



**ACT**  
Government

Australian  
Capital Territory

# BUDGET 2017-18

For a better Canberra

LONGDALE ST  
TRADERS

REBEL MUSE  
FRUGII

TIMBER & TAILOR  
ASSEMBLAGE PROJECT

GROOMED  
HANDSOMEPRETTY

ITRIP ISKIP  
AGENCY

BRADDON TAILORS  
HIVE

CLUBLIME  
CHAKI CHAKI

Chaki Chaki

**Budget Statements E**

Environment, Planning and Sustainable Development Directorate



Australian  
Capital Territory  
**BUDGET**  
**2017-18**

For a better Canberra

**Budget Statements E**

Environment, Planning and Sustainable Development Directorate

# STRUCTURE AND CONTENT OF THE 2017-18 BUDGET PAPERS

The 2017-18 Budget is presented in three papers and a series of agency Budget Statements.

## Budget Paper 1: Budget Speech

The Treasurer's speech to the Legislative Assembly highlights the Government's Budget strategies and key features of the Budget.

## Budget Paper 2: Budget in Brief

Budget Paper 2 presents a summary of the overall budgetary position together with information on the Government's expenditure priorities in key service delivery areas.

## Budget Paper 3: Budget Outlook

Budget Paper 3 summarises the 2017-18 Budget and forward estimates for the general government sector, the public trading enterprise sector and the total Territory Government.

Details of the projected 2017-18 Budget results are provided, as well as background information on the development of the 2017-18 Budget, including economic conditions and federal financial relations. It also provides an overview of the Territory's infrastructure investment program and details of the 2017-18 expense, infrastructure and capital, and revenue initiatives. Full accrual financial statements and notes are provided for all sectors.

## Budget Statements

The Budget Statements contain information on each directorate and agency, including descriptions of functions and roles and responsibilities, together with major strategic priorities.

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# Contents

ENVIRONMENT, PLANNING AND SUSTAINABLE DEVELOPMENT DIRECTORATE .....	1
Purpose .....	1
2017-18 Priorities.....	2
Estimated Employment Level .....	5
Strategic Objectives and Indicators .....	6
Output Classes .....	11
Accountability Indicators .....	17
Changes to Appropriation.....	24
Summary of 2017-18 Infrastructure Program .....	29
Financial Statements.....	31
CITY RENEWAL AUTHORITY .....	52
Purpose .....	52
2017-18 Priorities.....	53
Estimated Employment Level .....	53
Changes to Appropriation.....	54
Financial Statements.....	55
SUBURBAN LAND AGENCY .....	60
Purpose .....	60
2017-18 Priorities.....	61
Estimated Employment Level .....	61
Financial Statements.....	62

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# ENVIRONMENT, PLANNING AND SUSTAINABLE DEVELOPMENT DIRECTORATE

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## Purpose

The Environment, Planning and Sustainable Development Directorate (the Directorate) promotes sustainable living and resource use, strengthens the Territory's response to climate change and provides an integrated planning and land use system that contributes to the sustainable development and future of the ACT.

The Directorate's aim is to lead the Territory in developing and implementing targeted policies and programs that plan for urban growth and change; promote liveability, prosperity, productivity and sustainability; and address environment protection. Areas of focus include climate change mitigation and adaptation, nature conservation and enhancement, heritage, efficient and reliable water and energy services, building safety, quality urban design, and sustainable and integrated transport and spatial planning, policy and delivery.

The Directorate provides operational and strategic management of parks and reserves across the ACT including Tidbinbilla Nature Reserve, Namadgi National Park and Canberra Nature Park.

The Directorate delivers the ACT Government's commitment to eradicating loose-fill asbestos insulation from Canberra homes under the Loose-fill Asbestos Insulation Eradication Scheme, managed by a Taskforce comprised of expertise from across the ACT Public Service.

The Directorate is responsible for land strategy, policy and planning, including preparation of the four-year Indicative Land Release Program. The program sets out the Government's intended program for land release and seeks to facilitate housing diversity, provide affordable housing, stimulate economic activity by meeting the demand for land in the Territory and support a competitive land development and construction market.

The Directorate has a strong focus on urban renewal as a mechanism to drive economic activity, improving the liveability of our city, building on the character of our communities and delivering sustainable development. This focus is demonstrated in a variety of government-wide service delivery, such as the delivery of the Public Housing Renewal Program, Asset Recycling Initiative and Loose-fill Asbestos Insulation Eradication Scheme.

## 2017-18 Priorities

Priorities to be pursued by Environment, Planning and Sustainable Development Directorate in 2017-18 include:

### *Planning*

- through the *ACT Planning Strategy*, deliver a range of strategic planning initiatives including:
  - detailed variations to the Territory Plan as part of the land release program, with a focus on supporting housing affordability and accessible communities;
  - finalising the master plan program which has identified where infill development could occur in and around town and group centres and along transport corridors and how this development and change can be facilitated; and
  - participating in, and leading components of, regional planning in partnership with NSW government agencies.
- supporting implementation of *Building an Integrated Transport Network* to shape the way the ACT grows and prospers by delivering outcomes relating to active travel, parking, light rail, bus network, road capacity, freight, reducing transport emissions and contributing to healthy communities;
- promoting development of climate-wise and living infrastructure that encourages sustainable choices about the way Canberrans live, travel and where they work;
- continuing to deliver city-wide urban land and transport plans and policies that underpin planning for the future urban growth, land supply, planning for major infrastructure for future urban areas and the character and structure of our city;
- providing leadership in place making through current projects and policies with a focus on people, climate-wise design, living infrastructure and the public realm as cities become more compact;
- continuing to reform the planning system and other regulations by working with industry to enhance the eDevelopment platform;
- assessing development proposals, including lease variations in accordance with the Territory Plan;
- supporting the ACT Heritage Council and the Government to recognise, register, conserve, promote and celebrate the ACT's places and objects of historic, Aboriginal and natural heritage significance;
- establish and administer a risk-based building auditing and inspection system for building certifiers approving, inspecting and certifying building work in the Territory;
- conduct a review of the effectiveness of the *Energy Efficiency Ratings Scheme*;

- carry out regulatory impact assessments of potential minimum energy efficiency standards and other options for improving the energy efficiency of rental properties in the Territory.

### ***Climate Change and Sustainability***

- implementing the ACT's integrated policy framework for managing the social, economic and environmental challenges faced by the Territory as they relate to energy production and use;
- managing investments for the Territory to transition to 100 per cent renewable electricity by 2020 while preparing for the next stage of emissions reduction in buildings and the transport network towards net zero emissions by 2050 at the latest;
- delivering the Government's next generation battery storage program to reduce network infrastructure costs and support the transition to a high penetration renewable electricity grid;
- administering the Renewable Energy Innovation Fund and programs to realise the Government's vision for the ACT as an internationally recognised centre for renewable energy innovation and investment, diversifying the economy and creating new export industries;
- administering and assisting industry to implement the *Energy Efficiency (Cost of Living) Improvement Scheme* with a focus on reducing energy costs for small business and low-income households;
- providing policy leadership and practical support to directorates in working towards carbon neutrality in the Government's operations and service delivery by 2020;
- developing and implementing actions under an *ACT Climate Change Adaptation Strategy and Implementation Plan* that will support Canberra in increasing its resilience and reduce vulnerability to climate change impacts;
- developing a *Living Infrastructure Strategy* that will help identify fit for purpose approaches to the urban forest renewal in the Territory, promote development of constructed waterways and the retention and use of stormwater in the urban setting to support trees;
- initiating investigations into opportunities to reduce transport emissions across the Territory including through reducing the carbon intensity of the increased uptake of low emission vehicles;

- helping achieve the Government's climate change mitigation, waste reduction and renewable energy targets through Actsmart programs delivered to schools, businesses and households; and
- continuing community engagement on climate change through workshops, public events and social media platforms to ensure Canberra's performance is compared positively to other world leading cities.

### **Environment**

- improving the water quality in the ACT's waterways through improved catchment management and governance arrangements and implementing the Commonwealth/ACT Healthy Waterways project;
- implementing the *Nature Conservation Strategy* and *Striking the Balance*, ACT's Water Strategy;
- working with the ACT Natural Resource Management Council, community, governments, landholders, industry, the local Aboriginal community, and scientific and research organisations to improve our natural resources including through the Commonwealth Government's *National Landcare Program*;
- reducing the ACT's vulnerability to bushfire by managing fuel loads to reduce the ACT's vulnerability to wildfire and protect ecosystems and species;
- actively managing the Lower Cotter Catchment area following the construction of the enlarged Cotter Dam to protect water quality;
- continuing to monitor, research and implement plans and strategies to protect and conserve threatened species and ecological communities;
- continuing to improve the status of threatened species by improving habitat condition, connectivity and reducing threats. These works include:
  - the Golden Sun Moth habitat within Kinlyside Nature Reserve, and
  - working with the Woodland and Wetlands Trust to extend a predator proof fence from Mulligans Flat into Gorooyarroo Nature Reserves.
- continuing to provide on-ground support to volunteer groups in the ACT's parks, reserves and rural lands; and
- working across jurisdictional boundaries to achieve better outcomes for the environment and community of the ACT and region.

## **Land Policy and Renewal**

- develop the Government’s land release program;
- continuing to develop the Government’s affordable housing and building policy;
- continuing delivery of the ACT Government’s commitment to eradicating loose-fill asbestos insulation from Canberra homes under the Loose-fill Asbestos Insulation Eradication Scheme (Scheme) and engaging across jurisdictional boundaries, and nationally, to guide government, industry and community in the safe and effective practices developed under the Scheme;
- working with the private sector to support the operation of competitive land development and construction market;
- contributing to policy to guide the redevelopment of the Northbourne Avenue corridor in tandem with the delivery of the first stage of Canberra’s light rail network;
- implementing redevelopment of the ACT Government owned land along Northbourne Avenue;
- delivering the National Partnership Agreement on Asset Recycling;
- maintaining a strong governance framework for land sales in the territory; and
- overseeing the replacement of 1,288 outdated public housing units with properties that meet contemporary building and energy efficiency standards.

## **Estimated Employment Level**

**Table 1: Estimated Employment Level**

	<b>2015-16 Actual Outcome</b>	<b>2016-17 Budget</b>	<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>
<b>Staffing (FTE)<sup>1</sup></b>	307	497 <sup>2</sup>	567 <sup>3</sup>	690 <sup>4</sup>

**Note(s):**

1. Includes the Office of the Commissioner for Sustainability and the Environment.
2. The variation between the 2015-16 Actual Outcome and the 2016-17 Budget is due to the transfer of Parks and Conservation from TCCS on 1 July 2016.
3. The variation between the 2016-17 Budget and the 2016-17 Estimated Outcome is mainly due to the transfer of Asbestos Response Taskforce on 1 November 2016.
4. The variation between the 2016-17 Estimated Outcome and the 2017-18 Budget is due to the transfer of land policy and urban renewal functions on 1 July 2017.

# Strategic Objectives and Indicators

## Strategic Objective 1

***Deliver a planning and leasehold system that delivers quality spatial outcomes and urban design, integrated transport and development outcomes that contribute to economic prosperity and a sustainable Canberra***

This objective will be achieved through the implementation of the goals underpinning the *ACT Planning Strategy*, the *Transport for Canberra* and *AP2 Climate Change Strategy* policies.

The Directorate will:

- prepare planning and land use management strategies that integrate with transport planning, shape the growth of the City, enhance the community's lifestyle and balance environmental objectives;
- support the development of a compact city and sustainable transport network through strategic planning;
- manage urban infill strategies sensitively with a focus on integration around commercial centres and transport initiatives and having regard to evolving community attitudes. Initiatives include:
  - completing the master plan program for centres to provide direction for future change and growth including sustainable design outcomes;
  - urban renewal and City Plan implementation through the *City and Gateway Urban Renewal Strategy*;
  - examining community facility planning to establish future policy positions;
  - ensuring Territory Plan land uses reflect the broad structure of the *ACT Planning Strategy* including a review of the locations of medium and higher density residential zones and future urban areas; and
  - reviewing the Territory Plan as necessary to reflect outcomes of strategic land use and transport plans and policies.
- implementing the *Building an Integrated Transport Network* which includes:
  - strategies for active travel, parking, low emission vehicles and freight;
  - continued development of a city-wide light rail network master plan;
  - monitoring and evaluating networks and public transport to inform new network planning; and
  - identifying park and ride, bike and ride and active travel approaches to support achieving a higher modal split to public transport, cycling and walking.

- develop and implement policies that improve the sustainability and resilience of the natural and built environment;
- diligently administer a transparent and accountable leasehold and planning approvals system that underpins the Territory's economy;
- maintain and enhance a world-leading spatial mapping and property description system;
- increase community and industry education to foster understanding of strategies and policies;
- continue to work with surrounding local government areas and the NSW Government to develop and deliver regional planning strategies for the Canberra region; and
- continue to participate in national forums to provide analysis and input to transport and infrastructure policy nationally and in the ACT.

**Strategic Indicator 1:** Develop, engage on and implement city-wide urban land and transport policies, strategies and plans that underpin planning for the future urban growth, land supply, and major infrastructure in a coordinated way across government.

## **Strategic Objective 2**

### ***Protect and enhance our natural environment, water resources and heritage values***

The Government will continue to explore and support cost effective ways to encourage sustainable water use through demand management and water sensitive urban design and ensure land and water management and construction management are undertaken in such a way as to protect receiving waters - water courses, lakes and the downstream river systems - from pollutants.

The Directorate will continue to promote knowledge sharing and implementation of contemporary, best practice environmental standards.

The Directorate will:

- increase community awareness and involvement in protecting and conserving the ACT's natural resources;
- administer a robust multi-agency governance model for water management in the ACT and region;
- build knowledge and implement practices that protect and manage the ACT's biodiversity;
- enhance the policy framework to protect the quality of the ACT's air, water and the environment;
- implement the ACT's environment strategies and plans – *Nature Conservation Strategy 2013-2023*, *Water Strategy 'Striking a Balance' 2014-44* and *Action Plans*;

- work with the Commonwealth and other states/territory to develop and implement national environmental and water reforms - including within the ACT's portion of the Murray Darling Basin;
- implement innovative water sensitive urban design systems;
- continue to provide administrative support to the ACT Heritage Council to ensure the continued recognition, registration and conservation of the ACT's heritage places and objects; and
- continue to administer the annual funding and delivery for the ACT Heritage Grants Program, the Canberra and Region Heritage Festival and Capital Works projects as relate to the conservation of the ACT's heritage places and objects.

**Strategic Indicator 2.1:** Work with the community on implementing the Murray Darling Basin Plan.

**Strategic Indicator 2.2:** Deliver the ACT Healthy Waterways project against timelines agreed with the Commonwealth.

**Strategic Indicator 2.3:** Develop and implement ACT wide sustainability policies including biodiversity conservation.

### **Strategic Objective 3**

***Deliver balanced and effective policies for safe buildings, effective environmental controls and optimal land use outcomes.***

This objective will be achieved through continuous review and enhancement of the legislation and policy administered by the Directorate and associated regulations, together with the Territory Plan, to deliver an effective regulatory framework.

The Directorate will:

- continually improve policies and supporting systems for consistent and timely decisions;
- enhance regulatory frameworks to deliver high standard and safe building outcomes for the community and business;
- work with industry and business to develop and implement policies and guidelines to protect the quality of water, air and liveability;
- develop innovative legislation, systems and processes to streamline the way we provide high quality outcomes for the community;
- develop and implement new electronic business systems for better decision making and timely services to the community; and
- continue to implement the outcomes of the Minister's Building Quality Forum, including through the review and amendment of the *Building Act 2004*.

**Strategic Indicator 3.1:** Continuous review of regulatory policies, systems and ensuring that environment protection, heritage, nature conservation and construction activities are properly coordinated and effective in application.

## **Strategic Objective 4**

### ***Leading the Community Towards Making Canberra a Net Zero Carbon Emitter***

The Government's vision for Canberra is to set the benchmark for world cities in zero emissions and sustainability. The Directorate works across government, the business sector and the broader community to achieve ambitious greenhouse gas emission reductions.

The Directorate will raise awareness of climate change through engaging with the community, building partnerships in mitigation and adaptation and developing effective offset options.

The Directorate will:

- secure business and community understanding and endorsement on climate change action with support from the ACT's Climate Change Council;
- support the deployment of large scale renewable energy generation to meet the ACT's 100 per cent renewable electricity and greenhouse gas reduction targets;
- support and facilitate the growth of the renewable energy industry as part of a vibrant clean economy, built around Canberra's existing competitive advantages and knowledge based economy;
- support increased energy efficiency in homes, businesses, schools and other parts of the built environment;
- contribute to the security and affordability of our energy supplies;
- promote an understanding of climate science implications for the ACT within and beyond the ACT Government, and guide adaptation strategies to increase the Territory's resilience in the face of the unavoidable impacts of climate change;
- provide a guiding influence to other parts of government to deliver carbon neutral government operations; and
- support the community to understand their own emissions and how to mitigate those emissions through participation in Actsmart programs for businesses, schools and households.

**Strategic Indicator 4.1:** Implement policies to achieve the ACT Government's target of net zero carbon emissions in the ACT by 2050 at the latest and in government operations from 2020.

**Strategic Indicator 4.2:** Growth in renewable electricity generation.

## **Strategic Objective 5**

### ***Improve the livability of our cities and build on the character of our communities through strategic and sustainable release and renewal of land***

Development of a land release program that contributes to the Government's financial, social and environmental objectives, including:

- enabling urban renewal and activating key gateways to the city and its commercial centres;
- facilitating housing diversity and providing affordable housing choices;
- meeting the demand for land in the Territory to stimulate economic activity in the residential, commercial/ mixed use, industrial and community sectors;
- supporting the operation of a competitive land development and construction market;
- achieving satisfactory returns from the sale of unleased Territory land; and
- continue to engage across jurisdictional boundaries, and nationally, to guide government, industry and community in the safe and effective practices developed under the Loose-fill Asbestos Insulation Eradication Scheme.

**Strategic Indicator 5.1:** Delivery of the Government's land release program.

**Strategic Indicator 5.2:** Assets recycled in line with the Commonwealth Government's Asset Recycling Initiative (ARI).

## Output Classes

### Output Class 1: Planning

Table 2: Output Class 1: Planning

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
<b>Total Cost<sup>1</sup></b>	31,875	34,377
<b>Controlled Recurrent Payments</b>	25,661	27,831

**Note(s):**

1. Total cost includes depreciation and amortisation of \$0.350 million in 2016-17 and \$0.447 million in 2017-18. Total cost is also supplemented by own source revenue of \$2.889 million in 2016-17 and \$2.511 million in 2017-18.

### Output 1.1: Planning Delivery

Facilitate and manage growth and change within the ACT through development assessment and leasehold management, with the overarching objective of promoting and facilitating economically productive, sustainable, attractive, safe and well designed urban and rural environments in the ACT.

Table 3: Output 1.1: Planning Delivery

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
<b>Total Cost<sup>1</sup></b>	16,948	20,380
<b>Controlled Recurrent Payments</b>	12,312	15,146

**Note(s):**

1. Total cost is supplemented by own source revenue of \$2.719 million in 2016-17 and \$2.511 million in 2017-18.

### Output 1.2: Planning Policy<sup>1</sup>

Provision of high quality professional services in strategic land planning, sustainable transport planning (including *Building an Integrated Transport Network*) and planning for land release that encourages high quality urban design.

Table 4: Output 1.2: Planning Policy

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
<b>Total Cost</b>	12,840	11,878
<b>Controlled Recurrent Payments</b>	11,449	10,717

**Note(s):**

1. This output was previously called Strategic Planning.

### Output 1.3: Heritage

Administration of the heritage provisions of the *Heritage Act 2004* and assistance in the conservation of the ACT's heritage assets to ensure their recognition, registration and conservation. The area provides administrative and operational support to the ACT Heritage Council and its projects, and administers the annual funding of the ACT Heritage Grants Program, the annual Canberra and Region Heritage Festival and Capital Works projects as they relate to heritage conservation works. A key function is also the promotion and education of the community regarding heritage assets of the ACT.

Table 5: Output 1.3: Heritage

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
Total Cost	2,087	2,119
Controlled Recurrent Payments	1,900	1,968

### Output Class 2: Environment

Table 6: Output Class 2: Environment

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
Total Cost <sup>1</sup>	74,046	76,921
Controlled Recurrent Payments	60,175	58,232

**Note(s):**

1. Total cost is supplemented by revenue from the Commonwealth Government, the *Energy Efficiency (Cost of Living) Improvement Scheme* and the Renewable Energy Innovation Fund.

### Output 2.1: Environment

Help protect the ACT's natural environment through:

- the implementation of programs responding to natural resource management as part of the Commonwealth's *National Landcare Program*;
- manage, review and implementation of legislation/action plans to help protect land and species;
- sustainable use of water, including through implementation of *Striking the Balance*, the ACT's Water Strategy;
- establish and support an ACT and region catchment management governance framework;
- administer the annual funding of the ACT Environment Grants and Rural Grants Program;

- regulatory activities to protect and enhance the natural and built environment; and
- promotion and involvement of the community in caring for the ACT's natural environment.

**Table 7: Output 2.1: Environment**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
<b>Total Cost<sup>1,2</sup></b>	16,671	14,953
<b>Controlled Recurrent Payments</b>	13,063	12,016

**Note(s):**

1. Total cost is supplemented by revenue from the Commonwealth for environmental programs of \$1.687 million in 2016-17 and \$1.087 million in 2017-18.
2. The decrease in total cost from the 2016-17 Estimated Outcome to the 2017-18 Budget is due to the one off impact of the rollover of \$0.6 million for Implementing Water Reform in the Murray-Darling Basin and expenditure on the grant for the Mulligans Flat predator proof fence.

**Output 2.2: Climate Change and Sustainability<sup>1</sup>**

Develop policy, provide advice and deliver programs in relation to:

- the *ACT Climate Change Strategy* and Action Plan – *AP2 Climate Change Strategy*;
- investments in renewable electricity through a feed-in-tariff and delivery of local industry development strategies;
- energy efficiency measures, including administration of the Actsmart and Outreach programs; and
- administration of the ACT's *Carbon Neutral ACT* and *Energy Efficiency (Cost of Living) Improvement Scheme*.

**Table 8: Output 2.2: Climate Change and Sustainability**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
<b>Total Cost<sup>2</sup></b>	20,486	24,892
<b>Controlled Recurrent Payments</b>	11,703	10,140

**Note(s):**

1. This output was previously called Sustainability and Climate Change.
2. Total cost is supplemented by revenue from the *Energy Efficiency (Cost of Living) Improvement Scheme* of \$3.624 million in 2016-17 and \$4.547 million in 2017-18. Total cost is also supplemented by revenue from the Renewable Energy Innovation Fund of \$3.100 million in 2016-17 and \$9.108 million in 2017-18.

### **Output 2.3: Conservation and Land Management<sup>1</sup>**

Planning and management of the ACT's parks, reserves, open space system and plantations, including associated community infrastructure. The land manager role includes management of land for recreational use; conservation management; including management of national parks, nature reserves; fire management; and pest and weed control as well as the management of the Territory's softwood plantation and oversight of rural production areas.

**Table 9: Output 2.3: Conservation and Land Management**

	<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>
<b>Total Cost</b>	36,889	37,076
<b>Controlled Recurrent Payments</b>	35,409	36,076

**Note(s):**

1. This output was previously called Land Management.

### **Output Class 3: Loose-fill Asbestos Insulation Eradication<sup>1</sup>**

#### **Output 3.1: Loose-fill Asbestos Insulation Eradication Scheme**

The Asbestos Response Taskforce delivers the Loose-fill Asbestos Insulation Eradication Scheme safely, compassionately and efficiently. It provides support and advice to affected homeowners, the Canberra community, industry and government.

**Table 10: Output 3.1: Loose-fill Asbestos Insulation Eradication Scheme**

	<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>
<b>Total Cost<sup>2</sup></b>	67,383	63,001
<b>Controlled Recurrent Payments</b>	18,030	14,371

**Note(s):**

1. This output class was transferred from the Chief Minister, Treasury and Economic Development Directorate on 1 November 2016.
2. Total cost includes the transfer of the net profit on land sales back to the Government.

### **Output Class 4: Land Policy and Renewal<sup>1</sup>**

**Table 11: Output Class 4: Land Policy and Renewal**

	<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>
<b>Total Cost</b>	0	57,356
<b>Controlled Recurrent Payments</b>	0	56,945

**Note(s):**

1. This is a new output class for 2017-18 that combines land policy and urban renewal activities from the Chief Minister, Treasury and Economic Development Directorate and the discontinued Land Development Agency.

### **Output 4.1: Land Policy<sup>1</sup>**

Provide strategic, policy and planning support, including preparation of the four-year Indicative Land Release Program. The program sets out the Government's intended program for land release and seeks to facilitate housing diversity, provide affordable housing, stimulate economic activity, meet the demand for land in the Territory and support a competitive land development and construction market.

**Table 12: Output 4.1: Land Policy**

	<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>
<b>Total Cost</b>	0	14,613
<b>Controlled Recurrent Payments</b>	0	14,488

**Note(s):**

1. This is a new output for 2017-18 that transfers land policy functions from the Chief Minister, Treasury and Economic Development Directorate and the discontinued Land Development Agency.

### **Output 4.2: Urban Renewal<sup>1</sup>**

Urban renewal is a key priority of the ACT Government. Urban renewal will drive economic activity, improve the liveability of our city, build on the character of our communities and deliver sustainable development.

The urban renewal agenda is ambitious and spans directorates. The Coordinator-General, Urban Renewal works across directorates in order to deliver significant outcomes, including:

- delivering the Asset Recycling Initiative;
- activating the Capital Metro corridor;
- delivering new (replacement) public housing; and
- progressing City to the Lake.

These projects, along with the rest of the urban renewal agenda will transform our city in its second century.

**Table 13: Output 4.2: Urban Renewal**

	<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>
<b>Total Cost</b>	0	42,743
<b>Controlled Recurrent Payments</b>	0	42,457

**Note(s):**

1. This is a new output for 2017-18 that transfers urban renewal functions from the Chief Minister, Treasury and Economic Development Directorate and the discontinued Land Development Agency.

## Output Class EBT: Office of the Commissioner for Sustainability and the Environment

### *Output EBT 1: Office of the Commissioner for Sustainability and the Environment*

Publication of the State of the Environment Report, investigation of complaints by Ministerial direction, or where a Territory agency's actions may have a substantial impact on the environment.

**Table 14: Output EBT 1: Office of the Commissioner for Sustainability and the Environment**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000
Total Cost	1,341	1,842
Payment for Expenses on Behalf of the Territory	1,341	1,842

# Accountability Indicators

## Output Class 1: Planning

### Output 1.1: Planning Delivery

**Table 15: Accountability Indicators Output 1.1**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Development application processing times:			
- average processing times in working days	45	53	45
- median processing times in working days	30	36	30
b. Percentage of development application decisions made within statutory deadlines	75%	73%	75%
c. Percentage of development applications appeals resolved by mediation in relation to development proposals	35%	100%	35%
d. Percentage of ACT Civil and Administrative Tribunal (ACAT) decisions which uphold the Directorate's original decision	85%	70%	85%

### Output 1.2: Planning Policy

**Table 16: Accountability Indicators Output 1.2**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Provide the Minister with the Annual Report Card on Transport for Canberra <sup>1</sup>	Dec 2016	Not complete	n/a
b. Completion and publication of Master Plans <sup>2</sup>	3	2	n/a
c. Number of Environment and Planning Forums held during the year to assist in community consultations	6	6	6
d. Prepare policy advice to inform Executive consideration of the requirement to review the ACT Planning Strategy in 2017 <sup>3</sup>	n/a	n/a	1
e. Report on the status of actions in the Minister for Planning and Land Management's Statement of Planning Intent <sup>4</sup>	n/a	n/a	4
f. Continue to engage community and stakeholders in the preparation of city-wide urban land and transport policies, strategies and plans <sup>5</sup>	n/a	n/a	6

**Notes:**

1. Indicator discontinued as the Annual Report Card will be replaced following a review of Transport for Canberra.
2. Indicator discontinued.
3. New indicator.
4. New indicator.
5. New indicator.

### Output 1.3: Heritage

Table 17: Accountability Indicators Output 1.3

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Notification on the legislation register of Heritage Council decisions within five working days of the decision	100%	100%	100%
b. Development application advice issued within 15 working days of referral by the ACT Land and Planning Authority	90%	95%	95%
c. Decisions about heritage registrations by the ACT Heritage Council made within statutory timeframes <sup>1</sup>	100%	100%	100%

**Notes:**

1. This indicator relates to the timeframe imposed on the ACT Heritage Council to make a decision on final registrations under the *Heritage Act 2004*.

## Output Class 2: Environment

### Output 2.1: Environment

**Table 18: Accountability Indicators Output 2.1**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Assess data and prepare a public report on the use and quality of the water resources of the ACT annually which is to be published on the Directorate's website <sup>1</sup>	Jun 2017	Jun 2017	n/a
b. Submit twice yearly progress reports to the Commonwealth for the <i>National Landcare Program</i>	2	2	2
c. Prepare and submit National Environment Protection Measure jurisdictional reports to the National Environment Protection Council within agreed timeframe	Sep 2016	Nov 2016	Sep 2017
d. Submit Basin Priority Project milestone reports to the Commonwealth in accordance with the Commonwealth agreement <sup>2</sup>	3	1	n/a
e. Response from the Conservator of Flora and Fauna on development applications issued within statutory timeframes	90%	90%	90%
f. Prepare a public report on the implementation of the ACT Water Strategy <sup>3</sup>	n/a	n/a	Dec 2017
g. Submit ACT Healthy Waterways project milestone reports to the Commonwealth in accordance with the Commonwealth agreement <sup>4</sup>	n/a	n/a	2
h. Implementation report on the 2015-17 Biodiversity Research and Monitoring Program finalised by December 2017 <sup>5</sup>	n/a	n/a	100%
i. The conservator of Flora and Fauna to finalise Action Plans for matters listed under the <i>Nature Conservation Act 2014</i> , within six months following public consultation <sup>6</sup>	n/a	n/a	100%

**Notes:**

1. Indicator discontinued and replaced with indicator 2.1(f).
2. Milestone reports were renegotiated with the Commonwealth during the year. This indicator has been discontinued and replaced with indicator 2.1(g).
3. New indicator which replaces indicator 2.1(a).
4. New indicator which replaces indicator 2.1(d).
5. New indicator
6. New Indicator

## Output 2.2: Climate Change and Sustainability

**Table 19: Accountability Indicators Output 2.2**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Oversee the actions of the ACT Climate Change Strategy and Action Plan – AP2:			
- publish an annual inventory	Dec 2016	Dec 2016	Dec 2017
- publish an annual report on emissions targets	Dec 2016	Dec 2016	Dec 2017
b. Increase in the number of businesses or offices assisted to improve energy and water efficiency, reduce waste and increase recycling	10%	10%	10%
c. Estimated total electricity saved from Carbon Neutral Government Fund projects	10,000MWh	9,550MWh	10,000MWh
d. Number of households assisted by the Household Low Income Program	1,000	1,100	1,000

## Output 2.3: Conservation and Land Management

**Table 20: Accountability Indicators Output 2.3**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Customer satisfaction with the Management of protected areas (Tidbinbilla Nature Reserve, Namadgi National Park and Canberra Nature Park)	90%	96%	90%
b. Implement fuel management activities – grazing – as identified under the approved Bushfire Operational Plan (BOP)	100%	100%	100%
c. Implement fuel management activities – physical removal – as identified under the approved Bushfire Operational Plan (BOP)	100%	100%	100%
d. Implement fuel management activities – slashing – as identified under the approved Bushfire Operational Plan (BOP)	100%	100%	100%
e. Implement fuel management activities – burning – as identified under the approved Bushfire Operational Plan (BOP)	100%	95%	100%
f. Implement access activities – as identified under the approved Bushfire Operational Plan (BOP)	100%	95%	100%

## Output Class 3: Loose-fill Asbestos Insulation Eradication

### Output 3.1: Loose-fill Asbestos Insulation Eradication Scheme

Table 21: Accountability Indicators Output 3.1

	2016-17 Targets	2016-17 Estimated Outcome <sup>1</sup>	2017-18 Targets
<b>Community Engagement and Advice:</b>			
a. Undertake a program to provide advice and support to residents of properties affected by loose-fill asbestos insulation	1	1	1
b. Conduct and/or attend Community Forums/Meetings on loose-fill asbestos insulation (e.g. health, management, demolition and personal support)	3	3	3
c. Undertake an awareness program to inform the broader community about the demolition and sales activities of the Scheme	1	1	1
<b>Buy-Back and Demolition Program:</b>			
d. Continue to facilitate settlement of the surrender of properties under the Buyback program	1	1	1
e. Demolish affected dwellings	207	297	222
f. Deregister affected properties post demolition and soil validation	200	372	178
<b>Sales Program:</b>			
g. Sale of remediated and deregistered blocks	254	312	395
<b>Policy, Technical and Regulation:</b>			
h. Support the conduct of a health study of asbestos exposure in affected homes <sup>2</sup>	1	1	n/a

**Notes:**

1. The Asbestos Response Taskforce was transferred on 1 November 2016, as a result the 2016-17 Estimate Outcome relates to the period from 1 November 2016 to 30 June 2017. The Chief Minister, Treasury and Economic Development Directorate will report on the period between 1 July 2016 and 31 October 2016.
2. Indicator discontinued.

## Output Class 4: Land Policy and Renewal

### Output 4.1: Land Policy

**Table 22: Accountability Indicators Output 4.1**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. 4 year Indicative Land Release Program published <sup>1</sup>	n/a	n/a	1

**Notes:**

1. This Output was transferred from the Chief Minister, Treasury and Economic Development Directorate (CMTEDD) from 1 July 2017. CMTEDD will report on the 2016-17 Estimated Outcome This accountability indicator covers publication of the 2017-18 to 2020-2021 Indicative Land Release Program.

### Output 4.2: Urban Renewal

**Table 23: Accountability Indicators Output 4.2**

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Asset Recycling Initiative <sup>1</sup>	n/a	n/a	100%
b. Public Housing Renewal Program Contracts <sup>2</sup>	n/a	n/a	362
c. Public Housing Renewal Program Delivery <sup>3</sup>	n/a	n/a	424

**Notes:**

1. This Output was transferred from the Chief Minister, Treasury and Economic Development Directorate (CMTEDD) from 1 July 2017. CMTEDD will report on the 2016-17 Estimated Outcome. This accountability indicator covers the 19 sites included as part of the Commonwealth Government's Asset Recycling Initiative (ARI). The target measures the percentage of ARI sites for which sales strategies have been established and endorsed.
2. This accountability indicator covers the delivery of the ACT Government's Public Housing Renewal Program and measures the number of replacement dwellings covered by new contracts in the target year. This includes dwellings covered by purchasing contracts and dwellings covered by construction contracts.
3. This indicator covers the delivery of the ACT Government's Public Housing Renewal Program and measures the number of replacement dwellings completed and transferred to Housing ACT in the target year.

## Output Class EBT: Office of the Commissioner for Sustainability and the Environment

### Output EBT 1: Office of the Commissioner for Sustainability and the Environment

Table 24: Accountability Indicators Output EBT 1

	2016-17 Targets	2016-17 Estimated Outcome	2017-18 Targets
a. Report on the uptake of recommendations on the ACT State of the Environment and special reports as part of the annual report	Oct 2016	Dec 2016	Oct 2017
b. Undertake Ministerial initiated investigations in accordance with the Minister's direction	100%	100%	100%
c. Undertake Commissioner initiated investigations in accordance with the Terms of Reference	100%	100%	100%
d. Undertake complaints generated investigations in accordance with the Terms of Reference	100%	100%	100%
e. Report on the complaints about the management of the environment by the Territory or a Territory agency as part of the annual report	Oct 2016	Dec 2016	Oct 2017

## Changes to Appropriation

**Table 25: Changes to appropriation – Controlled Recurrent Payments**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>2016-17 Budget</b>	84,733	81,090	87,086	89,152	88,825
<b>FMA Section 16B Rollovers from 2015-16</b>					
Actsmart Programs	65	-	-	-	-
Canberra Urban and Regional Futures	(125)	-	-	-	-
Energy Efficiency Improvement Scheme	93	-	-	-	-
Implementation of Climate Change Strategy	40	-	-	-	-
Implementing Water Reform in the Murray-Darling Basin	600	-	-	-	-
Intelledox	69	-	-	-	-
Kangaroo Population Management and Research	214	-	-	-	-
Light Rail Stage 2	635	-	-	-	-
Master Planning Program - Group Centres, Transport Corridors and Rural Villages	70	-	-	-	-
National Pests Responses Contributions for Red Imported Fire Ants, European House Borer and Electric Ants	67	-	-	-	-
Progressing Actions on Climate Change	100	-	-	-	-
Threatened Species Conservation	22	-	-	-	-
Transport and Parking - Better Options	65	-	-	-	-
<b>2017-18 Budget Policy Adjustments</b>					
Better services in your community - Achieving net zero emissions by 2050 - Blueprint development	-	322	254	269	-
Better services in your community - Community participation in zero net emissions	-	150	150	150	100
Better services in your community - Implementation of ACT Climate Change Adaptation Strategy	-	758	577	593	-
Better services in your community - Improving sustainability through innovative financing	-	75	62	51	-
Better services in your community - Managing native wildlife	-	821	565	579	594
Better services in your community - More support for Actsmart	-	865	-	-	-
Better services in your community - Planning for Canberra's future transport needs	-	750	-	-	-
Better services in your community - Protecting our native species and environment	-	670	670	-	-
Better services in your community - Reviewing the ACT energy rating disclosure scheme	-	300	-	-	-
Better services in your community - Supporting endangered woodlands	-	162	-	-	-
Better services in your community - Supporting the national eradication of exotic pests and diseases	-	180	180	180	180

**Table 25: Changes to appropriation – Controlled Recurrent Payments (continued)**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
Better support when it matters - Public Housing Renewal - New and better properties	-	600	1,908	-	-
Better support when it matters - Public Housing Renewal - Taskforce operations	-	2,250	1,895	619	-
Building a better city - Bindubi Street extension - Early planning	-	300	-	-	-
Building a better city - Building audits	-	1,200	1,100	1,150	-
Building a better city - Building certification reform	-	407	362	368	473
Building a better city - Building regulation reform	-	610	692	675	681
Building a better city - Land Development	-	9,843	9,997	10,154	10,313
Building a better city - Molonglo East-West Arterial Road - Early planning	-	200	100	-	-
Building a better city - Strengthening oversight of land development	-	820	834	846	854
Building a better city - Swimming Pool Safety Education Campaign	200	-	-	-	-
Building a better city - Transfer of staff to the Renewable Energy Innovation Fund	-	(565)	(730)	(770)	(775)
Building a better city - William Hovell Drive upgrade - Early planning	-	200	100	-	-
Fairer revenue - Sustainable campground fees	-	(30)	(31)	(32)	(32)
More and better jobs - Canberra International Airport - Guarding against the spread of pests and diseases	-	137	144	146	149
More and better jobs - Ensuring sustainable commercial development	-	425	25	100	25
More and better jobs - Ensuring Continuity of the Spatial Data Management System	-	-	(72)	(75)	(79)
More and better jobs - Sustainably managing our forests	-	(500)	(500)	(500)	(500)
Smarter government spending - Googong Foreshore access gate upgrade	-	(76)	(81)	(85)	(91)
Smarter government spending - Improving efficiency in biodiversity management	-	(250)	(253)	(257)	(260)
Smarter government spending - Streamlining customer service delivery	-	(152)	(154)	(156)	(158)
Smarter government spending - Streamlining master planning processes	-	(125)	(127)	(128)	(130)
<b>2017-18 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	(118)	(189)	(195)	1 499
Revised Superannuation Parameters	-	(254)	(531)	(806)	(867)
Transfer - City Activation Unit to CRA	-	(525)	(535)	(545)	(553)
Transfer - Contribution to the Strategic Office Accommodation Project to CMTEDD	-	(44)	(45)	(46)	(76)

**Table 25: Changes to appropriation – Controlled Recurrent Payments (continued)**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
Transfer - City to the Lake - New Canberra Theatre (Feasibility) from CMTEDD	-	100	-	-	-
Transfer - Land Policy from CMTEDD	-	4,738	4,427	6,561	6,618
Transfer - Loose-fill Asbestos Insulation Eradication Scheme from CMTEDD	25,322	9,431	7,966	14,471	14,579
Transfer - Molonglo Valley - Environmental Impact Statement for Deferred Area from CMTEDD	-	200	-	-	-
Transfer - Parks and Conservation from TCCS - Amendment	(474)	(1,065)	(1,241)	(1,474)	(1,466)
Transfer - Public Housing Renewal Taskforce from CMTEDD	-	38,122	6,100	-	-
Transfer - Securing Electricity Supply in the ACT - Second supply network from CMTEDD	-	150	275	-	-
Transfer - Waste Policy to TCCS	-	(192)	(197)	(201)	(206)
Revised Funding Profile - Loose-fill Asbestos Insulation Eradication Scheme	(7,292)	4,882	(1,664)	1,952	(1,125)
Revised Funding Profile - Master Planning Program - Group Centres, Transport Corridors and Rural Villages	(200)	200	-	-	-
Revised Funding Profile - Molonglo Valley - Implementation of Commitments in the NES Plan	(100)	100	-	-	-
Revised Funding Profile - Threatened Species Conservation	(220)	220	-	-	-
Revised Funding Profile - Wildlife Management	(50)	50	-	-	-
Commonwealth Grant - Established Weed and Pest Management	32	-	-	-	-
City Centre Marketing and Improvements Levy	-	(53)	(99)	(199)	(251)
<b>2017-18 Budget</b>	<b>103,866</b>	<b>157,379</b>	<b>119,020</b>	<b>122,547</b>	<b>118,321</b>

**Table 26: Changes to appropriation – Expenses on Behalf of the Territory**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>2016-17 Budget</b>	2,515	1,984	2,023	2,062	2,062
<b>2017-18 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	(5)	(8)	(8)	30
Revised Superannuation Parameters	(13)	(12)	(11)	(10)	(9)
Revised Funding Profile - Office of the Commissioner for Sustainability and the Environment (Operations)	(400)	400			
<b>2017-18 Budget</b>	<b>2,102</b>	<b>2,367</b>	<b>2,004</b>	<b>2,044</b>	<b>2,083</b>

**Table 27: Changes to appropriation – Capital Injections, Controlled**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>2016-17 Budget</b>	26,931	44,594	29,437	2,302	2,302
<b>FMA Section 16B Rollovers from 2015-16</b>					
Capital Upgrades Program	80	-	-	-	-
Carbon Neutral Government	1,537	-	-	-	-
Enhancing the Protection of Endangered Species and Habitat	57	-	-	-	-
Environmental Offsets - Gungahlin (EPIC)	14	-	-	-	-
Environmental Offsets - Lawson South	18	-	-	-	-
Molonglo Riverside Park - Stage 1	499	-	-	-	-
Molonglo Valley - Implementation of Commitments in the NES Plan - Stage 2	216	-	-	-	-
Red Hill Nature Reserve Remediation (Finalisation of Design)	(3)	-	-	-	-
Strategic Bushfire Management Plan	79	-	-	-	-
<b>2017-18 Budget Policy Adjustments</b>					
Better services in your community - Improving our capacity to fight bushfires	-	1,267	1,489	430	-
Better services in your community - Jarramlee Nature Reserve - Protecting our nature reserves	-	112	200	-	-
Better support when it matters - Public Housing Renewal - New and better properties	-	27,295	20,124	-	-
Better support when it matters - Public Housing Renewal - Taskforce operations	-	1,122	1,314	-	-
More and better jobs - Ensuring continuity of the Spatial Data Management System	-	869	232	-	-
<b>2017-18 Budget Technical Adjustments</b>					
Better Infrastructure Fund Indexation	-	-	-	-	18
Transfer - Better Infrastructure Fund for Land Release Infrastructure from CMTEDD	-	295	302	310	318
Transfer - Better Public Housing - New Public Housing properties from CMTEDD	-	147,200	80,019	-	-
Transfer - City to the Lake - New Civic Pool (feasibility) from CMTEDD	-	400	-	-	-
Transfer - Improving Our City - Woden bus interchange improvements from CMTEDD	-	150	-	-	-
Transfer - Loose-fill Asbestos Insulation Eradication Scheme from CMTEDD	55,194	50,472	29,691	8,833	741
Transfer - Upgrading infrastructure for land release from CMTEDD	-	117	-	-	-
Transfer - Urban Renewal Program - Better Public Housing - Allawah Court from CMTEDD	-	11,300	-	-	-
Transfer - Urban Renewal Program - Better Public Housing - Karuah from CMTEDD	-	5,000	-	-	-
Transfer - Urban Renewal Program - Better Public Housing - Red Hill housing precinct from CMTEDD	-	2,300	-	-	-

**Table 27: Changes to appropriation – Capital Injections, Controlled (continued)**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
Transfer - Urban Renewal Program - City to the Lake - West Basin infrastructure from CMTEDD	-	7,500	-	-	-
Transfer - Urban Renewal Program - Civic and Braddon public realm improvements from CMTEDD	-	1,050	-	-	-
Transfer - Urban Renewal Program - Playground Repairs to TCCS	(40)	-	-	-	-
Transfer - Woden Valley Stormwater Retardation Basins (Design) from CMTEDD	-	230	-	-	-
Revised Funding Profile - Better Infrastructure Fund	(99)	99	-	-	-
Revised Funding Profile - Caring for our Environment - Improving species and habitat protection	(182)	170	(317)	257	72
Revised Funding Profile - Digital Canberra - New digital radio communication system	(970)	970	-	-	-
Revised Funding Profile - Enhancement of eDevelopment Interface	(190)	190	-	-	-
Revised Funding Profile - Enhancing the Protection of Endangered Species	(1,263)	1,263	-	-	-
Revised Funding Profile - Enhancing the Protection of Endangered Species and Habitat	(1,141)	522	619	-	-
Revised Funding Profile - Environmental Offsets - Lawson South	(293)	96	197	-	-
Revised Funding Profile - Loose-fill Asbestos Insulation Eradication Scheme	8,690	16,215	(25,874)	2,537	20,910
Revised Funding Profile - Red Hill Nature Reserve Remediation (Finalisation and Design)	(111)	111	-	-	-
Revised Funding Profile: Support for Building Industry - eDevelopment Renovation Project	(1,881)	1,881	-	-	-
Commonwealth Grant - Sustainable Rural Water Use and Infrastructure Program	7,000	4,250	(11,250)	-	-
Savings - Environmental Offsets Gungahlin	(156)	-	-	-	-
<b>2017-18 Budget</b>	<b>93,986</b>	<b>327,040</b>	<b>126,183</b>	<b>14,669</b>	<b>24,361</b>

## Summary of 2017-18 Infrastructure Program

**Table 28: 2017-18 Environment, Planning and Sustainable Development Directorate Infrastructure Program**

Project	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	Four Year Investment \$'000	Physical Completion Date
<b>CAPITAL WORKS PROGRAM</b>						
<b>Work In Progress</b>						
ACT Healthy Waterways Project (Commonwealth Funded)	41,000	13,171	-	-	54,171	Jun-19
Better Public Housing - New public housing properties	147,200	80,019	-	-	227,219	Jun-19
Caring for our Environment - Establishing the Molonglo River Reserve Stage 3	440	258	-	-	698	Jun-19
Caring for our Environment - Improving species and habitat protection	959	857	257	72	2,145	Jun-21
Caring for our Environment - Tharwa fish habitat improvement	200	-	-	-	200	Jun-18
Caring for our environment - Water Quality Improvement - Contributions to the ACT Healthy Waterways Project	1,300	1,300	-	-	2,600	Jun-19
City to the Lake - New civic pool	400	-	-	-	400	Jun-18
Digital Canberra - New digital radio communication system	1,130	-	-	-	1,130	Dec-17
Enhancement of eDevelopment Interface	190	-	-	-	190	Jun-18
Enhancing the Protection of Endangered Species and Habitat	3,506	619	-	-	4,125	Jun-19
Environmental Offsets - Lawson South	161	197	-	-	358	Jun-19
Improving Our City - Woden bus interchange improvements	150	-	-	-	150	Jun-18
Molonglo Valley - Environmental Impact Statement for Deferred Area (Feasibility)	200	-	-	-	200	Jun-18
Molonglo Valley - Implementation of Commitments in the NES Plan	100	-	-	-	100	Jun-18
Molonglo Valley - Implementation of Commitments in the NES Plan - Stage 2	902	-	-	-	902	Jun-18
Red Hill Nature Reserve Remediation (Finalisation and Design)	111	-	-	-	111	Jun-18
Securing Electricity Supply in the ACT - Second supply network	150	275	-	-	425	Jun-19
Support for Building Industry - eDevelopment Renovation Project	1,881	-	-	-	1,881	Jun-18
Urban Renewal Program - Better Public Housing - Allawah Court	11,300	-	-	-	11,300	Mar-18
Urban Renewal Program - Better Public Housing - Karuah	5,000	-	-	-	5,000	Mar-18
Urban Renewal Program - Better Public Housing - Red Hill housing precinct	2,300	-	-	-	2,300	Mar-18

**Table 28: 2017-18 Environment, Planning and Sustainable Development Directorate Infrastructure Program (continued)**

Project	2017-18 \$'000	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	Four Year Investment \$'000	Physical Completion Date
<b>Work In Progress</b>						
Urban Renewal Program - City to the Lake – West Basin infrastructure	7,500	-	-	-	7,500	Jun-18
Urban Renewal Program - Civic and Braddon public realm improvements	1,050	-	-	-	1,050	Jun-18
Woden Valley Stormwater Retardation Basins (Design)	230	-	-	-	230	Dec-17
<b>Total Work In Progress</b>	<b>227,360</b>	<b>96,696</b>	<b>257</b>	<b>72</b>	<b>324,385</b>	
<b>New Work</b>						
Better services in your community - Improving our capacity to fight bushfires	1,267	1,489	430	-	3,186	Jun-20
Better services in your community - Jarramlee Nature Reserve - Protecting our nature reserves	112	200	-	-	312	Jun-19
Better support when it matters - Public Housing Renewal - New and better properties	27,295	20,124	-	-	47,419	Jun-19
Better support when it matters - Public Housing Renewal - Taskforce operations	1,122	1,314	-	-	2,436	Jun-19
Building a better city - Bindubi Street extension - Early planning	300	-	-	-	300	Jun-18
Building a better city - Molonglo East-West Arterial Road - Early planning	200	100	-	-	300	Jun-19
Building a better city - William Hovell Drive Upgrade - Early planning	200	100	-	-	300	Jun-19
More and better jobs - Ensuring continuity of the Spatial Data Management System	869	232	-	-	1,101	Jun-19
<b>Total New Capital</b>	<b>31,365</b>	<b>23,559</b>	<b>430</b>	<b>-</b>	<b>55,354</b>	
<b>Better Infrastructure Fund</b>						
Heritage Conservation	151	154	158	162	625	Jun-18
Land Release Infrastructure	412	302	310	318	1,342	Jun-18
Parks and Conservation	629	543	557	571	2,300	Jun-18
Unallocated Better Infrastructure Fund	96	97	97	97	387	Jun-18
<b>Total Better Infrastructure Fund</b>	<b>1,288</b>	<b>1,096</b>	<b>1,122</b>	<b>1,148</b>	<b>4,654</b>	

## Financial Statements

**Table 29: Environment, Planning and Sustainable Development Directorate: Operating Statement**

2016-17 Budget		2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	Var %	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
84,733	Controlled Recurrent Payments	103,866	157,379	52	119,020	122,547	118,321
0	Land Revenue	64,355	53,731	-17	21,143	918	0
27	Taxes, Fees and Fines	27	28	4	29	29	29
7,946	User Charges	7,538	9,177	22	24,274	6,282	5,619
68	Interest	234	329	41	217	148	91
2,640	Resources Received Free of Charge	2,179	2,267	4	2,358	2,452	2,550
7,340	Other Revenue	15,471	21,147	37	1,154	1,119	1,611
<b>102,754</b>	<b>Total Revenue</b>	<b>193,670</b>	<b>244,058</b>	<b>26</b>	<b>168,195</b>	<b>133,495</b>	<b>128,221</b>
<b>Gains</b>							
0	Other Gains	29,711	2	-100	2	2	2
<b>0</b>	<b>Total Gains</b>	<b>29,711</b>	<b>2</b>	<b>-100</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>102,754</b>	<b>Total Income</b>	<b>223,381</b>	<b>244,060</b>	<b>9</b>	<b>168,197</b>	<b>133,497</b>	<b>128,223</b>
<b>Expenses</b>							
45,491	Employee Expenses	50,196	64,119	28	60,502	60,239	59,399
7,413	Superannuation Expenses	7,980	9,175	15	9,076	8,961	8,793
42,012	Supplies and Services	47,851	101,982	113	64,526	54,105	52,131
2,099	Depreciation and Amortisation	2,894	3,023	4	3,402	3,486	3,550
6,234	Grants and Purchased Services	1,806	4,395	143	3,649	3,691	3,660
86	Cost of Goods Sold	86	86	-	13,386	86	14,808
1,655	Other Expenses	3,101	3,456	11	3,197	3,305	10,771
0	Transfer Expenses	59,390	45,419	-24	23,112	806	2,978
<b>104,990</b>	<b>Total Expenses</b>	<b>173,304</b>	<b>231,655</b>	<b>34</b>	<b>180,850</b>	<b>134,679</b>	<b>156,090</b>
<b>-2,236</b>	<b>Operating Result</b>	<b>50,077</b>	<b>12,405</b>	<b>-75</b>	<b>-12,653</b>	<b>-1,182</b>	<b>-27,867</b>
<b>Other Comprehensive Income</b>							
<i>Items that will not be Reclassified Subsequently to Profit or Loss</i>							
123,112	Increase/(Decrease) in Asset Revaluation Surplus	123,112	0	-100	0	0	0
<b>123,112</b>	<b>Total Other Comprehensive Income</b>	<b>123,112</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>120,876</b>	<b>Total Comprehensive Income</b>	<b>173,189</b>	<b>12,405</b>	<b>-93</b>	<b>-12,653</b>	<b>-1,182</b>	<b>-27,867</b>

**Table 30: Environment, Planning and Sustainable Development Directorate: Balance Sheet**

<b>Budget at 30/6/17 \$'000</b>		<b>2016-17 Estimated Outcome \$'000</b>	<b>Budget at 30/6/18 \$'000</b>	<b>Var %</b>	<b>Estimate at 30/6/19 \$'000</b>	<b>Estimate at 30/6/20 \$'000</b>	<b>Estimate at 30/6/21 \$'000</b>
<b>Current Assets</b>							
10,474	Cash and Cash Equivalents	21,422	39,845	86	35,899	33,631	30,099
4,163	Receivables	3,156	3,404	8	3,836	3,756	3,857
51	Inventories	51	51	-	51	51	51
0	Assets Held for Sale	126,115	81,115	-36	7,759	21,204	1
187	Other Assets	478	329	-31	180	43	43
<b>14,875</b>	<b>Total Current Assets</b>	<b>151,222</b>	<b>124,744</b>	<b>-18</b>	<b>47,725</b>	<b>58,685</b>	<b>34,051</b>
<b>Non Current Assets</b>							
8,777	Receivables	7,230	6,380	-12	5,367	4,703	4,207
275,993	Property, Plant and Equipment	417,261	291,243	-30	286,845	289,360	286,589
10,877	Intangible Assets	36,605	38,196	4	38,689	37,971	37,253
18,377	Capital Works in Progress	26,129	147,769	466	114,698	109,790	110,913
26,514	Other Assets	26,514	26,514	-	26,514	26,514	26,514
<b>340,538</b>	<b>Total Non Current Assets</b>	<b>513,739</b>	<b>510,102</b>	<b>-1</b>	<b>472,113</b>	<b>468,338</b>	<b>465,476</b>
<b>355,413</b>	<b>TOTAL ASSETS</b>	<b>664,961</b>	<b>634,846</b>	<b>-5</b>	<b>519,838</b>	<b>527,023</b>	<b>499,527</b>
<b>Current Liabilities</b>							
3,308	Payables	3,778	3,876	3	3,974	4,072	4,170
15,274	Employee Benefits	19,764	22,237	13	23,097	23,967	24,873
0	Other Provisions	96,138	29,698	-69	46,521	33,526	0
1,743	Other Liabilities	861	847	-2	833	819	805
<b>20,325</b>	<b>Total Current Liabilities</b>	<b>120,541</b>	<b>56,658</b>	<b>-53</b>	<b>74,425</b>	<b>62,384</b>	<b>29,848</b>
<b>Non Current Liabilities</b>							
938	Employee Benefits	1,052	1,161	10	1,200	1,240	1,280
0	Other Provisions	11,646	15,654	34	158	9,309	0
<b>938</b>	<b>Total Non Current Liabilities</b>	<b>12,698</b>	<b>16,815</b>	<b>32</b>	<b>1,358</b>	<b>10,549</b>	<b>1,280</b>
<b>21,263</b>	<b>TOTAL LIABILITIES</b>	<b>133,239</b>	<b>73,473</b>	<b>-45</b>	<b>75,783</b>	<b>72,933</b>	<b>31,128</b>
<b>334,150</b>	<b>NET ASSETS</b>	<b>531,722</b>	<b>561,373</b>	<b>6</b>	<b>444,055</b>	<b>454,090</b>	<b>468,399</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
204,737	Accumulated Funds	404,742	434,393	7	317,075	327,110	341,419
129,413	Asset Revaluation Surplus	126,980	126,980	-	126,980	126,980	126,980
<b>334,150</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>531,722</b>	<b>561,373</b>	<b>6</b>	<b>444,055</b>	<b>454,090</b>	<b>468,399</b>

**Table 31: Environment, Planning and Sustainable Development Directorate: Statement of Changes in Equity**

Budget at 30/6/17 \$'000		2016-17 Estimated Outcome \$'000	Budget at 30/6/18 \$'000	Var %	Estimate at 30/6/19 \$'000	Estimate at 30/6/20 \$'000	Estimate at 30/6/21 \$'000
	<b>Opening Equity</b>						
16,805	Opening Accumulated Funds	9,320	404,742	#	434,393	317,075	327,110
6,301	Opening Asset Revaluation Reserve	3,868	126,980	#	126,980	126,980	126,980
<b>23,106</b>	<b>Balance at the Start of the Reporting Period</b>	<b>13,188</b>	<b>531,722</b>	<b>#</b>	<b>561,373</b>	<b>444,055</b>	<b>454,090</b>
	<b>Comprehensive Income</b>						
-2,236	Operating Result - Including Economic Flows	50,077	12,405	-75	-12,653	-1,182	-27,867
123,112	Inc/Dec in Asset Revaluation Reserve Surpluses	123,112	0	-100	0	0	0
<b>120,876</b>	<b>Total Comprehensive Income</b>	<b>173,189</b>	<b>12,405</b>	<b>-93</b>	<b>-12,653</b>	<b>-1,182</b>	<b>-27,867</b>
	<b>Transactions Involving Owners Affecting Accumulated Funds</b>						
26,931	Capital Injections	93,986	327,040	248	126,183	14,669	24,361
0	Capital Distributions to Government	-175,439	-194,659	-11	-92,149	-3,450	17,817
163,237	Inc/Dec in Net Assets due to Admin Restructure	426,798	-115,135	-127	-138,699	-2	-2
<b>190,168</b>	<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>	<b>345,345</b>	<b>17,246</b>	<b>-95</b>	<b>-104,665</b>	<b>11,217</b>	<b>42,176</b>
	<b>Closing Equity</b>						
204,737	Closing Accumulated Funds	404,742	434,393	7	317,075	327,110	341,419
129,413	Closing Asset Revaluation Reserve	126,980	126,980	-	126,980	126,980	126,980
<b>334,150</b>	<b>Balance at the end of the Reporting Period</b>	<b>531,722</b>	<b>561,373</b>	<b>6</b>	<b>444,055</b>	<b>454,090</b>	<b>468,399</b>

**Table 32: Environment, Planning and Sustainable Development Directorate: Cash Flow Statement**

2016-17 Budget		2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	Var %	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
82,461	Controlled Recurrent Payments	101,571	155,084	53	116,724	120,251	116,024
2,272	Payment for Community Service Obligations	2,295	2,295	-	2,296	2,296	2,297
27	Taxes, Fees and Fines	27	28	4	29	29	29
8,309	User Charges	7,901	9,539		24,636	6,644	5,981
68	Interest Received	234	329	41	217	148	91
4,568	Other	12,699	23,250	83	3,257	3,222	3,714
<b>97,705</b>	<b>Operating Receipts</b>	<b>124,727</b>	<b>190,525</b>	<b>53</b>	<b>147,159</b>	<b>132,590</b>	<b>128,136</b>
<b>Payments</b>							
44,935	Employee	49,644	63,185	27	59,564	59,288	58,658
7,417	Superannuation	7,984	9,178	15	9,080	8,965	8,850
40,554	Supplies and Services	41,116	100,991	146	63,463	52,973	50,925
6,259	Grants and Purchased Services	1,831	4,420	141	3,674	3,716	3,685
0	Transfer of Territory Receipts to the ACT Government	59,390	45,419	-24	23,112	806	2,978
0	Related to Cost of Goods Sold	86	86	-	86	86	86
2,863	Other	9,962	4,561	-54	4,282	4,370	11,836
<b>102,028</b>	<b>Operating Payments</b>	<b>170,013</b>	<b>227,840</b>	<b>34</b>	<b>163,261</b>	<b>130,204</b>	<b>137,018</b>
<b>-4,323</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>-45,286</b>	<b>-37,315</b>	<b>18</b>	<b>-16,102</b>	<b>2,386</b>	<b>-8,882</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Receipts</b>							
0	Proceeds from Sale of Property, Plant and Equipment	217,826	248,396	14	100,000	4,375	16,858
1,502	Repayment of Loan Principal	1,529	1,550	1	1,529	1,692	1,343
<b>1,502</b>	<b>Investing Receipts</b>	<b>219,355</b>	<b>249,946</b>	<b>14</b>	<b>101,529</b>	<b>6,067</b>	<b>18,201</b>
<b>Payments</b>							
25,441	Purchase of Property, Plant and Equipment	27,075	258,863	856	120,876	1,809	1,220
0	Purchase of Land and Intangibles	53,754	66,806	24	1,611	19,211	3,492
1,490	Loans Provided (Loans Receivable)	2,410	920	-62	920	920	920
<b>26,931</b>	<b>Investing Payments</b>	<b>83,239</b>	<b>326,589</b>	<b>292</b>	<b>123,407</b>	<b>21,940</b>	<b>5,632</b>
<b>-25,429</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>136,116</b>	<b>-76,643</b>	<b>-156</b>	<b>-21,878</b>	<b>-15,873</b>	<b>12,569</b>

**Table 32: Environment, Planning and Sustainable Development Directorate: Cash Flow Statement (continued)**

2016-17 Budget		2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	Var %	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
26,931	Capital Injections	93,986	327,040	248	126,183	14,669	24,361
527	Proceeds from Borrowings	0	0	-	0	0	0
0	Receipts of Transferred Cash Balances	527	0	-100	0	0	0
<b>27,458</b>	<b>Financing Receipts</b>	<b>94,513</b>	<b>327,040</b>	<b>246</b>	<b>126,183</b>	<b>14,669</b>	<b>24,361</b>
<b>Payments</b>							
0	Distributions to Government	175,439	194,659	11	92,149	3,450	31,580
<b>0</b>	<b>Financing Payments</b>	<b>175,439</b>	<b>194,659</b>	<b>11</b>	<b>92,149</b>	<b>3,450</b>	<b>31,580</b>
<b>27,458</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>-80,926</b>	<b>132,381</b>	<b>264</b>	<b>34,034</b>	<b>11,219</b>	<b>-7,219</b>
<b>-2,294</b>	<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS<sup>1</sup></b>	<b>9,904</b>	<b>18,423</b>	<b>86</b>	<b>-3,946</b>	<b>-2,268</b>	<b>-3,532</b>
<b>12,768</b>	<b>CASH AT THE BEGINNING OF REPORTING PERIOD</b>	<b>11,518</b>	<b>21,422</b>	<b>86</b>	<b>39,845</b>	<b>35,899</b>	<b>33,631</b>
<b>10,474</b>	<b>CASH AT THE END OF REPORTING PERIOD</b>	<b>21,422</b>	<b>39,845</b>	<b>86</b>	<b>35,899</b>	<b>33,631</b>	<b>30,099</b>

**Notes:**

1. The decrease in cash and cash equivalents in 2018-19, 2019-20 and 2020-21 is mainly due to the outflows of funding associated with the Renewable Energy Innovation Fund. The funding was primarily received in 2017-18, although expenditure will occur across the forward years.

## Notes to the Controlled Budget Statements

Significant variations are as follows:

### **Operating Statement**

- controlled recurrent payments:
  - the increase of \$19.133 million (23 per cent) in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016 (\$18.030 million) and the FMA Section 16B rollovers from 2015-16 to 2016-17 (\$2.040 million), partially offset by the revised funding profile adjustments (\$0.695 million) and an amendment to the transfer of Parks and Conservation from TCCS (\$0.474 million).
  - the increase of \$53.513 million (52 per cent) in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the transfer of land policy and urban renewal functions from CMTEDD (\$42.785 million), new budget initiatives (\$20.347 million), partially offset by ceasing initiatives (\$5.683 million), the decrease in funding for the Asbestos Response Taskforce (\$3.717 million), the net impact of rollovers between financial years (\$1.345 million) and the amendment to the transfer of Parks and Conservation from TCCS (\$1.065 million).
- land revenue:
  - the increase of \$64.355 million in the 2016-17 estimated outcome from the original budget is due to the sale of remediated land under the Loose-fill Asbestos Insulation Eradication Scheme following the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016.
  - the decrease of \$10.624 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to the decrease in the sale of remediated land under the Loose-fill Asbestos Insulation Eradication Scheme.
- user charges:
  - the increase of \$1.639 million in the 2017-18 Budget is mainly due to an increase in funding available under the *Energy Efficiency (Cost of Living) Improvement Scheme*.
- other revenue:
  - the increase of \$8.131 million in the 2016-17 estimated outcome from the original budget is mainly due to an increase in the revenue received under the Renewable Energy Innovation Fund.
  - the increase of \$5.676 million in the 2017-18 Budget is mainly due to an increase in the amount to be received under the Renewable Energy Innovation Fund.

- other gains:
  - the increase of \$29.711 million in the 2016-17 estimated outcome from the original budget is due to the collection of additional Large Scale Generation Certificates surrendered by large scale users of electricity under the *Renewable Energy Target Scheme*.
  - the decrease of \$29.709 million in the 2017-18 Budget is due to the gains not being budgeted in the Directorate in the forward years.
- employee expenses:
  - the increase of \$4.705 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016 (\$3.420 million) and the increase in staff to complete significant projects.
  - the increase of \$13.923 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to new budget initiatives including support for the new City Renewal Authority (CRA) and Suburban Land Agency (SLA) (\$9.184 million), the full year impact of the transfer of the Asbestos Response Taskforce from CMTEDD (\$2.953 million) and the transfer of land policy and urban renewal functions from CMTEDD (\$1.402 million).
- superannuation expenses:
  - the increase of \$1.195 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to new budget initiatives including support for the new City Renewal Authority (CRA) and Suburban Land Agency (SLA) (\$1.037 million).
- supplies and services:
  - the increase of \$5.839 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016 (\$2.742 million) and the movement between grants and consultants to better reflect the expenditure profile of the Renewable Energy Innovation Fund (\$2.527 million).
  - the increase of \$54.131 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to the transfer of land policy and urban renewal functions from CMTEDD (\$39.214 million), new budget initiatives including support for the new City Renewal Authority (CRA) and Suburban Land Agency (SLA) (\$10.308 million) and the increase in expenditure under the Renewable Energy Innovation Fund (\$5.659 million).
- grants and purchased services:
  - the decrease of \$4.428 million in the 2016-17 estimated outcome from the original budget is mainly due to the movement between grants and consultants/salaries to better reflect the expenditure profile of the Renewable Energy Innovation Fund (\$4.098 million).

- the increase of \$2.589 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the increase in expenditure under the Renewable Energy Innovation Fund.
- transfer expenses:
  - the increase of \$59.390 million in the 2016-17 estimated outcome from the original budget is due to the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016.
  - the decrease of \$13.971 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to the decrease in sales under the Asbestos Response Taskforce program being paid back to Government.

### ***Balance Sheet***

- cash and equivalents:
  - the increase of \$10.948 million in the 2016-17 estimated outcome from the original budget is mainly due to the cash received from the Renewable Energy Innovation Fund and the additional money available under the Carbon Neutral Government loan.
  - the increase of \$18.423 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the cash received from the Renewable Energy Innovation Fund and the additional money available under the Carbon Neutral Government loan.
- current and non-current receivables:
  - the decrease of \$2.554 million in the 2016-17 estimated outcome from the original budget is mainly due to the repayment of the Carbon Neutral Government loans.
- assets held for sale:
  - the increase of \$126.115 million in the 2016-17 estimated outcome from the original budget is due to the land held for sale with the Asbestos Response Taskforce.
  - the decrease of \$45 million in the 2017-18 Budget from the 2016-17 estimated outcome is due to a lower number of blocks held following sale of land under the Asbestos Response Taskforce.
- property, plant and equipment:
  - the increase of \$141.268 million in the 2016-17 estimated outcome from the original budget is mainly due to the land purchased under the Asbestos Eradication Scheme.
  - the decrease of \$126.018 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the movement of land from property to assets held for sale and the sale of land during the year.

- intangible assets:
  - the increase of \$25.728 million in the 2016-17 estimated outcome from the original budget is due to the additional Large Scale Generation Certificates received as part of the *Renewable Energy Target Scheme*.
- current and non-current capital works in progress:
  - the increase of \$7.752 million in the 2016-17 estimated outcome from the original budget is mainly due to the capital works associated with Parks and Conservation projects. These projects include Enhancing the Protection of Endangered Species and Environmental Offsets.
  - the increase of \$121.640 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to new initiatives, including the Public Housing Renewal projects (\$76.549 million) and the capital works associated with current projects for environment and ACT Healthy Waterways.
- current and non current employee benefits:
  - the increase of \$4.604 million in the 2016-17 estimated outcome is mainly due to the impact of the transfer of Asbestos Response Taskforce staff from CMTEDD on 1 November 2016 and the flow-on effects of the 2015-16 financial results.
  - the increase of \$2.582 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the increase in staff associated with the transfer of land policy and urban renewal functions from CMTEDD/LDA.
- other provisions:
  - the increase of \$107.784 million in the 2016-17 estimated outcome from the original budget relates to the value of the provisions associated with the Loose-fill Asbestos Insulation Eradication Scheme following the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016.
  - the decrease of \$62.432 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to a decrease in the value of the provisions associated with the Loose-fill Asbestos Insulation Eradication Scheme as property remediation is completed.

### ***Statement of Changes in Equity***

- capital injections:
  - the increase of \$67.055 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of the Asbestos Response Taskforce from CMTEDD on 1 November 2016 (\$63.884 million), the increase in funds received from the Commonwealth for the ACT Healthy Waterways project (\$7 million) and the FMA Section 16B rollovers from 2015-16 to 2016-17 (\$2.497 million), partially offset by the rollover of funds from 2016-17 to 2017-18 (\$6.130 million).

- the increase of \$233.054 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the transfer of transfer of land policy and urban renewal functions from CMTEDD (\$175.542 million), new budget initiatives (\$30.665 million), the increase in funds received from the Commonwealth for the ACT Healthy Waterways project (\$20.500 million) and the rollover of funds from 2016-17 to 2017-18 (\$5.302 million).

***Cash Flow Statement***

Variations in the Statement are explained in the notes above.

## Financial Statements

**Table 33: Environment, Planning and Sustainable Development Directorate: Statement of Income and Expenses on behalf of the Territory**

2016-17 Budget		2016-17 Estimated Outcome	2017-18 Budget	Var %	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate
\$'000		\$'000	\$'000		\$'000	\$'000	\$'000
	<b>Revenue</b>						
2,515	Payment for Expenses on Behalf of the Territory	2,102	2,367	13	2,004	2,044	2,083
23,206	Taxes, Fees and Fines	28,707	31,091	8	32,130	33,318	34,017
4,103	Land Revenue	48,332	20,638	-57	39,672	45,654	56,624
185	Interest	1,732	796	-54	1,907	2,494	1,969
<b>30,009</b>	<b>Total Revenue</b>	<b>80,873</b>	<b>54,892</b>	<b>-32</b>	<b>75,713</b>	<b>83,510</b>	<b>94,693</b>
	<b>Gains</b>						
0	Other Gains	2,154	0	-100	0	0	0
<b>0</b>	<b>Total Gains</b>	<b>2,154</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>30,009</b>	<b>Total Income</b>	<b>83,027</b>	<b>54,892</b>	<b>-34</b>	<b>75,713</b>	<b>83,510</b>	<b>94,693</b>
	<b>Expenses</b>						
817	Employee Expenses	866	829	-4	843	853	863
114	Superannuation Expenses	107	105	-2	108	111	114
823	Supplies and Services	363	908	150	514	527	539
761	Grants and Purchased Services	761	525	-31	539	553	567
0	Other Expenses	3,624	4,547	25	1,450	1,400	900
27,494	Transfer Expenses	75,147	47,978	-36	72,259	80,066	91,710
<b>30,009</b>	<b>Total Expenses</b>	<b>80,868</b>	<b>54,892</b>	<b>-32</b>	<b>75,713</b>	<b>83,510</b>	<b>94,693</b>
<b>0</b>	<b>Operating Result</b>	<b>2,159</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Other Comprehensive Income</b>						
	<i>Items that will not be Reclassified Subsequently to Profit or Loss</i>						
0	Increase/(Decrease) in Asset Revaluation Surplus	-11,701	0	100	0	0	0
<b>0</b>	<b>Total Other Comprehensive Income</b>	<b>-11,701</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Total Comprehensive Income</b>	<b>-9,542</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Table 34: Environment, Planning and Sustainable Development Directorate: Statement of Assets and Liabilities on behalf of the Territory**

Budget at 30/6/17 \$'000		2016-17 Estimated Outcome \$'000	Budget at 30/6/18 \$'000	Var %	Estimate at 30/6/19 \$'000	Estimate at 30/6/20 \$'000	Estimate at 30/6/21 \$'000
<b>Current Assets</b>							
1,475	Cash and Cash Equivalents	3,620	3,587	-1	3,554	3,521	3,488
934	Receivables	67,544	93,599	39	99,138	104,907	110,676
0	Inventories	133	133	-	133	133	133
<b>2,409</b>	<b>Total Current Assets</b>	<b>71,297</b>	<b>97,319</b>	<b>36</b>	<b>102,825</b>	<b>108,561</b>	<b>114,297</b>
<b>Non Current Assets</b>							
2,252	Receivables	1,297	1,403	8	1,509	1,615	1,721
82,310	Property, Plant and Equipment	90,232	90,232	-	90,232	90,232	90,232
<b>84,562</b>	<b>Total Non Current Assets</b>	<b>91,529</b>	<b>91,635</b>	<b>..</b>	<b>91,741</b>	<b>91,847</b>	<b>91,953</b>
<b>86,971</b>	<b>TOTAL ASSETS</b>	<b>162,826</b>	<b>188,954</b>	<b>16</b>	<b>194,566</b>	<b>200,408</b>	<b>206,250</b>
<b>Current Liabilities</b>							
464	Payables	69,500	95,507	37	100,998	106,719	112,440
294	Employee Benefits	99	104	5	109	114	119
922	Other Liabilities	1,034	1,039	..	1,044	1,049	1,054
<b>1,680</b>	<b>Total Current Liabilities</b>	<b>70,633</b>	<b>96,650</b>	<b>37</b>	<b>102,151</b>	<b>107,882</b>	<b>113,613</b>
<b>Non Current Liabilities</b>							
222	Payables	111	222	100	333	444	555
7	Employee Benefits	14	14	-	14	14	14
2,425	Other Liabilities	1,189	1,189	-	1,189	1,189	1,189
<b>2,654</b>	<b>Total Non Current Liabilities</b>	<b>1,314</b>	<b>1,425</b>	<b>8</b>	<b>1,536</b>	<b>1,647</b>	<b>1,758</b>
<b>4,334</b>	<b>TOTAL LIABILITIES</b>	<b>71,947</b>	<b>98,075</b>	<b>36</b>	<b>103,687</b>	<b>109,529</b>	<b>115,371</b>
<b>82,637</b>	<b>NET ASSETS</b>	<b>90,879</b>	<b>90,879</b>	<b>-</b>	<b>90,879</b>	<b>90,879</b>	<b>90,879</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
31,869	Accumulated Funds	34,210	34,210	-	34,210	34,210	34,210
50,768	Asset Revaluation Surplus	56,669	56,669	-	56,669	56,669	56,669
<b>82,637</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>90,879</b>	<b>90,879</b>	<b>-</b>	<b>90,879</b>	<b>90,879</b>	<b>90,879</b>

**Table 35: Environment, Planning and Sustainable Development Directorate: Statement of Changes in Equity on behalf of the Territory**

Budget at 30/6/17 \$'000		2016-17 Estimated Outcome \$'000	Budget at 30/6/18 \$'000	Var %	Estimate at 30/6/19 \$'000	Estimate at 30/6/20 \$'000	Estimate at 30/6/21 \$'000
	<b>Opening Equity</b>						
31,869	Opening Accumulated Funds	32,051	34,210	7	34,210	34,210	34,210
50,768	Opening Asset Revaluation Reserve	68,370	56,669	-17	56,669	56,669	56,669
<b>82,637</b>	<b>Balance at the Start of the Reporting Period</b>	<b>100,421</b>	<b>90,879</b>	<b>-10</b>	<b>90,879</b>	<b>90,879</b>	<b>90,879</b>
	<b>Comprehensive Income</b>						
0	Operating Result - Including Economic Flows	2,159	0	-100	0	0	0
0	Inc/Dec in Asset Revaluation Reserve Surpluses	-11,701	0	100	0	0	0
<b>0</b>	<b>Total Comprehensive Income</b>	<b>-9,542</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Closing Equity</b>						
31,869	Closing Accumulated Funds	34,210	34,210	-	34,210	34,210	34,210
50,768	Closing Asset Revaluation Reserve	56,669	56,669	-	56,669	56,669	56,669
<b>82,637</b>	<b>Balance at the end of the Reporting Period</b>	<b>90,879</b>	<b>90,879</b>	<b>-</b>	<b>90,879</b>	<b>90,879</b>	<b>90,879</b>

**Table 36: Environment, Planning and Sustainable Development Directorate: Cash Flow Statement on behalf of the Territory**

2016-17 Budget		2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	Var %	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
2,515	Payment for Expenses on Behalf of the Territory	2,102	2,367	13	2,004	2,044	2,083
23,206	Taxes, Fees and Fines	28,707	31,091	8	32,130	33,318	34,017
185	Interest Received	1,732	796	-54	1,907	2,494	1,969
0	Land Sales	43,632	15,806	-64	34,705	40,548	51,375
4,275	Other	4,872	5,004	3	5,139	5,278	5,421
<b>30,181</b>	<b>Operating Receipts</b>	<b>81,045</b>	<b>55,064</b>	<b>-32</b>	<b>75,885</b>	<b>83,682</b>	<b>94,865</b>
<b>Payments</b>							
817	Employee	871	829	-5	843	853	863
114	Superannuation	107	105	-2	108	111	114
1,023	Supplies and Services	563	1,108	97	714	727	739
761	Grants and Purchased Services	761	525	-31	539	553	567
27,494	Transfer of Territory Receipts to the ACT Government	75,147	47,978	-36	72,259	80,066	91,710
5	Other	3,629	4,552	25	1,455	1,405	905
<b>30,214</b>	<b>Operating Payments</b>	<b>81,078</b>	<b>55,097</b>	<b>-32</b>	<b>75,918</b>	<b>83,715</b>	<b>94,898</b>
<b>-33</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>-33</b>	<b>-33</b>	<b>-</b>	<b>-33</b>	<b>-33</b>	<b>-33</b>
<b>-33</b>	<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>-33</b>	<b>-33</b>	<b>-</b>	<b>-33</b>	<b>-33</b>	<b>-33</b>
<b>1,508</b>	<b>CASH AT THE BEGINNING OF REPORTING PERIOD</b>	<b>3,653</b>	<b>3,620</b>	<b>-1</b>	<b>3,587</b>	<b>3,554</b>	<b>3,521</b>
<b>1,475</b>	<b>CASH AT THE END OF REPORTING PERIOD</b>	<b>3,620</b>	<b>3,587</b>	<b>-1</b>	<b>3,554</b>	<b>3,521</b>	<b>3,488</b>

## Notes to the Territorial Budget Statements

Significant variations are as follows:

### ***Statement of Income and Expenses on behalf of the Territory***

- payment for Expenses on Behalf of the Territory:
  - the decrease of \$0.413 million (20 per cent) in the 2016-17 estimated outcome from the original budget is mainly due to the rollover of funds from 2016-17 into 2017-18.
- taxes, fees and fines:
  - the increase of \$5.501 million in the 2016-17 estimated outcome from the original budget is mainly due to a change in the accounting treatment for revenue transferred to Controlled under the *Energy Efficiency (Cost of Living) Improvement Scheme* (\$3.624 million). Previously the transfer to Controlled was net off against the revenue from electricity suppliers. It is now shown as an expense item. The estimate for Lease Variation Charge is also higher following an increase in building activity (\$2.162 million).
  - the increase of \$2.384 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to an increase in the estimate for Lease Variation Charge.
- land revenue:
  - the increase of \$44.229 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of land revenue from the land release program from TCCS on 1 July 2016.
  - the decrease of \$27.694 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to timings in the land release program.
- interest revenue:
  - the increase of \$1.547 million in the 2016-17 estimated outcome from the original budget is mainly due to the interest received for variations in land sales from the discontinued LDA. This was transferred to the Directorate from TCCS on 1 July 2016.
- other gains:
  - the increase of \$2.154 million in the 2016-17 estimated outcome from the original budget is due to transfer of land assets from TCCS on 1 July 2016.
  - the decrease of \$2.154 million in the 2017-18 Budget is due to the once off transfer of land in 2016-17.

- other expenses:
  - the increase of \$3.624 million in the 2016-17 estimated outcome from the original budget is mainly due to the change in accounting treatment for the transfer of revenue to Controlled under the *Energy Efficiency (Cost of Living) Improvement Scheme*. Previously the transfer to Controlled was net off against the revenue from electricity suppliers. It is now shown as an expense item.
- transfer expenses: variations in these expenses reflect the variations in revenues described above.

### ***Statement of Assets and Liabilities on behalf of the Territory***

- cash and equivalents:
  - the increase of \$2.145 million in the 2016-17 estimated outcome from the original budget is mainly due to the flow-on effects of the 2015-16 financial results.
- current and non-current receivables:
  - the increase of \$65.655 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of receivables from TCCS for land revenue outstanding.
  - the increase of \$26.161 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the timings in the land release program.
- property, plant and equipment:
  - the increase of \$7.922 million in the 2016-17 estimated outcome from the original budget is mainly due to the revaluation of land as a result of a change in the 10-year Government bond rate (\$5.901 million) and the transfer of land from TCCS (\$2.021 million).
- current and non-current payables:
  - the increase of \$68.925 million in the 2016-17 estimated outcome from the original budget is mainly due to the transfer of payables from TCCS for the payment back to Government for land revenue.
  - the increase of \$26.118 million in the 2017-18 Budget from the 2016-17 estimated outcome is mainly due to the timings in the land release program.
- other liabilities:
  - the decrease of \$1.124 million in the 2016-17 estimated outcome from the original budget predominately relates to the flow-on effects of the 2015-16 financial results.

### ***Statement of Changes in Equity and Cash Flow Statement***

Variations in the Statement are explained in the notes above.

**Table 37: Output Class 1: Planning Operating Statement**

<b>2016-17 Budget</b>		<b>2016-17 Estimated Outcome \$'000</b>	<b>2017-18 Budget \$'000</b>	<b>Var %</b>	<b>2018-19 Estimate \$'000</b>	<b>2019-20 Estimate \$'000</b>	<b>2020-21 Estimate \$'000</b>
<b>Revenue</b>							
25,047	Controlled Recurrent Payments	25,661	27,831	8	26,061	26,783	26,033
1,366	User Charges	2,204	2,501	13	2,441	2,468	2,519
1,082	Resources Received Free of Charge	1,082	1,270	17	1,317	1,369	1,424
0	Other Revenue	685	10	-99	10	10	10
<b>27,495</b>	<b>Total Revenue</b>	<b>29,632</b>	<b>31,612</b>	<b>7</b>	<b>29,829</b>	<b>30,630</b>	<b>29,986</b>
<b>Expenses</b>							
16,057	Employee Expenses	16,060	17,681	10	18,031	18,010	17,387
2,617	Superannuation Expenses	2,617	2,732	4	2,755	2,706	2,599
9,305	Supplies and Services	12,629	13,467	7	11,772	12,631	12,583
988	Depreciation and Amortisation	350	447	28	806	926	926
170	Grants and Purchased Services	170	0	-100	0	0	0
3	Other Expenses	49	50	2	52	53	54
<b>29,140</b>	<b>Total Ordinary Expenses</b>	<b>31,875</b>	<b>34,377</b>	<b>8</b>	<b>33,416</b>	<b>34,326</b>	<b>33,549</b>
<b>-1,645</b>	<b>Operating Result</b>	<b>-2,243</b>	<b>-2,765</b>	<b>-23</b>	<b>-3,587</b>	<b>-3,696</b>	<b>-3,563</b>

**Table 38: Output Class 2: Environment Operating Statement**

<b>2016-17 Budget</b>		<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Revenue</b>							
59,686	Controlled Recurrent Payments	60,175	58,232	-3	61,636	61,917	61,766
27	Taxes, Fees and Fines	27	28	4	29	29	29
6,580	User Charges	5,334	6,676	25	3,833	3,814	3,100
68	Interest	234	329	41	217	148	91
1,558	Resources Received Free of Charge	1,097	997	-9	1,041	1,083	1,126
7,340	Other Revenue	14,786	21,137	43	1,144	1,109	1,601
<b>75,259</b>	<b>Total Revenue</b>	<b>81,653</b>	<b>87,399</b>	<b>7</b>	<b>67,900</b>	<b>68,100</b>	<b>67,713</b>
<b>Gains</b>							
0	Other Gains	29,709	0	-100	0	0	0
<b>0</b>	<b>Total Gains</b>	<b>29,709</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>75,259</b>	<b>Total Income</b>	<b>111,362</b>	<b>87,399</b>	<b>-22</b>	<b>67,900</b>	<b>68,100</b>	<b>67,713</b>
<b>Expenses</b>							
29,434	Employee Expenses	30,716	31,556	3	31,064	31,562	31,489
4,796	Superannuation Expenses	4,767	4,734	-1	4,627	4,612	4,526
32,707	Supplies and Services	32,480	34,350	6	35,314	33,681	31,620
1,111	Depreciation and Amortisation	2,544	2,540	-	2,560	2,550	2,614
6,064	Grants and Purchased Services	1,636	1,963	20	1,203	1,230	1,195
86	Cost of Goods Sold	86	86	-	86	86	86
1,652	Other Expenses	1,817	1,692	-7	1,811	1,858	1,863
<b>75,850</b>	<b>Total Ordinary Expenses</b>	<b>74,046</b>	<b>76,921</b>	<b>4</b>	<b>76,665</b>	<b>75,579</b>	<b>73,393</b>
<b>-591</b>	<b>Operating Result</b>	<b>37,316</b>	<b>10,478</b>	<b>-72</b>	<b>-8,765</b>	<b>-7,479</b>	<b>-5,680</b>

**Table 39: Output Class 3: Loose-fill Asbestos Insulation Eradication Operating Statement**

<b>2016-17 Budget</b>	<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>	
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	
<b>Revenue</b>							
0	Controlled Recurrent Payments	18,030	14,371	-20	6,321	16,411	13,541
0	Land Revenue	64,355	53,731	-17	21,143	918	0
<b>0</b>	<b>Total Revenue</b>	<b>82,385</b>	<b>68,102</b>	<b>-17</b>	<b>27,464</b>	<b>17,329</b>	<b>13,541</b>
<b>Gains</b>							
0	Other Gains	2	2	-	2	2	2
<b>0</b>	<b>Total Gains</b>	<b>2</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>0</b>	<b>Total Income</b>	<b>82,387</b>	<b>68,104</b>	<b>-17</b>	<b>27,466</b>	<b>17,331</b>	<b>13,543</b>
<b>Expenses</b>							
0	Employee Expenses	3,420	6,373	86	2,864	2,714	2,714
0	Superannuation Expenses	596	633	6	608	577	676
0	Supplies and Services	2,742	8,865	223	4,131	1,444	1,758
0	Depreciation and Amortisation	0	36	#	36	10	10
0	Cost of Goods Sold	0	0	-	0	0	14,722
0	Other Expenses	1,235	1,675	36	1,295	1,355	8,866
0	Transfer Expenses	59,390	45,419	-24	18,412	806	2,978
<b>0</b>	<b>Total Ordinary Expenses</b>	<b>67,383</b>	<b>63,001</b>	<b>-7</b>	<b>27,346</b>	<b>6,906</b>	<b>31,724</b>
<b>0</b>	<b>Operating Result</b>	<b>15,004</b>	<b>5,103</b>	<b>-66</b>	<b>120</b>	<b>10,425</b>	<b>-18,181</b>

**Table 40: Output Class 4: Land Policy and Renewal Operating Statement**

<b>2016-17 Budget</b>		<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
	<b>Revenue</b>						
0	Controlled Recurrent Payments	0	56,945	#	25,002	17,436	16,981
0	User Charges	0	0	-	18,000	0	0
<b>0</b>	<b>Total Revenue</b>	<b>0</b>	<b>56,945</b>	<b>#</b>	<b>43,002</b>	<b>17,436</b>	<b>16,981</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>56,945</b>	<b>#</b>	<b>43,002</b>	<b>17,436</b>	<b>16,981</b>
	<b>Expenses</b>						
0	Employee Expenses	0	8,509	#	8,543	7,953	7,809
0	Superannuation Expenses	0	1,076	#	1,086	1,066	992
0	Supplies and Services	0	45,300	#	13,309	6,349	6,170
0	Grants and Purchased Services	0	2,432	#	2,446	2,461	2,465
0	Cost of Goods Sold	0	0	-	13,300	0	0
0	Other Expenses	0	39	#	39	39	-12
0	Transfer Expenses	0	0	-	4,700	0	0
<b>0</b>	<b>Total Ordinary Expenses</b>	<b>0</b>	<b>57,356</b>	<b>#</b>	<b>43,423</b>	<b>17,868</b>	<b>17,424</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>-411</b>	<b>#</b>	<b>-421</b>	<b>-432</b>	<b>-443</b>

# CITY RENEWAL AUTHORITY

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This document is not intended to be a Statement of Intent. The Statement of Intent, including Strategies, Key Performance Indicators and Priorities, will be developed by the City Renewal Authority (CRA) Board in accordance with the *Financial Management Act 1996* (FMA) and the *City Renewal Authority and Suburban Land Agency Act 2017*. The Authority will commence 1 July 2017 and the appointed Board will provide the Statement of Intent, once developed, to the Treasurer for tabling in the Legislative Assembly as soon as practicable in accordance with section 62 of the FMA.

## Purpose

The City Renewal Authority (CRA) is a Territory Authority established under the *City Renewal Authority and Suburban Land Agency Act 2017*. The CRA is responsible for delivering the Government's urban renewal agenda within the boundaries of any declared urban renewal precinct(s).

The objects of the CRA are to encourage and promote:

- a vibrant city through the delivery of design led, people focussed urban renewal, including by creating opportunities:
  - to include the community and relevant entities in the design and delivery of urban renewal;
  - to grow and diversify the Territory's economy; and
  - for private sector investment in urban renewal.
- social and environmental sustainability through:
  - planning and delivery of urban renewal;
  - improved urban infrastructure; and
  - responsiveness to demographic change in the ACT.

The CRA must operate commercially in accordance with sound risk management practices.

In relation to an urban renewal precinct, the functions of the CRA are to:

- carry out urban renewal;
- buy and sell leases of land on behalf of the Territory;
- make arrangements for the public service or another entity to carry out development or works;
- support public and private sector investment and participation in urban renewal, including by supporting development that is attractive to potential investors and participants;
- manage orderly urban renewal, including holding, managing and selling land and other property;
- support cooperation between the authority, the community, and relevant entities (for example, industry groups);
- support high quality design, planning and delivery of sustainable urban renewal;
- meet housing targets;
- support statutory greenhouse gas emissions targets and deliver environmentally sustainable development; and
- follow and support whole of government strategies.

## 2017-18 Priorities

The priorities for the CRA will be set out in the Statement of Intent to be issued by the CRA Board in accordance with the *Financial Management Act 1996* and the *City Renewal Authority and Suburban Land Agency Act 2017*.

## Estimated Employment Level

**Table 1: Estimated Employment Level**

	2015-16 Actual Outcome	2016-17 Budget	2016-17 Estimated Outcome	2017-18 Budget
<b>Staffing (FTE)</b>	0	0	0	20

## Changes to Appropriation

**Table 2: Changes to appropriation – Controlled Recurrent Payments**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>2016-17 Budget</b>	-	-	-	-	-
<b>2017-18 Budget Policy Adjustments</b>					
Building a better city – City Renewal Authority – Initial works package	-	400	-	-	-
<b>2017-18 Budget Technical Adjustments</b>					
Transfer – Functions from the LDA	-	3,739	3,799	3,861	-
Transfer – City Activation Unit from EPSDD	-	525	535	545	553
Transfer - Urban Renewal for Civic - Creating a vibrant city centre from EPSDD	-	94	-	-	-
<b>2017-18 Budget</b>	-	<b>4,758</b>	<b>4,334</b>	<b>4,406</b>	<b>553</b>

**Table 3: Changes to appropriation – Capital Injections**

	2016-17 Estimated Outcome \$'000	2017-18 Budget \$'000	2018-19 Estimate \$'000	2019-20 Estimate \$'000	2020-21 Estimate \$'000
<b>2016-17 Budget</b>	-	-	-	-	-
<b>2017-18 Budget Policy Adjustments</b>					
Building a better city – City Renewal Authority – Initial works package	-	2,000	-	-	-
Building a better city – City Renewal Authority – City to the lake	-	7,500	15,000	14,888	-
<b>2017-18 Budget</b>	-	<b>9,500</b>	<b>15,000</b>	<b>14,888</b>	-

## Financial Statements

**Table 4: City Renewal Authority: Operating Statement**

<b>2016-17 Budget</b>	<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>						
<b>Revenue</b>						
0	0	4,758	#	4,334	4,406	553
0	0	432	#	5,643	8,190	60,190
0	0	1,764	#	1,792	1,821	1,850
<b>0</b>	<b>0</b>	<b>6,954</b>	<b>#</b>	<b>11,769</b>	<b>14,417</b>	<b>62,593</b>
<b>Expenses</b>						
0	0	3,038	#	3,111	3,183	3,257
0	0	389	#	401	413	422
0	0	3,133	#	2,689	2,736	2,736
0	0	0	-	9	9	569
0	0	182	#	186	191	196
0	0	250	#	3,386	4,729	33,175
0	0	0	-	0	0	812
0	0	0	-	0	0	636
<b>0</b>	<b>0</b>	<b>6,992</b>	<b>#</b>	<b>9,782</b>	<b>11,261</b>	<b>41,803</b>
<b>0</b>	<b>0</b>	<b>-38</b>	<b>#</b>	<b>1,987</b>	<b>3,156</b>	<b>20,790</b>
<b>0</b>	<b>0</b>	<b>-11</b>	<b>#</b>	<b>596</b>	<b>947</b>	<b>6,237</b>
<b>0</b>	<b>0</b>	<b>-27</b>	<b>#</b>	<b>1,391</b>	<b>2,209</b>	<b>14,553</b>
<b>0</b>	<b>0</b>	<b>-27</b>	<b>#</b>	<b>1,391</b>	<b>2,209</b>	<b>14,553</b>

**Table 5: City Renewal Authority: Balance Sheet**

<b>Budget at 30/6/17 \$'000</b>	<b>2016-17 Estimated Outcome \$'000</b>	<b>Budget at 30/6/18 \$'000</b>	<b>Var %</b>	<b>Estimate at 30/6/19 \$'000</b>	<b>Estimate at 30/6/20 \$'000</b>	<b>Estimate at 30/6/21 \$'000</b>
<b>Current Assets</b>						
0		7,834	#	7,519	6	234
0		11,715	#	13,487	23,275	20,523
0		9,500	#	22,500	37,388	0
<b>0</b>	<b>0</b>	<b>29,049</b>	<b>#</b>	<b>43,506</b>	<b>602,669</b>	<b>20,757</b>
<b>Non Current Assets</b>						
0		5,966	#	5,966	5,966	5,966
0		0	-	1,991	1,982	38,801
<b>0</b>	<b>0</b>	<b>5,966</b>	<b>#</b>	<b>7,957</b>	<b>7,948</b>	<b>44,767</b>
<b>0</b>	<b>0</b>	<b>35,015</b>	<b>#</b>	<b>51,463</b>	<b>68,617</b>	<b>65,524</b>
<b>Current Liabilities</b>						
0		603	#	603	603	603
0		188	#	1,636	3,902	809
<b>0</b>	<b>0</b>	<b>791</b>	<b>#</b>	<b>2,239</b>	<b>4,505</b>	<b>1,412</b>
<b>Non Current Liabilities</b>						
0		26	#	26	26	26
<b>0</b>	<b>0</b>	<b>26</b>	<b>#</b>	<b>26</b>	<b>26</b>	<b>26</b>
<b>0</b>	<b>0</b>	<b>817</b>	<b>#</b>	<b>2,265</b>	<b>4,531</b>	<b>1,438</b>
<b>0</b>	<b>0</b>	<b>34,198</b>	<b>#</b>	<b>49,198</b>	<b>64,086</b>	<b>64,086</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>						
0		34,198	#	49,198	64,086	64,086
<b>0</b>	<b>0</b>	<b>34,198</b>	<b>#</b>	<b>49,198</b>	<b>64,086</b>	<b>64,086</b>

**Table 6: City Renewal Authority: Statement of Changes in Equity**

<b>Budget at 30/6/17 \$'000</b>	<b>2016-17 Estimated Outcome \$'000</b>	<b>Budget at 30/6/18 \$'000</b>	<b>Var %</b>	<b>Estimate at 30/6/19 \$'000</b>	<b>Estimate at 30/6/20 \$'000</b>	<b>Estimate at 30/6/21 \$'000</b>	
<b>Opening Equity</b>							
0	Opening Accumulated Funds	0	0	-	34,198	49,198	64,086
<b>0</b>	<b>Balance at the Start of the Reporting Period</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>34,198</b>	<b>49,198</b>	<b>64,086</b>
<b>Comprehensive Income</b>							
0	Operating Result - Including Economic Flows	0	-27	#	1,391	2,209	14,553
<b>0</b>	<b>Total Comprehensive Income</b>	<b>0</b>	<b>-27</b>	<b>#</b>	<b>1,391</b>	<b>2,209</b>	<b>14,553</b>
<b>Transactions Involving Owners Affecting Accumulated Funds</b>							
0	Capital Injections	0	9,500	#	15,000	14,888	0
0	Inc/Dec in Net Assets due to Admin Restructure	0	24,698	#	0	0	0
0	Dividend Approved	0	27	#	-1,391	-2,209	-14,553
<b>0</b>	<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>	<b>0</b>	<b>34,225</b>	<b>#</b>	<b>13,609</b>	<b>12,679</b>	<b>-14,553</b>
<b>Closing Equity</b>							
0	Closing Accumulated Funds	0	34,198	#	49,198	64,086	64,086
<b>0</b>	<b>Balance at the end of the Reporting Period</b>	<b>0</b>	<b>34,198</b>	<b>#</b>	<b>49,198</b>	<b>64,086</b>	<b>64,086</b>

**Table 7: City Renewal Authority: Cash Flow Statement**

2016-17 Budget	2016-17 Estimated Outcome	2017-18 Budget	Var %	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate	
\$'000	\$'000	\$'000		\$'000	\$'000	\$'000	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
0	Controlled Recurrent Payments	0	4,758	#	4,334	4,406	553
0	Land Sales	0	432	#	5,643	8,190	60,190
<b>0</b>	<b>Operating Receipts</b>	<b>0</b>	<b>5,190</b>	<b>#</b>	<b>9,977</b>	<b>12,596</b>	<b>60,743</b>
<b>Payments</b>							
0	Employee	0	3,038	#	3,111	3,183	3,257
0	Superannuation	0	389	#	401	413	422
0	Supplies and Services	0	1,369	#	897	915	886
0	Grants and Purchased Services	0	182	#	186	191	196
0	Borrowing Costs	0	0	-	0	0	812
0	Income Tax Equivalent Payments	0	-11	#	596	943	6,231
0	Related to Cost of Goods Sold	0	1,479	#	5,158	14,518	30,422
0	Other	0	0	-	0	0	636
<b>0</b>	<b>Operating Payments</b>	<b>0</b>	<b>6,446</b>	<b>#</b>	<b>10,349</b>	<b>20,163</b>	<b>42,862</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>-1,256</b>	<b>#</b>	<b>-372</b>	<b>-7,567</b>	<b>17,881</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Receipts</b>							
<b>Payments</b>							
0	Purchase of Property, Plant and Equipment	0	9,500	#	15,000	14,888	0
<b>0</b>	<b>Investing Payments</b>	<b>0</b>	<b>9,500</b>	<b>#</b>	<b>15,000</b>	<b>14,888</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>0</b>	<b>-9,500</b>	<b>#</b>	<b>-15,000</b>	<b>-14,888</b>	<b>0</b>

**Table 7: City Renewal Authority: Cash Flow Statement (continued)**

2016-17 Budget	2016-17 Estimated Outcome	2017-18 Budget	Var %	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate
\$'000	\$'000	\$'000		\$'000	\$'000	\$'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
<b>Receipts</b>						
0		9,500	#	15,000	14,888	0
0		9,034	#	0	0	0
<b>0</b>	<b>0</b>	<b>18,534</b>	<b>#</b>	<b>15,000</b>	<b>14,888</b>	<b>0</b>
<b>Payments</b>						
0		-56	#	-57	-57	17,647
<b>0</b>	<b>0</b>	<b>-56</b>	<b>#</b>	<b>-57</b>	<b>-57</b>	<b>17,647</b>
<b>0</b>	<b>0</b>	<b>18,590</b>	<b>#</b>	<b>15,057</b>	<b>14,945</b>	<b>-17,647</b>
<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>						
<b>0</b>	<b>0</b>	<b>7,834</b>	<b>#</b>	<b>-315</b>	<b>-7,510</b>	<b>234</b>
<b>CASH AT THE BEGINNING OF REPORTING PERIOD</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>7,834</b>	<b>7,519</b>	<b>6</b>
<b>CASH AT THE END OF REPORTING PERIOD</b>						
<b>0</b>	<b>0</b>	<b>7,834</b>	<b>#</b>	<b>7,519</b>	<b>6</b>	<b>234</b>

## **Notes to the Controlled Budget Statements**

Explanatory notes to the Controlled Budget Statements explain variations between the 2016-17 estimated outcome to the 2016-17 and 2017-18 budgets. However, as the *City Renewal Authority and Suburban Land Agency Act 2017* established the CRA effective 1 July 2017, notes are not provided due to the absence of 2016-17 budget and estimated outcome.

# SUBURBAN LAND AGENCY

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This document is not intended to be a Statement of Intent. The Statement of Intent, including Strategies, Key Performance Indicators and Priorities, will be developed by the Suburban Land Agency (SLA) Board in accordance with the *Financial Management Act 1996* (FMA) and the *City Renewal Authority and Suburban Land Agency Act 2017*. The Authority will commence 1 July 2017 and the appointed Board will provide the Statement of Intent, once developed, to the Treasurer for tabling in the Legislative Assembly as soon as practicable in accordance with section 62 of the FMA.

## Purpose

The Suburban Land Agency (SLA) is a Territory Authority established under the *City Renewal Authority and Suburban Land Agency Act 2017*.

The SLA is responsible for delivering the ACT Government's suburban development program, including urban renewal in established town centres and suburbs.

The objects of the SLA are to encourage and promote inclusive communities through the delivery of people-focussed neighbourhoods. Importantly, this includes the delivery of suburban development which supports:

- affordable housing;
- a safe and healthy population;
- social inclusion;
- housing choice; and
- environmental sustainability.

The SLA is responsible for encouraging and promoting urban renewal outside declared urban renewal precincts, growth and diversification of the Territory's economy and social and environment sustainability. In exercising its functions, the SLA must also operate effectively, in a way that delivers value for money, in accordance with sound risk management practices.

The functions of the SLA are to:

- buy and sell leases of land on behalf of the Territory;
- ensure a mixture of public and private housing in new suburbs;
- increase the supply of affordable and community housing;
- meet housing targets;
- carry out development of land in a manner that is environmentally sustainable; and

- follow and support whole-of-government strategies.

Each of these functions must be exercised in a way that supports statutory greenhouse gas emissions targets and delivers environmentally sustainable development.

The SLA must work with any entity that has an interest in land that the agency intends to buy, sell, improve or develop to encourage cohesive suburban development.

## 2017-18 Priorities

The priorities for the SLA will be set out in the Statement of Intent to be issued by the SLA Board in accordance with the *Financial Management Act 1996* and the *City Renewal Authority and Suburban Land Agency Act 2017*.

## Estimated Employment Level

**Table 1: Estimated Employment Level**

	2015-16 Actual Outcome	2016-17 Budget	2016-17 Estimated Outcome	2017-18 Budget
Staffing (FTE)	0	0	0	77

## Financial Statements

**Table 2: Suburban Land Agency: Operating Statement**

<b>2016-17 Budget</b>	<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Income</b>						
<b>Revenue</b>						
0 Land Revenue	0	575,832	#	574,533	520,786	517,484
0 User Charges	0	392	#	402	412	422
0 Interest	0	6,413	#	6,141	4,749	4,217
0 Resources Received Free of Charge	0	9,120	#	8,626	8,765	8,906
0 Other Revenue	0	484	#	486	488	491
<b>0 Total Revenue</b>	<b>0</b>	<b>592,241</b>	<b>#</b>	<b>590,188</b>	<b>535,200</b>	<b>531,520</b>
<b>Expenses</b>						
0 Employee Expenses	0	12,040	#	12,341	12,650	12,966
0 Superannuation Expenses	0	1,534	#	1,572	1,611	1,651
0 Supplies and Services	0	37,586	#	38,149	32,751	33,246
0 Grants and Purchased Services	0	974	#	999	1,023	1,049
0 Cost of Goods Sold	0	156,513	#	163,467	259,622	281,947
0 Borrowing Costs	0	611	#	1,722	2,309	972
0 Other Expenses	0	40,657	#	138,343	1,808	761
<b>0 Total Expenses</b>	<b>0</b>	<b>249,915</b>	<b>#</b>	<b>356,593</b>	<b>311,774</b>	<b>332,592</b>
0 Share of Operating Profit from Joint Venture Accounted for using the Equity Method	0	4,222	#	19,723	12,919	12,772
<b>0 Operating Result from Ordinary Activities</b>	<b>0</b>	<b>346,548</b>	<b>#</b>	<b>253,318</b>	<b>236,345</b>	<b>211,700</b>
<b>0 Income Tax Equivalent</b>	<b>0</b>	<b>103,964</b>	<b>#</b>	<b>75,995</b>	<b>70,904</b>	<b>63,510</b>
<b>0 Operating Result</b>	<b>0</b>	<b>242,584</b>	<b>#</b>	<b>177,323</b>	<b>165,441</b>	<b>148,190</b>
<b>0 Total Comprehensive Income</b>	<b>0</b>	<b>242,584</b>	<b>#</b>	<b>177,323</b>	<b>165,441</b>	<b>148,190</b>

**Table 3: Suburban Land Agency: Balance Sheet**

Budget at 30/6/17 \$'000	2016-17 Estimated Outcome \$'000	Budget at 30/6/18 \$'000	Var %	Estimate at 30/6/19 \$'000	Estimate at 30/6/20 \$'000	Estimate at 30/6/21 \$'000
<b>Current Assets</b>						
0		199,859	#	133,952	63,526	87,850
0		10,879	#	10,879	10,879	10,879
0		267,536	#	389,579	413,228	285,983
<b>0</b>	<b>0</b>	<b>478,274</b>	<b>#</b>	<b>534,410</b>	<b>487,633</b>	<b>384,712</b>
<b>Non Current Assets</b>						
0		19,685	#	19,685	19,685	19,685
0		47,193	#	42,005	39,861	51,153
0		46,844	#	46,844	46,844	46,844
0		49,625	#	49,625	49,625	49,625
0		602	#	602	602	602
<b>0</b>	<b>0</b>	<b>163,949</b>	<b>#</b>	<b>158,761</b>	<b>156,617</b>	<b>167,909</b>
<b>0</b>	<b>0</b>	<b>642,223</b>	<b>#</b>	<b>693,171</b>	<b>644,250</b>	<b>552,621</b>
<b>Current Liabilities</b>						
0		41,350	#	178,345	26,474	26,474
0		2,523	#	2,523	2,523	2,523
0		83,561	#	83,561	83,561	83,561
0		31,027	#	22,587	21,273	19,055
0		287,518	#	209,911	314,175	224,764
<b>0</b>	<b>0</b>	<b>445,979</b>	<b>#</b>	<b>496,927</b>	<b>448,006</b>	<b>356,377</b>
<b>Non Current Liabilities</b>						
0		115	#	115	115	115
0		69,004	#	69,004	69,004	69,004
0		27,717	#	27,717	27,717	27,717
<b>0</b>	<b>0</b>	<b>96,836</b>	<b>#</b>	<b>96,836</b>	<b>96,836</b>	<b>96,836</b>
<b>0</b>	<b>0</b>	<b>542,815</b>	<b>#</b>	<b>593,763</b>	<b>544,842</b>	<b>453,213</b>
<b>0</b>	<b>0</b>	<b>99,408</b>	<b>#</b>	<b>99,408</b>	<b>99,408</b>	<b>99,408</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>						
0		102,770	#	102,770	102,770	102,770
0		-3,362	#	-3,362	-3,362	-3,362
<b>0</b>	<b>0</b>	<b>99,408</b>	<b>#</b>	<b>99,408</b>	<b>99,408</b>	<b>99,408</b>

**Table 4: Suburban Land Agency: Statement of Changes in Equity**

Budget at 30/6/17 \$'000	2016-17 Estimated Outcome \$'000	Budget at 30/6/18 \$'000	Var %	Estimate at 30/6/19 \$'000	Estimate at 30/6/20 \$'000	Estimate at 30/6/21 \$'000
<b>Opening Equity</b>						
0	0	0	-	99,408	99,408	99,408
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>99,408</b>	<b>99,408</b>	<b>99,408</b>
<b>Balance at the Start of the Reporting Period</b>						
<b>Comprehensive Income</b>						
0	0	242,584	#	177,323	165,441	148,190
<b>0</b>	<b>0</b>	<b>242,584</b>	<b>#</b>	<b>177,323</b>	<b>165,441</b>	<b>148,190</b>
<b>Total Comprehensive Income</b>						
<b>Transactions Involving Owners Affecting Accumulated Funds</b>						
0	0	-39,549	#	-136,995	0	0
0	0	138,957	#	136,995	0	0
0	0	-242,584	#	-177,323	-165,441	-148,190
<b>0</b>	<b>0</b>	<b>-143,176</b>	<b>#</b>	<b>-177,323</b>	<b>-165,441</b>	<b>-148,190</b>
<b>Total Transactions Involving Owners Affecting Accumulated Funds</b>						
<b>Closing Equity</b>						
0	0	102,770	#	102,770	102,770	102,770
0	0	-3,362	#	-3,362	-3,362	-3,362
<b>0</b>	<b>0</b>	<b>99,408</b>	<b>#</b>	<b>99,408</b>	<b>99,408</b>	<b>99,408</b>
<b>Balance at the end of the Reporting Period</b>						

**Table 5: Suburban Land Agency: Cash Flow Statement**

<b>2016-17 Budget</b>	<b>2016-17 Estimated Outcome</b>	<b>2017-18 Budget</b>	<b>Var %</b>	<b>2018-19 Estimate</b>	<b>2019-20 Estimate</b>	<b>2020-21 Estimate</b>
<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
<b>Receipts</b>						
0 User Charges	0	431	#	442	453	464
0 Interest Received	0	4,315	#	4,210	4,210	4,210
0 Land Sales	0	585,949	#	557,914	512,493	517,484
0 Other	0	39,423	#	52,356	31,569	24,509
<b>0 Operating Receipts</b>	<b>0</b>	<b>630,118</b>	<b>#</b>	<b>614,922</b>	<b>548,725</b>	<b>546,667</b>
<b>Payments</b>						
0 Employee	0	12,040	#	12,341	12,650	12,966
0 Superannuation	0	1,534	#	1,572	1,611	1,651
0 Supplies and Services	0	29,096	#	29,522	23,986	24,339
0 Grants and Purchased Services	0	974	#	999	1,023	1,049
0 Borrowing Costs	0	611	#	1,722	2,309	972
0 Income Tax Equivalent Payments	0	103,647	#	84,435	72,218	65,728
0 Related to Cost of Goods Sold	0	187,450	#	281,710	283,271	154,702
0 Other	0	39,456	#	53,259	32,633	24,822
<b>0 Operating Payments</b>	<b>0</b>	<b>374,808</b>	<b>#</b>	<b>465,560</b>	<b>429,701</b>	<b>286,229</b>
<b>0 NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>255,310</b>	<b>#</b>	<b>149,362</b>	<b>119,024</b>	<b>260,438</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
<b>Receipts</b>						
0 Proceeds from Sale/Maturity of Investments	0	12,868	#	34,447	15,602	1,487
<b>0 Investing Receipts</b>	<b>0</b>	<b>12,868</b>	<b>#</b>	<b>34,447</b>	<b>15,602</b>	<b>1,487</b>
<b>Payments</b>						
0 Purchase of Land and Intangibles	0	20,000	#	0	0	0
0 Purchase of Investments	0	34,212	#	7,605	0	0
<b>0 Investing Payments</b>	<b>0</b>	<b>54,212</b>	<b>#</b>	<b>7,605</b>	<b>0</b>	<b>0</b>
<b>0 NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>0</b>	<b>-41,344</b>	<b>#</b>	<b>26,842</b>	<b>15,602</b>	<b>1,487</b>

**Table 5: Suburban Land Agency: Cash Flow Statement (continued)**

2016-17 Budget	2016-17 Estimated Outcome	2017-18 Budget	Var %	2018-19 Estimate	2019-20 Estimate	2020-21 Estimate
\$'000	\$'000	\$'000		\$'000	\$'000	\$'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
<b>Receipts</b>						
0		203,210	#	0	0	0
Receipts of Transferred Cash Balances						
<b>0</b>	<b>0</b>	<b>203,210</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Financing Receipts</b>						
<b>Payments</b>						
0		66,252	#	0	152,168	0
Distributions to Government						
0		151,065	#	242,111	52,884	237,601
Payment of Dividend						
<b>0</b>	<b>0</b>	<b>217,317</b>	<b>#</b>	<b>242,111</b>	<b>205,052</b>	<b>237,601</b>
<b>Financing Payments</b>						
<b>0</b>	<b>0</b>	<b>-14,107</b>	<b>#</b>	<b>-242,111</b>	<b>-205,052</b>	<b>-237,601</b>
<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>						
<b>0</b>	<b>0</b>	<b>199,859</b>	<b>#</b>	<b>-65,907</b>	<b>-70,426</b>	<b>24,324</b>
<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>199,859</b>	<b>133,952</b>	<b>63,526</b>
<b>CASH AT THE BEGINNING OF REPORTING PERIOD</b>						
<b>0</b>	<b>0</b>	<b>199,859</b>	<b>#</b>	<b>133,952</b>	<b>63,526</b>	<b>87,850</b>
<b>CASH AT THE END OF REPORTING PERIOD</b>						

## Notes to the Controlled Budget Statements

Explanatory notes to the Controlled Budget Statements explain variations between the 2016-17 estimated outcome to the 2016-17 and 2017-18 budgets. However, as the *City Renewal Authority and Suburban Land Agency Act 2017* established the SLA effective 1 July 2017, notes are not provided due to the absence of 2016-17 budget and estimated outcome.