

DEPARTMENT OF TERRITORY AND MUNICIPAL SERVICES

Objectives

The Department of Territory and Municipal Services (the Department) plays a key role in building Canberra's environmental, social, cultural and economic capital.

One of the Department's key objectives is the efficient delivery of a diverse range of sustainable, value for money services to the Canberra community, including public transport, libraries, Canberra Connect shopfronts and online services, ranger services, linen and plant nursery services. The Department connects with the community in numerous ways in the delivery of these services, and strives to ensure that customer interactions are positive, responsive and informative.

The Department cultivates healthy living spaces for the enjoyment of the people of Canberra, and helps to ensure that the ACT's natural and cultural environments are protected, preserved and enhanced. The sustainable management of parks, nature reserves and waste, and the preservation of heritage and wildlife are key roles of the Department. Access to a broad range of sporting and recreational activities are facilitated through the management of sporting programs, venues, sportsgrounds and community events. Promotion of the ACT as a preferred tourist destination is also a core objective of the Department.

The Department also manages and maintains Canberra's built environment to the highest possible standard. The Government's many infrastructure assets, including roads, bridges and community paths, are strategically planned, built, and maintained and the efficient management of Government property is another important objective for the Department. As a regulator, the Department also ensures compliance with Territory and national standards in areas such as heritage, environment protection, transport regulation and road user safety.

The Department contributes to the future growth of the ACT by ensuring sustainability principles are embedded into its decision-making processes, particularly in relation to the provision of infrastructure and services to an expanding community. The development of policies and programs to ensure more sustainable use of water and energy will continue to be a key focus both now and in the future, particularly in the context of addressing the challenges associated with climate change.

2007-08 Priorities

Strategic and operational issues to be pursued in 2007-08 include:

- enhancing public transport services through the introduction of a new bus network, improving security measures at interchanges, completing the installation of security cameras on buses, the replacement of 18 buses with new low floor accessible buses, increasing the maintenance of selected buses and planning for a new ticketing system;
- promoting, developing and managing Stromlo Forest Park as a world class events and sports venue;
- continuing to service the growing number of visitors to Floriade;
- implementing sustainable ACT Public Library services;

- continuing urgent tree maintenance works in nature parks and reserves, including the removal of dead or hazardous trees within the urban area;
- increasing supplementary watering of developing trees in urban areas;
- implementing the Government's Climate Change strategy, including a Renewable Energy Technology Showcase to demonstrate the use of innovative technology and sustainable living practices;
- establishing a fund to implement energy and water efficiency projects in ACT Government buildings;
- preparing for the re-opening of Tidbinbilla Nature Discovery Centre;
- hosting the 2007 Australian Tourism Awards;
- providing support for ACT athletes competing in the 2008 Beijing Olympics;
- progressing major roads construction projects, including the Upgrade of Airport Roads - Stage 1, the Gungahlin Drive Extension, the new Tharwa Bridge, the duplication of Athllon Drive, the upgrade of Lanyon Drive, and the extension of Wells Station Road;
- facilitating the release of residential land through progressing major road and infrastructure projects at Crace, Macgregor West and Forde;
- constructing additional car parks at Phillip and Acton to relieve parking pressures in those areas;
- implementing a capital improvements program to enhance Canberra's existing built and natural assets, including playgrounds, urban parks, barbeque areas, toilet blocks, increased street tree plantings; as well as improvements to nature parks and other reserves;
- commencing the Lake Ginninderra Foreshores Stage 2 project to enhance the amenity of the Emu Inlet precinct;
- master planning for the Belconnen Landfill and the Mugga Lane Resource Management Centre;
- refurbishing the Lakeside Leisure Centre in Tuggeranong and reviewing the future options for the Civic Olympic pool;
- delivering off- and on-road cycling facilities from Weston Creek to Stromlo Forest Park; and
- developing the Harrison District playing fields to provide sporting facilities for the Gungahlin area.

Business and Corporate Strategies

In 2006-07, a key focus for the Department was the implementation of a broad organisational change program that delivered more streamlined structures and efficiencies. During 2007-08 the Department will continue to build on these reforms.

Customer satisfaction measures will be increasingly used to better inform service improvements and service charters will be introduced to assist community understanding of service standards. Increased use of benchmarking practices will also assist in determining how performance compares with similar jurisdictions and help identify opportunities for improvement.

Responding to the challenges of climate change will be a high priority, including the delivery of the Government's Climate Change Strategy, implementing sustainable building practices in Government buildings, and introducing initiatives to reduce consumption and re-use water.

The achievement of the outcomes identified in the Department's Sustainability Action Plan is also a priority. Two significant projects are the development of new waste management strategies and the preparation of detailed master and management plans for major parks and reserves.

The improved management of Government assets will continue to be a focus. This will involve a review of the whole-of-government asset management strategy, the development of asset management plans for all departmental assets and strategic plans for Sport and Recreation.

Strategies will also be implemented to further develop the capability and capacity of employees. A structured learning and development program will be offered, with an emphasis on managing effectively in a service delivery environment. The introduction of a revised performance management system will also help to clarify performance standards and skill gaps. The Department's Risk Management Framework will continue to be implemented and monitored across the Department and a comprehensive training and awareness program will be an integral aspect of the Framework's implementation.

Estimated Employment Level

	2006-07	2007-08
	Est. Outcome	Budget
Staffing (FTE)	1,060	1,074

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
Output Class 1: Municipal Services	349,819	353,446	248,133	249,279
Output 1.1: Information Services	35,323	33,028	29,301	27,658

Note:

1. Total Cost includes depreciation and amortisation of \$4.193 million in 2006-07 and \$3.980 million in 2007-08.

Output Description

Provision of customer enquiry, information, bill payment and library services to the community through Canberra Connect's shopfronts, call centre and internet service and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library, Heritage Library and the Government and Assembly Library.

	Total Cost ¹		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
Output 1.2: The Office of Transport²	189,372	191,625	119,045	118,917

Notes:

1. Total Cost includes depreciation and amortisation of \$63.068 million in 2006-07 and \$65.248 million in 2007-08.

2. This output includes strategic transport planning functions previously reported under Output Class 1.1 ACT Planning and Land Authority in the 2006-07 Budget Papers.

Output Description

Management of the ACT's road assets and regulation of public passenger transport, heavy vehicles, driver competency and vehicle registration. Also includes the promotion of road user safety and the provision of strategic transport planning and public transport services.

Output Classes Cont.

	Total Cost ¹		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
Output 1.3: Sustainability²	27,902	30,546	21,473	23,008

Note:

1. Total Cost includes depreciation and amortisation of \$1.254 million in 2006-07 and \$2.854 million in 2007-08.
2. This Output includes Energy and Water Policy transferred from the Chief Minister's Department following the Administrative Arrangements Orders of 17 April 2007

Output Description

Provision of policy advice, and implementation and evaluation of a range of programs dealing with the sustainable use of water, energy, natural resources, and addressing the issue of climate change and waste management, including household garbage and recycling.

	Total Cost ¹		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
Output 1.4: Land Management	68,456	70,349	52,688	55,125

Note:

1. Total Cost includes depreciation and amortisation of \$6.836 million in 2006-07 and \$7.125 million in 2007-08.

Output Description

Planning and management of Canberra's parks, plantations, reserves and open space system. As the single land manager, this role includes management of recreational use of lands, pest and weed control, fire management, conservation management, and maintenance of the look and feel of the city and its environs, including the urban forest.

Output Classes Cont.

	Total Cost ¹		Government Payment for Outputs	
	2006-07	2007-08	2006-07	2007-08
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5: Environmental Regulation	9,478	9,203	8,384	8,131

Note:

1. Total Cost includes depreciation and amortisation of \$0.232 million in 2006-07 and \$0.232 million in 2007-08

Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing, environment protection, water resource management, heritage places and objects, and significant tree preservation.

	Total Cost ¹		Government Payment for Outputs	
	2006-07	2007-08	2006-07	2007-08
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.6: Sport and Recreation Services	19,288	18,695	17,242	16,440

Note:

1. Total Cost includes depreciation and amortisation of \$0.644 million in 2006-07 and \$0.864 million in 2007-08.

Output Description

Development of programs, policies and legislation, and provision of grants, education and training opportunities to maintain and improve the capabilities of the sport and recreation sector. Also includes management and maintenance of sportsgrounds and facilities and the provision of support services to high performance athletes in the ACT.

Output Classes Cont.

	Total Cost ¹		Government Payment for Outputs	
	2006-07	2007-08	2006-07	2007-08
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2: Enterprise Services	94,385	86,972	17,258	17,643
Output 2.1: Government Services	71,988	62,134	1,311	1,485

Note:

1. Total Cost includes depreciation and amortisation of \$7.048 million in 2006-07 and \$7.038 million in 2007-08

Output Description

Incorporates businesses that provide commercial services to ACT Government agencies and the private sector on a fee for service basis, including Property and Facilities Management, the Yarralumla Nursery and Capital Linen Services.

	Total Cost ^{1,2}		Government Payment for Outputs ²	
	2006-07	2007-08	2006-07	2007-08
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.2: Tourism and Events	6,158	24,838	1,470	16,158

Note:

1. Total Cost includes depreciation and amortisation of \$0.829 million in 2006-07 and \$3.086 million in 2007-08

2. Total Cost and Government Payment for Outputs for 2006-07 and 2007-08 is reported under discontinued Output Class – ACT Tourism.

Output Description

Creation and implementation of a range of marketing and development programs to promote tourism and major events held in the ACT.

	Total Cost		EBT Payment for Outputs	
	2006-07	2007-08	2006-07	2007-08
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
EBT Office of the Commissioner for the Environment	435	435	429	435

Output Description

Publication of the State of the Environment Report, investigation of complaints by Ministerial direction, or where a Territory agency's actions would have a substantial impact on the environment.

Output Classes Cont.

Outputs to cease after 2006-07 ¹	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
Output 1.7: Ranger Services²	4,207	-	4,084	-
Output 2.1: Canberra Connect³	13,312	-	12,122	-
Output Class 3: ACT Tourism^{4, 5}	16,239	-	14,477	-

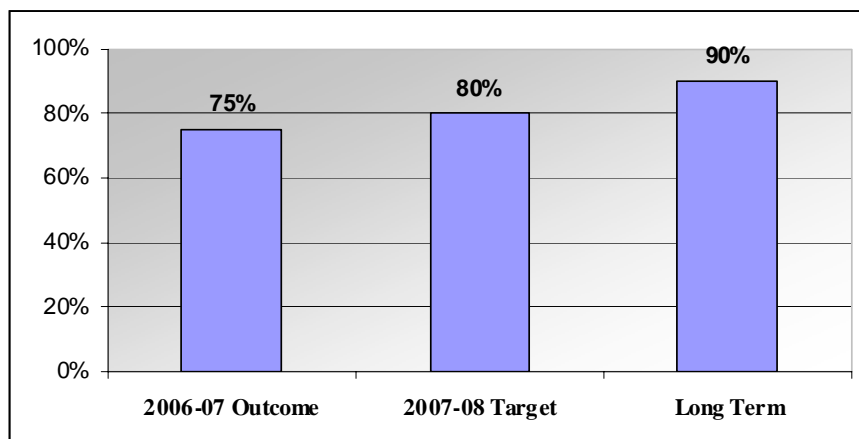
Notes

1. The estimated outcome for both Total Cost and Government Payment for Outputs for these discontinued outputs and output class, have been shown for transparency. With the exception of Output Class 3, the figures will not reconcile to the total estimated outcome at Departmental level due to already having been included in the appropriate Total Cost and Government Payment for Outputs for the output classes as referred to below.
2. This output has been merged with Environmental Regulation and remains within Output Class 1: Municipal Services.
3. This output was part of Output Class 2: Enterprises Services in 2006-07 which is now part of Information Services within Output Class 1: Municipal Services in 2007-08.
4. This output was part of Output Class 3: Tourism in 2006-07 which now forms part of Output Class 2: Enterprise Services.
5. Total Cost includes depreciation and amortisation of \$0.262 million in 2006-07.

Strategic Indicators

Strategic Indicator 1

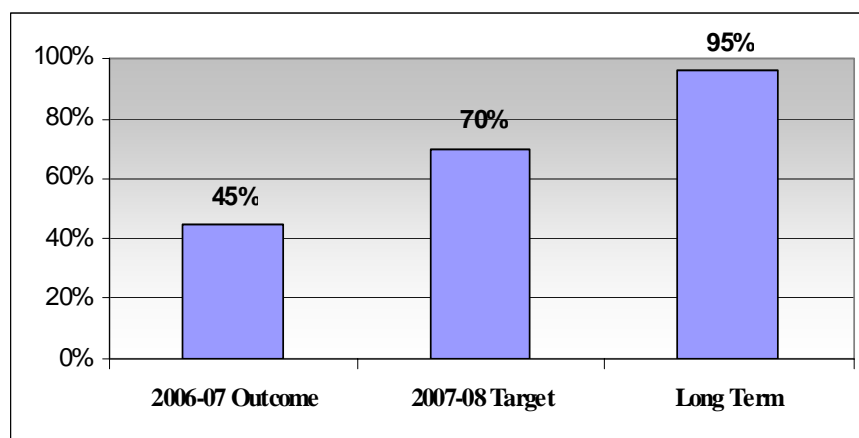
Customer satisfaction with the delivery of services continues to demonstrate improvement



Overall customer satisfaction is measured through the aggregation of customer satisfaction survey results related to the Department's core service delivery responsibilities such as library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks and reserves, sportsgrounds and ovals, and pool facilities.

Strategic Indicator 2

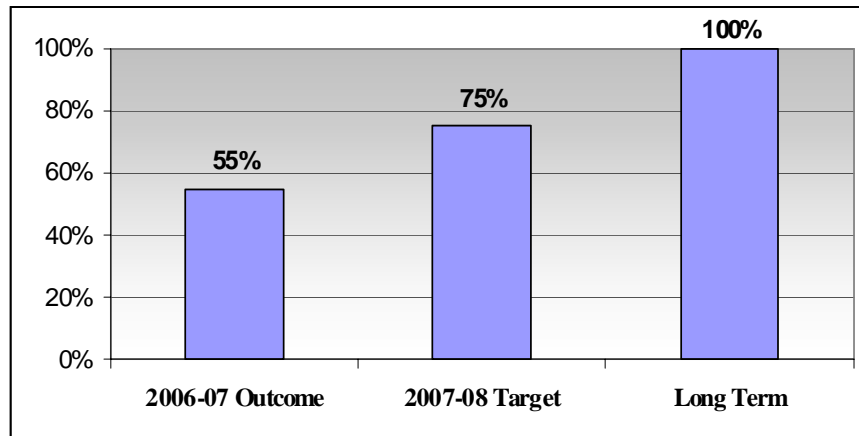
Percentage of business units undertaking benchmarking programs



The performance of a number of key functions is regularly compared with the practices and processes of similar organisations through benchmarking. Benchmark data is used primarily to identify areas of better practice in other jurisdictions as a means to continually improve performance.

Strategic Indicator 3

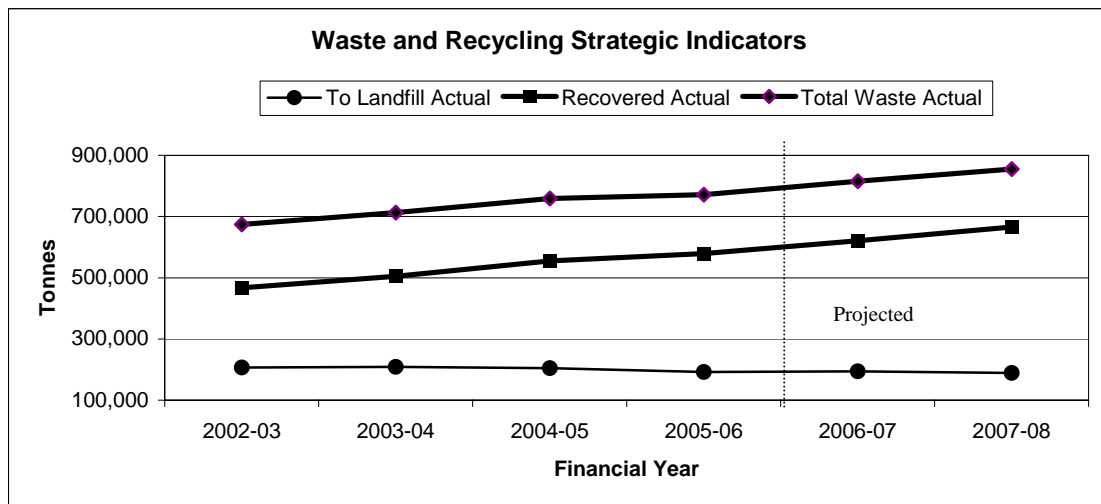
Percentage of Business Units accredited under national and international standards



This measure is determined by the identification of those business units that are accredited under national and international standards as a percentage of those business units that can, and should, be accredited. The national and international standards are generally documented agreements containing technical specifications and/or other criteria that ensure materials, products, processes and services are fit for purpose and utilised efficiently and effectively.

Strategic Indicator 4

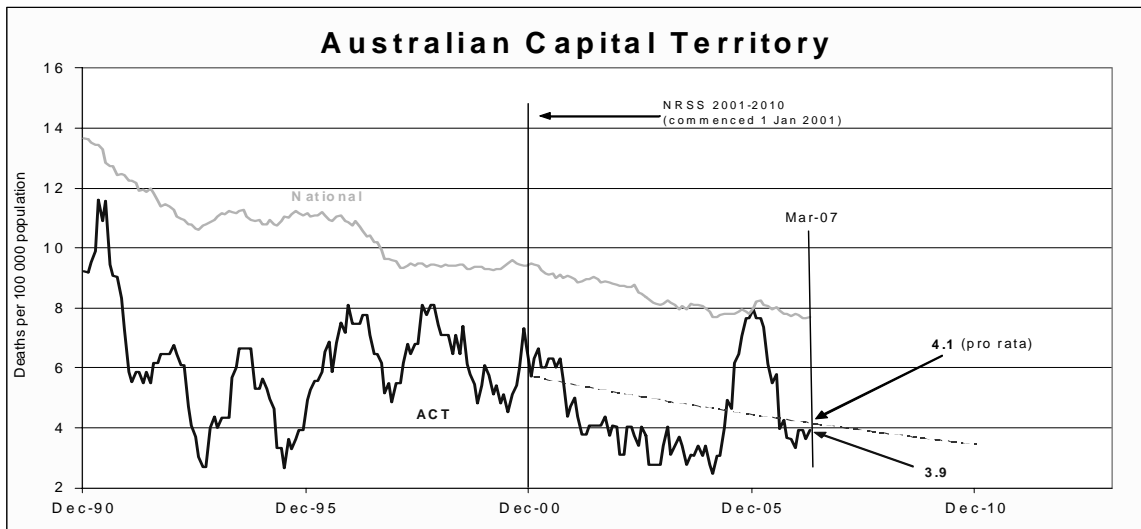
Reduction in waste going to landfill and increase in material recovered from the waste stream



This indicator is calculated using weighbridge data of waste to landfill, and data provided by local resource recovery and recycling industries in the ACT. The waste to landfill and the resource recovery data are combined to provide a total waste generation level.

These indicators are consistent with the Government's No Waste Strategy that aims to divert the maximum amount of material from landfill through re-use, recycling and resource recovery alternatives.

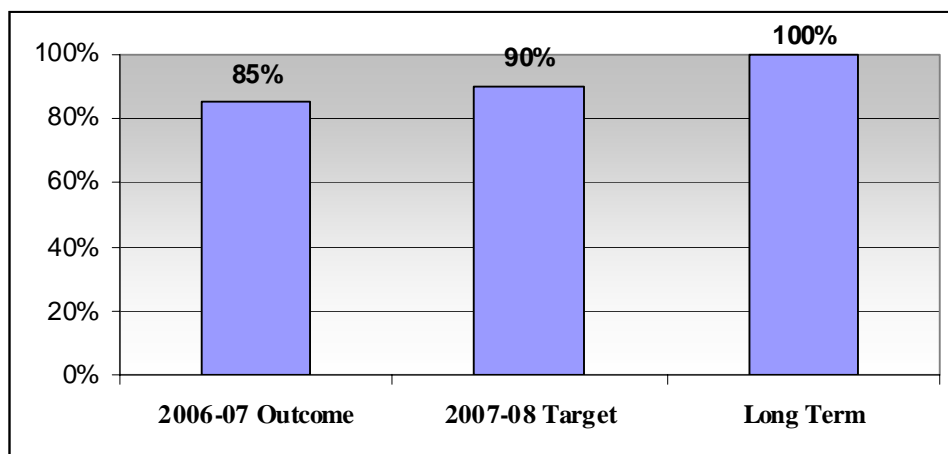
Strategic Indicator 5
Annual number of road fatalities per 100,000 population



Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives, all contribute to the Territory's road safety outcome.

An indicator of the Territory's road safety performance is the number of road fatalities recorded each year. The Territory aims to ensure that ACT road deaths do not exceed the target in the National Road Safety Strategy (NRSS), and further, to maintain the trend for a reduction in the annual number of ACT road deaths.

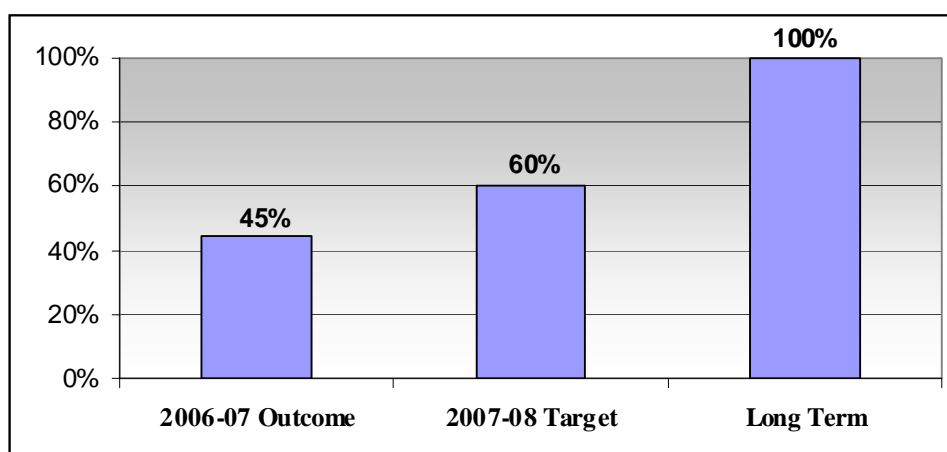
Strategic Indicator 6
Percentage of parks and reserves covered by management plans



Management Plans describe the way in which the public land under that plan is to be managed to provide for community use, and the conservation of environmental values (where appropriate) to ensure effective management.

Strategic Indicator 7

Percentage of Business Units with asset management plans developed and implemented



Asset Management Plans align assets with service demand to achieve the best possible match of assets with service delivery strategies. These plans have a focus on the strategic management, acquisition, use and disposal of assets to optimise service delivery potential and costs.

Accountability Indicators

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output Class 1: Municipal Services			
Output 1.1: Information Services			
<i>Physical Use</i>			
a. Library visits per capita	5.5	5.5	5.5
b. Items borrowed per capita ¹	n/a	n/a	7.5
<i>Online Use</i> ²			
c. ACT Virtual Library visits (use of databases)	n/a	n/a	140,000
d. ACT Virtual Library loans (information downloaded)	n/a	n/a	120,000
<i>Library Members</i>			
e. Number of registered library users ³	n/a	n/a	160,000
f. Percentage of population who are library members	41%	54%	55%
<i>Costs Effectiveness</i>			
g. Customer satisfaction with library services	80%	80%	80%
h. Average cost of library services per visit ⁴	\$7.30	\$7.51	n/a
i. Average cost of library services per visit per branch ⁴	n/a	n/a	\$5.36
j. Cost of library services per capita ⁵	\$42.80	\$41.80	n/a
k. Cost of library services per capita per branch ⁵	n/a	n/a	\$28.75
l. Number of bookstart kits provided for infants (0-1 years) ⁶	3,500	n/a	n/a
m. Percentage of children (0-5 years) registered as library members ⁶	15%	n/a	n/a
n. Total cost of early intervention ⁶	\$120,000	n/a	n/a
<i>Library Collection</i>			
o. Percentage of library collection less than five years old ⁷	32%	47%	n/a
p. Percentage of library collection purchased in previous five years ⁷	n/a	n/a	48%
<i>Canberra Connect</i> ⁸			
q. Customer satisfaction with Canberra Connect services	86%	86%	86%
r. Call centre waiting times less than 20 seconds	80%	70%	80%
s. Average queue time at the Canberra Connect shopfronts	< 12 minutes	< 12 minutes	< 12 minutes
t. Average cost per transaction at shopfronts ⁹	\$6.63	\$6.63	\$8.92
u. Average cost per transaction for call centres	\$4.69	\$3.70	\$3.70
v. Average cost per transaction for web transactions	\$0.64	\$0.64	\$0.72

Notes:

1. New measure. In addition to an indication of the number of times libraries are visited in the per capita visit measure, this measure provides an indication of the level of borrowings made on a per capita basis.
2. New measure. These new measures have been implemented to reflect the increasing trend of online use by users of the library service.
3. New measure providing a report on the actual number of Canberra and region members of the ACTLIS.
4. Existing measure in 2006-07 discontinued (refer item h.) - replaced with a new measure in 2007-08 to indicate costs on a per Branch basis (refer item i).
5. Existing measure in 2006-07 discontinued (refer item j.) - replaced with a new measure in 2007-08 to indicate costs on a per Branch basis (refer item k.).

Accountability Indicators cont.

6. Measure discontinued due to difficulty in collecting verifiable data. Furthermore, these measures are not relevant to mainstream library services.
7. Existing measure in 2006-07 discontinued (refer item o.) - replaced with a better defined measure in 2007-08 (refer item p).
8. Measures previously reported under Output Class 2: Enterprise Services - Output 2.1 Canberra Connect in the 2006-07 Budget Papers.
9. The increase in average cost per transaction reflects revised counting methodology in Rego.ACT, removing duplicate counting of elements of registration renewals.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 1.2: The Office of Transport			
<i>Infrastructure</i>			
a. Annual percentage of territorial roads resurfaced	4.9%	4.5%	5%
b. Annual percentage of municipal roads resurfaced	4.4%	4.4%	4%
c. Percentage of customers satisfied with the management of infrastructure services	77%	70%	70%
d. Territorial road system annual maintenance cost per lane km	\$4,460	\$4,460	\$4,906
e. Municipal road system annual maintenance cost per lane km	\$2,140	\$2,140	\$2,350
f. Community Paths - cost per square metre of path renewed and/or repaired	\$151	\$151	\$165
<i>Road Transport</i>			
g. Taxi cab waiting times within standard	100%	99%	100%
h. Taxi cab waiting times (wheelchair accessible taxis) within standard	100%	90%	100%
i. Number of random vehicle inspections per 10,000 vehicles registered	2,239	2,250	2,240
j. Number of audits of accredited driving instructors per annum ¹	n/a	n/a	440
k. Number of audits of authorised vehicle examiners per annum ¹	n/a	n/a	600
l. Percentage down time of fixed speed cameras ²	8%	5%	8%
m. Annual cost of running vehicle registration per capita ³	\$6.20	\$6.53	n/a
n. Annual cost of running driver licensing functions service per capita ³	\$3.28	\$3.61	n/a

Notes:

1. New measures reflecting core activities in relation to road safety.
2. This measure was formerly reported under Output 1.7: Ranger Services in the 2006-07 Budget Papers which has been discontinued in 2007-08 following the transfer of functions to the Department of Justice and Community Safety (JACS) (for parking regulatory services) and Output 1.2: Office of Transport (for the Traffic Camera Office).
3. Discontinued measure due to increasing difficulties in comparing the costing methodology with other jurisdictions.

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 1.3: Sustainability ¹			
<i>Waste and Recycling</i>			
a. Annual tonnes of waste to landfill per head of population	0.54	0.54	0.53
b. Annual tonnes of recyclables collected per head of population	1.60	1.60	1.64
c. Percentage of recovered material of the total waste stream	75%	76%	77%
d. Annual cost of kerbside collection per household	\$61.00	\$60.53	\$61.00
e. Cost of recyclables processing per tonne	\$21.00	\$20.10	\$21.00
f. Cost of green waste processing per tonne	\$4.20	\$4.11	\$4.20
g. Percentage of customers satisfied with waste collection services	98%	98%	98%
h. Operational cost of landfilling waste per tonne	\$11.70	\$11.26	\$11.70
<i>Sustainability Policies and Programs ²</i>			
i. Preparation of legislation consistent with the Legislation Program ³	2	2	n/a
j. Report on the Implementation of Think water, act water program ⁴	n/a	n/a	1
k. Prepare ACT Climate Change Strategy ⁵	1	1	n/a
l. Implement ACT Climate Change Strategy ⁵	n/a	n/a	1
m. Deliver Natural Heritage Trust (NHT)/National Action Plan (NAP) programs ⁶	2	2	n/a
n. Number of significant joint ACT/Commonwealth funded sustainability programs ⁶	n/a	n/a	3
o. Implementation of national reforms in energy and water ⁷	2	2	2

Notes:

1. This Output was formerly reported as Output 1.3: Waste and Recycling in the 2006-07 Budget Papers.
2. Measures previously reported under Output 1.5: Environment, Sustainability, Heritage and Forestry Services in the 2006-07 Budget Papers, which has been expanded into three separate outputs to better represent the Department's functions on sustainability, land management and environment regulation.
3. Measure discontinued as legislation is prepared on an as needs basis.
4. New measure created to report on the implementation of the program.
5. Existing measure in 2006-07 discontinued (item k.) and replaced with a new measure (item n.) to reflect the next phase of the Climate Change Strategy.
6. Existing measure in 2006-07 discontinued (item m.) and replaced with a new measure (item n.) to reflect the increase in joint State/Commonwealth sustainability initiatives.
7. Measure transferred from Chief Minister's Department.

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 1.4: Land Management ¹			
a. Percentage of customers satisfied with the management of town and district parks	96%	96%	96%
b. Implement Tree Watering Program ²	n/a	n/a	100%
c. Implement Hazardous Tree Program ²	n/a	n/a	100%
d. Annual management cost of public land (cost per hectare) ³	n/a	n/a	\$315.00
e. Cost of tree maintenance per tree ³	\$6.00	\$6.53	n/a
f. Annual park maintenance cost per hectare ³	\$3,500	\$3,878	n/a
g. Percentage planned planting program complete ^{4,6}	100%	100%	n/a
h. Preparation of Management Plans ^{5,6}	3	3	n/a
i. Preparation of Master Plans ^{5,6}	n/a	n/a	3
j. Complete annual works programs for pest plants and feral animals ⁶	Jun 2007	Jun 2007	Jun 2008
k. Implement required action from the annual Bushfire Operations Plan ⁶	Jun 2007	Jun 2007	Jun 2008
l. Implement identified activities arising from Action Plans for Threatened Species ⁶	Jun 2007	Jun 2007	Jun 2008

Note:

1. This output was formerly reported as Output 1.4: Parks and Places in the 2006-07 Budget Papers, which included the management of sports ground and pool facilities. These functions have now been transferred to Output 1.6: Sport and Recreation Services.
2. New measure to reflect 2007-08 Budget initiatives relating to tree maintenance.
3. New measure to reflect the broader role of the Department in the management of public land. This measure replaces measures e. and f. to better reflect the total cost of land management.
4. Existing measure in 2006-07 discontinued due to vulnerability of the planned planting program under existing drought conditions.
5. Existing measure in 2006-07 discontinued (item h.) and replaced with a similar measure (item i) to better describe the nature of the work undertaken.
6. Measures previously reported under Output 1.5: Environment, Sustainability, Heritage and Forestry Services in the 2006-07 Budget which has been expanded into three separate outputs to better represent the Department's functions on sustainability, land management and environment regulation.

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 1.5: Environment Regulation ¹			
a. Deliver ACT Environment and Heritage grants programs	Jun 2007	Jun 2007	Jun 2008
b. Assessment of development applications for ACTPLA	100% within 15 working days	100% within 15 working days	100% within 15 working days
c. Heritage registrations within statutory timeframes	100%	100%	100%
d. Annual grants advice submitted to Minister	Aug. 2006	Aug 2006	Aug 2007
e. Percentage re-homing rate of stray and abandoned dogs ²	90%	92%	n/a
f. Percentage re-homing rate of stray and abandoned animals ²	n/a	n/a	95%
g. Administer Environment Protection Authorisations within statutory timeframes ³	n/a	n/a	100%
h. Decisions on Protected Trees within statutory timeframes ³	n/a	n/a	100%
i. Administer water resources within statutory timeframes ³	n/a	n/a	100%
j. Assess and report on water quality in the ACT ³	n/a	n/a	Oct 2007
k. Abandoned vehicles on unleased land removed in a timely manner. ³	n/a	n/a	100% within 15 working days
l. Response to complaints of public safety issues ³	n/a	n/a	100% within 2 days
m. Response & collection of "sharps" on unleased land ³	n/a	n/a	100% within 4 hours

Notes:

1. This output was formerly titled Output 1.5: Environment, Sustainability, Heritage and Forestry Services published in the 2006-07 Budget Papers. It has been expanded into Outputs 1.3 and 1.4 and 1.5 to better represent the Department's functions on sustainability, land management and environment regulation.
2. This measure was formerly reported under Output 1.7: Ranger Services in the 2006-07 Budget Papers which has been discontinued in 2007-08 following the transfer of functions to JACS (for parking regulatory services) and Output 1.2: Office of Transport (for the Traffic Camera Office). The measure published in the 2006-07 Budget Papers (refer item e.) has been replaced with a broader measure (f).
3. New measure.

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 1.6: Sport and Recreation Services			
a. Number of programs implemented ¹	9	9	n/a
b. Number of targeted programs implemented ¹	n/a	n/a	9
c. Value of sport and recreation grants ²	\$2,109,385	\$1,997,385	n/a
d. Value of funding to community sport and recreation and National Leagues organisations ²	n/a	n/a	\$2,447,385
e. Value of performance agreements provided for delivery of ARU/NRL/AFL games in Canberra ²	n/a	n/a	\$2,101,000
f. Satisfaction of athletes and coaches with services and support provided by the ACT Academy of Sport as assessed by annual survey ³	90%	90%	n/a
g. Percentage of satisfied athletes and coaches with services and support provided by the ACT Academy of Sport as assessed by annual survey ³	n/a	n/a	90%
h. Number of Athlete Scholarships ⁴	250	150	n/a
i. Percentage of customers satisfied with the management of sportsgrounds and ovals ⁵	92%	92%	92%
j. Percentage of customers satisfied with the management of pool facilities ⁵	93%	93%	93%
k. Annual sportsgrounds maintenance cost per hectare ⁵	\$15,600	\$15,988	\$16,039
l. Cost of pool operations per attendee ^{5,6,9}	\$7.20	\$7.47	n/a
m. Facilities planning and usage			
▪ Number of planning projects undertaken ⁷	1	1	n/a
▪ Number of AFL/RU/NRL games held at Manuka Oval and Canberra Stadium ⁸	23	23	n/a

Notes:

- Existing measure in 2006-07 discontinued and replaced by a better defined measure in 2007-08.
- Existing measure in 2006-07 discontinued and is replaced with new measures (d and e) to provide additional accountability measures for the funding program.
- Existing measure in 2006-07 discontinued and replaced by a better defined measure in 2007-08.
- Discontinued measure due to variability in the number of scholarships offered from year to year.
- Measures previously reported under Output 1.4: Parks and Places in the 2006-07 Budget relating to sporting facilities now accounted for under Output 1.6: Sport and Recreation delivering sport and recreation services to the ACT.
- Discontinued measure due to difficulties in data collection
- Discontinued measure due to project nearing completion.
- Discontinued measure. This measure is replaced by a similar measure under Output 2.2(f) to reflect the number of major events/games scheduled at these venues.
- The increase from 2006-07 target reflects additional expenditure on government owned swimming pools.

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output Class 2: Enterprise Services			
Output 2.1: Government Services			
<i>Capital Linen Services</i>			
a. Total tonnes of laundry processed	5,000	5,000	5,000
b. Percentage of laundry requiring rewashing	5%	6%	2 - 5%
<i>Property</i>			
c. Accommodation utilisation rate (m ² per employee)	18.3m ²	18.3m ²	18.3m ²
d. Occupancy rate of ACT Government office buildings	99%	99%	99%
e. Use of Greenpower	23%	23%	23%
f. Accommodation cost per employee	\$7,300	\$7,300	\$7,300

Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
Output 2.2: Tourism & Events			
<i>Tourism</i>			
a. Awareness of the Capital Region as a tourist destination:			
▪ Sydney	>9%	15%	>9%
▪ Brisbane	>5%	11%	>5%
▪ Adelaide	>10%	9%	>5%
▪ Regional NSW	>12%	16%	>12%
b. Preference of the Capital Region as a tourist destination:			
▪ Sydney	>10%	15%	>10%
▪ Brisbane	>5%	7%	>5%
▪ Adelaide	>5%	9%	>5%
▪ Regional NSW	>10%	14%	>10%
c. Implement an international sales and marketing program in target markets	n/a	n/a	100%
d. Number of hits to the website	400,000	660,000	660,000
e. Number of visitors to:			
▪ Floriade	132,000	167,634	132,000
▪ Rally of Canberra ¹	1,200	n/a	n/a
<i>Territory Venues and Events</i>			
f. Number of Major Events at ² :			
▪ Canberra Stadium	n/a	n/a	22
▪ Manuka Oval	n/a	n/a	6
▪ Stromlo Forest Park	n/a	n/a	3
g. Revenue by Venue ³ :			
▪ Canberra Stadium	n/a	n/a	\$3,111,000
▪ Manuka Oval	n/a	n/a	\$223,600

Notes:

1. This measure is discontinued due to difficulties in measuring attendances at the Rally.
2. New measure to replace a discontinued measure under Output 1.6: Sport and Recreation (item m) to better represent the level of activities targeted at each major venue.
3. New measure to reflect third party revenue targeted for the major venues.

Accountability Indicators cont.

Output class to cease after 2006-07	2006-07 Targets ²	2006-07 Est. Outcome	2007-08 Target
EBT: Office of the Commissioner for the Environment			
EBT 1: Office of the Commissioner for the Environment			
a. Australian Capital Region State of the Environment Report ¹	Jun 2007	Jun 2007	n/a
b. Preparation of ACT State of the Environment Report ²	Jun 2007	Dec 2007	Dec 2007
c. Report on uptake of recommendations on State of the Environment and special reports	Sept 2006	Sept 2006	Sept 2007
d. Ministerial initiated investigations ³	According to deadline in Minister's Direction	100%	According to deadline in Minister's Direction
e. Commissioner initiated investigations ³	Within 12 months of commencement	100%	Within 12 months of commencement
f. Report on complaints about management of the environment by the Territory or a Territory agency	Sept 2006	100%	Sept 2007

Notes:

1. Discontinued measure –the report has been completed.
2. This measure is ongoing. At present the 2007 ACT SoE Report is not due to be handed to the Minister until December 2007.
3. No investigations initiated.

Changes to Appropriation

Changes to Appropriation - Departmental

	2006-07	2007-08	2008-09	2009-10	2010-11
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2006-07 Budget	257,486	250,100	250,075	252,365	252,365
2007-08 Budget Policy Adjustments					
Wage Outcome	588	2,418	4,803	6,185	6,201
Increased Funding for Service Delivery	8,648	4,031	3,827	3,947	3,947
Financial Assistance for the Summernats Festival	300	-	-	-	-
Support for the 2009 World Mountain Bike Championships	100	122	348	526	-
Upgrade of Airport Roads - Stage 1	-	-	-	130	130
Harrison - District Playing Fields	-	-	170	170	170
Hazardous/Dead Tree Removal and Watering of Young Trees	-	1,173	263	108	-
Australian Capital Tourism - Floriade Costs	-	371	390	399	408
Stromlo Forest Park - Additional Operating Costs	-	242	447	454	461
Operating Costs of Various Capital Works	-	-	19	51	51
Implementation of Climate Change Strategy	-	1,000	1,000	1,000	1,000
Olympic Athlete Support for Beijing 2008	-	50	-	-	-
Sustainable ACT Public Library Services	-	233	716	730	745
Growth in the City Funding	-	1,054	1,296	1,338	1,381
Canberra Olympic Pool - Future Options Study	-	200	-	-	-
Additional Repairs and Maintenance Funding	-	1,957	-	-	-
Tidbinbilla Nature Discovery Centre - Additional Resourcing	-	500	675	687	700
Australian Energy Market Commission Costs	-	232	240	240	240
Additional Resourcing and Community Consultation on Former School Sites	-	1,073	-	-	-
Development of Sub-Regional Fire Management Plans	-	150	-	-	-
Rob de Castella Invitational Cross Country Event	-	20	20	20	20
Integrated Document Management System	-	46	47	48	49
ACTION - Bus Maintenance Funding	-	750	-	-	-
ACTION - Services Supplementation	-	1,250	-	-	-
Improving the Look of the City - Improvements Program	-	100	-	-	-
2007-08 Budget Technical Adjustments					
Revised Indexation Parameters	-	290	297	304	3,776
ACTION - Revised Indexation Parameters	-	39	40	41	909
Weed Control Funding - Indexation	-	7	13	20	27
Shared Services Centre SLA Agreement	-	477	630	722	730
ACTION - Shared Services Centre SLA Agreement	-	76	100	115	117
Transfer of Parking Operations to JACS	(525)	(437)	(432)	(428)	(428)
Transfer of Energy and Water Policy from CMD	90	427	438	449	460
Transfer of Transport Strategy and Policy from ACTPLA	89	596	614	632	651
Transfer of City Heart Levy from ACTPLA	-	1,477	1,477	1,477	1,477
Decreased Notional Superannuation Contribution Rates	-	(493)	(501)	(506)	(506)
ACTION - Decreased Notional Superannuation Contribution Rates	-	(1,054)	(1,067)	(1,029)	(945)

Changes to Appropriation – Departmental cont.

	2006-07	2007-08	2008-09	2009-10	2010-11
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cessation of Initiative - Real Time Information	(155)	(325)	(325)	(325)	(325)
Reclassification of Natural Heritage Trust Grants to User Charges	(1,230)	(1,230)	-	-	-
2007-08 Budget	265,391	266,922	265,620	269,870	273,811

Changes to Appropriation - Territorial

	2006-07	2007-08	2008-09	2009-10	2010-11
Payment for Expenses on Behalf of Territory	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2006-07 Budget	945	964	983	1,002	1,002
2007-08 Budget Technical Adjustments					
Revised Indexation Parameters	-	-	-	-	25
Return of Unspent Funding - Belconnen Pool	(6)	-	-	-	-
2007-08 Budget	939	964	983	1,002	1,027

Changes to Appropriation - Departmental

	2006-07	2007-08	2008-09	2009-10	2010-11
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2006-07 Budget	100,359	42,543	16,734	11,070	11,070
2007-08 Budget Policy Adjustments					
New Tharwa Bridge	500	9,500	-	-	-
Upgrade of Airport Roads - Stage 1	-	10,000	5,000	-	-
Fyshwick - Stormwater Augmentation	-	2,100	1,700	-	-
Lake Ginninderra Foreshore - Stage 2 (Emu Inlet) Upgrade	-	3,200	-	-	-
Kings Highway Pavement Improvements	-	100	-	-	-
Cotter Road - Pavement and Road Verge Improvements	-	700	-	-	-
Master Plans for West Belconnen Landfill and Mugga Lane Resource Management Centre	-	240	-	-	-
Government Offices Air-Conditioning Systems Upgrade and Chiller Replacement	-	1,410	-	-	-
Griffith Oval - Fencing for Main Field	-	250	-	-	-
Harrison - District Playing Fields	-	3,750	-	-	-
Duplication of Tharwa Drive	-	1,000	-	-	-
Lakeside Leisure Centre Refurbishment	-	2,500	1,500	-	-

Changes to Appropriation – Departmental cont.

Capital Injections	2006-07 Est. Out. \$'000	2007-08 Budget \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Bonython West - Duplication of Athllon Drive/Intersection Upgrades	-	3,400	-	-	-
Woden Town Centre - Wilbow and Easty Streets Infrastructure	-	3,500	-	-	-
Franklin - Extension of Wells Station Drive	-	6,600	-	-	-
Forde - Access Road and Trunk Sewer	-	500	1,200	-	-
Molonglo Corridor Tree Planting	-	150	250	-	-
Macgregor West - Parkwood Road Infrastructure	-	1,000	200	-	-
Crace - Road Intersections Infrastructure	-	2,000	1,000	-	-
Palmerston - New Trunk Sewer Infrastructure	-	350	-	-	-
Canberra Olympic Pool - Replacement of Air Dome	-	2,000	-	-	-
Tidbinbilla Nature Discovery Centre - Additional Funding	-	410	-	-	-
Phillip Oval - Car Parking Infrastructure	500	1,000	-	-	-
Improving the Look of the City - Improvements Program	-	9,100	-	-	-
Knowles Place South - Road Upgrade	-	500	-	-	-
Acton - Temporary Car Park	-	2,500	-	-	-
Design of Edinburgh Avenue Extension	-	250	-	-	-
New Brake Testing Machines	160	-	-	-	-
Gungahlin Drive Extension - Additional Contingency Funding	-	4,000	-	-	-
Majura Road - Pavement Improvements	-	100	-	-	-
Radio Frequency Identification of Library Items	-	1,440	200	-	-
ACTION - Expansion of CCTV on Buses	-	445	-	-	-
ACTION - Replacement of Bus Fleet	-	5,000	3,000	-	-
ACTION - New Ticketing System	-	1,950	6,050	-	-
Energy Efficiency Fund	-	1,000	-	-	-
Renewable Energy Technology Showcase	-	1,000	-	-	-
2007-08 Budget Technical Adjustments					
Capital Upgrades Indexation	-	263	508	759	1,017
Rollover - Lanyon Drive Upgrade	(800)	800	-	-	-
Rollover - Moore St Health Building Upgrade	(750)	750	-	-	-
Rollover - Fire Trails Upgrade	(660)	660	-	-	-
Rollover - Phillip Oval	(1,500)	1,500	-	-	-
Rollover - International Arboretum	(2,000)	2,000	-	-	-
Rollover - National Convention Centre	(18,000)	18,000	-	-	-
Rollover - Harrison Neighbourhood Oval	(400)	400	-	-	-
Rollover - Harrison Primary School Access Road	(1,290)	1,290	-	-	-
Rollover - Predator Free Sanctuary	(300)	300	-	-	-
Rollover - Dragway	(4,000)	4,000	-	-	-
Transfer of Convention Centre from CMD	28,548	-	-	-	-
Cessation of Initiative - Fire Trails	-	-	-	-	(920)
Acceleration Funding for Gungahlin Drive Extension	8,000	(8,000)	-	-	-
2007-08 Budget	108,367	147,451	37,342	11,829	11,167

2007-08 Capital Works Program

Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2007-08 \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	Expected Completion Date
New Capital Works						
<u>Roads ACT</u>						
New Tharwa Bridge	10,000	500	9,500	-	-	Jun 2008
Upgrade of Airport Roads - Stage 1	15,000	-	10,000	5,000	-	Jun 2009
Fyshwick - Stormwater Augmentation	3,800	-	2,100	1,700	-	Jun 2009
Cotter Road - Pavement and Road Verge Improvements	700	-	700	-	-	Mar 2008
Phillip Oval - Car Parking Infrastructure	1,500	500	1,000	-	-	Jun 2008
Knowles Place South - Road Upgrade	500	-	500	-	-	Jun 2008
Acton - Temporary Car Park	2,500	-	2,500	-	-	Jun 2008
<i>Forward Design</i>						
Kings Highway Pavement Improvements	100	-	100	-	-	Jun 2008
Duplication of Tharwa Drive	1,000	-	1,000	-	-	Jun 2008
Design of Edinburgh Avenue Extension	250	-	250	-	-	Jun 2008
<i>Feasibility Study</i>						
Majura Road - Pavement Improvements	100	-	100	-	-	Jun 2008
<u>ACT NoWaste</u>						
<i>Feasibility Study</i>						
Master Plan for West Belconnen Landfill	120	-	120	-	-	Jun 2008
Master Plan for Mugga Lane Resource Management Centre	120	-	120	-	-	Jun 2008
<u>Property</u>						
Government Offices Air-Conditioning Systems Upgrade and Chiller Replacement	1,410	-	1,410	-	-	Jun 2008
<u>Recreation Services</u>						
Harrison - District Playing Fields	3,750	-	3,750	-	-	Jun 2008
Griffith Oval - Fencing for Main Field	250	-	250	-	-	Jun 2008
Lakeside Leisure Centre Refurbishment	4,000	-	2,500	1,500	-	Jun 2009
Canberra Olympic Pool - Replacement of Air Dome	2,000	-	2,000	-	-	Jun 2008
<i>Feasibility Study</i>						
Canberra Olympic Pool - Future Options Study	200	-	200	-	-	Jun 2008
<u>ACT Planning and Land Development</u>						
Bonython West - Duplication of Athllon Drive/Intersection Upgrades	3,400	-	3,400	-	-	Jun 2008
Woden Town Centre - Wilbow and Easty Streets Infrastructure	3,500	-	3,500	-	-	Jun 2008
Franklin - Extension of Wells Station Drive	6,600	-	6,600	-	-	Jun 2008
Forde - Access Road and Trunk Sewer	1,700	-	500	1,200	-	Jun 2009
Molonglo Corridor Tree Planting	400	-	150	250	-	Jun 2009
Macgregor West - Parkwood Road Infrastructure	1,200	-	1,000	200	-	Jun 2009
Crace - Road Intersections Infrastructure	3,000	-	2,000	1,000	-	Jun 2009

New Capital Works Cont.	Estimated Total Cost \$'000	Estimated Expenditure Pre 2007-08 \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	Expected Completion Date
<u>Trunk Infrastructure</u>						
Palmerston - New Trunk Sewer Infrastructure	350	-	350	-	-	Jun 2008
<u>Sustainability Policy and Programs</u>						
Renewable Energy Technology Showcase	1,000	-	1,000	-	-	Jun 2008
<u>Parks, Conservation and Lands</u>						
Lake Ginninderra Foreshore Stage 2 (Emu Inlet) Upgrade	3,200	-	3,200	-	-	Jun 2008
<u>Capital Improvements - Improving the Look of the City</u>						
Canberra City Central	755	-	755	-	-	Jun 2008
Urban Landscape and Built Asset Improvements	2,115	-	2,115	-	-	Jun 2008
Street and Park Trees Removal and Plantings	330	-	330	-	-	Jun 2008
Shopping Centre Improvements	3,250	-	3,250	-	-	Jun 2008
Parks and Reserves - Improvements to Playgrounds, Recreational Amenities and Tracks	1,950	-	1,950	-	-	Jun 2008
Lake Tuggeranong Jetty	50	-	50	-	-	Jun 2008
Tidbinbilla Nature Reserve - Sheedy's Picnic Area, Trails and Car Park	250	-	250	-	-	Jun 2008
Conservation Signage for Queanbeyan River Cemetery	100	-	100	-	-	Jun 2008
Stromlo Forest Park	150	-	150	-	-	Jun 2008
Additional Bus Stop Seating	250	-	250	-	-	Jun 2008
Total New Works	80,850	1,000	69,000	10,850	-	
Capital Upgrades						
Roads and Bridges	2,620	-	2,620	-	-	
Sustainable Transport Initiatives	720	-	720	-	-	
Neighbourhood Improvements	1,030	-	1,030	-	-	
Urban Open Space	1,343	-	1,343	-	-	
Sports Facilities	1,130	-	1,130	-	-	
Libraries	620	-	620	-	-	
Public Transport Infrastructure	360	-	360	-	-	
Property	1,230	-	1,230	-	-	
ACT NoWaste	510	-	510	-	-	
Reserves and Non-Urban Parks	257	-	257	-	-	
Heritage	250	-	250	-	-	
Total Capital Upgrades	10,070	-	10,070	-	-	
Total New Capital Works	90,920	1,000	79,070	10,850	-	

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2007-08 \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	Expected Completion Date
Works in Progress						
<u>Property</u>						
National Convention Centre Refurbishment	30,000	12,000	18,000	-	-	Sep 2007
Moore Street Health Building Upgrade	2,800	550	2,250	-	-	Jun 2008
<u>Roads ACT</u>						
Harrison Primary School Access Road and Mapleton Avenue	4,220	820	3,400	-	-	Jan 2008
<u>Roads to Recovery</u>						
Lanyon Drive Upgrade (Monaro Hwy to Sheppard St)	5,000	200	4,800	-	-	Jun 2008
<u>Traffic Congestion Program</u>						
Gungahlin Drive Extension ¹	120,050	100,683	13,783	5,584	-	Sep 2008
<u>Parks, Conservation and Lands</u>						
International Arboretum	7,301	3,301	4,000	-	-	Jun 2008
Restoration and Enhancing Tidbinbilla Nature Reserve ²	2,410	2,000	410	-	-	Dec 2008
Fire Trails Upgrade	3,910	330	1,660	1,000	920	Jun 2010
Predator-Free Sanctuary - Mulligans Flat	650	350	300	-	-	Jun 2008
<u>Recreation Services</u>						
Harrison Neighbourhood Oval	800	400	400	-	-	Jan 2008
Phillip Oval	1,700	200	1,500	-	-	Jun 2008
ACT Dragway	8,000	-	8,000	-	-	Jun 2008
Total Works in Progress	186,841	120,834	58,503	6,584	920	
Total Departmental Capital Works	277,761	121,834	137,573	17,434	920	

Note:

1. An additional \$4 million has been provided for this project in the 2007-08 Budget.
2. An additional \$0.410 million has been provided for this project in the 2007-08 Budget. Total project cost for the Restoration and Enhancement Tidbinbilla Nature Reserve is \$9 million. Additional project costs are being met by insurance revenue.

Commonwealth Grants

The major Commonwealth payments for which the Department has responsibility are:

Name of Grant	Activities Funded by Grant	2007-08 Estimate \$'000
Natural Heritage Trust, Landcare and National Action Plan Grants ¹	Rivercare, Landcare and Bushcare programmes as well as programs to address salinity and water quality	2,529
Australian Government Water Fund ²	Canberra Integrated Urban Waterways	7,000
Other Commonwealth Payments	Sport Participation Development	158
Interstate Road Transport ³	Collection of Heavy Vehicle Charges	240
National Highways System:		
- Current – Auslink ⁴	Maintenance of National Highways and Roads of Significance within the ACT	1,142
- Capital – Auslink ⁵	Black Spot Road Safety Initiative	600
TOTAL		11,669

Notes:

1. Natural Heritage Trust grants are paid to Parks, Conservation and Land annually on an approved application process. National Action Plan grants are matched to the Territory's contributions.
2. Investment under the fund will be made on the basis that it is consistent with, and helps to achieve, the objectives, outcomes and actions of the National Water Initiative.
3. Interstate Road Transport fees represent the National Heavy Vehicle registration system.
4. This payment recognises the higher standard of road and road verge environments expected in a National Capital. Payment is for the maintenance of national highways and roads of significance within the ACT, particularly those within the parliamentary zone.
5. The Black Spot program targets road safety issues identified through the program.

Department of Territory and Municipal Services Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Income							
Revenue							
257,486	Government Payment for Outputs	265,391	266,922	1	265,620	269,870	273,811
2,893	Taxes Fees and Fines	3,109	3,128	1	3,151	3,211	3,293
22,381	User Charges - Non ACT Government	20,636	21,951	6	24,505	25,056	25,668
61,609	User Charges - ACT Government	66,707	57,227	-14	57,467	55,785	57,278
0	Grants from the Commonwealth	3,433	9,529	178	2,700	0	0
92	Interest	92	94	2	94	94	94
3,558	Other Revenue	4,543	4,710	4	3,511	3,564	3,661
1,212	Resources Received Free of Charge	684	686	..	688	691	691
349,231	Total Revenue	364,595	364,247	..	357,736	358,271	364,496
Gains							
55,517	Other Gains	52,344	61,895	18	46,316	46,856	51,028
55,517	Total Gains	52,344	61,895	18	46,316	46,856	51,028
404,748	Total Income	416,939	426,142	2	404,052	405,127	415,524
Expenses							
76,790	Employee Expenses	74,434	78,433	5	79,717	80,913	81,646
14,772	Superannuation Expenses	15,786	14,377	-9	14,886	15,176	15,186
180,849	Supplies and Services	194,662	186,160	-4	184,066	184,791	189,193
84,871	Depreciation and Amortisation	84,367	90,427	7	90,462	90,262	90,345
2,768	Borrowing Costs	2,768	2,331	-16	1,854	1,329	796
2,193	Cost of Goods Sold	1,997	2,211	11	2,229	2,247	2,309
62,193	Grants and Purchased Services	62,593	64,051	2	62,758	64,054	65,008
2,212	Other Expenses	7,597	2,428	-68	2,464	2,488	2,551
426,648	Total Ordinary Expenses	444,204	440,418	-1	438,436	441,260	447,034
-21,900	Operating Result	-27,265	-14,276	48	-34,384	-36,133	-31,510

Department of Territory and Municipal Services Balance Sheet

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
Current Assets							
15,111	Cash and Cash Equivalents	24,063	18,391	-24	18,284	18,172	17,843
19,343	Receivables	23,690	24,559	4	24,472	21,506	18,540
3,948	Inventories	3,660	3,710	1	3,760	3,810	3,860
14	Capital Work in Progress	14	14	-	14	14	14
3,355	Other	3,474	3,475	..	3,473	3,472	3,471
41,771	Total Current Assets	54,901	50,149	-9	50,003	46,974	43,728
Non Current Assets							
13,112	Receivables	19,530	13,533	-31	7,833	6,418	5,003
4,508,336	Property, Plant and Equipment	4,648,485	4,713,079	1	4,820,089	4,799,453	4,773,644
7,078	Intangibles	9,106	9,047	-1	7,420	5,593	3,766
58,384	Capital Works in Progress	84,635	147,778	75	34,492	29,591	33,290
29,644	Other	28,537	28,537	-	28,537	28,537	28,537
4,616,554	Total Non Current Assets	4,790,293	4,911,974	3	4,898,371	4,869,592	4,844,240
4,658,325	TOTAL ASSETS	4,845,194	4,962,123	2	4,948,374	4,916,566	4,887,968
Current Liabilities							
17,068	Payables	13,032	12,972	..	13,422	13,881	14,340
5,569	Interest Bearing Liabilities	5,570	6,253	12	6,566	7,052	4,151
260	Finance Leases	255	273	7	71	34	0
11,478	Employee Benefits	23,205	25,422	10	27,544	28,294	29,039
35	Other Provisions	0	0	-	0	0	0
9,539	Other	12,096	10,765	-11	10,762	10,860	10,958
43,949	Total Current Liabilities	54,158	55,685	3	58,365	60,121	58,488
Non Current Liabilities							
25,419	Interest Bearing Liabilities	25,351	19,098	-25	12,556	5,484	1,333
538	Finance Leases	719	441	-39	365	326	0
13,141	Employee Benefits	569	580	2	590	1,400	2,210
0	Other Provisions	8,761	8,761	-	8,761	8,761	8,761
338	Other	776	583	-25	521	1,231	1,941
39,436	Total Non Current Liabilities	36,176	29,463	-19	22,793	17,202	14,245
83,385	TOTAL LIABILITIES	90,334	85,148	-6	81,158	77,323	72,733
4,574,940	NET ASSETS	4,754,860	4,876,975	3	4,867,216	4,839,243	4,815,235
REPRESENTED BY FUNDS EMPLOYED							
4,114,162	Accumulated Funds	4,129,276	4,251,391	3	4,241,632	4,213,659	4,189,651
460,778	Reserves	625,584	625,584	-	625,584	625,584	625,584
4,574,940	TOTAL FUNDS EMPLOYED	4,754,860	4,876,975	3	4,867,216	4,839,243	4,815,235

**Department of Territory and Municipal Services
Cash Flow Statement**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
200,548	Cash from Government for Outputs	208,453	210,722	1	209,693	212,434	215,421
56,938	Cash from Government - CSO Payments	56,938	56,200	-1	55,927	57,436	58,390
2,893	Taxes, Fees and Fines	2,924	2,943	1	2,966	3,026	3,108
87,531	User Charges	92,195	92,342	..	89,427	86,473	88,582
91	Interest Received	91	94	3	94	94	94
0	Grants Received from the Commonwealth	2,122	0	-100	0	0	0
41,913	Other Revenue	42,898	40,920	-5	40,251	39,491	39,585
389,914	Operating Receipts	405,621	403,221	-1	398,358	398,954	405,180
Payments							
90,250	Related to Employees	88,042	90,599	3	92,484	94,547	95,291
184,106	Related to Supplies and Services	198,424	190,626	-4	188,241	187,748	192,150
2,768	Borrowing Costs	2,768	2,331	-16	1,854	1,329	796
62,193	Grants and Purchased Services	62,593	64,051	2	62,758	64,054	65,008
34,460	Other	37,689	34,319	-9	34,840	34,335	34,461
373,777	Operating Payments	389,516	381,926	-2	380,177	382,013	387,706
16,137	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	16,105	21,295	32	18,181	16,941	17,474
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
107,901	Purchase of Property, Plant and Equipment	116,409	156,144	34	36,308	18,499	17,837
77	Purchase of Land and Intangibles	77	77	-	77	77	77
4,916	Capital Payments to Government Agencies	4,916	7,395	50	9,050	0	0
112,894	Investing Payments	121,402	163,616	35	45,435	18,576	17,914
-112,894	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-121,402	-163,616	35	-45,435	-18,576	-17,914
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
100,359	Capital Injection from Government	108,367	147,451	36	37,342	11,829	11,167
12,909	Receipt of Transferred Cash Balances	18,255	0	-100	0	0	0
113,268	Financing Receipts	126,622	147,451	16	37,342	11,829	11,167

**Department of Territory and Municipal Services
Cash Flow Statement**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
	Payments						
4,842	Distributions to Government	0	0	-	0	0	0
4,065	Dividends to Government	1,500	4,973	232	3,665	3,665	3,665
3,993	Repayment of Advance	3,993	4,503	13	5,091	5,728	6,669
974	Repayment of Borrowings	974	1,066	9	1,161	837	652
243	Repayment of Finance Lease	243	260	7	278	76	70
316	Payments of Transferred Cash Balances	446	0	-100	0	0	0
14,433	Financing Payments	7,156	10,802	51	10,195	10,306	11,056
98,835	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	119,466	136,649	14	27,147	1,523	111
2,078	NET INCREASE/(DECREASE) IN CASH HELD	14,169	-5,672	-140	-107	-112	-329
13,033	CASH AT BEGINNING OF REPORTING PERIOD	9,894	24,063	143	18,391	18,284	18,172
15,111	CASH AT THE END OF THE REPORTING PERIOD	24,063	18,391	-24	18,284	18,172	17,843

**Department of Territory and Municipal Services
Statement of Changes in Equity**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
4,370,332	Opening Balance	4,525,334	4,754,860	5	4,876,975	4,867,216	4,839,243
	Accumulated Funds						
-21,900	Operating Result for the Period	-27,265	-14,276	-48	-34,384	-36,133	-31,510
	Reserves						
33,012	Increase/(Decrease) in asset revaluation reserve	33,012	0	-100	0	0	0
11,112	Total Income And Expense For The Period	5,747	-14,276	-348	-34,384	-36,133	-31,510
	Transactions Involving Equity Holders Affecting Accumulated Funds						
95,443	Capital Injections	103,451	140,056	35	28,292	11,829	11,167
-4,842	Capital (Distributions)	0	0	-	0	0	0
106,960	Inc/Dec in Net Assets due to Admin Restructure	123,136	0	-100	-2	-4	0
-4,065	Dividend Approved	-2,808	-3,665	-31	-3,665	-3,665	-3,665
4,574,940	Closing Balance	4,754,860	4,876,975	3	4,867,216	4,839,243	4,815,235

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the increase of \$7.905 million in the 2006-07 estimated outcome from the original budget is mainly due to:
 - additional funding for services and sporting events (\$9.048 million);
 - supplementation for wage increases (\$0.588 million); and
 - AAO transfers from CMD and ACTPLA (\$0.179 million);
 partially offset by:
 - a reclassification to grant from the Commonwealth (\$1.230 million);
 - the cessation of programs (\$0.155 million); and
 - the AAO transfer to JACS (\$0.525 million).
 - the increase of \$1.531 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to:

- supplementation for wage and wage related increases (\$2.971 million);
- funding for new programs and initiatives (\$14.544 million);
- the transfer of responsibility for the City Heart Levy from ACTPLA (\$1.477 million);
- the AAO transfers from CMD and ACTPLA (\$2.5 million); and
- revised indexation parameters (\$0.336 million).

partially offset by:

- the effect of 2006-07 Budget savings (\$18.425 million);
 - revised notional superannuation contribution rates (\$1.547 million); and
 - the cessation of programs (\$0.325 million).
- taxes, fees and fines: the increase of \$0.216 million in the 2006-07 estimated outcome from the original budget is due to a change in the method of accounting for library fines.
 - user charges – non ACT Government:
 - the decrease of \$1.745 million in the 2006-07 estimated outcome from the original budget is mainly due to the lower than expected timber sales following a delay in harvesting contract negotiations; and
 - the increase of \$1.315 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to the reclassification of user charges from ACT Government to non ACT Government associated with proposed underleasing arrangements for office accommodation.
 - user charges – ACT Government:
 - the increase of \$5.098 million in the 2006-07 estimated outcome from the original budget is mainly due to the implementation of the Whole of Government Accommodation Strategy; and
 - the decrease of \$9.480 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to the transfer of the Publications, Records Services, finance processing and payroll function to Shared Services (\$3.8 million), the reclassification of user charges from ACT Government to non ACT Government associated from proposed underleasing arrangements for office accommodation (\$1.306 million) and the one-off impact of the Whole of Government Accommodation Strategy in 2006-07.
 - grants from the Commonwealth:
 - the increase of \$3.433 million in the 2006-07 estimated outcome from the original budget reflects the reclassification of grants from Government payments for outputs (\$1.230 million) and the receipt of one-off unbudgeted Natural Heritage Trust and National Action Plan funding from the Commonwealth; and
 - the increase of \$6.096 million in the 2007-08 Budget from the 2006-07 estimated outcome reflects the expected receipt of grants from the Australian Government Water Fund for the Canberra Integrated Urban Waterways project.

- other revenue: the increase of \$0.985 million in the 2006-07 estimated outcome from the original budget is primarily due to the reimbursement from the Restructure Fund of expenses relating to operational restructuring.
- resources received free of charge: the decrease of \$0.528 million in the 2006-07 estimated outcome from the original budget is due to the transfer of Environment ACT from CMD and the consequential elimination of accommodation rental revenue.
- other gains:
 - the decrease of \$3.173 million in the 2006-07 estimated outcome from the original budget is mainly due to revised infrastructure asset transfers from the Land Development Agency and ACTPLA (\$8.688 million), partially offset by the transfer of surplus assets from the Department of Education and ACT Health (\$4.671 million); and
 - the increase of \$9.551 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the expected increase in infrastructure asset transfers from LDA and ACTPLA.
- employee expenses:
 - the decrease of \$2.356 million in the 2006-07 estimated outcome from the original budget is primarily due to the one-off reclassification to supplies and services reflecting the increased engagement of contractors and consultants (\$6.306 million), partially offset by expenses associated with growth in the city (\$1.568 million), new EBA wage increases (\$0.588 million) and expenses relating to operational restructuring (\$1 million); and
 - the increase of \$3.999 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the full year impact of wage increases (\$2.173 million) and AAO transfers (\$0.728 million), new initiatives (\$0.648 million) and additional expenses relating to restructuring (\$0.3 million).
- superannuation expenses:
 - the increase of \$1.014 million in the 2006-07 estimated outcome from the original budget is primarily due to the higher than anticipated mix of CSS and PSS superannuation scheme members (\$0.5 million), increased staffing for service delivery (\$0.404 million) and supplementation for wage increases (\$0.113 million); and
 - the decrease of \$1.409 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to decreased notional superannuation contribution rates (\$0.493 million) and the effect of 2006-07 Budget savings (\$0.789 million).
- supplies and services:
 - the increase of \$13.813 million in the 2006-07 estimated outcome from the original budget is primarily due to increased funding for service delivery (\$6.676 million) and the one-off reclassification of salaries to supplies and services due to the increased use of contractors and consultants (\$6.306 million); and
 - the decrease of \$8.502 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to one-off reclassification of salaries to supplies and services in 2006-07 (\$6.306 million), one-off funding for service delivery in 2006-07

(\$4.331 million), the effect of 2006-07 Budget savings (\$4.023 million), partially offset by funding for new initiatives (\$4.458 million).

- depreciation and amortisation:
 - the decrease of \$0.504 million in the 2006-07 estimated outcome from the original budget is primarily due to the rollover of capital works to 2006-07; and
 - the increase of \$6.060 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to revised infrastructure and other asset transfers from LDA and ACTPLA.
- borrowing costs: the decrease of \$0.437 million in the 2007-08 Budget from the 2006-07 estimated outcome reflects scheduled loan repayments.
- cost of goods sold:
 - the decrease of \$0.196 million in the 2006-07 estimated outcome from the original budget reflects the decrease in harvesting activity related to timber sales; and
 - the increase of \$0.214 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to the planned recommencement of harvesting activity relating to timber sales.
- grants and purchased services:
 - the increase of \$0.4 million in the 2006-07 estimated outcome from the original budget is due to support provided for the Summernats Festival (\$0.3 million) and the 2009 World Mountain Bike Championships (\$0.1 million); and
 - the increase of \$1.458 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to:
 - the transfer of the City Heart Levy function from ACTPLA (\$1.447 million);
 - implementation of the Climate Change Strategy (\$1 million);
 - funding for the Australian Energy Market Commission (\$0.232 million);
 - support for Olympic athletes (\$0.050 million);
 - one-off expenses related to ACTION service improvements (\$1.250 million);
 - funding for ACTION's bus maintenance program (\$0.750 million);
 - wage increases for ACTION (\$0.582 million);
- partially offset by:
 - the effect of 2006-07 Budget savings for ACTION (\$2.733 million); and
 - decreased notional superannuation costs for ACTION (\$1.054 million).
- other expenses:
 - the increase of \$5.385 million in the 2006-07 estimated outcome from the original budget reflects the one-off loss following the transfer of the O'Connell Education Centre to the LDA for concessional sale (\$1.775 million), and expenditure associated with the implementation of the Whole of Government Accommodation Strategy (\$3.6 million); and

- the decrease of \$5.169 million in the 2007-08 Budget from the 2006-07 estimated outcome reflects a return to usual trading levels.

Balance Sheet

Variations in the 2006-07 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2005-06 audited outcome. Other significant variations are as follows:

- property, plant and equipment:
 - the increase of \$140.149 million in the 2006-07 estimated outcome from the original budget is due to the receipt of infrastructure assets from land development and the revaluation of property plant and equipment assets; and
 - the increase of \$64.594 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due the transfer of assets from capital works (\$30 million), new initiatives (\$10.363 million), revised infrastructure asset transfers from LDA and ACTPLA (\$8.740 million) and the rollover of funding for the Dragway (\$4 million).
- capital works in progress:
 - the increase of \$26.251 million in the 2006-07 estimated outcome from the original budget is primarily due and the transfer of assets between agencies (\$30 million), the flow-on effect of the 2005-06 audited outcome (\$14.119 million), partially offset by the rollover of existing capital works (\$17.7 million); and
 - the increase of \$63.143 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to new capital works (\$69.660 million), the rollover of existing capital works (\$17.7 million), partially offset by transfers to property, plant and equipment (\$30 million).
- non current interest bearing liabilities and finance leases: the variations in both the current and non-current categories reflect scheduled loan repayments.
- current employee benefits: the increase of \$11.727 million in the 2006-07 estimated outcome from the original budget is due to the ACT Accounting Policy requirement to classify all annual leave and unconditional long service leave as current employee benefits. The change in policy is attributable to advice received regarding the interpretation of the Australian Accounting Standards.
- reserves: the increase of \$164.806 million in the 2006-07 estimated outcome from the original budget is due to the flow-on effect of the 2005-06 audited outcome reflecting the outcome of a revaluation exercise on property plant and equipment.

Cash Flow Statement

The major variations in the Cash Flow Statement in the 2006-07 estimated outcome from the original budget and in the 2007-08 Budget from the 2006-07 estimated outcome are mostly explained within the notes to the Operating Statement above. Other significant variations relate to:

- capital payments to government agencies: the increase of \$2.479 million in the 2007-08 Budget from the 2006-07 estimated outcome reflects increased payments to ACTION for new initiatives.

- capital injection from government:
 - the increase of \$8.008 million in the 2006-07 estimated outcome from the original budget is due to the transfer of funding for the Convention Centre project from the Chief Minister’s Department (\$28.548 million), new capital works funded in 2006-07 (\$1.160 million) and the acceleration of the Gungahlin Drive Extension project (\$8 million), partially offset by the roll-over of the existing capital works program and funding for new programs (\$29.7 million); and
 - the increase of \$39.084 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to the roll-over of the 2006-07 capital works program and funding for new programs (\$21.7 million).
- receipt of transferred cash balances:
 - the increase of \$5.346 million in the 2006-07 estimated outcome from the original budget is due to the flow on effect of the 2005-06 audited outcome for incoming agencies; and
 - the decrease of \$18.255 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to a return to normal trading arrangements.
- distributions to government: the decrease of \$4.842 million in the 2006-07 estimated outcome from the original budget follows a review of the Department’s working capital requirements under the recently implemented cash management reforms and the retention of cash to meet working capital requirements.
- dividends to government:
 - the decrease of \$2.565 million in the 2006-07 estimated outcome from the original budget relates mainly to expenses incurred in the Whole of Government Accommodation Strategy and the associated reduced cash levels available for dividend; and
 - the increase of \$3.473 million in the 2007-08 Budget from the 2006-08 estimated outcome is due to a return to normal expenditure levels.

Statement of Changes in Equity

The major variation in the Statement of Changes in Equity in the 2006-07 estimated outcome from the original budget and the 2007-08 Budget from the 2006-07 estimated outcome are explained within the notes to the Cashflow Statement above.

**Department of Territory and Municipal Services
Statement of Income and Expenses on Behalf of the Territory**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Income							
Revenue							
945	Payment for Expenses on behalf of Territory	939	964	3	983	1,002	1,027
124,116	Taxes Fees and Fines	126,782	135,493	7	138,698	141,749	146,206
35	User Charges - Non ACT Government	35	35	-	35	35	35
13,953	Grants from the Commonwealth	13,168	2,140	-84	2,140	2,140	2,140
75,900	Other Revenue	71,515	192,310	169	124,533	111,001	123,044
214,949	Total Revenue	212,439	330,942	56	266,389	255,927	272,452
Gains							
0	Total Gains	0	0	-	0	0	0
214,949	Total Income	212,439	330,942	56	266,389	255,927	272,452
Expenses							
212	Employee Expenses	212	215	1	218	221	221
46	Superannuation Expenses	46	47	2	48	48	48
277	Supplies and Services	277	281	1	285	289	314
410	Grants and Purchased Services	410	421	3	432	444	444
214,004	Transfer Expenses	211,500	329,978	56	265,406	254,925	271,425
214,949	Total Ordinary Expenses	212,445	330,942	56	266,389	255,927	272,452
0	Operating Result	-6	0	-100	0	0	0

**Department of Territory and Municipal Services
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
Current Assets							
4,294	Cash and Cash Equivalents	4,525	4,525	-	4,525	4,525	4,525
2,512	Receivables	9,043	9,043	-	9,043	9,043	9,043
6,806	Total Current Assets	13,568	13,568	-	13,568	13,568	13,568
Non Current Assets							
44,406	Receivables	44,406	44,406	-	44,406	44,406	44,406
48,731	Property, Plant and Equipment	48,731	48,731	-	48,731	48,731	48,731
93,137	Total Non Current Assets	93,137	93,137	-	93,137	93,137	93,137
99,943	TOTAL ASSETS	106,705	106,705	-	106,705	106,705	106,705
Current Liabilities							
5,411	Payables	12,179	12,179	-	12,179	12,179	12,179
34	Employee Benefits	34	34	-	34	34	34
1,070	Other	1,070	1,070	-	1,070	1,070	1,070
6,515	Total Current Liabilities	13,283	13,283	-	13,283	13,283	13,283
Non Current Liabilities							
44,656	Payables	44,656	44,656	-	44,656	44,656	44,656
44	Employee Benefits	44	44	-	44	44	44
44,700	Total Non Current Liabilities	44,700	44,700	-	44,700	44,700	44,700
51,215	TOTAL LIABILITIES	57,983	57,983	-	57,983	57,983	57,983
48,728	NET ASSETS	48,722	48,722	-	48,722	48,722	48,722
REPRESENTED BY FUNDS EMPLOYED							
32,061	Accumulated Funds	32,055	32,055	-	32,055	32,055	32,055
16,667	Reserves	16,667	16,667	-	16,667	16,667	16,667
48,728	TOTAL FUNDS EMPLOYED	48,722	48,722	-	48,722	48,722	48,722

**Department of Territory and Municipal Services
Budgeted Statement of Cashflows on Behalf of the Territory**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
945	Cash from Government for EBT	939	964	3	983	1,002	1,027
124,116	Taxes, Fees and Fines	126,782	135,493	7	138,698	141,749	146,206
35	User Charges	35	35	-	35	35	35
13,953	Grants Received from the Commonwealth	13,168	2,140	-84	2,140	2,140	2,140
76,984	Other Revenue	72,599	193,394	166	125,620	112,088	124,131
216,033	Operating Receipts	213,523	332,026	55	267,476	257,014	273,539
Payments							
258	Related to Employees	258	262	2	266	269	269
277	Related to Supplies and Services	277	281	1	285	289	314
410	Grants and Purchased Services	410	421	3	432	444	444
1,082	Other	1,082	1,082	-	1,084	1,084	1,084
214,006	Territory Receipts to Government	211,502	329,980	56	265,409	254,928	271,428
216,033	Operating Payments	213,529	332,026	55	267,476	257,014	273,539
0	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	-6	0	100	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
4,274	Receipt of Transferred Cash Balances	4,274	0	-100	0	0	0
4,274	Financing Receipts	4,274	0	-100	0	0	0
4,274	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	4,274	0	-100	0	0	0
4,274	NET INCREASE/(DECREASE) IN CASH HELD	4,268	0	-100	0	0	0
20	CASH AT BEGINNING OF REPORTING PERIOD	257	4,525	#	4,525	4,525	4,525
4,294	CASH AT THE END OF THE REPORTING PERIOD	4,525	4,525	-	4,525	4,525	4,525

**Department of Territory and Municipal Services
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
16,665	Opening Balance	16,665	48,722	192	48,722	48,722	48,722
	Accumulated Funds						
0	Operating Result for the Period	-6	0	100	0	0	0
	Reserves						
0	Total Income And Expense For The Period	-6	0	100	0	0	0
	Transactions Involving Equity Holders Affecting Accumulated Funds						
32,063	Inc/Dec in Net Assets due to Admin Restructure	32,063	0	-100	0	0	0
48,728	Closing Balance	48,722	48,722	-	48,722	48,722	48,722

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- taxes fees and fines:
 - the increase of \$2.666 million in the 2006-07 estimated outcome from the original budget is primarily due to transfer of the budget for the Water Abstraction Charge from the Department of Treasury (\$14.028 million), increased short term motor vehicle registration renewals and the number of vehicles registered (\$1 million), partially offset by the transfer of parking fine revenue to Department of Justice and Community Safety (\$9.170 million) and reduced receipts from traffic infringements due to the delayed implementation of additional road safety measures (\$3.410 million); and
 - the increase of \$8.711 million in the 2007-08 Budget from the 2006-07 estimated outcome is largely due to: the full year impact of the 2006-07 road safety measures (\$4.185 million), expected increases in commercial waste fees (\$1 million) increases relating to drivers' licences (\$0.234 million), motor vehicle registrations (\$2.5 million), and the introduction of transport related fees (\$0.5 million).
- grants from the Commonwealth:
 - the decrease of \$0.785 million in the 2006-07 estimated outcome from the original budget is due to the reclassification of Natural Heritage Trust grants to Departmental revenue (\$1.230 million), partially offset by the early receipt of Australian Government Roads to Recovery grants from 2007-08 (\$0.445 million); and

- the decrease of \$11.028 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to the cessation of the current agreement for the Roads to Recovery program.
- other revenue: the decrease of \$4.385 million in the 2006-07 estimated outcome from the original budget and the increase of \$120.795 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to revised land sales to the Land Development Agency.
- transfer expenses: the decrease of \$2.504 million in the 2006-07 estimated outcome from the original budget and the increase of \$118.478 million in the 2007-08 Budget from the 2006-07 estimated outcome are due to the combination of the variations in taxes, fees and fines, user charges, grants from the Commonwealth and other revenue as indicated above.

Statement of Assets and Liabilities on Behalf of the Territory

Variations in the 2006-07 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2005-06 audited outcome.

Budgeted Statement of Cashflows on Behalf of the Territory

The major variations in the Budgeted Statement of Cashflows on Behalf of the Territory in the 2006-07 estimated outcome from the original budget and the 2007-08 Budget from the 2006-07 estimated outcome are explained within the notes to the Statement of Income and Expenses on behalf of the Territory above.

Other significant variations are as follows:

- receipt of transferred cash balances: the decrease of \$4.274 million in the 2007-08 Budget from the 2006-07 estimated outcome relates to the integration of functions in 2006-07.

Municipal Services Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Income							
Revenue							
232,085	Government Payment for Outputs	248,133	249,279	..	249,990	254,087	258,519
2,893	Taxes Fees and Fines	3,109	3,128	1	3,151	3,211	3,293
6,851	User Charges - Non ACT Government	3,439	4,740	38	6,061	6,084	6,144
4,321	User Charges - ACT Government	5,841	5,629	-4	5,701	5,844	6,032
0	Grants from the Commonwealth	3,433	9,529	178	2,700	0	0
47	Interest	0	0	-	0	0	0
1,728	Other Revenue	3,751	3,969	6	2,712	2,746	2,763
1,158	Resources Received free of charge	643	645	..	647	650	650
249,083	Total Revenue	268,349	276,919	3	270,962	272,622	277,401
Gains							
55,517	Other Gains	47,443	61,895	30	46,316	46,856	51,028
55,517	Total Gains	47,443	61,895	30	46,316	46,856	51,028
304,600	Total Income	315,792	338,814	7	317,278	319,478	328,429
Expenses							
53,419	Employee Expenses	56,363	61,082	8	64,551	62,415	62,998
10,725	Superannuation Expenses	12,983	11,831	-9	12,144	12,381	12,391
123,944	Supplies and Services	139,664	133,715	-4	131,978	133,758	136,083
75,772	Depreciation and Amortisation	76,228	80,303	5	80,209	80,014	80,097
571	Borrowing Costs	537	446	-17	351	263	263
696	Cost of Goods Sold	0	141	#	141	141	143
61,993	Grants and Purchased Services	61,993	63,851	3	62,558	63,854	64,808
2,080	Other Expenses	2,051	2,077	1	2,107	2,125	2,135
329,200	Total Ordinary Expenses	349,819	353,446	1	354,039	354,951	358,918
-24,600	Operating Result	-34,027	-14,632	57	-36,761	-35,473	-30,489

Enterprise Services Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Income							
Revenue							
11,565	Government Payment for Outputs	2,781	17,643	534	15,630	15,783	15,292
13,510	User Charges - Non ACT Government	15,595	17,211	10	18,444	18,972	19,524
57,261	User Charges - ACT Government	60,860	51,598	-15	51,766	49,941	51,246
0	Interest	47	94	100	94	94	94
1,826	Other Revenue	761	741	-3	799	818	898
42	Resources Received free of charge	21	41	95	41	41	41
84,204	Total Revenue	80,065	87,328	9	86,774	85,649	87,095
Gains							
0	Other Gains	4,901	0	-100	0	0	0
0	Total Gains	4,901	0	-100	0	0	0
84,204	Total Income	84,966	87,328	3	86,774	85,649	87,095
Expenses							
19,603	Employee Expenses	14,004	17,351	24	15,166	18,498	18,648
3,428	Superannuation Expenses	2,145	2,546	19	2,742	2,795	2,795
45,753	Supplies and Services	44,272	52,445	18	52,088	51,033	53,110
8,790	Depreciation and Amortisation	7,877	10,124	29	10,253	10,248	10,248
2,171	Borrowing Costs	2,205	1,885	-15	1,503	1,066	533
1,497	Cost of Goods Sold	1,997	2,070	4	2,088	2,106	2,166
0	Grants and Purchased Services	100	200	100	200	200	200
132	Other Expenses	5,546	351	-94	357	363	416
81,374	Total Ordinary Expenses	78,146	86,972	11	84,397	86,309	88,116
2,830	Operating Result	6,820	356	95	2,377	-660	-1,021

Tourism Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
Income							
Revenue							
13,836	Government Payment for Outputs	14,477	0	-100	0	0	0
2,020	User Charges - Non ACT Government	1,602	0	-100	0	0	0
27	User Charges - ACT Government	6	0	-100	0	0	0
45	Interest	45	0	-100	0	0	0
4	Other Revenue	31	0	-100	0	0	0
12	Resources Received free of charge	20	0	-100	0	0	0
15,944	Total Revenue	16,181	0	-100	0	0	0
Gains							
0	Total Gains	0	0	-	0	0	0
15,944	Total Income	16,181	0	-100	0	0	0
Expenses							
3,768	Employee Expenses	4,067	0	-100	0	0	0
619	Superannuation Expenses	658	0	-100	0	0	0
11,152	Supplies and Services	10,726	0	-100	0	0	0
309	Depreciation and Amortisation	262	0	-100	0	0	0
26	Borrowing Costs	26	0	-100	0	0	0
200	Grants and Purchased Services	500	0	-100	0	0	0
16,074	Total Ordinary Expenses	16,239	0	-100	0	0	0
-130	Operating Result	-58	0	#	0	0	0