

CHIEF MINISTER'S DEPARTMENT

Objectives

The major objectives for the Chief Minister's Department are providing corporate leadership and drive in the planning, development and implementation of key Government strategies, financial and economic management, and asset management.

The Department's main undertakings are providing leadership in achieving the Government's key result areas including: elimination of the Territory's operating loss by the 2004-05 Budget; providing for the Territory's unfunded superannuation liability by the 2001-02 Budget; provision of most government transactions online by 2001; building civic pride and strengthening the ACT economy by developing and conducting a major strategy to attract business and tourism; continuing to develop a more contestable public sector; and making Canberra an Information Technology leader, in both the public and private sectors, by 2001.

1999-2000 Highlights

Strategic and operational issues to be pursued in 1999-2000 include:

- creating employment opportunities, particularly in the target sectors of information and advanced technology, environmental technology, education, tourism, information and business services, light manufacturing and assembly, viticulture and sport;
- completing the "prove-up" phase to select a private sector proponent to provide a Very High Speed Train between Sydney and Canberra;
- continuing planning and development of the National Museum of Australia and the Aboriginal and Torres Strait Islander Cultural Centre;
- planning for the successful hosting of future major events including the Olympic Games football tournament in Canberra, the celebration of the Olympic Torch Relay in the ACT and the Centenary of Federation;
- ensuring community consultation is carried out effectively with appropriate feedback mechanisms in place;
- assisting Canberra's new and emerging ethnic communities to successfully contribute to
- driving continued reform in the ACT Public Sector;
- continuing to develop and implement a whole of government IT Strategy;
- developing and implementing new ACT public sector workers' compensation legislation, and related regulatory and administrative arrangements; and
- maintaining the Territory's AAA Credit Rating through sound and sustainable economic management.

Budget Summary	1999-2000 Planned \$000
Government Appropriations	
• Government Payments for Outputs	67 340
• Payments for Expenses on Behalf of the Territory	18 422
• Capital injection (Departmental) relating to capital works	4 839
• Capital injection (Territorial) relating to capital works	1 909
• Capital injection (Territorial) relating to debt ¹	1 600
Own Sourced Revenues²	
• Taxes Fees and Fines	572 383
• Grants from the Commonwealth	420 732
• Dividends from ACT Government agencies	71 510
• Other Territorial revenue	7 789
• Other Departmental revenue	5 108
Services Provided	
• Public Service Management	6 150
• Government Strategic Priorities Management	12 809
• Government Business Management	7 655
• Economic Management	3 725
• Financial Management	5 284
• Revenue Management and Taxation Services	11 043
• Business Development and Tourism	24 974
• Expenses on Behalf of the Territory	
– ACTEW National Influences	8 124
– Community Grants (including Arts)	4 062
– EPIC CSO	292
– Racing Development Fund	5 944

1. A summary of all debt capital injections and their respective terms and conditions are provided in Appendix B to Budget Paper No.4.
2. Further details of revenues are provided in Budget Paper No.3.

Chief Minister's Department Operating Statement

1998-99 Budget	1998-99 Est.Outcom e	1999-00 Budget	Var	2000-01 Estimate	2001-02 Estimate	2002-03 Estimate	
\$'000	\$'000	\$'000	%	\$'000	\$'000	\$'000	
Revenue							
60 190	Government Payment for Outputs	59 316	67 340	14	65 888	57 327	58 244
1 764	User Charges - Non ACT Government	301	306	2	308	308	308
992	User Charges - ACT Government	892	1 151	29	1 051	1 051	1 051
0	Grants from the Commonwealth	24	0	-100	0	0	0
103	Interest	185	200	8	235	265	295
50	Other Revenue	1 297	2 151	66	292	0	0
0	Liabilities Assumed by Government	0	0	-	0	0	0
610	Resources Received free of charge	1 410	1 300	-8	920	920	920
63 709	Total Revenue	63 425	72 448	14	68 694	59 871	60 818
Expenses							
22 200	Employee Expenses	20 079	20 622	3	19 995	20 249	20 541
3 448	Superannuation Expenses	3 290	3 082	-6	3 057	3 057	3 057
34 585	Administrative Expenses	21 662	28 614	32	27 586	19 870	20 232
207	Depreciation and Amortisation	323	389	20	458	488	488
479	Interest	476	512	8	490	431	431
1 440	Grants and Purchased Services	15 601	16 915	8	16 509	15 218	15 481
0	Other Expenses	895	1 506	68	42	0	0
62 358	Total Expenses	62 326	71 640	15	68 137	59 313	60 230
1 351	Operating Result	1 099	808	-26	557	558	588
-2 952	Accumulated Funds - Start of Period	-2 995	19 739	759	25 610	26 167	26 725
8 538	Capital Injections	8 143	4 839	-41	0	0	0
19 128	Inc/Dec in Net Assets from Admin Restructure	13 492	224	-98	0	0	0
26 065	Accumulated Funds - End of Period	19 739	25 610	30	26 167	26 725	27 313

Chief Minister's Department Statement Of Financial Position

Budget as at 30/6/99 \$'000		Est.Outcome as at 30/6/99 \$'000	Planned as at 30/6/00 \$'000	Var %	Planned as at 30/6/01 \$'000	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000
Current Assets							
734	Cash	1 144	636	-44	866	1 128	1 420
859	Receivables	735	751	2	734	717	700
6 547	Investments	5 033	5 933	18	6 633	7 333	8 033
806	Other	970	831	-14	841	851	861
8 946	Total Current Assets	7 882	8 151	3	9 074	10 029	11 014
Non Current Assets							
0	Receivables	30	30	-	30	30	30
0	Investments	12 300	12 300	-	12 300	12 300	12 300
20 022	Property, Plant and Equipment	10 395	15 645	51	15 524	15 373	15 222
9 931	Capital Works in Progress	2 270	1 802	-21	1 802	1 802	1 802
29 953	Total Non Current Assets	24 995	29 777	19	29 656	29 505	29 354
38 899	TOTAL ASSETS	32 877	37 928	15	38 730	39 534	40 368
Current Liabilities							
3 428	Creditors	3 899	3 536	-9	3 536	3 536	3 536
0	Borrowings	71	0	-100	0	0	0
4 332	Employee Entitlements	4 355	4 302	-1	4 316	4 331	4 346
389	Other	269	6	-98	6	6	6
8 149	Total Current Liabilities	8 594	7 844	-9	7 858	7 873	7 888
Non Current Liabilities							
0	Borrowings	154	0	-100	0	0	0
4 685	Employee Entitlements	4 390	4 474	2	4 705	4 936	5 167
4 685	Total Non Current Liabilities	4 544	4 474	-2	4 705	4 936	5 167
12 834	TOTAL LIABILITIES	13 138	12 318	-6	12 563	12 809	13 055
26 065	NET ASSETS	19 739	25 610	30	26 167	26 725	27 313
REPRESENTED BY FUNDS EMPLOYED							
26 065	Accumulated Funds	19 739	25 610	30	26 167	26 725	27 313
26 065	TOTAL FUNDS EMPLOYED	19 739	25 610	30	26 167	26 725	27 313

**Chief Minister's Department
Cashflow Statement**

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
304	CASH AT BEGINNING OF REPORTING PERIOD	40	1 144	#	636	866	1 128
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
60 190	Cash from Government for Outputs	59 143	67 077	13	65 888	57 327	58 244
2 756	User Charges	1 788	2 963	66	1 401	1 359	1 359
103	Interest Received	185	200	8	235	265	295
50	Other Revenue	1 037	350	-66	250	0	0
63 099	Operating Receipts	62 153	70 590	14	67 774	58 951	59 898
	Payments						
25 400	Related to Employees	23 269	23 310	..	22 806	23 060	23 352
34 426	Related to Administration	21 167	27 367	29	26 659	18 942	19 304
479	Finance Costs	476	512	8	490	431	431
1 440	Grants and Purchased Services	15 601	16 915	8	16 509	15 218	15 481
0	Other	895	1 546	73	42	0	0
61 744	Operating Payments	61 408	69 650	13	66 506	57 651	58 568
1 355	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	745	940	26	1 268	1 300	1 330
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
600	Proceeds from Sale/Maturities of Investments	600	0	-100	0	0	0
600	Investing Receipts	600	0	-100	0	0	0
	Payments						
8 880	Purchase of Property, Plant and Equipment	8 485	5 173	-39	338	338	338
1 000	Purchase of Investments	1 000	900	-10	700	700	700
9 880	Investing Payments	9 485	6 073	-36	1 038	1 038	1 038
-9 280	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-8 885	-6 073	32	-1 038	-1 038	-1 038
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
8 538	Capital Injection from Government	8 368	4 839	-42	0	0	0
-181	Receipt of Transferred Cash Balances	876	0	-100	0	0	0
8 357	Financing Receipts	9 244	4 839	-48	0	0	0
	Payments						
0	Payments of Transferred Cash Balances	0	214	-	0	0	0
0	Financing Payments	0	214	-	0	0	0
8 357	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	9 244	4 625	-50	0	0	0
432	NET INCREASE/(DECREASE) IN CASH HELD	1 104	-508	-146	230	262	292
736	CASH AT THE END OF THE REPORTING PERIOD	1 144	636	-44	866	1 128	1 420

Notes to the Budget Statements

Operating Statement

Significant variations are as follows:

- government payment for outputs: the decrease of \$0.874m in 1998-99 from original budget is mainly due to:
 - the deferral of projects from 1998-99 to 1999-2000 (\$1.462m) including the Olympic Games football projects, Centenary of Federation, Online and other information technology projects; offset by
 - revenue for AusIndustry projects carried over from 1997-98 to 1998-99 (\$0.436m); and
 - payout in 1998-99 of a bank guarantee for the Canberra Cannons (\$0.3m).

In 1998-99 the estimated outcome for GPO in the operating statement is \$0.173m lower than in the cashflow statement. This is due to the net impact of cash received in advance for outputs produced in 1998-99 (\$0.436m), less cash received in advance for outputs to be produced in 1999-2000 (\$0.263m).

- government payment for outputs: the increase of \$8.024m in 1999-2000 is mainly due to:
 - the Very High Speed Train project proving process (\$1.5m);
 - establishment of a Gambling Project Fund (\$0.5m);
 - establishment of interactive gaming (\$0.8m);
 - one-off funding of increased costs associated with the collection of Territorial revenues (\$0.512m);
 - initial Olympic security costs of \$0.504m, with \$3.176m in 2000-01;
 - formation of the Independent Competition and Regulatory Commission (\$0.4m);
 - Centenary of Federation celebrations (\$0.250m);
 - funding for the Olympic Torch relay of \$0.1m in 1999-2000 and \$0.050m in 2000-01;
 - deferral of priority projects from 1998-99 to 1999-2000 (\$0.962m) including the Centenary of Federation, Online and other information technology projects;
 - the net increase in funding of Olympic Football from the 1998-99 Budget (\$3.445m), plus \$0.500m deferred from 1998-99;
 - funding for the promotion of Canberra, in the context of the lead up to the Olympic Games and the Centenary of Federation, including a \$0.5m increase for 1999-2000 provided in the 1998-99 Budget and the bringing forward of \$0.5m funding from 2000-01; and
 - transfers from DUS representing the devolution of funding of registry, contract and purchasing, publications and shopfront functions(\$0.431m); offset by
 - transfers to InTACT mainly for accommodation (\$1.440m);

- transfer of gaming, lotteries and racing functions to the ACT Gambling and Racing Commission (\$1.059m);
- transfer of employment programs to DECS (\$0.587m);
- savings identified within the department to assist the Government's operating loss (\$0.8m); and
- a reduction of \$0.507m relating to minor transfers, superannuation and savings on accommodation and registry functions.

In 1999-2000 ongoing funding is provided for the continuation of the FAI Rally of Canberra (\$0.3m), and \$0.350m for the Canberra National Multicultural Festival. The latter figure includes an additional \$0.040m provided in the 1999-2000 Budget over the 1998-99 Budget.

In 1999-2000 the GPO in the operating statement is \$0.263m higher than in the cashflow statement reflecting cash received in advance in 1998-99 for outputs to be delivered in 1999-2000.

- user charges - non ACT Government: the decrease of \$1.463m in 1998-99 from budget is due to the finalisation of the transfer of BETARRIR to CMD;
- resources received free of charge: the increase of \$0.8m in 1998-99 from budget is due to increased legal costs;
- other revenue: the increase of \$0.854m in 1999-2000 is mainly due to revenue received from other countries for pre-games training. These funds will be onpaid to contractors providing the support services; and
- operating expenses: the increase of \$9.314m in 1999-2000 is mainly due to:
 - the \$5.216m in initiatives outlined above;
 - an increase of \$3.584m in the 1998-99 base forward estimates relating to 2000 Olympic Football;
 - the impact of deferral of funding from 1998-99 (\$2.694m); offset by
 - transfer of functions to ACT Gambling and Racing Commission; and
 - savings (\$0.8m) and minor transfers (\$0.507m);
- grants and purchased services: the increase of \$1.314m in 1999-2000 relates mainly to purchases from CTEC for the promotion of Canberra.

Statement of Financial Position

- net assets: the decrease of \$6.326m in 1998-99 from Budget is primarily due to the Bruce Property Trust no longer being consolidated. The increase of \$5.871m in 1999-2000 is mainly due to the 1999-2000 Capital Works program (\$4.839m), and a \$1m contribution to the National Capital Authority for the construction of the ACT Promotion Centre at Regatta Point. In return, the Department will have use of the building for twenty years; and
- non current investments: in 1998-99 relate to the Government's \$12.3m investment in the new Bruce Stadium.

**Chief Minister's Department
Statement Of Revenues And Expenses On Behalf Of The Territory**

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
Revenue							
18 288	Payment for Expenses on behalf of Territory	18 066	18 422	2	18 858	19 392	19 800
537 380	Taxes Fees and Fines	555 116	572 383	3	593 896	614 349	633 109
364 497	Grants from the Commonwealth	361 997	420 732	16	433 714	449 704	462 404
0	Interest	15	15	-	15	15	15
70 870	Other Revenue	65 839	79 284	20	66 153	80 383	76 641
991 035	Total Revenue	1 001 033	1 090 836	9	1 112 636	1 163 843	1 191 969
Expenses							
266	Administrative Expenses	25	25	-	25	25	25
17 547	Grants and Purchased Services	17 789	18 145	2	18 581	19 115	19 523
1 142	Other Expenses	597	1 152	93	1 152	1 152	1 152
972 079	Transfer Expenses	982 622	1 071 514	9	1 092 878	1 143 551	1 171 269
991 034	Total Expenses	1 001 033	1 090 836	9	1 112 636	1 163 843	1 191 969
1	Operating Result	0	0	-	0	0	0
0	Accumulated Funds - Start of Period	0	1 435	#	1 435	1 435	1 435
0	Capital Injections	1 303	0	-100	0	0	0
2 513	Inc/Dec in Net Assets from Admin Restructure	132	0	-100	0	0	0
2 514	Accumulated Funds - End of Period	1 435	1 435	-	1 435	1 435	1 435

**Chief Ministers Department
Statement Of Assets And Liabilities On Behalf Of The Territory**

Budget as at 30/6/99 \$'000		Est.Outcome as at 30/6/99 \$'000	Planned as at 30/6/00 \$'000	Var %	Planned as at 30/6/01 \$'000	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000
Current Assets							
1 557	Cash	1 488	1 488	-	1 488	1 488	1 488
53 650	Receivables	42 071	44 362	5	43 836	47 076	50 329
258	Investments	182	182	-	182	182	182
33	Other	0	0	-	0	0	0
55 498	Total Current Assets	43 741	46 032	5	45 506	48 746	51 999
Non Current Assets							
2 000	Investments	2 000	2 000	-	2 000	2 000	2 000
2 000	Total Non Current Assets	2 000	2 000	-	2 000	2 000	2 000
57 498	TOTAL ASSETS	45 741	48 032	5	47 506	50 746	53 999
Current Liabilities							
52 395	Creditors	43 466	45 757	5	45 231	48 471	51 724
2 520	Other Provisions	777	777	-	777	777	777
70	Other	63	63	-	63	63	63
54 985	Total Current Liabilities	44 306	46 597	5	46 071	49 311	52 564
54 985	TOTAL LIABILITIES	44 306	46 597	5	46 071	49 311	52 564
2 513	NET ASSETS	1 435	1 435	-	1 435	1 435	1 435
REPRESENTED BY FUNDS EMPLOYED							
2 514	Accumulated Funds	1 435	1 435	-	1 435	1 435	1 435
2 514	TOTAL FUNDS EMPLOYED	1 435	1 435	-	1 435	1 435	1 435

Chief Minister's Department
Budgeted Statement Of Cashflows On Behalf Of The Territory

1998-99 Budget \$'000	1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
7 107	7 885	1 488	-81	1 488	1 488	1 488
CASH AT BEGINNING OF REPORTING PERIOD						
CASH FLOWS FROM OPERATING ACTIVITIES						
Receipts						
17 995	17 674	18 130	3	18 566	19 100	19 508
292	292	292	-	292	292	292
Payments						
542 108	558 233	570 667	2	592 722	612 326	631 368
0	15	15	-	15	15	15
364 297	361 797	420 732	16	433 714	449 704	462 404
Commonwealth						
5 337	5 824	7 774	33	6 571	6 883	7 210
930 029	943 835	1 017 610	8 1	051 880	1 088 320	1 120 797
Operating Receipts						
Payments						
266	25	25	-	25	25	25
17 839	19 081	18 437	-3	18 873	19 407	19 815
5 950	5 660	860	-85	860	860	860
979 186	987 667	1 069 223	8 1	093 404	1 140 311	1 168 016
1 003	1 012 433	1 088 545	8 1	113 162	1 160 603	1 188 716
241						
-73 212	-68 598	-70 935	-3	-61 282	-72 283	-67 919
NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES						
CASH FLOWS FROM INVESTING ACTIVITIES						
Receipts						
0	3 500	3 500	-	3 500	3 500	3 500
Proceeds from Sale/Maturities of Investments						
68 112	62 398	70 935	14	61 282	72 283	67 919
68 112	65 898	74 435	13	64 782	75 783	71 419
Investing Receipts						
Payments						
0	3 500	3 500	-	3 500	3 500	3 500
Purchase of Investments						
2 200	2 200	1 600	-27	1 000	0	0
Advances Issued to Government Agencies						
1 499	1 499	1 909	27	0	0	0
Capital Payments to Government Agencies						
3 699	7 199	7 009	-3	4 500	3 500	3 500
Investing Payments						
64 413	58 699	67 426	15	60 282	72 283	67 919
NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES						
CASH FLOWS FROM FINANCING ACTIVITIES						
Receipts						
3 699	3 699	3 509	-5	1 000	0	0
Capital Injection from Government						
280	938	0	-100	0	0	0
Receipt of Transferred Cash Balances						
3 979	4 637	3 509	-24	1 000	0	0
Financing Receipts						
Payments						
730	1 135	0	-100	0	0	0
Payments of Transferred Cash Balances						
730	1 135	0	-100	0	0	0
Financing Payments						
3 249	3 502	3 509	..	1 000	0	0
NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES						
-5 550	-6 397	0	100	0	0	0
NET INCREASE/(DECREASE) IN CASH HELD						
1 557	1 488	1 488	-	1 488	1 488	1 488
CASH AT THE END OF THE REPORTING PERIOD						

Notes to the Budget Statements

Statement of Revenues and Expenses on Behalf of the Territory

Significant variations are as follows:

- payment for expenses on behalf of the Territory: in 1999-2000 the increase of \$0.356m is mainly due to:
 - a \$0.594m increase in the base as a result of increased funding for the Racing Development Fund, a payment to ACTEW for National Capital Influences services, and Community Grants;
 - a further increase in 1999-2000 of \$0.367m in the Racing Development Fund payment, which is funded by an increase in revenue from ACTTAB; offset by
 - the removal of the Casino Surveillance Authority subvention (\$0.377m);
 - the removal of the insurable risk provision for Totalcare and AIHS (\$0.266m); and
 - an adjustment of \$0.183m relating to a review of the base following the transfer of functions from BASAT;
- taxes, fees and fines: the increase of \$17.267m in 1999-2000 is mainly due to parameter changes, which include Consumer Price Index, Employment Growth and Population Growth. Specific effects on the estimates relate to interactive gaming taxes (\$1m), a decrease in the General Rates discount for early payment from 4% to 3%, and an increase in the Ambulance Levy to match NSW;
- grants from the Commonwealth: the increase of \$58.735m in 1999-2000 is primarily as a result of an increase in the General Revenue Grant;
- other revenues: in 1999-2000 increase by \$13.445m mainly due to increased dividends from the Office of Asset Management (\$11.721m), stemming primarily from increased lease sales, and contribution from the contractor relating to the Very Fast Train Project (\$1.5m);
- operating expenses: the increase of \$89.803m in 1999-2000 is mainly due to:
 - an increase of \$88.892m in transfer expenses reflecting the increases in Territorial revenues explained above; and
 - a net increase of \$0.356m in grants and purchased services relates to increases for the Racing Development Fund (\$0.480m), payment to ACTEW for National Capital Planning Influences (\$0.127m) and community grants (\$0.126m), offset by the removal of the Casino Surveillance Authority subvention (\$0.377m). Funding for the Canberra Institute of the Arts, included in grants and purchased services, remains at \$0.826m.

Budgeted Statement of Cash Flows on Behalf of the Territory

- cashflow from investing activities: in 1999-2000 include the onpassing of a loan to AIHS (\$1.6m), and capital payments of \$1.909m comprising:
 - \$0.2m for ACT Gambling and Racing Commission;
 - \$0.355m for Exhibition Park In Canberra;
 - \$0.354m for Cultural Facilities Corporation; and
 - \$1m for CanDeliver;
- cashflow from financing activities: the capital injection in 1999-2000 comprises:
 - \$1.6m for a loan to the Australian International Hotel School;
 - \$0.709m for capital works;
 - \$1m for CanDeliver; and
 - \$0.2m for ACT Gambling and Racing Commission.

Changes to Appropriation

Changes to Departmental Appropriations

Government Payment for Outputs	1998-99 Est. Outc. \$'000	1999-00 Budget \$'000	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
1998-99 Budget	60 190	63 826	63 933	58 188	58 188
Indexation of the 2002-03 estimate	0	0	0	0	1 062
Payment of bank guarantee	300	0	0	0	0
Recalculation of superannuation expenses	0	-280	-124	-124	-169
Olympic marketing budget timing adjustment	0	500	-500	0	0
Deferral of other projects from 1998-99	-847	847	0	0	0
Deferral of Olympic football budget	-500	500	0	0	0
Removal of overhead funding for InTACT	0	-1 440	-1 440	-1 440	-1 440
Transfer of New Year's eve functions to DUS	0	-25	-25	-25	-25
Transfer of Helpshop functions to DUS	0	-68	-68	-68	-68
Transfer of Registry from DUS	0	283	283	283	283
Transfer of contracts and purchasing from DUS	0	91	91	91	91
Transfer of shopfronts from DUS	0	83	83	83	83
Transfer of publications from DUS	0	63	63	63	63
Transfer of employment programs to DECS	0	-587	-587	-587	-587
Transfer of position to DUS	0	-31	-31	-31	-31
Transfer InTACT personnel services from DUS	0	70	70	70	70
Saving of CFC office rental	0	-103	-103	-103	-103
Transfer of Gaming and Lotteries to ACT Gambling and Racing Commission	0	-629	-629	-629	-629
Transfer of Racing function to ACT Gambling and Racing Commission	0	-430	-335	-275	-275
Formation of the Independent Competition and Regulatory Commission	0	400	400	400	400
Very High Speed Train	0	1 500	0	0	0
Agents Fees increase	0	512	0	0	0
Reprioritisation to allow additional marketing	0	0	250	250	250
Canberra National Multicultural Festival	0	350	350	350	350
FAI Rally of Canberra	0	300	300	300	300
ACT Centenary of Federation Funding	0	250	250	100	0
Olympic Football Security	0	504	3 176	0	0
Torch Relay	0	100	50	0	0
Gambling Project Fund	0	500	500	500	500
Interactive Gaming	0	800	800	800	800
CMD budget savings	0	-800	-800	-800	-800
CMD Registry function budget savings	0	-89	-89	-89	-89
Increased costs for revenue collection	0	20	20	20	20
IPARC price inquiry into milk	0	60	0	0	0
1999-2000 Budget	59 143	67 077	65 888	57 327	58 244

This table presents a reconciliation of appropriation relating to the Cashflow Statement.

Changes to Departmental Appropriations

	1998-99	1999-00	2000-01	2001-02	2002-03
Capital Injection	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1998-99 Budget	8 538	1 850	0	0	0
Transfer minor new works to DUS	-50	0	0	0	0
Reprogramming of ATSIC Cultural Centre project	-345	345	0	0	0
1999-2000 Capital Works	0	1 644	0	0	0
Establishment of ACT Gambling and Racing Commission	225	0	0	0	0
ACT Promotion Centre	0	1 000	0	0	0
1999-2000 Budget	8 368	4 839	0	0	0

This table presents a reconciliation of appropriation relating to the Cashflow Statement.

Changes to Territorial Appropriations

	1998-99	1999-00	2000-01	2001-02	2002-03
Capital Injection	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
1998-99 Budget	3 699	1 600	1 000	0	0
1999-2000 Capital Works	0	709	0	0	0
Interactive Gambling capital injection	0	200	0	0	0
CanDeliver capital injection	0	1 000	0	0	0
1999-2000 Budget	3 699	3 509	1 000	0	0

This table presents a reconciliation of appropriation relating to the Cashflow Statement.

Changes to Territorial Appropriations

	1998-99	1999-00	2000-01	2001-02	2002-03
Payment for Expenses on Behalf of the Territory	Est. Outc. \$'000	Budget \$'000	Estimate \$'000	Estimate \$'000	Estimate \$'000
1998-99 Budget	18 287	18 881	19 020	19 242	19 242
Indexation of the 2002-03 estimate	0	0	0	0	81
Revised EBT estimate relating to BASAT transfer	-183	-183	95	388	388
Insurable Risk savings	-266	-266	-266	-266	-266
Revised payment from ACTTAB	127	367	386	405	732
Removal of Casino Surveillance Authority Subvention funding	0	-377	-377	-377	-377
1999-2000 Budget	17 966	18 422	18 858	19 392	19 800

This table presents a reconciliation of appropriation relating to the Cashflow Statement.

Government Strategy Operating Statement

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
Revenue							
24 332	Government Payment for Outputs	23 642	24 876	5	22 629	22 833	23 166
260	User Charges - Non ACT Government	111	112	..	112	112	112
542	User Charges - ACT Government	482	677	40	577	577	577
0	Grants from the Commonwealth	23	0	-100	0	0	0
32	Interest	67	71	5	84	98	112
1	Other Revenue	239	601	151	206	0	0
248	Resources Received free of charge	625	587	-6	416	416	416
25 415	Total Revenue	25 189	26 924	6	24 024	24 036	24 383
Expenses							
10 251	Employee Expenses	8 855	8 882	..	8 613	8 728	8 880
1 510	Superannuation Expenses	1 537	1 465	-4	1 406	1 406	1 386
11 421	Administrative Expenses	6 535	9 486	45	6 893	6 631	6 740
106	Depreciation and Amortisation	166	207	24	207	207	207
204	Interest	229	245	6	245	245	245
1 397	Grant and Purchased Services	7 423	6 329	-14	6 453	6 577	6 670
24 889	Total Expenses	24 745	26 614	7	23 817	23 794	24 128
526	Operating Result	444	310	-30	207	242	255

**OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES**

OUTPUT 1.1: PUBLIC SERVICE MANAGEMENT

Description: Provision and maintenance of a framework conducive to a professional, responsive and accountable public service.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
a) Customer service program. ¹	5 projects	9
b) Employment terms and conditions. ²	June 1999	9
c) Injury prevention and management. ³	June 1999	3
d) Fraud prevention. ⁴	December 1998	10
e) Public Service reform. ⁵	6 projects	7
f) Accountability and ethics. ⁶	5 projects	5
Develop business case for an In-house Consultancy Business. ⁷	December 1998	
Quality/Effectiveness		
g) Project delivery to the satisfaction of Government.	100%	100%
h) Submissions and responses from agreed priority projects are delivered to the satisfaction of Chief Executive and the Chief Minister.	100%	100%
i) Advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%
Timeliness		
j) Services provided in line with completion dates and agreed turnaround times.	100%	100%
Cost		
k) Cost per 1000 head of population.	\$21 055	\$19 881
l) Cost per ACT Public Service employee.	\$374	\$368
m) Cost per \$m of whole of government expenses.	\$5 998	\$5 411
TOTAL COST (\$'000)⁸	\$6 552.3	\$6 150.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)⁸	\$6 501.6	\$5 427.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. Previously: "The delivery of efficient and effective customer service." Increased target (9) reflects an improved definition of the performance measure.
2. Previously: "Comprehensible and equitable employment terms and conditions." This measure also incorporates "Remuneration policy and practices" and "Industrial Relations Framework and operation".
3. Previously: "Improved injury prevention and management".
4. Previously: "Fraud prevention and Anti-Corruption".
5. New Measure which incorporates "Contestability and organisational reform and efficiency". Increased target (7) reflects an improved definition of the performance measure.
6. Previously: "Public sector ethics, accountability and reporting".
7. Deleted as project has been completed.
8. *Financial Parameter Variation:* The variation to costs and outputs is primarily the result of the effect of budget savings and a reallocation of resources (including corporate overheads) between the outputs that occurred following the establishment of the new output structure in 1998-99. This was offset by an increase relating to the whole of government Workers Compensation project and an increase in resources free of charge costs relating to legal costs.

**OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES**

OUTPUT 1.2: GOVERNMENT STRATEGIC PRIORITIES MANAGEMENT

Description: Develop and manage a range strategic initiatives for the Government.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
<i>Multicultural and International Affairs</i>		
a) Improve access for Canberra ethnic communities. ¹	6	6
b) Showcase Canberra to the international community. ²	2	2
Deliver the 1999 National Multicultural Festival. ³	February 1999	
<i>Aboriginal and Torres Strait Islander Issues</i>		
c) Aboriginal and Torres Strait Islander policy, initiatives and projects. ⁴	June 1999	4
<i>Information Technology and Multimedia</i>		
d) Coordinated and consistent framework for the delivery of information technology and multimedia in the ACTPS. ⁵	June 1999	38
e) Opportunities for the development of the IT industry in the ACT. ⁶	June 1999	4
<i>Strategic Projects⁷</i>	June 1999	
f) Very High Speed Train.		1
g) National Museum of Australia. ⁸		1
h) Aboriginal and Torres Strait Islander Cultural Centre. ⁹		1
Environmental Technology Development Zone. ¹⁰	June 1999	
Canberra Airport. ¹¹	June 1999	
<i>Regional and Territory Strategies¹²</i>		
i) Regional and Territory strategic plans, projects and activities. ¹³	June 1999	5
Coordination and facilitation of whole of government policy development. ¹⁴	June 1999	
<i>Community Liaison</i>		
j) ACT community policy, initiatives and projects. ¹⁵	June 1999	10
<i>Women's Policy Issues</i>		
k) Women's policy, initiatives and projects. ¹⁶	June 1999	6
<i>artsACT</i>		
l) Manage arts programs and purchasing arrangements. ¹⁷	June 1999	3
m) Manage a range of community arts facilities. ¹⁸	June 1999	10
Quality/Effectiveness		
n) Project delivery to the satisfaction of Government.	100%	100%
o) Submissions and responses from agreed priority projects are delivered to the satisfaction of the Chief Executive and the Chief Minister.	100%	100%
p) Advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%

Timeliness		
q) Key results are delivered within agreed timeframes.	100%	100%
r) Projects and reports are completed within agreed timeframes.	100%	100%
Cost		
s) Cost per 1000 head of population.	\$36 789	\$41 408
t) Cost per ACT Public Service employee.	\$728	\$767
u) Cost per \$m of whole of government expenses.	\$10 479	\$11 270
TOTAL COST (\$'000)¹⁹	\$12 746.5	\$12 809.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)¹⁹	\$12 035.5	\$12 437.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. Previously: "Manage programs to improve access of target group".
2. Previously: "Manage projects to showcase Canberra to the international community".
3. The 1999 National Multicultural Festival was amalgamated with Canberra Festival into a new festival. The new festival is delivered by ACT Festivals Inc, the organisation which ran the former Canberra Festival. Funding for the new festival is included in the service purchasing arrangements with CTEC identified in Output 2.4.
4. Previously: "Development and coordination of initiatives for Aboriginal and Torres Strait Islander policy
5. Previously aspects of: "Develop strategic information technology and multimedia opportunities for the ACT Public Service, business development and community servicing". In addition: "*Government Communications Management*: Development of a whole of government approach to communications management." incorporated into this measure.
6. Previously aspects of: "Develop strategic information technology and multimedia opportunities for the ACT Public Service, business development and community servicing".
7. Previously: "*National Capital Projects*".
8. New measure.
9. New measure.
10. Function transferred to Output 2.4.
11. Measure deleted as airport sale and preparation of masterplan project completed.
12. Previously: *Strategic Focus*.
13. New measure; incorporates: "Finalise ACT strategic planning framework"; "Facilitate strategic projects on major regional and Territorial issues"; and "Enhancement of cross government communication and
14. Measure deleted: whole of government function no longer undertaken.
15. Previously: "Support the development and maintenance of a strategic relationship with the ACT community in the development and delivery of Government policy".
16. Previously: "Develop and coordinate initiatives for women's policies, including national policies".
17. Incorporates: "Implement Arts development strategy"; "Manage the ACT Arts Development Funding Program"; "Manage the ACT Public Art Program"; and "Develop and manage service purchasing from
18. Previously: "Develop and manage a range of community arts facilities".
19. *Financial Parameter Variation*: The variation to costs and outputs is primarily the result of the effect of funding the Very Fast Train Project and an increase in resources free of charge costs relating to legal costs offset by the transfer of InTACT overhead funding back to that organisation. The reallocation of resources (including corporate overheads) between the outputs increased the costs allocated to the output. This occurred following the establishment of the new output structure in 1998-99.

**OUTPUT CLASS 1: GOVERNMENT STRATEGY
PRINCIPAL MEASURES**

OUTPUT 1.3: GOVERNMENT BUSINESS MANAGEMENT

Description: Manage intergovernmental relations, Cabinet and related issues, Government business in the Assembly, protocol and Chief Minister hospitality.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
a) Cabinet, Chief Minister and Government business. ¹	June 1999	105
b) Ministerial Services (aggregated from whole of department activity).	June 1999	7 000
Quality/Effectiveness		
c) Advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%
d) Briefs and services rated satisfactory or above by the Chief Minister's Office.	100%	100%
Timeliness		
e) Key results are delivered within agreed timeframes.	100%	100%
f) Projects and reports are completed within agreed timeframes.	100%	100%
g) Ministerial services comply with <i>ACT Government Ministerial Servicing Performance Measures</i> .	100%	100%
Cost		
h) Cost per 1000 head of population.	\$17 740	\$24 747
i) Cost per ACT Public Service employee.	\$319	\$458
j) Cost per \$m of whole of government expenses.	\$5 053	\$6 735
TOTAL COST (\$'000)²	\$5 589.1	\$7 655.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)²	\$5 795.0	\$7 012.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. Incorporates: "Manage, deliver support and provide quality advice in relation to Cabinet, Chief Minister and Government business"; "Number of sitting days"; "Number of meetings"; "Coordination of Intergovernmental Relations: Briefing packages; Representation at meetings; Coordination of major reviews; and Coordination of agreed projects".
2. *Financial Parameter Variation:* The variation to costs and outputs is primarily the result of the effect of funding the Very Fast Train Project, funding of the Centenary of Federation celebrations, increase in resources free of charge costs relating to legal costs and the funding of the Gambling Project Fund and interactive gaming. The reallocation of resources (including corporate overheads) between the outputs increased the costs allocated to the output. This occurred following the establishment of the new output structure in 1998-99.

Financial and Economic Management Operating Statement

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
Revenue							
35 858	Government Payment for Outputs	35 674	42 464	19	43 259	34 494	35 078
1 504	User Charges - Non ACT Government	190	194	2	196	196	196
450	User Charges - ACT Government	410	474	15	474	474	474
0	Grants from the Commonwealth	1	0	-100	0	0	0
71	Interest	118	129	9	151	167	183
49	Other Revenue	1 058	1 550	46	86	0	0
362	Resources Received free of charge	785	713	-9	504	504	504
38 294	Total Revenue	38 236	45 524	19	44 670	35 835	36 435
Expenses							
11 949	Employee Expenses	11 224	11 740	4	11 382	11 521	11 661
1 938	Superannuation Expenses	1 753	1 617	-7	1 651	1 651	1 671
23 163	Administrative Expenses	15 127	19 128	26	20 693	13 239	13 492
101	Depreciation and Amortisation	157	182	15	251	281	281
275	Interest	247	267	8	245	186	186
43	Grant and Purchased Services	8 178	10 586	29	10 056	8 641	8 811
0	Other Expenses	895	1 506	68	42	0	0
37 469	Total Expenses	37 581	45 026	19	44 320	35 519	36 102
825	Operating Result	655	498	-23	350	316	333

**OUTPUT CLASS 2: FINANCIAL AND ECONOMIC MANAGEMENT
PRINCIPAL MEASURES**

OUTPUT 2.1: ECONOMIC MANAGEMENT

Description: Develop and pursue initiatives to ensure the economic interests of the ACT and its residents are protected and maximised, including ensuring an efficient regulatory and business environment, appropriate returns on assets and appropriate intergovernmental financial relations.

Measures	1998-99 Targets	1999-2000 Targets
Quantity Develop and implement initiatives to facilitate effective:		
a) National Competition Policy reforms; ¹	June 1999	June 2000
b) Intergovernmental financial relations; ²	21 projects	27
c) Economic policy and research; and	June 1999	June 2000
d) Structural reform and operations of government business enterprises.	17 projects	17
Insurance and risk management. ³	June 1999	
Quality/Effectiveness		
e) Policy proposals implemented are consistent with National Competition principles.	100%	100%
f) Implementation of COAG agreements to ensure the ACT achieves compliance with the <i>Agreement to Implement National Competition Policy and Related Reforms</i> .	100%	100%
g) Rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	95%	95%
Timeliness		
h) Policy and research to be provided within agreed timeframes.	95%	95%
i) Advice provided in a timely manner in accordance with emerging needs.	100%	100%
j) Economic Snapshot Internet Site continually updated/maintained to show latest statistics on day of release. ⁴		100%
Cost		
k) Cost per 1000 head of population.	\$9 204	\$12 042
l) Cost per ACT Public Service employee.	\$164	\$223
m) Cost per \$m of whole of government expenses.	\$2 622	\$3 277
TOTAL COST (\$'000)⁵	\$2 864.3	\$3 725.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)⁵	\$2 813.8	\$3 668.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

- Incorporates: "Legislative review and related regulatory reform".
- Tax reform has created the increased target of 23.
- "Insurance and risk management" has been moved to Output Class 5.
- New measure.
- Financial Parameter Variation:* The variation to costs and outputs is primarily the result of the effect of funding of the Independent Competition and Regulatory Commission and the increase in resources free of charge costs relating to legal costs. The reallocation of resources (including corporate overheads) between the outputs increased the costs allocated to the output. This occurred following the establishment of the new output structure in 1998-99.

**OUTPUT CLASS 2: FINANCIAL AND ECONOMIC MANAGEMENT
PRINCIPAL MEASURES**

OUTPUT 2.2: FINANCIAL MANAGEMENT

Description: Provision and maintenance of a financial management framework conducive to the analysis, monitoring and reporting on performance to assist the Government to achieve its preferred outcomes.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
a) Budget.	1	1
b) Monitor purchase and ownership agreements - including Government Business Enterprises (GBE) and authorities.	438	438
c) Whole of government Consolidated Finance Report.	1	1
d) Financial management policy advice, guidance and direction. ¹	173	158
e) Monitoring of Capital Works Program. ²	-	4
Quality/Effectiveness		
f) Budget documents meet agreed standards.	100%	100%
g) Services meet standards described in <i>ACT Public Service Customer Service Standards</i> and the <i>ACT Government Policy Performance Measures</i> .	100%	100%
Timeliness		
h) Services provided in line with completion dates and agreed turnaround times.	100%	100%
Cost		
i) Cost per 1000 head of ACT population.	\$17 582	\$17 082
j) Cost per ACT Public Service employee.	\$313	\$316
k) Cost per \$m of whole of government expenses.	\$5 008	\$4 649
TOTAL COST (\$'000)³	\$5 471.4	\$5 284.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)³	\$4 343.0	\$5 113.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. Lower target (158) reflects that more complex issues will be investigated, and increased sophistication and awareness levels in agencies.
2. New measure.
3. *Financial Parameter Variation:* The variation to costs and outputs is primarily the result of the effect of transfer of the budget paper publication function funding from Urban Services and the increase in resources free of charge costs relating to legal costs. This was offset by the reallocation of resources (including corporate overheads) between the outputs that occurred following the establishment of the new outputs structure in 1998-99.

**OUTPUT CLASS 2: FINANCIAL AND ECONOMIC MANAGEMENT
PRINCIPAL MEASURES**

OUTPUT 2.3: REVENUE MANAGEMENT AND TAXATION SERVICES

Description: Optimise tax revenue concurrent with achieving a simple, equitable and efficient tax system; advise and assist clients to meet their obligations; develop policy; and provide an acceptable standard of public protection in areas of machine gaming, lotteries, racing and wagering.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
a) Manage agreed priority projects related to revenue policy and legislation. ¹	51	48
Provide services and advice related to:		
b) Client services; and	100 000	100 000
c) Revenue collections (assessments & applications) including:	300 000	300 000
d) Compliance revenue detected per inspector;	\$300 000	\$300 000
e) Objections and review of decisions; ²	505	510
f) Regulatory functions (gaming compliance inspections); ³ and	65	65
g) Racing and betting services.	June 1999	January 2000
Quality/Effectiveness		
h) Policy advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%
i) Services provided in line with quality criteria set out in the <i>ACT Public Service Customer Service Standards</i> .	100%	100%
Timeliness		
j) Services provided in line with completion dates and agreed turnaround times.	100%	100%
Cost		
k) Cost per 1000 head of population.	\$29 759	\$35 699
l) Cost per ACT Public Service employee.	\$529	\$661
m) Cost per \$m of whole of government expenses.	\$8 477	\$9 716
TOTAL COST (\$'000)⁴	\$9 261.1	\$11 043.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)⁴	\$9 191.6	\$10 806.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. Lower target (48) - major projects finalised 1998-99 and less anticipated for 1999-2000.
2. An increase in number of appeals/litigation has been experienced in 1998-99 and is expected to flow to 1999-2000.
3. "Regulatory functions" and "Racing": Transitional arrangements pending the establishment of the ACT Gambling and Racing Commission during second half of 1999.
4. *Financial Parameter Variation*: the variation to costs and outputs is primarily the result of the effect of transfer of the shopfront function funding from Urban Services, the funding of the costs associated with the ACT Gambling and Racing Commission such as the Gambling Project Fund and interactive gaming, one-off funding of increased costs associated with the collection of Territorial revenues and the increase in resources free of charge costs relating to legal costs. The reallocation of resources (including corporate overheads) between the outputs increased the costs allocated to the output. This occurred following the establishment of the new output structure in 1998-99.

OUTPUT CLASS 2: FINANCIAL AND ECONOMIC MANAGEMENT PRINCIPAL MEASURES	
OUTPUT 2.4: BUSINESS DEVELOPMENT AND TOURISM	
Description:	Stimulate economic growth and the creation of new jobs through the purchase or direct delivery of a range of targeted programs and strategic projects.

Measures	1998-99 Targets	1999-2000 Targets
Quantity		
a) Manage and provide a range of business development programs and strategic projects ¹ , including: <ul style="list-style-type: none"> • business assistance and attraction; • business support; • international development and marketing; and • 21st Century opportunities. 	June 1999	June 2000
b) Manage and provide a range of employment programs. ²	June 1999	June 2000
c) Purchase tourism marketing and promotions services from the Canberra Tourism and Events Corporation.	June 1999	June 2000
Quality/Effectiveness		
d) Project delivery to the satisfaction of Government.	100%	100%
Timeliness		
e) Services provided in line with completion dates and agreed turnaround times.	100%	100%
Cost		
f) Cost per 1000 head of population.	\$63 857	\$80 734
g) Cost per ACT Public Service employee.	\$1 136	\$1 495
h) Cost per \$m of whole of government expenses.	\$18 190	\$21 972
TOTAL COST (\$'000)³	\$19 872.3	\$24 974.0
GOVERNMENT PAYMENT FOR OUTPUT (\$'000)³	\$18 509.4	\$22 877.0

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1. The "Helpshop" program has been transferred to the Department of Urban Services.
2. The following employment programs have been transferred to the Department of Education and Community Services: "Pathways into Non-Traditional Occupations (PINTO)"; "Annual Employment Program"; "Security Industry Training Program"; "Selfstart"; "Freshstart"; "Upskilling"; and "Indigenous
3. *Financial Parameter Variation:* The variation to costs and outputs is primarily the result of the effect of the full year funding of the Olympic Games football initiatives approved in the 1998-99 Budget, first year funding of the Olympic Games Football security arrangements, funding of the Canberra National Multicultural Festival and FAI Rally, and funding of community events during the Torch Relay. This was offset by the transfer of the above employment programs to the Department of Education and Community Services and "Helpshop" to Urban Services.

Capital Works

Departmental

	Estimated Total Cost \$m	Expenditure Previous Years \$m	Estimated Expenditure 1999-2000 \$m	1999-2000 Financing \$m	Expected Completion Date
New Capital Works					
Construction of additional carparks at Bruce Outdoor Stadium	0.250	-	0.250	0.250	July 1999
Construction of Braybrooke St	0.100	-	0.100	0.100	July 1999
Construction of Horticultural Facility	0.550	-	0.550	0.550	July 1999
Minor New Works - Fitout Ainslie Public School	0.167	-	0.167	0.167	June 2000
Minor New Works - Essential Arts Assets Renewals and Replacements	0.247	-	0.247	0.247	June 2000
Minor New Works - Public Arts Program 1999	0.300	-	0.300	0.300	June 2000
Feasibility Study - Glass Facility	0.030	-	0.030	0.030	Dec 2000
Total New Capital Works	1.644	-	1.644	1.644	
Works in Progress					
ATSIC Cultural Centre	2.700	0.505	2.195	1.850	Nov 2000
Total works in progress	2.700	0.505	2.195	1.850	
Total Departmental Capital Works	4.344	0.505	3.839	3.494	

Commonwealth Grants

The major Commonwealth payments for which the Portfolio has responsibility are:

Name of Grant	Activities Funded by Grant	1999-2000 Estimate (\$'000)
Financial Assistance Grant	This grant is not allocated to particular activities, and is paid to all states and territories according to per capita relativities assessed by the Commonwealth Grants Commission.	344 700
Financial Assistance - Local government	Local government functions.	27 300
National Capital Influences - Local Government	Provision of Municipal Services - allowing for the additional costs of Canberra being the national capital.	20 208
Transitional Allowance	This allowance is for the temporary effect of policies that the ACT Government inherited at the time of self government, and for establishment costs.	9 300
Assistance for Water and Sewerage	Subsidy to ACTEW for providing water and sewerage.	8 124
Competition Payments	The ACT receives this payment for meeting the National Competition Policy, as endorsed by the Commonwealth, states and territories in April 1995.	7 200
Special Fiscal Need	This is an allowance to account for differences in financial arrangements between the Commonwealth and the ACT, and the Commonwealth and the states, for a number of services.	3 900

