	1 236 060	1 264 678	1 292 051
1 196 460	Total Ordinary Expenses	1 270 254	1 277 629	1	1 286 368	1 315 629	1 343 479
0	Operating Result	0	0	-	0	0	0
0	Total Equity From Start of Period	2 000	2 000	-	2 000	2 000	2 000
0	Total Equity At The End of Period	2 000	2 000	-	2 000	2 000	2 000

Department of Treasury
Statement Of Assets And Liabilities On Behalf Of The Territory

Budget as at 30/6/01 \$'000		Est.Outcome as at 30/6/01 \$'000	Planned as at 30/6/02 \$'000	Var %	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000	Planned as at 30/6/05 \$'000
Current Assets							
1 973	Cash	2 732	931	-66	863	1 480	2 097
113 574	Receivables	46 313	38 619	-17	41 049	42 508	41 970
196	Investments	657	657	-	657	657	657
115 743	Total Current Assets	49 702	40 207	-19	42 569	44 645	44 724
Non Current Assets							
0	Receivables	2 533	2 533	-	2 533	2 533	2 533
2 000	Investments	2 000	2 000	-	2 000	2 000	2 000
2 000	Total Non Current Assets	4 533	4 533	-	4 533	4 533	4 533
117 743	TOTAL ASSETS	54 235	44 740	-18	47 102	49 178	49 257
Current Liabilities							
116 903	Creditors	51 403	41 908	-18	44 270	46 346	46 425
840	Other	832	832	-	832	832	832
117 743	Total Current Liabilities	52 235	42 740	-18	45 102	47 178	47 257
117 743	TOTAL LIABILITIES	52 235	42 740	-18	45 102	47 178	47 257
0	NET ASSETS	2 000	2 000	-	2 000	2 000	2 000
REPRESENTED BY FUNDS							
EMPLOYED							
0	Accumulated Funds	2 000	2 000	-	2 000	2 000	2 000
0	TOTAL FUNDS	2 000	2 000	-	2 000	2 000	2 000
EMPLOYED							

Department of Treasury
Budgeted Statement Of Cashflows On Behalf Of The Territory

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
820	CASH AT BEGINNING OF REPORTING PERIOD	2 236	3 389	52	1 588	1 520	2 137
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
44 373	Cash from Government for EBT	55 011	50 416	-8	49 698	50 149	50 626
292	Cash from Government - CSO Payments	292	292	-	292	292	292
447 530	Taxes, Fees and Fines	485 365	438 751	-10	448 950	460 888	476 624
15	Interest Received	15	15	-	15	15	15
589 957	Grants Received from the Commonwealth	592 785	667 875	13	690 544	701 019	718 994
5 745	Other Revenue	5 980	6 074	2	6 267	6 472	6 478
1 087 912	Operating Receipts	1 139 448	1 163 423	2	1 195 766	1 218 835	1 253 029
	Payments						
13 200	Related to Administration	21 578	10 813	-50	10 083	9 942	10 454
31 385	Grants and Purchased Services	33 387	39 087	17	39 199	39 891	39 856
980	Other	1 238	1 008	-19	1 008	1 008	1 008
1 128 442	Territory Receipts to Government	1 258 386	1 233 673	-2	1 232 965	1 261 876	1 288 917
1 174 007	Operating Payments	1 314 589	1 284 581	-2	1 283 255	1 312 717	1 340 235
-86 095	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	-175 141	-121 158	31	-87 489	-93 882	-87 206
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
3 500	Proceeds from Sale/Maturities of Investments	3 500	3 500	-	3 500	3 500	3 500
87 248	Dividends	176 294	119 357	-32	87 421	94 499	87 823
90 748	Investing Receipts	179 794	122 857	-32	90 921	97 999	91 323
	Payments						
3 500	Purchase of Investments	3 500	3 500	-	3 500	3 500	3 500
1 000	Advances Issued to Government Agencies	1 000	0	-100	0	0	0
195	Capital Payments to Government Agencies	195	580	197	0	0	0
4 695	Investing Payments	4 695	4 080	-13	3 500	3 500	3 500

Department of Treasury
Budgeted Statement Of Cashflows On Behalf Of The Territory

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
86 053	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	175 099	118 777	-32	87 421	94 499	87 823
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
1 195	Capital Injection from Government	1 195	580	-51	0	0	0
1 195	Financing Receipts	1 195	580	-51	0	0	0
1 195	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	1 195	580	-51	0	0	0
1 153	NET INCREASE/(DECREASE) IN CASH HELD	1 153	-1 801	-256	-68	617	617
1 973	CASH AT THE END OF THE REPORTING PERIOD	3 389	1 588	-53	1 520	2 137	2 754

Notes to the Budget Statements

The Department of Treasury's territorial financial statements include taxes, fees and fines collected on behalf of the Territory. A detailed explanation of the movement in taxes, fees and fines for 2001-02 is provided in Budget Paper 3, Part 4.3 – Revenue 2001-02 and Forward Estimates. An explanation of the movement from the original 2000-01 budget to the estimated outcome is detailed in Budget Paper 3, Part 3 – 2000-01 Estimated Outcome.

Significant variations are as follows:

Statement of Revenues and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory: the increase of \$10.610m in 2000-01 from the original budget is due mainly to a combination of \$5.9m in additional revenue for First Home Owners Grants; \$1.0m for Low Alcohol Subsidy Scheme and \$3.0m for GST administration. The decrease of \$5.488m in 2001-02 is primarily due to the return of Commonwealth GST Budget Assistance Loan (\$22.4m), offset by an increase in First Home Owners Scheme payments;
- taxes fees and fines: the decrease of \$52.925m in 2001-02 primarily reflects:
 - the removal of the Insurance levy;

- the cessation of Financial Institutions Duty (FID); and
- the removal of duty on quotable marketable securities.

The reduction in revenue from the abolition of FID and duty on quoted marketable securities will be offset by an increase in Commonwealth funding to the ACT as part of the Guaranteed Minimum Amount under the Intergovernmental Agreement on the Reform of Commonwealth-State Financial Relations;

- grants from the Commonwealth: increase of \$75.090m in 2001-02 is primarily due to water and sewerage (\$0.2m); financial assistance to Local Government (\$0.8m); National Capital Influences - Local Government Functions (\$0.4m); National Competition payments (\$4.1m); GST Revenue Grant (\$45.7m); Balancing Budget Assistance Grant (\$19.8m). These increases are somewhat offset by a reduction of Balancing Budget Assistance Loan of \$22.0m;
- dividends: increase of \$18.583m in 2000-01 compared to the original budget and the decrease of \$9.877m in 2001-02 are both related to revised dividend estimates from ActewAGL and Land and Property;
- administrative expenses: the increase of \$8.378m in 2000-01 from the original budget is mainly due to payment to the ATO for GST administration (\$16.2m). This is a one-off item for 2000-01 only;
- grants and purchased services: the increase in 2001-02 of \$5.7m is due to an increase in First Home Owners Scheme.

Statement of Assets and Liabilities on Behalf of the Territory

- current receivables: the decrease of \$7.694m in 2001-02 is mainly due to a significant drop in dividend accruals;
- current creditors: the decrease of \$9.495m in the 2001-02 relates mainly to the accrued expenses (including dividends from Land and Property and ActewAGL) to be received and passed on to the Central Financing Unit (CFU).

Changes to Appropriation

Changes to Appropriation - Departmental

Government Payment for Outputs	2000-01 Est. Outc. \$'000	2001-02 Budget \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
2000-01 Budget	19 715	19 597	19 952	19 954	19 954
Indexation 2004-05	0	0	0	0	387
Transfer of Procurement Policy from Urban Services	216	273	277	281	284
Financial Management	0	300	300	300	300
Strengthening Procurement Policy and Systems	0	180	184	188	192
ActewAGL	193	0	0	0	0
Staff transfer from Land and Property	90	100	100	100	100
Revised Parameters	0	-36	-73	-110	-149
Upgrade of systems	0	2 200	0	0	0
Revised Parameters - ICRC	0	0	0	0	9
Gambling and Racing service payment to effect transfer of regulatory fees to the Territory	0	3 233	3 306	3 380	3 456
2001-2002 Budget	20 214	25 847	24 046	25 093	24 533

Changes to Appropriation - Departmental

Capital Injections	2000-01 Est. Outc. \$'000	2001-02 Budget \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2003-04 Estimate \$'000
2000-01 Budget	13 696	0	0	0	0
Transfer Land and Property to Urban Services	-3 635	0	0	0	0
Rollover of ACTAX System	-3 000	3 000	0	0	0
Transfer e-Service funding to CMD (ACTIS)	-251	0	0	0	0
Totalcare Loan	0	5 000	0	0	0
KFDA Borrowings	-1 990	7 780	0	0	0
2001-02 Budget	4 820	15 780	0	0	0

Changes to Appropriation - Territorial

Payment for Expenses on Behalf of the Territory	2000-01 Est. Outc. \$'000	2001-02 Budget \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
2000-01 Budget	44 665	63 045	42 599	42 880	42 880
Low Alcohol Subsidy	1 000	1 000	1 000	1 000	1 000
First Home Owners Scheme - 2 nd Appropriation	5 900	7 900	5 800	5 900	6 200
GST to Clubs - 2 nd Appropriation	1 700	0	0	0	0
GST Appropriation	28	28	28	28	28
GST Assistance to Small Clubs	-1 470	0	0	0	0
Canberra Cosmos Financial Assistance	418	0	0	0	0
GST Administration Cost - 2 nd Appropriation	3 000	0	0	0	0
BOPL Major Hirers Payments	300	0	0	0	0
GST Budget Assistance Loan	0	-22 400	0	0	0
Revised Parameters	0	-134	-218	-305	-393
ACTEW Service Purchase Payments	-1 116	69	281	438	703
Provision for Loan Guarantee Payment		200			
Settlement of outstanding creditor for BOPL	878	0	0	0	0
Australian International Hotel School Subsidy	0	2 000	1 500	1 500	1 500
2001-02 Budget	55 303	50 708	49 990	50 441	50 918

Changes to Appropriation - Territorial

Capital Injections	2000-01 Est. Outc. \$'000	2001-02 Budget \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
2000-2001 Budget	1 195	0	0	0	0
2001-2002 Capital Works Program - EPIC	0	580	0	0	0
2001-2002 Budget	1 195	580	0	0	0

Financial and Economic Management Statement Of Financial Performance

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
Revenue							
18 958	Government Payment for Outputs	20 214	25 847	28	24 046	24 093	24 533
56	User Charges - Non ACT Government	56	56	-	56	56	56
-62	User Charges - ACT Government	0	0	-	0	0	0
6	Interest	12 141	9 666	-20	10 565	10 510	10 510
254	Resources Received free of charge	268	268	-	268	268	268
19 212	Total Ordinary Revenue	32 679	35 837	10	34 935	34 927	35 367
Expenses							
7 353	Employee Expenses	8 007	8 419	5	8 481	8 483	8 591
1 032	Superannuation Expenses	1 135	1 189	5	1 199	1 200	1 215
9 342	Administrative Expenses	10 301	12 924	25	10 979	10 799	11 031
0	Depreciation and Amortisation	65	0	-100	500	500	1 000
0	Borrowing Costs	4 826	4 749	-2	4 669	4 668	4 668
1 380	Grants and Purchased Services	1 380	4 133	199	4 206	4 280	4 365
41	Other Expenses	-146	-270	-85	-267	-406	-406
19 148	Total Ordinary Expenses	25 568	31 144	22	29 767	29 524	30 464
64	Operating Result	7 111	4 693	-34	5 168	5 403	4 903

OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT

PRINCIPAL MEASURES

OUTPUT 1.1: ECONOMIC MANAGEMENT

Description: Develop and pursue initiatives to ensure the economic interests of the ACT and its residents are protected and maximised, including ensuring an efficient regulatory and business environment, appropriate returns on assets and appropriate intergovernmental financial relations.

Measures	2000-01 Targets	2000-01 Estimated Outcome	2001-02 Targets
Quantity			
Develop and implement:			
a) National Competition Policy and Microeconomic reform activities.	74	74	74
b) Intergovernmental Financial Relations activities.	29	29	34
c) Economic Analysis.	150	150	152
d) Procurement Policy. ¹			134
e) Provide advice to Government on the structures and operations of Government Business Enterprises (GBEs) and GBE performance and implement Government decisions. ²		17	25 projects
Quality/Effectiveness			
f) Policy proposals implemented are consistent with competition principles and implementation of COAG agreements ensure compliance with the Agreement to implement National Competition Policy and related reforms.	Receive full NCP tranche payment	Received full NCP tranche payment	Receive full NCP tranche payment
g) Treasurer and Chief Executive's satisfaction with advice as assessed by six monthly survey. ^{1,3}			95%
h) Rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	95%	95%	95%
i) Implementation of COAG agreements to ensure the ACT achieves compliance with the <i>Agreement to Implement National Competition Policy and Related Reforms</i> .	100%	100%	100%
j) Board appointment processes comply with statutory requirements ¹			100%
Timeliness			
k) Policy and research provided within agreed timeframes.	95%	95%	95%
l) Advice provided in a timely manner in accordance with emerging needs.	100%	100%	100%
Cost			
m) Cost of provision of National Competition and Microeconomic Reform activities.	\$2 072 000	\$927 000	\$1 095 000
n) Cost of provision of Intergovernmental Financial Relations activities.	\$1 734 000	\$776 000	\$915 000
o) Cost of Economic Analysis.	\$1 012 000	\$452 000	\$534 000
p) Cost of Procurement Policy activities. ¹		\$316 000	\$453 000
q) Cost of GBE Management. ²		\$1 311 000	\$1 365 000
r) Cost per 1000 head of population.	\$15 426	\$12 111	\$13 969
s) Cost per ACT Public Service employee.	\$273	\$214	\$247
TOTAL COST (\$'000)	\$4 818.0	\$3 782.0	\$4 362.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)	\$4 770.0	\$3 745.0	\$4 398.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

Notes

- (1) New measure.
- (2) New measure, transferred from former Output 2.1: Infrastructure and Asset Management which has been transferred to the Department of Urban Services.
- (3) New measure to reflect the delivery of Ministerial activity. In the 2000-01 Purchase Agreement Output 1.4: Ministerial Support covered these outputs however they have been replaced with this measure and all associated costs have been attributed to the respective output.

**OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT
PRINCIPAL MEASURES**

OUTPUT 1.2: FINANCIAL MANAGEMENT

Description: Provision and maintenance of a financial management framework conducive to the analysis, monitoring and reporting on performance to assist the Government to achieve its preferred outcomes.

Measures	2000-01 Targets	2000-01 Estimated Outcome	2001-02 Targets
Quantity			
a) Budget.	1	1	1
b) Monitor purchase and ownership agreements – including Government Business Enterprises (GBE) and authorities.	24	24	22
c) Whole of government Consolidated Finance Report.	1	1	1
d) Financial management policy advice, guidance and direction.	170	170	110
e) Monitoring of capital works program.	4	4	5
f) Monitor GST implementation activity in agencies. ¹			4
Facilitate and Coordinate GST Implementation activities. ²	111	111	
Quality/Effectiveness			
g) Budget documents meet agreed standards.	100%	100%	100%
h) Services meet standards described in <i>ACT Public Service Customer Service Standards</i> and the <i>ACT Government Policy Performance Measures</i> .	100%	100%	100%
i) Treasurer and Chief Executive's satisfaction with advice as assessed by six monthly survey. ^{1, 3}			95%
Timeliness			
j) Services provided in line with completion dates and agreed turnaround times.	100%	100%	100%
Cost			
k) Cost per 1000 head of ACT population.	\$12 891	\$15 153	\$22 934
l) Cost per ACT Public Service employee.	\$228	\$268	\$405
m) Cost per \$m of whole of government expenses.	\$2 138	\$2 513	\$3 803
TOTAL COST (\$'000)	\$4 026.0	\$4 732.0	\$7 162.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)	\$3 986.0	\$4 828.0	\$7 180.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

Notes

- (1) New Measure.
- (2) Measure renamed to f) Monitor GST implementation activity in agencies.
- (3) New measure to reflect the delivery of Ministerial activity. In the 2000-01 Purchase Agreement Output 1.4: Ministerial Support covered these outputs however they have been replaced with this measure and all associated costs have been attributed to the respective output.

OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT PRINCIPAL MEASURES

OUTPUT 1.3: REVENUE MANAGEMENT

Description: Optimise tax revenue concurrent with achieving a simple, equitable and efficient tax system; develop policy; and advise and assist clients to meet their obligations.

Measures	2000-01 Targets	2000-01 Estimated Outcome	2001-02 Targets
Quantity			
a) Manage agreed priority projects related to revenue and gambling policy and legislation.	48	55	48
Provide services and advice related to:			
b) Client services;	107 000	237 572	112 535
c) Revenue collections (assessments, reminder notices and applications);	292 900	269 928	538 050
d) Compliance revenue per inspector;	\$200 000	\$234 872	\$200 000
e) Objections and review of decisions;	220	286	220
f) First Home Owners Grant applications;	2 300	2 557	3 000
g) Stamp Duty Homebuyer Concession; ¹ and			1 000
h) Number of Home Loans Managed. ¹			1 174
Quality/Effectiveness			
i) Policy advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%	100%
j) Services provided in line with quality criteria set out in the <i>ACT Public Service Customer Service Standards</i> .	100%	100%	100%
k) Treasurer and Chief Executive's satisfaction with advice as assessed by six monthly survey. ²			95%
Timeliness			
l) Services provided in line with completion dates and agreed turnaround times.	100%	94-100%	100%
Cost			
m) Cost per 1000 head of population.	\$30 023	\$51 312	\$62 820
n) Cost per ACT Public Service employee.	\$530	\$906	\$1 110
o) Cost per \$m of whole of government expenses.	\$4 980	\$8 510	\$10 419
TOTAL COST (\$'000)	\$9 376.0	\$16 025.0	\$19 619.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)	\$9 283.0	\$10 693.0	\$14 269.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

Notes

- (1) New measure.
- (2) New measure to reflect the delivery of Ministerial activity. In the 2000-01 Purchase Agreement Output 1.4: Ministerial Support covered these outputs however they have been replaced with this measure and all associated costs have been attributed to the respective output.

**OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT
PRINCIPAL MEASURES**

OUTPUT 1.4: MINISTERIAL SUPPORT

Description: Provision of advice and support to the Treasurer.
Output deleted, costs will be attributed to other outputs in 2001-02.

Measures	2000-01 Targets	2000-01 Estimated Outcome	2001-02 Targets
Quantity			
a) Ministerial Services (aggregated from whole of department activity).	2 050	2 050	
Quality/Effectiveness			
b) Advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%	
c) Briefs and services rated satisfactory or above by the Treasurer's Office.	100%	100%	
Timeliness			
d) Ministerial services comply with <i>ACT Government Ministerial Servicing Performance Measures</i> .	100%	100%	
Cost			
e) Cost per 1000 head of population.	\$2 973	\$3 294	
f) Cost per ACT Public Service employee.	\$53	\$58	
TOTAL COST (\$'000)	\$928.0	\$1 029.0	
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)	\$919.0	\$948.0	

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

2000-01 Discontinued Outputs and Output Classes

The following output class appeared in the 2000-01 Budget Papers. In the 2001-02 Budget the estimates for this output class have been moved to Land and Property.

Infrastructure and Asset Management Statement Of Financial Performance

2000-01 Budget \$'000		2000-01 Est.Outcome \$'000	2001-02 Budget \$'000	Var %	2002-03 Estimate \$'000	2003-04 Estimate \$'000	2004-05 Estimate \$'000
Revenue							
757	Government Payment for Outputs	0	0	-	0	0	0
2 724	User Charges - Non ACT Government	0	0	-	0	0	0
30 240	User Charges - ACT Government	0	0	-	0	0	0
10 335	Interest	0	0	-	0	0	0
87 703	Other Revenue	0	0	-	0	0	0
14	Resources Received free of charge	0	0	-	0	0	0
131 773	Total Ordinary Revenue	0	0	-	0	0	0
Expenses							
2 658	Employee Expenses	0	0	-	0	0	0
471	Superannuation Expenses	0	0	-	0	0	0
21 505	Administrative Expenses	0	0	-	0	0	0
2 036	Depreciation and Amortisation	0	0	-	0	0	0
11 020	Borrowing Costs	0	0	-	0	0	0
14 714	Cost of Goods Sold	0	0	-	0	0	0
6 770	Other Expenses	0	0	-	0	0	0
59 174	Total Ordinary Expenses	0	0	-	0	0	0
72 599	Operating Result	0	0	-	0	0	0

OUTPUT CLASS 2: INFRASTRUCTURE AND ASSET MANAGEMENT
PRINCIPAL MEASURES

OUTPUT 2.1: INFRASTRUCTURE AND ASSET MANAGEMENT

Description: The strategic management of ACT land and property to ensure sustainable use and best return to the community.

Measures	2000-01 Targets	2000-01 Estimated Outcome	2001-02 Targets
Quantity			
<u>Property</u>			
a) Total office area managed – owned. ¹	55 000	-	-
b) Total office area managed – leased. ¹	41 500	-	-
<u>Land</u>			
c) Blocks taken to auction. ¹	1 700	-	-
d) Number of Land Rental Properties managed. ¹	454	-	-
e) Number of Joint Ventures. ¹	5	-	-
<u>Home Loan Portfolio</u>			
f) Number of home loans managed. ¹	2 310	-	-
<u>Government Business Enterprises</u>			
g) Provide advice to Government on the Territory's investment in GBEs and GBE Performance. ²	17	-	-
Quality/Effectiveness			
h) Return on Greenfields sales is greater than infrastructure costs per block. ¹	>1	-	-
i) Government Owned Offices Occupied. ¹	100%	-	-
j) Optimise government office accommodation utilisation. ¹	15%+	-	-
Timeliness			
k) Advice provided within timeframes specified in <i>ACT Government Ministerial Servicing Performance Measures</i> . ¹	95%	-	-
l) Policy proposals are delivered within agreed timeframes. ¹	95%	-	-
Cost			
m) Cost per leased sq metre managed. ¹	\$11	-	-
n) Cost per owned sq metre managed. ¹	\$8	-	-
o) Cost per home loan managed. ¹	\$323	-	-
p) Cost per 1000 head of population. ¹	\$189 478	-	-
q) Cost per ACT Public Service employee. ¹	\$3 347	-	-
TOTAL COST (\$'000)	\$59 174.0	-	-
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)	\$757.0	-	-

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

Notes

- (1) Measure transferred to the Department of Urban Services
- (2) Measure transferred to Output 1.1: Economic Management