

ACT COMMUNITY CARE

Objectives

ACT Community Care aims to provide quality community based health and disability services so that the people of the ACT maintain the best health and quality of life in Australia. These services are provided for all sections of the community, individuals, families and groups with special needs and include caring for people with an illness or problem, promoting health or preventing illness and maintaining or improving quality of life.

As a service provider, ACT Community Care has a number of contracts to provide services. ACT Community Care's primary contract is with the Department of Health and Community Care.

1999-2000 Highlights

Strategic and operational issues to be pursued in 1999-2000 include:

- continuing to improve services by:
 - further developing community based treatment in conjunction with General Practitioners;
 - implementing the high risk foot clinical pathway;
 - trialing four newly developed clinical pathways;
 - implementing new assessment and treatment services as a result of the Drug and Alcohol Program reform strategy;
 - finalising the upgrade of breast screening and dental facilities in Moore Street;
 - upgrading residential detoxification and methadone facilities;
 - modernising information technology systems;
 - maintaining nationally recognised accreditation; and
 - developing health outcome measures.
- providing value for money by:
 - further developing activity based costing throughout the organisation to enhance understanding and management of costs;
 - reducing management overheads; and
 - developing strategies to further improve productivity using participative job redesign processes.
- maximising customers' independence, well being and health by:
 - reducing adult dental waiting lists and waiting times for restorative treatment and dentures;

- providing enhanced health services to residents of Quamby Detention Centre and Belconnen Remand Centre;
 - establishing a comprehensive and integrated diabetes service;
 - improving the delivery of mobile dental assessment services to primary schools;
 - establishing a new integrated program involving the allied health staff based at The Canberra Hospital;
 - establishing a community based rehabilitation service; and
 - implementing primary care reforms to further improve services to children and their families.
- achieving staff excellence by:
 - offering 23 traineeships in development and disability studies under the Australian Vocational Training system; and
 - introducing articulated leadership training for managers and team leaders.

Budget Summary	1999-2000 Planned \$000
Government Appropriations	
• Capital injection for operating requirements	400
• Capital injection	1 076
Own Sourced Revenues	
• User charges - ACT Government	65 763
• User charges- non ACT Government	2 520
• Other own source revenue	1 215
Services provided:	
• Alcohol and Drug Program	3 587
• Child, Family and Youth Program	8 128
• Community Health Care Program	15 752
• Dental Health Program	6 371
• Disability Program	19 225
• Women's Health Program	4 817
• General Practice	372
• Correctional Health	389
• Allied Health & Rehabilitation (previously TCH)	7 439

ACT Community Care Operating Statement

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
Revenue							
1 970	User Charges - Non ACT Government	2 450	2 520	3	2 195	2 195	2 195
52 412	User Charges - ACT Government	56 001	65 763	17	65 655	65 499	66 214
0	Grants from the Commonwealth	49	0	-100	0	0	0
70	Interest	190	70	-63	70	70	70
193	Other Revenue	279	115	-59	115	115	115
22	Resources Received free of charge	22	1 030	4 561	1 008	1 008	1 008
54 667	Total Revenue	58 991	69 498	18	69 043	68 887	69 602
Expenses							
37 241	Employee Expenses	37 111	45 207	22	44 977	44 625	44 367
5 287	Superannuation Expenses	5 299	6 515	23	6 559	6 615	6 615
14 999	Administrative Expenses	16 625	19 494	17	18 507	18 245	18 503
751	Depreciation and Amortisation	750	1 093	46	1 145	1 152	975
1 231	Grants and Purchased Services	1 246	1 249	..	1 231	1 231	1 231
59 509	Total Expenses	61 031	73 558	21	72 419	71 868	71 691
-4 842	Operating Result Before Extraordinary Items	-2 040	-4 060	99	-3 376	-2 981	-2 089
581	Injection for Operating Requirements	581	400	-31	402	408	408
-4 261	Operating Result	-1 459	-3 660	151	-2 974	-2 573	-1 681
14 433	Accumulated Funds - Start of Period	13 323	16 413	23	11 757	9 508	7 650
4 549	Capital Injections	4 549	1 076	-76	725	715	0
0	Inc/Dec in Net Assets from Admin Restructure	0	-2 072	-	0	0	0
14 721	Accumulated Funds - End of Period	16 413	11 757	-28	9 508	7 650	5 969

**ACT Community Care
Statement Of Financial Position**

Budget as at 30/6/99 \$'000		Est.Outcome as at 30/6/99 \$'000	Planned as at 30/6/00 \$'000	Var %	Planned as at 30/6/01 \$'000	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000
Current Assets							
167	Cash	2 098	1 062	-49	551	439	327
368	Receivables	382	382	-	382	382	382
1 089	Investments	0	0	-	0	0	0
150	Inventories	187	187	-	187	187	187
342	Other	318	318	-	318	318	318
2 116	Total Current Assets	2 985	1 949	-35	1 438	1 326	1 214
Non Current Assets							
29 237	Property, Plant and Equipment	29 361	29 119	-1	28 074	27 022	26 147
0	Capital Works in Progress	400	0	-100	0	0	0
29 237	Total Non Current Assets	29 761	29 119	-2	28 074	27 022	26 147
31 353	TOTAL ASSETS	32 746	31 068	-5	29 512	28 348	27 361
Current Liabilities							
1 776	Creditors	1 533	1 683	10	1 683	1 682	1 683
0	Finance Leases	5	0	-100	0	0	0
5 160	Employee Entitlements	4 790	6 170	29	6 548	6 927	7 305
0	Other	11	0	-100	0	0	0
6 936	Total Current Liabilities	6 339	7 852	24	8 231	8 609	8 987
Non Current Liabilities							
4 288	Employee Entitlements	4 603	6 068	32	6 382	6 698	7 014
4 288	Total Non Current Liabilities	4 603	6 068	32	6 382	6 698	7 014
11 223	TOTAL LIABILITIES	10 941	13 920	27	14 613	15 306	16 001
20 129	NET ASSETS	21 804	17 148	-21	14 898	13 041	11 359
REPRESENTED BY FUNDS EMPLOYED							
14 721	Accumulated Funds	16 413	11 757	-28	9 508	7 650	5 969
5 408	Reserves	5 391	5 391	-	5 391	5 391	5 391
20 129	TOTAL FUNDS EMPLOYED	21 804	17 148	-21	14 899	13 041	11 360

ACT Community Care Cashflow Statement

1998-99 Budget \$'000		1998-99 Est.Outcome \$'000	1999-00 Budget \$'000	Var %	2000-01 Estimate \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000
148	CASH AT BEGINNING OF REPORTING PERIOD	2 684	2 098	-22	1 062	551	439
	CASH FLOWS FROM OPERATING ACTIVITIES						
	Receipts						
54 949	User Charges	58 651	68 671	17	68 252	68 102	68 817
70	Interest Received	190	70	-63	70	70	70
0	Grants Received from the Commonwealth	7	0	-100	0	0	0
141	Other Revenue	275	115	-58	115	115	115
55 160	Operating Receipts	59 123	68 856	16	68 437	68 287	69 002
	Payments						
41 681	Related to Employees	41 540	51 020	23	50 834	50 538	50 280
14 928	Related to Administration	16 478	18 323	11	17 508	17 245	17 503
1 231	Grants and Purchased Services	1 246	1 249	..	1 231	1 231	1 231
57 840	Operating Payments	59 264	70 592	19	69 573	69 014	69 014
-2 680	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	-141	-1 736	#	-1 136	-727	-12
	CASH FLOWS FROM INVESTING ACTIVITIES						
	Receipts						
14 247	Proceeds from Sale/Maturities of Investments	0	0	-	0	0	0
14 247	Investing Receipts	0	0	-	0	0	0
	Payments						
3 097	Purchase of Property, Plant and Equipment	4 994	371	-93	100	100	100
13 000	Purchase of Investments	0	0	-	0	0	0
16 097	Investing Payments	4 994	371	-93	100	100	100
-1 850	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-4 994	-371	-93	-100	-100	-100
	CASH FLOWS FROM FINANCING ACTIVITIES						
	Receipts						
4 549	Capital Injection from Government	4 549	1 076	-76	725	715	0
4 549	Financing Receipts	4 549	1 076	-76	725	715	0
	Payments						
0	Repayment of Finance Lease	0	5	-	0	0	0
0	Financing Payments	0	5	-	0	0	0
4 549	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	4 549	1 071	-76	725	715	0
19	NET INCREASE/(DECREASE) IN CASH HELD	-586	-1 036	-77	-511	-112	-112
167	CASH AT THE END OF THE REPORTING PERIOD	2 098	1 062	-49	551	439	327

Notes to the Budget Statements

Operating Statement

The major change in 1999-2000 affecting the Operating Statement is the transfer of allied health services from The Canberra Hospital to ACT Community Care, as set out in the Minister's direction statement '*Setting the Agenda*'. This transfer has the effect of increasing total revenue by \$12.004m and total expenses by \$12.206m.

Significant variations are as follows:

- user charges - ACT Government: the increase in 1999-2000 of \$9.762m is largely due to the transfer of allied health services (\$7.236m), funding for the establishment of an integrated diabetes service (\$0.769m), the provision of enhanced health services to residents of Quamby Detention Centre and Belconnen Remand Centre (\$0.389m), the provision of respite services at Fisher (\$0.337m) and risk insurance (\$0.416m) and a range of other adjustments agreed with the Department of Health and Community Care (\$0.337m). It also includes expected payments from The Canberra Hospital for the provision of allied health services to inpatients (\$3.726m). The increase is partially offset by adjustments for one-off funding in 1998-99 under the purchase contract with the Department of Health and Community Care (\$3.313m);
- resources received free of charge: these primarily relate to facilities management and other services provided to allied health services operating within The Canberra Hospital (\$0.933m);
- employee and superannuation expenses: the increase of \$9.312m in 1999-2000 reflects the transfer of allied health services (\$9.259m), costs associated with the integrated diabetes service (\$0.720m), health service to residents of Quamby Detention Centre and Belconnen Remand Centre (\$0.146m), respite services at Fisher (\$0.302m), the implementation of the Community Health Information System (\$0.110m), expected one-off payment associated with a new enterprise bargaining agreement (\$0.200m), and other adjustments agreed with the Department of Health and Community Care (\$0.166m). This is partially offset by one-off expenses in 1998-99 (\$1.613m);
- administrative expenses: the increase in 1999-2000 of \$2.869m reflects the transfer of allied health services (\$2.932m), costs associated with the integrated diabetes service (\$0.058m), health service to residents of Quamby Detention Centre and Belconnen Remand Centre (\$0.243m), respite services at Fisher (\$0.077m), the implementation of the community health information system (\$0.732m), risk insurance (\$0.416m) and minor refurbishment expenses (\$0.220m). This is partially offset by one-off expenses in 1998-99 (\$1.789m);
- depreciation: the increase in 1999-2000 reflects the completion of the refurbishment of Phillip Health Centre and the ground floor of Moore Street, and assets transferred with allied health services;
- decrease in net assets from administrative restructuring: the decrease of \$2.072m reflects the transfer of the provision for employee entitlements for allied health staff transferred from The Canberra Hospital and the transfer of associated assets; and

- capital injections: for 1999-2000 comprise \$0.830m for the implementation of the Community Health Information System, \$0.221m for minor new works and \$0.025m for the completion of the Phillip Health Centre refurbishment.

Statement of Financial Position

Significant variations are as follows:

- total assets: the decrease in 1999-2000 is primarily due to a reduction in cash mainly to meet minor refurbishment costs, expected one-off payment associated with a new enterprise bargaining agreement and some payment for employee entitlements. Non-current assets will also decrease due to the depreciation of buildings, leasehold improvements and plant and equipment;
- total liabilities: the increase in 1999-2000 is primarily as a result of the transfer of the provision for current and non-current employee entitlements for staff associated with the transfer of allied health services from The Canberra Hospital; and
- movements in accumulated funds: are mainly due to a reduction in Capital Injections in 1999-2000 (\$3.473m) and an increase in liabilities for current and non-current employee entitlements associated with the transfer of allied health services (\$2.151m).

Capital Works

	Estimate Total Cost	Expenditure Previous Years	1999-2000 Estimated Expenditure	1999-2000 Financing	Expected completion Date
	\$m	\$m	\$m	\$m	
New Capital Works					
Minor New Works	0.221	-	0.221	0.221	May 2000
Total New Capital Works	0.221	-	0.221	0.221	May 2000
Works in Progress					
Projects physically complete - Phillip Health Centre Refurbishment	0.025	5.060	0.025	0.025	Feb 1999
Total Works in Progress	0.025	5.060	0.025	0.025	
Total Capital Works	0.236	5.060	0.236	0.236	

