

CULTURAL FACILITIES CORPORATION

Objectives

The Cultural Facilities Corporation's (the Corporation) vision is to be a cultural leader in the ACT community and region. Its primary objective is to enrich the cultural life of people living in, and visiting, the ACT and region by managing its facilities and delivering its programs in a creative, professional, and business-like manner.

The Corporation aims to provide cultural leadership, excellence and innovation and to promote community involvement in activities at the Corporation's facilities.

2006-07 Priorities

Strategic and operational issues to be pursued in 2006-07 include:

- maximising visitation to, and patronage of, the Corporation's facilities through a wide range of visual arts, social history and performing arts programs including targeted audience development and community outreach, in order to achieve a target of 323,500 visitors and patrons;
- presenting exhibitions, education and public programs at the Canberra Museum and Gallery, the Nolan Gallery and the Historic Places, with involvement in significant festivals such as the 2007 National Multicultural Festival in Canberra;
- presenting a varied program of performing arts productions at the Canberra Theatre Centre;
- undertaking a package of works to improve access to the Canberra Theatre Centre for people with disabilities, including the provision of additional lifts;
- undertaking a range of other improvements to facilities managed by the Corporation, including a package of conservation works at the Historic Places; and
- completing the construction of the Civic Library and Link Project in order to develop improved library and theatre patron facilities and to enhance the Civic Square cultural precinct.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2005-06 Est. Outcome (\$'000)	Budget 2006-07 (\$'000)	2005-06 Est. Outcome (\$'000)	Budget 2006-07 (\$'000)
Output Class 1:				
Cultural Facilities Management	12,256	11,993	n/a	6,410
Output 1.1:				
Cultural Facilities Corporation	12,256	11,993	n/a	6,410

Notes:

1 Total cost includes depreciation of \$1.396 million in 2005-06 and depreciation of \$1.554 million in 2006-07.

Output Description

The Cultural Facilities Corporation manages a number of the ACT's major cultural assets, comprising:

- the Canberra Theatre Centre;
- the Canberra Museum and Gallery and the Nolan Gallery; and
- the Historic Places (Lanyon, Calthorpe's House and Mugga Mugga).

In managing these facilities, the Corporation provides a range of cultural services to the community through the provision of activities (performing arts presentations, exhibitions, education programs, public programs and other events) at each site, and through the conservation and interpretation of the Historic Places.

Strategic Indicators

Strategic Indicator 1

Provision of cultural leadership, excellence and innovation

The Corporation seeks to be recognised as promoting cultural leadership in the ACT, including through the development of strategic partnerships.

The Corporation also seeks to ensure that the activities and programs at its facilities are recognised for their excellence, innovation, and diversity.

Strategic Indicator 2

Promotion of community involvement in activities at Corporation facilities

The Corporation seeks to develop increased awareness of its facilities and activities amongst the ACT community and visitors to Canberra, and to ensure a strong community orientation, with proud and willing community support.

The Corporation also seeks to maintain and, where possible, to increase visitation to its facilities and participation in its programs, whilst recognising and balancing this with its cultural responsibilities, especially with regard to conservation.

In addition, the Corporation seeks to contribute to Canberra's economic development and attractiveness as both a business and tourist destination.

Accountability Indicators

	2005-06 Targets	2005-06 ¹ Est. Outcome	2006-07 Targets
Output Class 1: Cultural Facilities Management			
Output 1.1: Cultural Facilities Corporation			
a. Number of visitors/patrons to facilities	n/a	329,500	323,500
b. Number of exhibitions at facilities managed by the Corporation	n/a	33	32
c. Number of education and public programs at facilities managed by the Corporation	n/a	485	485
d. Number of days venue usage at the Canberra Theatre Centre's venues	n/a	430	430
e. Customer satisfaction with quality of services provided by the Corporation, as measured by annual survey	n/a	80%	80%
f. Cost to Government per visitor/patron to facilities managed by the Corporation	n/a	\$21.11	\$19.81
g. Own sourced revenue as a proportion of total revenue for the Corporation	n/a	36%	36%

Note:

¹ The 2005-06 estimated outcome is included for comparative purposes only. These accountability indicators are included in the 2006-07 Budget for the first time.

Changes to Appropriation

Changes to Appropriation - Departmental

	2005-06	2006-07	2007-08	2008-09	2009-10
Government Payment for Outputs	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2005-06 Budget	-	-	-	-	-
2006-07 Budget Policy Adjustments					
Canberra Theatre Centre Access Improvements	-	-	17	17	17
Consolidating Information Technology Services	-	(81)	(81)	(82)	(82)
Reducing General Procurement	-	(23)	(48)	(50)	(51)
Consolidating Human Resources and Finance Functions	-	(28)	(67)	(67)	(67)
Reducing Motor Vehicle Expenses	-	(6)	(9)	(11)	(11)
General Savings	-	(500)	(500)	(500)	(500)
2006-07 Budget Technical Adjustments					
Direct Appropriation of GPO	-	6,862	7,001	7,145	7,279
Increased Notional Superannuation Contribution Rates	-	186	186	186	186
2006-07 Budget	-	6,410	6,499	6,638	6,771

Changes to Appropriation - Departmental

	2005-06	2006-07	2007-08	2008-09	2009-10
Capital Injections	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2005-06 Budget	-	-	-	-	-
2006-07 Budget Policy Adjustments					
Canberra Theatre Centre Access Improvements	-	1,467	-	-	-
2006-07 Budget Technical Adjustments					
Direct Appropriation of Capital Injection	-	300	300	300	300
Rollover - Library Link	-	1,494	-	-	-
2006-07 Budget	-	3,261	300	300	300

2006-07 Capital Works Program

Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2006-07 \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	Expected Completion Date
New Capital Works						
Canberra Theatre Centre Access Improvements	1,467	-	1,467			Jun 2007
Total New Construction Works	1,467	-	1,467			
Capital Upgrades						
Capital Upgrade Funding	300	-	300			
Total Capital Upgrades	300		300			
Total New Capital Works	1,767	-	1,767			
Works in Progress						
Civic Library Link	15,407	13,913	1,494			Oct 2006
Total Works in Progress	15,407	13,913	1,494			
Total Departmental Capital Works	17,174	13,913	3,261			

Cultural Facilities Corporation Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
Income							
Revenue							
0	Government Payment for Outputs	0	6,410	#	6,499	6,638	6,771
3,917	User Charges - Non ACT Government	3,760	3,720	-1	3,749	3,754	3,858
6,862	User Charges - ACT Government	6,955	248	-96	457	457	457
114	Interest	114	120	5	105	100	100
0	Other Revenue	54	0	-100	0	0	0
0	Resources Received free of charge	0	39	#	39	39	39
10,893	Total Revenue	10,883	10,537	-3	10,849	10,988	11,225
Gains							
0	Total Gains	0	0	-	0	0	0
10,893	Total Income	10,883	10,537	-3	10,849	10,988	11,225
Expenses							
5,138	Employee Expenses	5,192	4,823	-7	4,690	4,752	4,818
560	Superannuation Expenses	560	702	25	679	680	685
5,111	Supplies and Services	5,047	4,853	-4	5,206	5,282	5,448
1,396	Depreciation and Amortisation	1,396	1,554	11	1,694	1,694	1,694
61	Other Expenses	61	61	-	61	61	61
12,266	Total Ordinary Expenses	12,256	11,993	-2	12,330	12,469	12,706
-1,373	Operating Result	-1,373	-1,456	-6	-1,481	-1,481	-1,481

Cultural Facilities Corporation Balance Sheet

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
Current Assets							
1,025	Cash	816	784	-4	886	988	1,090
298	Receivables	519	520	..	521	522	523
123	Inventories	111	111	-	111	111	111
6	Other	21	21	-	21	21	21
1,452	Total Current Assets	1,467	1,436	-2	1,539	1,642	1,745
Non Current Assets							
18,309	Property, Plant and Equipment	20,422	35,082	72	33,838	32,594	31,350
14,778	Capital Works in Progress	12,803	0	-100	0	0	0
33,087	Total Non Current Assets	33,225	35,082	6	33,838	32,594	31,350
34,539	TOTAL ASSETS	34,692	36,518	5	35,377	34,236	33,095
Current Liabilities							
615	Payables	278	278	-	278	278	278
542	Employee Benefits	423	420	-1	460	499	538
0	Other	55	55	-	55	55	55
1,157	Total Current Liabilities	756	753	..	793	832	871
Non Current Liabilities							
513	Employee Benefits	553	519	-6	519	520	521
513	Total Non Current Liabilities	553	519	-6	519	520	521
1,670	TOTAL LIABILITIES	1,309	1,272	-3	1,312	1,352	1,392
32,869	NET ASSETS	33,383	35,246	6	34,065	32,884	31,703
REPRESENTED BY FUNDS EMPLOYED							
29,933	Accumulated Funds	28,606	30,469	7	29,288	28,107	26,926
2,936	Reserves	4,777	4,777	-	4,777	4,777	4,777
32,869	TOTAL FUNDS EMPLOYED	33,383	35,246	6	34,065	32,884	31,703

**Cultural Facilities Corporation
Cash Flow Statement**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
0	Cash from Government for Outputs	0	6,410	#	6,499	6,638	6,771
10,791	User Charges	10,781	3,980	-63	4,218	4,223	4,327
114	Interest Received	114	120	5	105	100	100
1,392	Other Revenue	1,392	492	-65	505	505	506
12,297	Operating Receipts	12,287	11,002	-10	11,327	11,466	11,704
Payments							
5,681	Related to Employees	5,728	5,504	-4	5,329	5,392	5,463
5,113	Related to Supplies and Services	5,056	4,823	-5	5,176	5,252	5,418
1,457	Other	1,457	557	-62	570	570	571
12,251	Operating Payments	12,241	10,884	-11	11,075	11,214	11,452
46	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	46	118	157	252	252	252
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
9,775	Purchase of Property, Plant and Equipment	8,281	3,411	-59	450	450	450
9,775	Investing Payments	8,281	3,411	-59	450	450	450
-9,775	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-8,281	-3,411	59	-450	-450	-450
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
9,807	Capital Injection from Government	8,313	3,261	-61	300	300	300
9,807	Financing Receipts	8,313	3,261	-61	300	300	300
9,807	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	8,313	3,261	-61	300	300	300
78	NET INCREASE/(DECREASE) IN CASH HELD	78	-32	-141	102	102	102
947	CASH AT BEGINNING OF REPORTING PERIOD	738	816	11	784	886	988
1,025	CASH AT THE END OF THE REPORTING PERIOD	816	784	-4	886	988	1,090

**Cultural Facilities Corporation
Statement of Changes in Equity**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
24,435	Opening Balance	26,443	33,383	26	35,246	34,065	32,884
	Accumulated Funds						
-1,373	Operating Result for the Period	-1,373	-1,456	-6	-1,481	-1,481	-1,481
	Reserves						
-1,373	Total Income And Expense For The Period	-1,373	-1,456	-6	-1,481	-1,481	-1,481
	Transactions Involving Equity Holders Affecting Accumulated Funds						
9,807	Capital Injections	8,313	3,261	-61	300	300	300
0	Inc/Dec in Net Assets due to Admin Restructure	0	58	#	0	0	0
32,869	Closing Balance	33,383	35,246	6	34,065	32,884	31,703

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payments for outputs: the increase of \$6.410 million in the 2006-07 Budget from the 2005-06 estimated outcome reflects the direct appropriation arrangements from 1 July 2006;
- user charges – ACT Government: the decrease of \$6.707 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the revised funding arrangements from 1 July 2006 (\$6.410 million) and the implementation of general savings across government, together with the impact of reducing motor vehicle expenses, reducing general procurement, and consolidating information technology services, procurement services, and human resource and finance functions (\$0.545 million), partially offset by the expected rental revenue to be received from the Department of Territory and Municipal Services for the new Civic Library;
- other revenue: the increase in \$0.054 million in the 2005-06 estimated outcome from the original budget reflects the funding for voluntary redundancies;
- employee expenses: the decrease of \$0.369 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the implementation of general savings across government, together with the above mentioned consolidation of various services;
- superannuation expenses: the increase of \$0.142 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the increase in contribution rates from 1 July 2006; and

- depreciation and amortisation: the increase of \$0.158 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to depreciation on the newly constructed Civic Library and Link, due for completion in October 2006.

Balance Sheet

- property, plant and equipment: the increase of \$14.660 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the newly constructed Civic Library and Link being transferred from Capital Works in Progress and the construction of access improvements to the Canberra Theatre Centre;
- capital works in progress: the decrease of \$12.803 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the completion of works relating to the Civic Library and Link; and
- employee benefits (non-current): the decrease of \$0.034 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the implementation of general savings across government, together with the above mentioned consolidation of various services.

