

# CHIEF MINISTER'S DEPARTMENT

---

## Objectives

The Chief Minister's Department leads the ACT Public Service and provides strategic advice to the ACT Government and all Government departments on policy development, service delivery and Whole of Government issues.

Specific departmental objectives are to:

- provide strategic policy advice and support to the Chief Minister and the Government;
- provide leadership and direction in policy development, facilitate implementation of government priorities and deliver key Whole of Government projects;
- provide executive support to the Chief Minister and Cabinet to ensure the effective implementation and clear communication of government decisions, policies, commitments and initiatives;
- review, develop and implement Whole of Government policy and capacity-building initiatives for the ACT Public Service;
- develop and implement business development strategies and associated programs; and
- develop and implement arts policies and programs.

## 2007-08 Priorities

Strategic and operational issues and initiatives to be pursued in 2007-08 include:

- continuing to lead and oversee Whole of Government reform implementation;
- facilitating the delivery of key policy and priority initiatives across government, including a focus on housing affordability implementation, water security, land supply policy and skill shortages;
- leading the Government's participation in the Council of Australian Governments' national reform agenda;
- building capacity and change management for the ACT Public Service;
- supporting strategic business and industry development in the ACT and region;
- delivering the Government's key priorities for the arts; and
- delivering a program of significant public events.

## Business and Corporate Strategies

The Department has undertaken, and is continuing to develop, a number of business and corporate strategies. These include:

- supporting Government priorities through a realigned organisational structure, supported by appropriate change management and business planning strategies;
- implementing the CMD People Plan; and
- developing and embedding improved arrangements for strategic human resources, corporate governance, and business and financial planning.

## Estimated Employment Level

	2006-07 Est. Outcome	2007-08 Budget
Staffing (FTE)	124	146

## Output Classes

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output Class 1: Government Strategy</b>	31,416	35,010	28,179	31,763
<b>Output 1.1: Strategic Policy and Implementation</b>	9,470	11,214	8,729	10,755

**Note:**

1. Total cost includes depreciation of \$2.969 million in 2006-07 and \$3.295 million in 2007-08.

### *Output Description*

Provision of advice and support to the Chief Minister and the Chief Executive on strategic policy and the effective delivery of government policies and priorities.

Strategic Policy and Implementation will:

- provide ongoing advice to the Chief Minister and the Government in relation to Whole of Government policy development and priorities, and the implementation of key government decisions;
- lead Whole of Government initiatives to promote their effective delivery;
- provide advice on submissions received by the Government to ensure consistency with the Government's priorities, policy framework and capacity to deliver;
- provide advice and support for the operation and processes of Cabinet, Legislative Assembly business and relationships with other governments and the region; and
- manage Whole of Government taskforces and key projects.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output 1.2: Governance</b>	6,275	6,769	4,617	4,633

### *Output Description*

Provision of an employment and policy framework to support a professional, skilled and accountable public service that is responsive to the Government and the community.

Governance will:

- develop and review Whole of Government employment policies, regulations and standards and provide industrial relations services to support this framework;
- support and coordinate workforce planning and change management across the service, including through service-wide development programs; and
- support the Commissioner for Public Administration and the Remuneration Tribunal.

	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output 1.3: Industrial Relations Policy<sup>1</sup></b>	2,726	2,725	2,575	2,480

#### **Note:**

1. This output relates to the Minister for Industrial Relations.

### *Output Description*

Provision and maintenance of a policy and legislative framework for industrial relations, work safety and workers' compensation in the Territory.

Industrial Relations Policy will:

- develop, review and maintain industrial relations, work safety and workers' compensation legislation;
- coordinate the Territory's consultative bodies for industrial relations and work safety and participate in national policy bodies; and
- develop policies and initiatives to improve injury prevention and injury management across the ACT Public Service.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output 1.4: Communication</b>	3,271	3,576	3,321	3,776

### *Output Description*

Provision of communications support, events management and protocol services to the ACT Government and community.

Communication will:

- provide information and protocol services for the Chief Minister;
- deliver the *Live In Canberra* campaign;
- coordinate preliminary planning for the Centenary of Canberra;
- deliver key ACT Government community events; and
- provide Whole of Government communications and support, including for Whole of Government emergency responses.

	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output 1.5: Arts</b>	9,674	10,726	8,937	10,119

### *Output Description*

Implementation of Government policies and priorities and facilitation of development of, and community participation in, the arts.

Arts will:

- deliver the ACT Arts Fund;
- manage the funding agreement with the ANU Faculty of Arts;
- support the first year program for the new Canberra Glassworks;
- support the ACT Cultural Council; and
- develop and manage the ACT Government's arts facilities and public art.

## Output Classes Cont.

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output Class 2: Business and Industry Development<sup>2</sup></b>	15,757	11,034	7,823	5,003
<b>Output 2.1: Business and Industry Development</b>	15,757	11,034	7,823	5,003

**Note:**

1. Total cost includes depreciation of \$0.772 million in 2006-07 and \$0.683 million in 2007-08
2. This output class has been renamed from Business and Economic Development.

### *Output Description*

Provision of programs, initiatives and business policy advice to support strategic business and industry development in the ACT.

Business and Industry Development will:

- manage business programs including the development and management of an outsourced business advisory and mentoring service;
- manage relationships with key stakeholders in the ACT innovation system including universities, research organisations, commercialisation entities, business organisations and other government agencies;
- support the ACT Skills Commission; and
- participate in business and trade policy advisory bodies, including ministerial councils and other national business policy forums.

Output class to cease after 2006-07	Total Cost		Government Payment for Outputs	
	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000	2006-07 Est. Outcome \$'000	2007-08 Budget \$'000
<b>Output Class: Corporate Services</b>	1,490	n/a	-	n/a

## **Strategic Indicators**

Strategic indicators are:

- coordinating and implementing Whole of Government reform initiatives;
- building a stronger across government focus in Government policy development and service delivery;
- delivering key Whole of Government initiatives, strategies and priorities;
- delivering key priorities for the business and industry development program; and
- delivering key priorities for the arts and a program of significant community events.

## Accountability Indicators

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output Class 1: Government Strategy</b>			
<b>Output 1.1: Strategic Policy and Implementation</b>			
a. Annual report on achievements against Canberra Plan	Completed March 2007	Completed May 2007	Completed July 2007
b. Legislation handbook review <sup>1</sup>	1	1	n/a
c. Progress (in partnership with the Australian National University) the development of key sites in the City West Precinct	1	1	1
d. Biennial Report on Social Plan <sup>1</sup>	1	1	n/a
e. Support for Community Inclusion Board	1	1	1
f. Whole of Government policy and project initiatives	3	3	4
g. Implementation of national reforms in energy and water <sup>2</sup>	2	2	n/a
h. Land supply policy <sup>3</sup>	n/a	n/a	1

### Notes:

1. Discontinued measure.
2. Measure transferred to the Department of Territory and Municipal Services.
3. New measure.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output 1.2: Governance</b>			
a. Deliver improved policy, legislative and advisory framework for public sector employment	3	3	3
b. Negotiate replacement ACT Public Service Certified Agreement template <sup>1</sup>	1	1	n/a
c. Implement ACT Public Service Certified Agreement template <sup>2</sup>	n/a	n/a	1
d. Negotiate replacement Legislative Assembly Members of Staff Agreement <sup>1</sup>	1	1	n/a
e. Implement Legislative Assembly Members of Staff Agreement <sup>2</sup>	n/a	n/a	1
f. Publish ACT Public Sector Workforce Profile Report	1	1	1
g. Develop Annual Report Directions	1	1	1
h. Attraction and Retention Strategy	n/a	n/a	1

### Notes:

1. Discontinued measure.
2. New measure.

## Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output 1.3: Industrial Relations Policy <sup>1</sup></b>			
a. Review and develop legislation and regulation requirements <sup>2</sup>	6	6	n/a
b. Deliver improved policy and legislative framework <sup>3</sup>	n/a	n/a	2
c. Review Workers' Compensation Scheme	1	1	1
d. Prepare a new Occupational Health and Safety Act <sup>3</sup>	n/a	n/a	1

### Notes:

1. This output relates to the Minister for Industrial Relations.
2. Discontinued measure.
3. New measure.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output 1.4: Communication</b>			
a. Deliver key community events			
– New Year's Eve	1	1	1
– Australia Day	1	1	1
– Canberra Day	1	1	1
– Nara Candle Festival	1	1	1
b. Annual festival grants advice submitted to Minister	Sept 2006	Sept 2006	Sept 2007
c. Deliver annual city-wide Whole of Government newsletter <sup>1</sup>	n/a	n/a	March 2008
d. Delivery of the <i>Live in Canberra</i> campaign <sup>1</sup>	n/a	n/a	1

### Note:

1. New measure.

## Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output 1.5: Arts</b>			
a. Completion of priority initiatives in the Arts	2	2	3
b. Deliver Programs			
– Manage the Arts Fund <sup>1</sup>	1	1	n/a
– Deliver the 2008 ACT Arts Fund <sup>2</sup>	n/a	n/a	1
– Public Art Program	1	1	1
– ANU Faculty of Arts <sup>1</sup>	1	1	n/a
– ANU Faculty of Arts funding <sup>2</sup>	n/a	n/a	1
– Arts Facilities Repairs and Maintenance Program	1	1	1

### Notes:

1. Discontinued measure.
2. Measure renamed for 2007-08.

## Accountability Indicators cont.

	2006-07 Targets	2006-07 Est. Outcome	2007-08 Target
<b>Output Class 2: Business and Industry Development <sup>1</sup></b>			
<b>Output 2.1: Business and Industry Development</b>			
a. Develop new marketing collateral and website to promote the ACT as a business and investment destination <sup>2</sup>	1	1	n/a
b. Business mentoring and information service to enhance entrepreneurial and innovation capacity across the ACT business community	1	1	1
c. Canberra Business Advisory Service (CanBAS) <sup>2</sup>			
– New Clients assisted	350	491	n/a
– Total Clients assisted	675	1214	n/a
– Seminars delivered	6	13	n/a
d. Skilled and Business Migration Program			
– Skilled Migrant applications received	200	300	300
– Business Migration applications received	25	15	15
– Value of projected Business investment	\$7.5 million	\$7.5 million	\$7.5 million
e. Partner with ACT business community to provide an outsourced industry development program for screen based businesses <sup>3</sup>	n/a	n/a	1
f. Partner with ACT business community and other stakeholders to deliver trade and investment development support <sup>3</sup>	n/a	n/a	
– Chief Minister's Export Awards	n/a	n/a	1
– Government led trade missions	n/a	n/a	1
– ACT Exporters Network	n/a	n/a	1
– In-market support through partnered arrangements	n/a	n/a	1
g. Deliver the Industry Capability Network (ACT) <sup>3</sup>	n/a	n/a	1
h. Deliver the ACT Business Licence Information Service <sup>3</sup>	n/a	n/a	1
i. NICTA support and ICT industry development program <sup>3</sup>	n/a	n/a	1
j. Secretariat and research support for the ACT Skills Commission <sup>3</sup>	n/a	n/a	1

### Notes:

1. This output class has been renamed from Business and Economic Development.
2. Discontinued measure.
3. New measure.

## Accountability Indicators cont.

Output class to cease after 2006-07	2006-07 Targets <sup>2</sup>	2006-07 Est. Outcome	2007-08 Target <sup>1</sup>
<b>Output Class 3: Corporate Services</b>			
<b>Output Class 3.1: Corporate Management</b>			
a. Budget Papers	1	1	n/a
b. Annual Report	1	1	n/a
c. Budget Output Performance	1	1	n/a

### Notes:

1. This output class will cease in 2007-08.
2. These measures cover the coordination of Budget Papers, Annual Reports and Budget Output Performance Reports for the Chief Minister's Department and the Department of Treasury. The targets were amended from those in BP4 2006-07 as a result of the Department of Treasury's decision to provide its own in-house coordination services from 1 September 2006.

## Changes to Appropriation

### Changes to Appropriation - Departmental

	2006-07	2007-08	2008-09	2009-10	2010-11
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2006-07 Budget</b>	<b>36,418</b>	<b>27,653</b>	<b>28,073</b>	<b>28,312</b>	<b>28,312</b>
<b>2007-08 Budget Policy Adjustments</b>					
Wage Outcome	110	333	557	686	689
Narrabundah Caravan Park Rental and Compensation Payments	275	1,690	-	-	-
Live in Canberra Campaign	-	200	200	-	-
Council for the Australian Federation - ACT Contribution	20	43	43	43	43
Counter-Terrorism Public Information Campaign	-	75	50	50	50
Building and Construction Industry Security of Payments Scheme	-	75	110	110	110
ACT Skills Commission	-	328	164	-	-
Regional Development Contribution	-	600	500	400	350
Continuing Support for National ICT Australia (NICTA)	-	800	800	800	800
Belconnen - Arts and Cultural Centre	-	-	200	300	300
Community Events in Canberra	-	160	145	150	155
Medicare Change of Address Campaign	-	120	120	-	-
Across Government Policy and Coordination	-	2,200	2,265	2,332	2,400
Public Art Repairs and Maintenance	-	121	-	-	-
Affordable Housing Building Award	-	20	20	20	20
Housing Affordability - Implementation	150	375	375	-	-
Housing Affordability - Information Campaign	120	-	-	-	-
Additional Repairs and Maintenance Funding	-	400	-	-	-
Extension of the ACT Safety First Project	-	269	270	-	-
Stromlo and Uriarra Rural Villages - Project Management	-	609	84	-	-
Chair for Building and Construction at the University of Canberra	-	30	31	32	32
Strengthening Public Service Capacity	-	400	411	422	433
<b>2007-08 Budget Technical Adjustments</b>					
Revised Indexation Parameters	-	1	1	1	285
Rollover - Community Initiatives Funding	(230)	230	-	-	-
Rollover - Export Program	(97)	97	-	-	-
Rollover - Knowledge Fund	(211)	211	-	-	-
Rollover - Bushfire Loan Subsidy	(16)	16	-	-	-
Rollover - Innovation Study	(125)	125	-	-	-
Rollover - Indigenous Arts Funding	(20)	20	-	-	-
Rollover - Community Inclusion Board	(65)	65	-	-	-
Rollover - Asbestos Project	(70)	70	-	-	-
Rollover - ACT Government Office Building	(148)	148	-	-	-
Rollover - Centenary of Canberra	(60)	60	-	-	-
Shared Services Centre SLA Adjustment	-	124	165	191	193
Transfer of GPO to the Canberra Glassworks Project	(369)	-	-	-	-
Transfer of Community Initiatives Fund from DHCS	410	45	46	47	47

**Changes to Appropriation – Departmental cont.**

	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
<b>Government Payment for Outputs</b>	<b>Est. Out.</b>	<b>Budget</b>	<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Transfer of Energy and Water Policy to TAMS	(90)	(427)	(438)	(449)	(460)
Decreased Notional Superannuation Contribution Rates	-	(520)	(516)	(524)	(529)
Cessation of Energy Advisory Initiative	-	-	-	(21)	(22)
<b>2007-08 Budget</b>	<b>36,002</b>	<b>36,766</b>	<b>33,676</b>	<b>32,902</b>	<b>33,208</b>

**Changes to Appropriation - Departmental**

	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
<b>Capital Injections</b>	<b>Est. Out.</b>	<b>Budget</b>	<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>2006-07 Budget</b>	<b>35,653</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b>2007-08 Budget Policy Adjustments</b>					
Belconnen - Arts and Cultural Centre	-	2,500	6,500	-	-
Percent-for-art Scheme	-	887	1,225	970	651
Capital Upgrades - Belconnen Theatre	-	25	-	-	-
Additional Capital Upgrades	-	41	-	-	-
<b>2007-08 Budget Technical Adjustments</b>					
Capital Upgrades Indexation	-	7	13	20	27
Rollover - Canberra Glassworks Project	(100)	100	-	-	-
Rollover - Belconnen Arts Centre	(500)	500	-	-	-
Rollover - Public Art Funding	(986)	986	-	-	-
Transfer of Convention Centre to TAMS	(28,548)	-	-	-	-
Transfer of GPO to the Canberra Glassworks Project	369	-	-	-	-
Savings on Albert Hall Upgrade Project	(28)	-	-	-	-
<b>2007-08 Budget</b>	<b>5,860</b>	<b>5,296</b>	<b>7,988</b>	<b>1,240</b>	<b>928</b>

## 2007-08 Capital Works Program

### Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2007-08 \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	Expected Completion Date
<b>New Capital Works</b>						
Belconnen - Arts and Cultural Centre	9,000	-	2,500	6,500	-	Jun 2009
Percent-for-art Scheme <sup>1</sup>	2,293	-	887	745	490	Ongoing
<b>Total New Construction Works</b>	<b>11,293</b>	<b>-</b>	<b>3,387</b>	<b>7,245</b>	<b>490</b>	
<b>Capital Upgrades</b>						
artsACT	241	-	241			
Strathnairn - Two Multipurpose Studios	82	-	82			
<b>Total Capital Upgrades</b>	<b>323</b>	<b>-</b>	<b>323</b>			
<b>Total New Capital Works</b>	<b>11,616</b>	<b>-</b>	<b>3,710</b>	<b>7,245</b>	<b>490</b>	
<b>Works in Progress</b>						
Canberra Glassworks	7,635	7,535	100	-	-	May 2007
Public Art	1,000	14	986	-	-	Jun 2008
Belconnen Arts Centre Design	500	-	500	-	-	Jan 2008
ACT Government Office Building	250	102	148			Jun 2008
<b>Total Works in Progress</b>	<b>9,385</b>	<b>7,651</b>	<b>1,734</b>	<b>-</b>	<b>-</b>	
<b>Total Departmental Capital Works</b>	<b>21,001</b>	<b>7,651</b>	<b>5,444</b>	<b>7,245</b>	<b>490</b>	

**Note:**

1. \$0.171 million forecast for the 2010-11 financial year.

### Provision for Percent-for-art Scheme

	2007-08 Financing \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000
Percent-for-art Scheme Provision	-	480	480	480

## Chief Minister's Department Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
36,418	Government Payment for Outputs	36,002	36,766	2	33,676	32,902	33,208
46	User Charges - Non ACT Government	46	47	2	49	49	49
1,667	User Charges - ACT Government	1,667	567	-66	575	591	606
3,770	Other Revenue	6,335	50	-99	50	0	0
4,311	Resources Received free of charge	4,311	4,317	..	4,321	4,326	4,326
<b>46,212</b>	<b>Total Revenue</b>	<b>48,361</b>	<b>41,747</b>	<b>-14</b>	<b>38,671</b>	<b>37,868</b>	<b>38,189</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>46,212</b>	<b>Total Income</b>	<b>48,361</b>	<b>41,747</b>	<b>-14</b>	<b>38,671</b>	<b>37,868</b>	<b>38,189</b>
<b>Expenses</b>							
12,834	Employee Expenses	15,774	13,799	-13	13,822	13,772	13,935
3,073	Superannuation Expenses	3,095	2,507	-19	2,500	2,532	2,558
10,239	Supplies and Services	10,605	10,494	-1	9,492	8,448	8,529
3,784	Depreciation and Amortisation	3,741	3,978	6	4,232	4,143	4,143
16,388	Grants and Purchased Services	15,445	15,263	-1	13,142	13,244	13,295
3	Other Expenses	3	3	-	4	4	4
<b>46,321</b>	<b>Total Ordinary Expenses</b>	<b>48,663</b>	<b>46,044</b>	<b>-5</b>	<b>43,192</b>	<b>42,143</b>	<b>42,464</b>
<b>-109</b>	<b>Operating Result</b>	<b>-302</b>	<b>-4,297</b>	<b>#</b>	<b>-4,521</b>	<b>-4,275</b>	<b>-4,275</b>

**Chief Minister's Department  
Balance Sheet**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
<b>Current Assets</b>							
510	Cash and Cash Equivalents	781	761	-3	768	777	786
1,899	Receivables	2,873	3,165	10	3,465	3,772	4,079
512	Other	0	0	-	0	0	0
<b>2,921</b>	<b>Total Current Assets</b>	<b>3,654</b>	<b>3,926</b>	<b>7</b>	<b>4,233</b>	<b>4,549</b>	<b>4,865</b>
<b>Non Current Assets</b>							
67,473	Property, Plant and Equipment	51,434	51,534	..	59,530	57,960	54,562
4,912	Intangibles	4,752	3,185	-33	1,618	51	0
29,885	Capital Works in Progress	341	3,387	893	480	480	480
<b>102,270</b>	<b>Total Non Current Assets</b>	<b>56,527</b>	<b>58,106</b>	<b>3</b>	<b>61,628</b>	<b>58,491</b>	<b>55,042</b>
<b>105,191</b>	<b>TOTAL ASSETS</b>	<b>60,181</b>	<b>62,032</b>	<b>3</b>	<b>65,861</b>	<b>63,040</b>	<b>59,907</b>
<b>Current Liabilities</b>							
6,556	Payables	4,377	4,746	8	4,652	4,555	4,458
3,997	Employee Benefits	6,414	6,829	6	7,214	7,459	7,704
261	Other	45	45	-	45	45	45
<b>10,814</b>	<b>Total Current Liabilities</b>	<b>10,836</b>	<b>11,620</b>	<b>7</b>	<b>11,911</b>	<b>12,059</b>	<b>12,207</b>
<b>Non Current Liabilities</b>							
2,666	Employee Benefits	207	275	33	346	412	478
<b>2,666</b>	<b>Total Non Current Liabilities</b>	<b>207</b>	<b>275</b>	<b>33</b>	<b>346</b>	<b>412</b>	<b>478</b>
<b>13,480</b>	<b>TOTAL LIABILITIES</b>	<b>11,043</b>	<b>11,895</b>	<b>8</b>	<b>12,257</b>	<b>12,471</b>	<b>12,685</b>
<b>91,711</b>	<b>NET ASSETS</b>	<b>49,138</b>	<b>50,137</b>	<b>2</b>	<b>53,604</b>	<b>50,569</b>	<b>47,222</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
91,711	Accumulated Funds	49,138	50,137	2	53,604	50,569	47,222
<b>91,711</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>49,138</b>	<b>50,137</b>	<b>2</b>	<b>53,604</b>	<b>50,569</b>	<b>47,222</b>

**Chief Minister's Department  
Cash Flow Statement**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
36,418	Cash from Government for Outputs	36,002	36,766	2	33,676	32,902	33,208
1,713	User Charges	1,713	614	-64	624	640	655
6,489	Other Revenue	9,095	2,662	-71	3,277	3,917	3,917
<b>44,620</b>	<b>Operating Receipts</b>	<b>46,810</b>	<b>40,042</b>	<b>-14</b>	<b>37,577</b>	<b>37,459</b>	<b>37,780</b>
<b>Payments</b>							
15,697	Related to Employees	18,423	15,743	-15	15,783	15,915	16,104
10,642	Related to Supplies and Services	11,008	10,380	-6	9,380	8,338	8,419
12,431	Grants and Purchased Services	11,488	11,304	-2	9,183	9,285	9,336
2,722	Other	2,763	2,615	-5	3,231	3,921	3,921
<b>41,492</b>	<b>Operating Payments</b>	<b>43,682</b>	<b>40,042</b>	<b>-8</b>	<b>37,577</b>	<b>37,459</b>	<b>37,780</b>
<b>3,128</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>3,128</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Payments</b>							
38,732	Purchase of Property, Plant and Equipment	8,939	5,316	-41	7,981	1,231	919
<b>38,732</b>	<b>Investing Payments</b>	<b>8,939</b>	<b>5,316</b>	<b>-41</b>	<b>7,981</b>	<b>1,231</b>	<b>919</b>
<b>-38,732</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>-8,939</b>	<b>-5,316</b>	<b>41</b>	<b>-7,981</b>	<b>-1,231</b>	<b>-919</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
35,653	Capital Injection from Government	5,860	5,296	-10	7,988	1,240	928
0	Receipt of Transferred Cash Balances	395	0	-100	0	0	0
<b>35,653</b>	<b>Financing Receipts</b>	<b>6,255</b>	<b>5,296</b>	<b>-15</b>	<b>7,988</b>	<b>1,240</b>	<b>928</b>
<b>Payments</b>							
2,639	Distributions to Government	2,639	0	-100	0	0	0
8,085	Payments of Transferred Cash Balances	11,104	0	-100	0	0	0
<b>10,724</b>	<b>Financing Payments</b>	<b>13,743</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Chief Minister's Department  
Cash Flow Statement**

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
24,929	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	-7,488	5,296	171	7,988	1,240	928
-10,675	NET INCREASE/(DECREASE) IN CASH HELD	-13,299	-20	100	7	9	9
11,185	CASH AT BEGINNING OF REPORTING PERIOD	14,080	781	-94	761	768	777
510	CASH AT THE END OF THE REPORTING PERIOD	781	761	-3	768	777	786

**Chief Minister's Department  
Statement of Changes in Equity**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
55,140	<b>Opening Balance</b>	56,571	49,138	-13	50,137	53,604	50,569
	<b>Accumulated Funds</b>						
-109	Operating Result for the Period	-302	-4,297	#	-4,521	-4,275	-4,275
	<b>Reserves</b>						
-9,529	Increase/(Decrease) in asset revaluation reserve	-9,529	0	100	0	0	0
-9,638	<b>Total Income And Expense For The Period</b>	-9,831	-4,297	56	-4,521	-4,275	-4,275
	<b>Transactions Involving Equity Holders Affecting Accumulated Funds</b>						
35,653	Capital Injections	5,860	5,296	-10	7,988	1,240	928
-2,639	Capital (Distributions)	-2,639	0	100	0	0	0
13,195	Inc/Dec in Net Assets due to Admin Restructure	-823	0	100	0	0	0
91,711	<b>Closing Balance</b>	49,138	50,137	2	53,604	50,569	47,222

**Notes to the Budget Statements**

Significant variations are as follows:

*Operating Statement*

- government payment for outputs:
  - the decrease of \$0.416 million in the 2006-07 estimated outcome from the original budget is mainly due to:
    - the transfer of GPO to capital injection for the Canberra Glassworks Project (\$0.369 million) and the transfer of Energy and Water Policy to the Department of Territory and Municipal Services (TAMS) (\$0.090 million); and
    - the rollover of 2006-07 funding to 2007-08 for the Community Initiatives Fund (\$0.230 million), the Community Inclusion Board (\$0.065 million), the Centenary of Canberra (\$0.060 million), the Asbestos Project (\$0.070 million), Business and Industry Development (\$0.449 million), and the ACT Government Office Building (\$0.148 million);

partially offset by:

- the transfer of the Community Initiatives Fund from the Department of Disability, Housing and Community Services (DDHCS) (\$0.410 million), rental payments for the Narrabundah Long Stay Caravan Park (\$0.275 million) and the wage outcome (\$0.110 million) and housing affordability (\$0.270 million);

- the increase of \$0.764 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to:
  - the new initiatives for 2007-08 which are the Live in Canberra Campaign (\$0.2 million), the Council for the Australian Federation – ACT contribution (\$0.043 million), Counter-Terrorism Public Information (\$0.075 million), Building and Construction Industry Security of Payments (\$0.075 million), the ACT Skills Commission (\$0.328 million), Regional Development contribution (\$0.6 million), continuing support for National ICT Australia (NICTA) (\$0.8 million), Across Government Policy and Coordination (\$2.2 million), Housing Affordability Implementation (\$0.375 million), Community Events in Canberra (\$0.160 million), the Medicare Change of Address Campaign (\$0.120 million), Public Art Repairs and Maintenance (\$0.121 million), Extension of the ACT Safety First Project (\$0.269 million), Chair for Building and Construction at the University of Canberra (\$0.030 million), and Strengthening Public Service Capacity (\$0.4 million);

partially offset by:

- the decreased notional superannuation contribution rate (\$0.520 million), the transfer of Energy and Water Policy to TAMS (\$0.337 million), the decrease in the Community Initiatives Fund (\$0.365 million), and the effect of the 2006-07 Budget savings (\$3.161 million).
- user charges – ACT Government: the decrease of \$1.1 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the transfer of the human resources and finance functions to the Shared Services Centre (SSC).
- other revenue:
  - the increase of \$2.565 million in the 2006-07 estimated outcome from the original budget is due to redundancy payment reimbursement from the Restructure Fund; and
  - the decrease of \$6.285 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the cessation of one-off funding received in 2006-07 from the Land Development Agency for the Canberra Glassworks contribution (\$3.770 million), and the cessation of funding received from Restructure Fund in 2006-07 (\$2.565 million).
- employee expenses:
  - the increase of \$2.940 million in the 2006-07 estimated outcome from the original budget is mainly due to the impact of the wage outcome (\$0.328 million) and payments for redundancies which were reimbursed from the Restructure Fund (\$2.565 million); and
  - the decrease of \$1.975 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the one off redundancy payments in 2006-07.
- superannuation expenses: the decrease of \$0.520 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the decrease in notional superannuation contribution rates (\$0.526 million).
- supplies and services:
  - the increase of \$0.366 million in the 2006-07 estimated outcome from the original budget is mainly due to:

- the transfer of the Community Initiatives Fund from DDHCS (\$0.410 million) and rental payments for the Narrabundah Long Stay Caravan Park (\$0.275 million);

partially offset by:

- the rollover of funding for the Asbestos Project (\$0.070 million), the ACT Government Office Building (\$0.148 million), the Centenary of Canberra (\$0.060 million), the Community Inclusion Board (\$0.065 million) and the Innovation Study (\$0.125 million);
- the decrease of \$0.111 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to:

- the reduction in the Community Initiative Fund (\$0.365 million), rental payments for the Narrabundah Long Stay Caravan Park (\$0.085 million), rationalised Business Grants (\$1.4 million) and the full year impact of the transfer to the Shared Services Centre of human resources and finance services formally undertaken by CMD (\$1.1 million);

partially offset by:

- the new initiatives for 2007-08: which are the Live in Canberra Campaign (\$0.169 million), the Council for the Australian Federation ACT contribution (\$0.043 million), the Counter-Terrorism Public Information (\$0.075 million), ACT Skills Commission (\$0.306 million), Housing Affordability Implementation (\$0.375 million), the Community Events in Canberra (\$0.160 million), the Medicare Change of Address Campaign (\$0.120 million), Public Art Repairs and Maintenance (\$0.121 million), Affordable Housing Building Award (\$0.020 million), Extension of the ACT Safety First Project (\$0.189 million), Additional Repairs and Maintenance (\$0.400 million), project management of the Stromlo and Uriarra Villages (\$0.609 million), and Strengthening Public Service Capacity (\$0.267 million).
- depreciation and amortisation: the increase of \$0.237 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the Canberra Glassworks depreciation and the impact of the estimated outcome and flow on adjustment in 2006-07.
  - grants and purchased services:
    - the decrease of \$0.943 million in the 2006-07 estimated outcome from the original budget is mainly due to the rollover of Community Initiatives Funding (\$0.230 million), rollover of Business Projects (\$0.308 million) and the transfer of the GPO to the Canberra Glassworks Project (\$0.369 million); and
    - the decrease of \$0.182 million in the 2007-08 Budget from the 2006-07 estimated outcome is primarily due to:
      - the removal of one-off impact of rollovers from 2005-06 to 2006-07 for Business ACT programs (\$3.355 million);
- partially offset by:
- the Narrabundah Long Stay Caravan Park compensation payments (\$1.5 million), the ACT Skills Commission (\$0.022 million), the Regional Development contribution (\$0.590 million), continuing support for National ICT Australia

(NICTA) (\$0.8 million), the Chair for Building and Construction at the University of Canberra (\$0.030 million), the rollover of the Community Initiatives Fund (\$0.230 million), the rollover of the Indigenous Arts Fund (\$0.020 million), and rollover of Business Projects (\$0.324 million).

### *Balance Sheet*

- cash and cash equivalents investment: the increase of \$0.271 million in the 2006-07 estimated outcome from the original budget is primarily due to the transfer of cash balance of the former Department of Economic Development (DED) to CMD (\$0.121 million), the transfer of the Aboriginal and Torres Strait Islander (ATSI) Cultural Centre to DDHCS (\$0.072 million), the transfer of Arts from Territorial (\$0.017 million), the 2005-06 audited outcome flow-on effect (\$0.596 million), offset by the transfer of Stromlo (\$0.323 million) and the ACT Dragway (\$0.212 million) to TAMS.
- receivables: the increase of \$0.974 million in the 2006-07 estimated outcome from the original budget is mainly due to the flow-on impact of the 2005-06 audited outcome.
- other current assets: the decrease of \$0.512 million in the 2006-07 estimated outcome from the original budget is mainly due to the flow-on impact of the 2005-06 audited outcome.
- property, plant and equipment: the decrease of \$16.039 million in the 2006-07 estimated outcome from the original budget is mainly due to the flow-on impact of the 2005-06 audited outcome (\$4.729 million), the transfer of Heritage and Environment to TAMS (\$8.993 million), transfer of the Convention Centre land to TAMS (\$2.2 million), and rollover of the Public Art Scheme Fund (\$0.986 million).
- capital works in progress:
  - the decrease of \$29.544 million in the 2006-07 estimated outcome from the original budget is mainly due to the transfer of Convention Centre to TAMS (\$30 million), offset by the transfer of GPO funding for the Canberra Glassworks Project (\$0.369 million); and
  - the increase of \$3.046 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to the new initiative for Belconnen Arts and Cultural Centre (\$2.5 million), the Percent-for-art Scheme Fund (\$0.887 million), offset by the removal of the one-off transfer of funding for Canberra Glassworks from recurrent to capital works.

- payables:
  - the decrease of \$2.179 million in the 2006-07 estimated outcome from the original budget is primarily due to the 2005-06 audited outcome and flow-on adjustment (\$2.755 million), offset by the transfer of BusinessACT from the former DED (\$0.941 million); and
  - the increase of \$0.369 million in the 2007-08 Budget from the 2006-07 estimated outcome is mainly due to 2005-06 audited outcome and flow-on adjustments in relation to GST.
- current employee benefits:
  - the increase of \$2.417 million in the 2006-07 estimated outcome from the original budget is mainly due to the transfer of BusinessACT from DED (\$0.417 million), and the impact of 2005-06 audited outcome adjustment (\$1.961 million); and
  - the increase of \$0.415 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to the transfer of BusinessACT from the former DED.
- other current liabilities: the decrease of \$0.216 million in the estimated outcome from the 2006-07 Budget is mainly due to the transfer of Heritage and Environment (\$0.185 million) to TAMS and an adjustment to revenue received in advance (\$0.242 million), offset by the transfer of BusinessACT (\$0.204 million) from the former DED.
- non current employee benefits: the decrease of \$2.459 million in the 2006-07 estimated outcome from the original budget is mainly due to the transfer of Heritage and Environment to TAMS (\$2.222 million), the transfer of human resources and finance functions to SSC (\$0.213 million), offset by the transfer of BusinessACT from the former DED (\$0.278 million) and 2005-06 audited outcome adjustment (\$4.413 million).

#### *Statement of Changes in Equity*

- increase/decrease in net assets from administrative restructuring: the decrease in 2006-07 estimated outcome from the Budget is primarily due to the net effect of the transfers of Heritage and Environment (\$11.397 million), ACT Dragway (\$0.212 million), the Convention Centre (\$3.652 million), ArtSound (\$0.118 million), the transfer of BusinessACT from the former DED (\$0.403 million), the transfer of Sustainability (\$0.321 million), and the transfer of the ATSI Cultural Centre (\$0.356 million).
- capital injection: the decrease of \$29.793 million in the 2006-07 estimated outcome from the original budget is due to the transfer of the Convention Centre to TAMS (\$28.548 million), the rollover of Canberra Glassworks (\$0.1 million), the Belconnen Arts Centre (\$0.5 million), the Public Art Fund (\$0.986 million), savings on the Albert Hall Upgrade (0.028 million), partially offset by the transfer of GPO funding to the Canberra Glassworks Project (\$0.369 million).

**Chief Minister's Department  
Statement of Income and Expenses on Behalf of the Territory**

2006-07 Budget \$'000	2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>Income</b>						
<b>Revenue</b>						
0	0	800	#	0	0	0
<b>0</b>	<b>0</b>	<b>800</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Gains</b>						
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>800</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>						
0	0	800	-	0	0	0
<b>0</b>	<b>0</b>	<b>800</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Chief Minister's Department  
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
	<b>Non Current Assets</b>						
2,000	Investments	2,000	2,000	-	2,000	2,000	2,000
<b>2,000</b>	<b>Total Non Current Assets</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>2,000</b>	<b>TOTAL ASSETS</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>2,000</b>	<b>NET ASSETS</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
	<b>REPRESENTED BY FUNDS EMPLOYED</b>						
2,000	Accumulated Funds	2,000	2,000	-	2,000	2,000	2,000
<b>2,000</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>

**Chief Minister's Department  
Budgeted Statement of Cashflows on Behalf of the Territory**

2006-07 Budget \$'000	2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
<b>Receipts</b>						
0		0	800	#	0	0
	Other Revenue					
<b>0</b>	<b>Operating Receipts</b>	<b>0</b>	<b>800</b>	<b>#</b>	<b>0</b>	<b>0</b>
<b>Payments</b>						
0		0	800	#	0	0
	Territory Receipts to Government					
<b>0</b>	<b>Operating Payments</b>	<b>0</b>	<b>800</b>	<b>#</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
<b>Payments</b>						
3,274		4,912	0	-100	0	0
	Payments of Transferred Cash Balances					
<b>3,274</b>	<b>Financing Payments</b>	<b>4,912</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>
<b>-3,274</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>-4,912</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>
<b>-3,274</b>	<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>-4,912</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>
<b>3,274</b>	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>4,912</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>

**Chief Minister's Department  
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/07 \$'000		Est.Outcome as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Var %	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000
0	<b>Opening Balance</b>	0	2,000	#	2,000	2,000	2,000
	<b>Accumulated Funds</b>						
0	Operating Result for the Period	0	0	-	0	0	0
	<b>Reserves</b>						
2,000	Inc/Dec in Net Assets due to Admin Restructure	2,000	0	-100	0	0	0
2,000	<b>Closing Balance</b>	2,000	2,000	-	2,000	2,000	2,000

**Notes to the Budget Statements**

Significant variations are as follows:

*Statement of Income and Expenses on Behalf of Territory*

- other revenue: the increase of \$0.8 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to distributions associated with the sale of land at Stromlo and Uriarra Rural Villages.

*Statement of Changes in Equity on Behalf of Territory*

- increase/decrease in net assets due to administrative restructures: the decrease of \$2 million in the 2007-08 Budget from the 2006-07 estimated outcome is due to the transfer of cash balances from the former Department of Economic Development.

## Government Strategy Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
24,675	Government Payment for Outputs	28,179	31,763	13	29,229	28,713	29,003
173	User Charges - ACT Government	173	455	163	461	474	486
3,770	Other Revenue	4,350	50	-99	50	0	0
186	Resources Received free of charge	186	188	1	189	191	191
<b>28,804</b>	<b>Total Revenue</b>	<b>32,888</b>	<b>32,456</b>	<b>-1</b>	<b>29,929</b>	<b>29,378</b>	<b>29,680</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>28,804</b>	<b>Total Income</b>	<b>32,888</b>	<b>32,456</b>	<b>-1</b>	<b>29,929</b>	<b>29,378</b>	<b>29,680</b>
<b>Expenses</b>							
10,035	Employee Expenses	11,406	11,925	5	12,185	12,125	12,258
2,516	Superannuation Expenses	2,733	2,201	-19	2,239	2,265	2,286
6,074	Supplies and Services	8,373	9,071	8	7,982	7,136	7,205
2,012	Depreciation and Amortisation	2,969	3,295	11	3,585	3,582	3,582
6,551	Grants and Purchased Services	5,932	8,515	44	6,728	6,940	7,020
3	Other Expenses	3	3	-	4	4	4
<b>27,191</b>	<b>Total Ordinary Expenses</b>	<b>31,416</b>	<b>35,010</b>	<b>11</b>	<b>32,723</b>	<b>32,052</b>	<b>32,355</b>
<b>1,613</b>	<b>Operating Result</b>	<b>1,472</b>	<b>-2,554</b>	<b>274</b>	<b>-2,794</b>	<b>-2,674</b>	<b>-2,675</b>

## Business and Industry Development Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
11,743	Government Payment for Outputs	7,823	5,003	-36	4,447	4,189	4,205
46	User Charges - Non ACT Government	46	47	2	49	49	49
43	User Charges - ACT Government	43	112	160	114	117	120
0	Other Revenue	1,946	0	-100	0	0	0
4,125	Resources Received free of charge	4,125	4,129	..	4,132	4,135	4,135
<b>15,957</b>	<b>Total Revenue</b>	<b>13,983</b>	<b>9,291</b>	<b>-34</b>	<b>8,742</b>	<b>8,490</b>	<b>8,509</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>15,957</b>	<b>Total Income</b>	<b>13,983</b>	<b>9,291</b>	<b>-34</b>	<b>8,742</b>	<b>8,490</b>	<b>8,509</b>
<b>Expenses</b>							
2,123	Employee Expenses	3,653	1,874	-49	1,637	1,647	1,677
491	Superannuation Expenses	296	306	3	261	267	272
3,456	Supplies and Services	1,523	1,423	-7	1,510	1,312	1,324
1,772	Depreciation and Amortisation	772	683	-12	647	561	561
9,837	Grants and Purchased Services	9,513	6,748	-29	6,414	6,304	6,275
<b>17,679</b>	<b>Total Ordinary Expenses</b>	<b>15,757</b>	<b>11,034</b>	<b>-30</b>	<b>10,469</b>	<b>10,091</b>	<b>10,109</b>
<b>-1,722</b>	<b>Operating Result</b>	<b>-1,774</b>	<b>-1,743</b>	<b>2</b>	<b>-1,727</b>	<b>-1,601</b>	<b>-1,600</b>

## Corporate Services Operating Statement

2006-07 Budget \$'000		2006-07 Est.Outcome \$'000	2007-08 Budget \$'000	Var %	2008-09 Estimate \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
1,451	User Charges - ACT Government	1,451	0	-100	0	0	0
0	Other Revenue	39	0	-100	0	0	0
<b>1,451</b>	<b>Total Revenue</b>	<b>1,490</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,451</b>	<b>Total Income</b>	<b>1,490</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>							
676	Employee Expenses	715	0	-100	0	0	0
66	Superannuation Expenses	66	0	-100	0	0	0
709	Supplies and Services	709	0	-100	0	0	0
<b>1,451</b>	<b>Total Ordinary Expenses</b>	<b>1,490</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

