

## **DEPARTMENT OF TREASURY AND INFRASTRUCTURE**

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### **Objectives**

The major objectives for the Department of Treasury and Infrastructure are providing financial, economic and asset management for the Territory.

The Department's main undertakings are providing leadership in achieving the Government's Key Result Areas including the elimination of the Territory's operating loss by the 2004-05 Budget and providing for the Territory's unfunded superannuation liability by the 2001-02 Budget.

The Department is also responsible for the Government's Asset Management Strategy, government owned and leased office accommodation, surplus assets, land development and release and land joint ventures.

### **2000-01 Highlights**

Strategic and operational issues to be pursued in 2000-01 include:

- managing the introduction of GST across Government;
- implementing the enhanced regulatory framework for utilities operating in the ACT;
- managing the First Home Owners Scheme;
- increasing the number of services available electronically to customers, particularly taxpayers;
- participating in implementing national tax reform;
- maintaining the Territory's AAA credit rating through sound and sustainable economic management; and
- increasing the payroll tax-free threshold to encourage employment growth in smaller business.

**Department of Treasury and Infrastructure  
Operating Statement**

1999-00 Budget \$'000	1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000	
<b>Revenue</b>							
0	Government Payment for Outputs	21 231	19 715	-7	19 597	19 952	19 954
0	User Charges - Non ACT Government	56	2 780	#	3 033	3 236	3 236
0	User Charges - ACT Government	62	30 178	#	30 179	29 996	29 997
0	Interest	5	10 341	#	10 105	11 004	11 004
0	Other Revenue	280	87 703	#	51 015	43 833	44 944
0	Resources Received free of charge	351	268	-24	268	268	268
<b>0</b>	<b>Total Revenue</b>	<b>21 985</b>	<b>150 985</b>	<b>587</b>	<b>114 197</b>	<b>108 289</b>	<b>109 403</b>
<b>Expenses</b>							
0	Employee Expenses	8 059	10 011	24	10 377	10 437	10 437
0	Superannuation Expenses	1 124	1 503	34	1 550	1 559	1 559
0	Administrative Expenses	11 899	30 847	159	29 356	29 830	29 715
0	Depreciation and Amortisation	0	2 036	#	2 564	2 606	2 606
0	Interest	0	11 020	#	10 435	10 192	10 192
0	Cost of Goods Sold	0	14 714	#	1 082	0	0
0	Grants and Purchased Services	420	1 380	229	400	400	400
0	Other Expenses	0	6 811	#	6 649	4 099	5 251
<b>0</b>	<b>Total Expenses</b>	<b>21 502</b>	<b>78 322</b>	<b>264</b>	<b>62 413</b>	<b>59 123</b>	<b>60 160</b>
<b>0</b>	<b>Operating Result</b>	<b>483</b>	<b>72 663</b>	<b>#</b>	<b>51 784</b>	<b>49 166</b>	<b>49 243</b>
<b>0</b>	<b>Accumulated Funds - Start of Period</b>	<b>0</b>	<b>-488</b>	<b>#</b>	<b>273 758</b>	<b>273 149</b>	<b>290 403</b>
0	Amounts transferred to/from Reserves	0	3 481	#	3 508	3 538	3 538
0	Capital Injections	0	7 620	#	0	0	0
0	Distributions to Government	0	-2 045	#	-90	0	0
0	Dividend Declared	0	-56 567	#	-45 560	-25 351	-25 573
0	Inc/Dec in Net Assets from Admin Restructure	-971	249 094	#	-10 251	-10 099	-13 977
<b>0</b>	<b>Accumulated Funds - End of Period</b>	<b>-488</b>	<b>273 758</b>	<b>#</b>	<b>273 149</b>	<b>290 403</b>	<b>303 634</b>

**Department of Treasury and Infrastructure**  
**Statement Of Financial Position**

Budget as at 30/6/00 \$'000	Est.Outcome as at 30/6/00 \$'000	Planned as at 30/6/01 \$'000	Var %	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000	
<b>Current Assets</b>							
0	Cash	328	11 899	#	11 715	11 800	11 814
0	Receivables	69	31 685	#	21 754	18 684	16 971
0	Investments	2 980	111 064	#	122 199	140 451	162 173
0	Inventories	0	23 266	#	13 380	13 383	13 384
0	Other	207	398	92	398	398	398
<b>0</b>	<b>Total Current Assets</b>	<b>3 584</b>	<b>178 312</b>	<b>#</b>	<b>169 446</b>	<b>184 716</b>	<b>204 740</b>
<b>Non Current Assets</b>							
0	Receivables	0	173 642	#	156 881	139 583	122 424
0	Property, Plant and Equipment	102	158 211	#	157 131	154 509	151 887
0	Intangibles	0	7	#	7	7	7
0	Capital Works in Progress	889	11 685	#	10 096	10 096	10 096
<b>0</b>	<b>Total Non Current Assets</b>	<b>991</b>	<b>343 545</b>	<b>#</b>	<b>324 115</b>	<b>304 195</b>	<b>284 414</b>
<b>0</b>	<b>TOTAL ASSETS</b>	<b>4 575</b>	<b>521 857</b>	<b>#</b>	<b>493 561</b>	<b>488 911</b>	<b>489 154</b>
<b>Current Liabilities</b>							
0	Creditors	1 648	20 848	#	5 936	5 170	5 160
0	Borrowings	0	5 262	#	3 920	3 920	3 920
0	Finance Leases	0	49	#	2	3	5
0	Employee Entitlements	2 024	2 599	28	2 601	2 601	2 602
0	Other Provisions	0	41 609	#	38 030	29 858	23 411
0	Other	0	2 848	..	2 741	2 789	2 837
<b>0</b>	<b>Total Current Liabilities</b>	<b>3 672</b>	<b>73 215</b>	<b>#</b>	<b>53 230</b>	<b>44 341</b>	<b>37 935</b>
<b>Non Current Liabilities</b>							
0	Creditors	0	306	#	306	306	306
0	Borrowings	0	149 436	#	144 987	135 456	132 357
0	Finance Leases	0	98	#	98	98	98
0	Employee Entitlements	1 391	1 391	-	1 391	1 391	1 391
<b>0</b>	<b>Total Non Current Liabilities</b>	<b>1 391</b>	<b>151 231</b>	<b>#</b>	<b>146 782</b>	<b>137 251</b>	<b>134 152</b>
<b>0</b>	<b>TOTAL LIABILITIES</b>	<b>5 063</b>	<b>224 446</b>	<b>#</b>	<b>200 012</b>	<b>181 592</b>	<b>172 087</b>
<b>0</b>	<b>NET ASSETS</b>	<b>-488</b>	<b>297 411</b>	<b>#</b>	<b>293 549</b>	<b>307 319</b>	<b>317 067</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
0	Accumulated Funds	-488	273 758	#	273 149	290 403	303 634
0	Reserves	0	23 653	#	20 400	16 916	13 433
<b>0</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>-488</b>	<b>297 411</b>	<b>#</b>	<b>293 549</b>	<b>307 319</b>	<b>317 067</b>

**Department of Treasury and Infrastructure  
Cashflow Statement**

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
0	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	0	328	..	119 809	130 758	149 537
	<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Cash from Government for Outputs	21 231	19 715	-7	19 597	19 952	19 954
0	User Charges	118	32 878	#	33 215	33 311	33 311
0	Interest Received	5	10 341	#	10 105	11 004	11 004
0	Other Revenue	280	76 387	#	42 330	38 223	32 990
0	<b>Operating Receipts</b>	<b>21 634</b>	<b>139 321</b>	<b>544</b>	<b>105 247</b>	<b>102 490</b>	<b>97 259</b>
	<b>Payments</b>						
0	Related to Employees	9 183	11 524	25	11 947	12 018	12 018
0	Related to Administration	11 548	29 577	156	28 675	29 177	28 918
0	Finance Costs	0	11 026	#	10 445	10 192	10 192
0	Grants and Purchased Services	420	1 380	229	400	400	400
0	Other	0	14 081	#	7 632	7 669	7 669
0	<b>Operating Payments</b>	<b>21 151</b>	<b>67 588</b>	<b>220</b>	<b>59 099</b>	<b>59 456</b>	<b>59 197</b>
0	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>483</b>	<b>71 733</b>	<b>#</b>	<b>46 148</b>	<b>43 034</b>	<b>38 062</b>
	<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Repayment of Home Loan Principal	0	24 765	#	19 492	19 406	19 406
0	<b>Investing Receipts</b>	<b>0</b>	<b>24 765</b>	<b>#</b>	<b>19 492</b>	<b>19 406</b>	<b>19 406</b>
	<b>Payments</b>						
0	Purchase of Property, Plant and Equipment	0	7 669	#	0	0	0
0	Advances Issued to Government Agencies	0	6 076	#	0	0	0
0	<b>Investing Payments</b>	<b>0</b>	<b>13 745</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>0</b>	<b>11 020</b>	<b>#</b>	<b>19 492</b>	<b>19 406</b>	<b>19 406</b>
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Capital Injection from Government	0	13 696	#	0	0	0
0	Receipt of Transferred Cash Balances	0	76 978	#	0	0	0
0	<b>Financing Receipts</b>	<b>0</b>	<b>90 674</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Payments</b>						
0	Distributions to Government	0	2 250	#	0	0	0

## Department of Treasury and Infrastructure Cashflow Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
0	Dividends to Government	0	36 589	#	51 333	40 075	32 020
0	Repayment of Borrowings	0	8 617	#	3 358	3 586	4 153
0	Payments of Transferred Cash Balances	155	6 490	#	0	0	0
<b>0</b>	<b>Financing Payments</b>	<b>155</b>	<b>53 946</b>	<b>#</b>	<b>54 691</b>	<b>43 661</b>	<b>36 173</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>-155</b>	<b>36 728</b>	<b>#</b>	<b>-54 691</b>	<b>-43 661</b>	<b>-36 173</b>
<b>0</b>	<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>328</b>	<b>119 481</b>	<b>#</b>	<b>10 949</b>	<b>18 779</b>	<b>21 295</b>
<b>0</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>328</b>	<b>119 809</b>	<b>#</b>	<b>130 758</b>	<b>149 537</b>	<b>170 832</b>

### Notes to the Budget Statements

The significant factors impacting on the Budget Statements generally are:

- the separation of the Department from the Chief Minister's Department as a result of the Administrative Arrangement Orders (AAOs) of 6 August 1999. Consequently, the original budget for 1999-2000 is included in the statements for Chief Minister's Department, as published in the 1999-2000 Budget papers. Under the accepted accounting practices, the estimated outcome until the AAOs came into effect is also reported in the Chief Minister's Department. The above Budget Statements include financial information for the remainder of the 1999-2000 financial year; and
- the transfer of Infrastructure and Asset Management to the Department at 30 June 2000. This has a significant impact in 2000-01 compared to the 1999-2000 estimated outcome. In 2000-01, this has the impact of:
  - increasing revenues by \$130.5m, mainly related to land sales and land rent (\$87.5m), rent for government owned accommodation (\$30.1m), and interest from the Home Loan Portfolio (\$10.3m); and
  - increasing expenses by \$58.3m.

The 1999-2000 Budget and the estimated outcome for IAM are reported in Appendix F for discontinued reporting entities, along with notes on significant variations between the original budget and the estimated outcome.

Other significant variations in the above statements are:

*Operating Statement*

- government payment for outputs (GPO): the decrease of \$1.516m in the 2000-01 Budget from the 1999-2000 estimated outcome is mainly due to the removal of one-off funding for the costs relating to the implementation of GST (\$3.5m), partly offset by the full year effect of Department's operations (\$2m);
- other revenue: this mainly comprises rents, lease sales, land sales and dividends received from joint ventures;
- cost of goods sold: this item relates to land joint venture activity which is expected to reduce over the next two year. All current land joint venture activity will cease in 2001-02;
- other expenses: these represent the transfer of infrastructure assets, mainly to ACTEW (\$5.9m) following the development of land; and
- capital injections: the \$7.620m in the 2000-01 Budget provides for the replacement of ACTAX system (\$3.481m), capital works (\$3.635m), relocation of the Revenue Office customer service centre (\$0.253m), and e-Service projects (\$0.251m).

**Department of Treasury and Infrastructure  
Statement Of Revenues And Expenses On Behalf Of The Territory**

1999-00 Budget \$'000	1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
<b>Revenue</b>						
0	12 294	47 212	284	64 699	42 645	43 018
	Payment for Expenses on behalf of Territory					
0	437 285	446 667	2	408 943	423 065	440 330
	Taxes Fees and Fines					
0	343 610	589 957	72	662 546	695 073	715 773
	Grants from the Commonwealth					
0	35	15	-57	15	15	15
	Interest					
0	89 991	112 609	25	107 270	94 060	98 372
	Other Revenue					
<b>0</b>	<b>883 215</b>	<b>1 196 460</b>	<b>35</b>	<b>1 243 473</b>	<b>1 254 858</b>	<b>1 297 508</b>
	<b>Total Revenue</b>					
<b>Expenses</b>						
0	80	15 747	#	10 301	10 247	10 285
	Administrative Expenses					
0	14 153	31 093	120	31 626	32 026	32 361
	Grants and Purchased Services					
0	955	1 272	33	1 272	1 272	1 272
	Other Expenses					
0	868 027	1 148 348	32	1 200 274	1 211 313	1 253 590
	Transfer Expenses					
<b>0</b>	<b>883 215</b>	<b>1 196 460</b>	<b>35</b>	<b>1 243 473</b>	<b>1 254 858</b>	<b>1 297 508</b>
	<b>Total Expenses</b>					
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Operating Result</b>					
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Accumulated Funds - Start of Period</b>					
<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Accumulated Funds - End of Period</b>					

**Department of Treasury and Infrastructure**  
**Statement Of Assets And Liabilities On Behalf Of The Territory**

Budget as at 30/6/00 \$'000	Est.Outcome as at 30/6/00 \$'000	Planned as at 30/6/01 \$'000	Var %	Planned as at 30/6/02 \$'000	Planned as at 30/6/03 \$'000	Planned as at 30/6/04 \$'000	
<b>Current Assets</b>							
0	Cash	820	1 973	141	172	104	721
0	Receivables	63 623	113 574	79	90 876	82 331	87 252
0	Investments	196	196	-	196	196	196
<b>0</b>	<b>Total Current Assets</b>	<b>64 639</b>	<b>115 743</b>	<b>79</b>	<b>91 244</b>	<b>82 631</b>	<b>88 169</b>
<b>Non Current Assets</b>							
0	Investments	2 000	2 000	-	2 000	2 000	2 000
<b>0</b>	<b>Total Non Current Assets</b>	<b>2 000</b>	<b>2 000</b>	<b>-</b>	<b>2 000</b>	<b>2 000</b>	<b>2 000</b>
<b>0</b>	<b>TOTAL ASSETS</b>	<b>66 639</b>	<b>117 743</b>	<b>77</b>	<b>93 244</b>	<b>84 631</b>	<b>90 169</b>
<b>Current Liabilities</b>							
0	Creditors	65 799	116 903	78	92 404	83 791	89 329
0	Other	840	840	-	840	840	840
<b>0</b>	<b>Total Current Liabilities</b>	<b>66 639</b>	<b>117 743</b>	<b>77</b>	<b>93 244</b>	<b>84 631</b>	<b>90 169</b>
<b>0</b>	<b>TOTAL LIABILITIES</b>	<b>66 639</b>	<b>117 743</b>	<b>77</b>	<b>93 244</b>	<b>84 631</b>	<b>90 169</b>
<b>0</b>	<b>NET ASSETS</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
0	Accumulated Funds	0	0	-	0	0	0
<b>0</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Department of Treasury and Infrastructure**  
**Budgeted Statement Of Cashflows On Behalf Of The Territory**

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
0	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	0	820	#	1 973	172	104
	<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Cash from Government for EBT	11 500	44 373	286	62 753	42 307	42 588
0	Cash from Government - CSO Payments	292	292	-	292	292	292
0	Taxes, Fees and Fines	540 692	447 530	-17	408 002	421 832	442 308
0	Interest Received	38	15	-61	15	15	15
0	Grants Received from the Commonwealth	343 610	589 957	72	684 946	695 073	715 773
0	Other Revenue	3 985	5 745	44	5 938	6 138	6 345
<b>0</b>	<b>Operating Receipts</b>	<b>900 117</b>	<b>1 087 912</b>	<b>21</b>	<b>1 161 946</b>	<b>1 165 657</b>	<b>1 207 321</b>
	<b>Payments</b>						
0	Related to Administration	80	13 200	#	31 047	10 201	10 147
0	Grants and Purchased Services	13 635	31 385	130	31 918	32 318	32 653
0	Other	638	980	54	980	980	980
0	Territory Receipts to Government	968 506	1 128 442	17	1 206 747	1 223 114	1 260 319
<b>0</b>	<b>Operating Payments</b>	<b>982 859</b>	<b>1 174 007</b>	<b>19</b>	<b>1 270 692</b>	<b>1 266 613</b>	<b>1 304 099</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>-82 742</b>	<b>-86 095</b>	<b>-4</b>	<b>-108 746</b>	<b>-100 956</b>	<b>-96 778</b>
	<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Proceeds from Sale/Maturities of Investments	3 500	3 500	-	3 500	3 500	3 500
0	Dividends	80 968	87 248	8	106 945	100 888	97 395
<b>0</b>	<b>Investing Receipts</b>	<b>84 468</b>	<b>90 748</b>	<b>7</b>	<b>110 445</b>	<b>104 388</b>	<b>100 895</b>
	<b>Payments</b>						
0	Purchase of Investments	2 888	3 500	21	3 500	3 500	3 500
0	Advances Issued to Government Agencies	1 400	1 000	-29	0	0	0
0	Capital Payments to Government Agencies	1 699	195	-89	0	0	0
<b>0</b>	<b>Investing Payments</b>	<b>5 987</b>	<b>4 695</b>	<b>-22</b>	<b>3 500</b>	<b>3 500</b>	<b>3 500</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>78 481</b>	<b>86 053</b>	<b>10</b>	<b>106 945</b>	<b>100 888</b>	<b>97 395</b>



**Department of Treasury and Infrastructure**  
**Budgeted Statement Of Cashflows On Behalf Of The Territory**

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
	<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>						
	<b>Receipts</b>						
0	Capital Injection from Government	3 099	1 195	-61	0	0	0
0	Receipt of Transferred Cash Balances	1 982	0	-100	0	0	0
<b>0</b>	<b>Financing Receipts</b>	<b>5 081</b>	<b>1 195</b>	<b>-76</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Payments</b>						
<b>0</b>	<b>Financing Payments</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>5 081</b>	<b>1 195</b>	<b>-76</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>820</b>	<b>1 153</b>	<b>41</b>	<b>-1 801</b>	<b>-68</b>	<b>617</b>
<b>0</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>820</b>	<b>1 973</b>	<b>141</b>	<b>172</b>	<b>104</b>	<b>721</b>

### Notes to the Budget Statements

The significant factors impacting on the Budget Statements are:

- the separation of the Department from the Chief Minister's Department as a result of the Administrative Arrangement Orders (AAOs) of 6 August 1999. The original budget for 1999-2000 is included in the statements for Chief Minister's Department, as published in the 1999-2000 Budget papers. Under the accepted accounting standards, the estimated outcome until the AAOs came into effect is also reported in the Chief Minister's Department. The above Budget Statements include financial information for the remainder of the year; and
- the transfer of Gambling and Racing functions along with the relevant taxes to the Gambling and Racing Commission on 1 December 1999 following the passage of legislation. This has a significant impact on the 1999-2000 estimated outcome compared to the original budget.

Other significant variations in the above statements include:

#### *Statement of Revenues and Expenses On Behalf of the Territory*

- payment for expenses on behalf of the Territory: the increase of \$36.118m in the 2000-01 Budget is primarily due to funding of the First Home Owners Scheme (\$16.5m), the ATO GST Administration Fee (\$13.2m) and the full year effect of funding for the Racing Development Fund;

- taxes, fees and fines: the increase in the 2000-01 Budget of \$9.080m represents the full year effect of the transfer from Chief Minister's Department, and is offset by the transfer of various gambling taxes to the Gaming and Racing Commission, the expected impact of GST on consumer activity, and the removal of Tobacco and Petroleum Franchise fees (\$70m);
- grants from the Commonwealth: the increase of \$246.347m in the 2000-01 Budget is due to increased grant revenues resulting from the introduction of the GST, such as the First Home Owners Scheme, combined with the full year effect of the transfer from Chief Minister's Department;
- administrative expenses: the increase of \$16.667m in the 2000-01 Budget is mainly due to the payments to the ATO for GST Administration (\$13.2m);
- grants and purchased services: the increase of \$18.140m in the 2000-01 Budget is mainly due to increased expenditure relating to the First Home Owners Scheme (\$16.5m); and
- transfer expenses: this reflects the transfer of increased revenues shown above.

#### *Statement of Financial Position*

- receivables (current): the increase of \$40.617m in the 2000-01 Budget relates mainly to the accrual of dividends to be paid by DTI departmental relating to activities previously by IAM; and
- creditors (current): the increase of \$41.776m in the 2000-01 Budget relates mainly to the accrual of dividends to be received from DTI departmental and passed on to CFU.

#### *Cash Flow Statement*

- cash from Government for EBT: see operating statement explanation;
- taxes, fees and fines: the decrease of \$93.062m in the 2000-01 Budget is mainly due to the removal of the General Insurance Levy (\$10m), Tobacco and Petroleum Franchise fees (\$70m) and a reduction in expected conveyancing payments (\$25m), offset by increase in some fees due to changes in the economic parameters;
- grants received from the Commonwealth: see operating statement explanation. Further details are also provided in the attached Commonwealth Grants Schedule;
- payments related to administration: the increase of \$13.120m in the 2000-01 Budget is mostly the result of the ATO GST administration fee;
- grants and purchased services: the increase of \$18.950m in the 2000-01 Budget is mostly the result of expenditure of grant revenues received for the First Home Owners Scheme (\$16.5m);
- Territory receipts to Government: this item reflects the transfer of government revenue items to CFU; and
- dividends received: the increase of \$18.268m in the 2000-01 Budget is mainly due to an increase in dividend anticipated to be paid by DTI departmental as result of activities previously carried out by IAM.

## Changes to Appropriation

### Changes to Departmental Appropriations

Government Payment for Outputs	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
<b>1999-2000 Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer of OFM from CMD	17 444	18 544	19 092	19 446	19 446
Relocation of ACT Revenue Office Customer Service Centre	0	0	-120	-120	-120
Transfer of Policy Group Funding to CMD	0	-146	-146	-146	-146
<b>2000-2001 Draft Budget</b>	<b>17 444</b>	<b>18 398</b>	<b>18 826</b>	<b>19 180</b>	<b>19 180</b>
Transfer of OFM to DTI	287	553	561	568	577
Gross up of accommodation revenue	0	124	124	124	124
Transfer of Policy Group to CMD	0	33	33	33	33
Agents fees and bank fees	0	150	150	150	150
Diesel Fuel Rebate	0	41	0	0	0
Adjust payments to Gambling and Racing	0	480	0	0	0
GST implementation costs	3 500	0	0	0	0
Wholesale sales tax savings	0	-64	-97	-103	-110
<b>2000-2001 Budget</b>	<b>21 231</b>	<b>19 715</b>	<b>19 597</b>	<b>19 952</b>	<b>19 954</b>

### Changes to Departmental Appropriations

Capital Injections	1999-00 Est. Outc. \$'000	2000-01 Budget \$'000	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
<b>1999-2000 Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Relocation of ACT Revenue Office Customer Service Centre	0	253	0	0	0
Replacement of ACTAX system	0	3 481	0	0	0
<b>2000-2001 Draft Budget</b>	<b>0</b>	<b>3 734</b>	<b>0</b>	<b>0</b>	<b>0</b>
IAM opening balances	0	9 711	0	0	0
E-Services projects	0	251	0	0	0
<b>2000-2001 Budget</b>	<b>0</b>	<b>13 696</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Changes to Territorial Appropriations**

<b>Capital Injections</b>	<b>1999-00 Est. Outc. \$'000</b>	<b>2000-01 Budget \$'000</b>	<b>2001-02 Estimate \$'000</b>	<b>2002-03 Estimate \$'000</b>	<b>2003-04 Estimate \$'000</b>
<b>1999-2000 Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2000-2001 capital works program	0	195	0	0	0
Transfer of OFM from CMD	3 309	1 000	0	0	0
<b>2000-2001 Draft Budget</b>	<b>3 309</b>	<b>1 195</b>	<b>0</b>	<b>0</b>	<b>0</b>
Candeliver capital injection	-210	0	0	0	0
<b>2000-2001 Budget</b>	<b>3 099</b>	<b>1 195</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Changes to Territorial Appropriations**

<b>Payment for Expenses on Behalf of the Territory</b>	<b>1999-00 Est. Outc. \$'000</b>	<b>2000-01 Budget \$'000</b>	<b>2001-02 Estimate \$'000</b>	<b>2002-03 Estimate \$'000</b>	<b>2003-04 Estimate \$'000</b>
<b>1999-2000 Budget</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer of OFM from CMD	14 360	14 771	15 223	15 550	15 550
<b>2000-2001 Draft Budget</b>	<b>14 360</b>	<b>14 771</b>	<b>15 223</b>	<b>15 550</b>	<b>15 550</b>
Stadiums Authority	865	800	700	600	500
Revised ACTTAB payments	-706	0	0	0	0
Revised revenue estimates	-2 927	-726	-845	-972	-937
Return of Cwth GST Budget Assist Loan	0	0	22 400	0	0
Australian Centre for Christianity and Culture	200	0	0	0	0
First Home Owners Scheme	0	16 500	16 800	17 100	17 500
GST assistance to small clubs	0	120	120	120	120
ATO GST administration fee	0	13 200	6 100	6 000	5 900
Gambling tax refund to Commonwealth	0	0	2 547	4 201	4 247
<b>2000-2001 Budget</b>	<b>11 792</b>	<b>44 665</b>	<b>63 045</b>	<b>42 599</b>	<b>42 880</b>

## Financial and Economic Management Operating Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
<b>Revenue</b>							
0	Government Payment for Outputs	20 481	18 958	-7	18 887	19 229	19 218
0	User Charges - Non ACT Government	56	56	-	56	56	56
0	User Charges - ACT Government	61	-62	-202	-62	-62	-62
0	Interest	5	6	20	7	8	8
0	Resources Received free of charge	337	254	-25	254	253	253
<b>0</b>	<b>Total Revenue</b>	<b>20 940</b>	<b>19 212</b>	<b>-8</b>	<b>19 142</b>	<b>19 484</b>	<b>19 473</b>
<b>Expenses</b>							
0	Employee Expenses	7 595	7 353	-3	7 754	7 809	7 804
0	Superannuation Expenses	1 054	1 032	-2	1 076	1 084	1 082
0	Administrative Expenses	11 645	9 342	-20	9 597	9 877	9 874
0	Depreciation and Amortisation	0	0	-	501	500	500
0	Grant and Purchased Services	420	1 380	229	400	400	400
0	Other Expenses	0	41	#	0	0	0
<b>0</b>	<b>Total Expenses</b>	<b>20 714</b>	<b>19 148</b>	<b>-8</b>	<b>19 328</b>	<b>19 670</b>	<b>19 660</b>
<b>0</b>	<b>Operating Result</b>	<b>226</b>	<b>64</b>	<b>-72</b>	<b>-186</b>	<b>-186</b>	<b>-187</b>

## OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT PRINCIPAL MEASURES

### OUTPUT 1.1: ECONOMIC MANAGEMENT

**Description:** Develop and pursue initiatives to ensure the economic interests of the ACT and its residents are protected and maximised, including ensuring an efficient regulatory and business environment, appropriate returns on assets and appropriate intergovernmental financial relations.  
*Previously Output 2.1: Economic Management in the Chief Minister's Department.*

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
<b>Quantity</b>			
Develop and implement:			
a) National Competition Policy and Microeconomic reform activities;	June 2000	June 2000	86
b) Intergovernmental Financial Relations activities; and	21	21	28
c) Economic Analysis.	June 2000	June 2000	150
Facilitate and Coordinate GST Implementation activities. <sup>1</sup>	237	237	
Structural reform and operations of government business enterprises <sup>2</sup>	17	17	
<b>Quality/Effectiveness</b>			
d) Policy proposals implemented are consistent with competition principles and implementation of COAG agreements ensure compliance with the Agreement to implement Nat. Competition Policy and related reforms.	100%	100%	Receive full NCP tranche payment
e) Rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	95%	95%	95%
f) Implementation of COAG agreements to ensure the ACT achieves compliance with the <i>Agreement to Implement Nat Competition Policy and Related Reforms</i> .	100%	100%	100%
<b>Timeliness</b>			
g) Policy and research to be provided within agreed timeframes.	95%	95%	95%
h) Advice provided in a timely manner in accordance with emerging needs.	100%	100%	100%
Economic Snapshot Internet Site continually updated/maintained to show latest statistics on day of release. <sup>3</sup>	100%	100%	
<b>Cost</b>			
i) Cost of provision of National Competition and Microeconomic Reform activities. <sup>4</sup>			\$2 072 000
j) Cost of provision of Intergovernmental Financial Relations activities. <sup>4</sup>			\$1 734 000
k) Cost of Economic Analysis. <sup>4</sup>			\$1 012 000
l) Cost per 1000 head of population.	\$12 042	\$25 316	\$15 426
m) Cost per ACT Public Service employee.	\$223	\$469	\$273
Cost per \$m of whole of government expenses. <sup>3</sup>	\$3 277	\$6 890	
<b>TOTAL COST (\$'000)<sup>5</sup></b>	<b>\$3 725.0</b>	<b>\$7 831.0</b>	<b>\$4 818.0</b>
<b>GOVERNMENT PAYMENT FOR OUTPUT (\$'000)<sup>5</sup></b>	<b>\$3 668.0</b>	<b>\$7 772.0</b>	<b>\$4 770.0</b>

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1 Measure transferred to Output 1.2.

2 Measure transferred to Output 2.1.

3 Measure deleted.

4 New measure.

5 The estimated outcome for 1999-2000 exceeds the original target mainly due to costs associated with the GST Implementation (\$3.5m)

## OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT PRINCIPAL MEASURES

### OUTPUT 1.2: FINANCIAL MANAGEMENT

**Description:** Provision and maintenance of a financial management framework conducive to the analysis, monitoring and reporting on performance to assist the Government to achieve its preferred outcomes. *Previously Output 2.2: Financial Management in the Chief Minister's Department.*

Measures	1999-2000 Targets	1999-2000 Est. Outcome	2000-01 Targets
<b>Quantity</b>			
a) Budget.	1	1	1
b) Monitor purchase and ownership agreements – including Government Business Enterprises (GBE) and authorities. <sup>1</sup>	438	439	24
c) Whole of government Consolidated Finance Report.	1	1	1
d) Financial management policy advice, guidance and direction.	158	160	170
e) Monitoring of capital works program.	4	4	4
f) Facilitate and Coordinate GST Implementation activities <sup>2</sup> Draft Budget. <sup>3</sup>	0	1	111
<b>Quality/Effectiveness</b>			
g) Budget documents meet agreed standards.	100%	100%	100%
h) Services meet standards described in <i>ACT Public Service Customer Service Standards</i> and the <i>ACT Government Policy Performance Measures</i> .	100%	100%	100%
<b>Timeliness</b>			
i) Services provided in line with completion dates and agreed turnaround times.	100%	100%	100%
<b>Cost</b>			
j) Cost per 1000 head of ACT population.	\$17 082	\$11 700	\$12 891
k) Cost per ACT Public Service employee.	\$316	\$217	\$228
l) Cost per \$m of whole of government expenses.	\$4 649	\$3 184	\$2 138
<b>TOTAL COST (\$'000)<sup>4</sup></b>	<b>\$5 284.0</b>	<b>\$3 619.0</b>	<b>\$4 026.0</b>
<b>GOVERNMENT PAYMENT FOR OUTPUT (\$'000)<sup>4</sup></b>	<b>\$5 113.0</b>	<b>\$3 570.0</b>	<b>\$3 986.0</b>

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1 Measurement Basis has been changed.

2 Measure transferred from Output 1.1

3 Measure deleted.

4 Estimated Outcome is for the period from 6 August 1999 to 30 June 2000.

## OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT PRINCIPAL MEASURES

### OUTPUT 1.3: REVENUE MANAGEMENT

**Description:** Optimise tax revenue concurrent with achieving a simple, equitable and efficient tax system; develop policy; and advise and assist clients to meet their obligations.  
*Previously Output 2.3: Revenue Management and Taxation Services in the Chief Minister's Department.*

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
<b>Quantity</b>			
a) Manage agreed priority projects related to revenue and gambling policy and legislation.	48	75	48
Provide services and advice related to:			
b) Client services;	100 000	102 500	107 000
c) Revenue collections (assessments and applications);	300 000	297 600	292 900
d) Compliance revenue per inspector;	\$300 000	\$420 000	\$300 000
e) Objections and review of decisions; and <sup>1</sup>	510	220	220
f) First Home Owners Scheme. <sup>2</sup>			2 300
Racing and betting services. <sup>3</sup>	65	7	
<b>Quality/Effectiveness</b>			
g) Policy advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%	100%
h) Services provided in line with quality criteria set out in the <i>ACT Public Service Customer Service Standards</i> .	100%	100%	100%
<b>Timeliness</b>			
i) Services provided in line with completion dates and agreed turnaround times.	100%	94 - 100%	100%
<b>Cost</b>			
j) Cost per 1000 head of population.	\$35 699	\$27 249	\$30 023
k) Cost per ACT Public Service employee.	\$661	\$505	\$530
l) Cost per \$m of whole of government expenses.	\$9 716	\$7 416	\$4 980
<b>TOTAL COST (\$'000)<sup>4</sup></b>	<b>\$11 043.0</b>	<b>\$8 429.0</b>	<b>\$9 376.0</b>
<b>GOVERNMENT PAYMENT FOR OUTPUT (\$'000)<sup>4</sup></b>	<b>\$10 806.0</b>	<b>\$8 315.0</b>	<b>\$9 283.0</b>

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

1 The decrease in estimated outcome reflects a decrease in frivolous objections owing to a new policy.

2 New measure.

3 Measure transferred to the ACT Gambling and Racing Commission on 1 December 1999 hence the lower estimated outcome.

4 Estimated Outcome is for the period from 6 August 1999 to 30 June 2000.



**OUTPUT CLASS 1: FINANCIAL AND ECONOMIC MANAGEMENT  
PRINCIPAL MEASURES**

**OUTPUT 1.4: MINISTERIAL SUPPORT**

**Description:** Provision of advice and support to the Treasurer.  
*New Output reflecting the provision of Ministerial Servicing to the Treasurer.*

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
<b>Quantity</b>			
a) Ministerial Services (aggregated from whole of department activity).	2,050	2,050	2,050
<b>Quality/Effectiveness</b>			
b) Advice rated satisfactory or above according to <i>ACT Government Policy Performance Measures</i> .	100%	100%	100%
c) Briefs and services rated satisfactory or above by the Treasurer's Office.	100%	100%	100%
<b>Timeliness</b>			
d) Ministerial services comply with <i>ACT Government Ministerial Servicing Performance Measures</i> .	100%	100%	100%
<b>Cost</b>			
e) Cost per 1000 head of population.	\$4 015	\$2 698	\$2 973
f) Cost per ACT Public Service employee.	\$74	\$50	\$53
<b>TOTAL COST (\$'000)<sup>1</sup></b>	<b>\$996.0</b>	<b>\$835.0</b>	<b>\$928.0</b>
<b>GOVERNMENT PAYMENT FOR OUTPUT (\$'000)<sup>1</sup></b>	<b>\$993.0</b>	<b>\$823.0</b>	<b>\$919.0</b>

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

<sup>1</sup> Estimated Outcome is for the period from 6 August 1999 to 30 June 2000.

## Infrastructure and Asset Management Operating Statement

1999-00 Budget \$'000		1999-00 Est.Outcome \$'000	2000-01 Budget \$'000	Var %	2001-02 Estimate \$'000	2002-03 Estimate \$'000	2003-04 Estimate \$'000
<b>Revenue</b>							
0	Government Payment for Outputs	0	757	#	710	723	736
0	User Charges - Non ACT Government	0	2 724	#	2 977	3 180	3 180
0	User Charges - ACT Government	0	30 240	#	30 241	30 058	30 059
0	Interest	0	10 335	#	10 098	10 996	10 996
0	Other Revenue	0	87 703	#	51 015	43 833	44 944
0	Resources Received free of charge	0	14	#	14	15	15
<b>0</b>	<b>Total Revenue</b>	<b>0</b>	<b>131 773</b>	<b>#</b>	<b>95 055</b>	<b>88 805</b>	<b>89 930</b>
<b>Expenses</b>							
0	Employee Expenses	0	2 658	#	2 623	2 628	2 633
0	Superannuation Expenses	0	471	#	474	475	477
0	Administrative Expenses	0	21 505	#	19 759	19 953	19 841
0	Depreciation and Amortisation	0	2 036	#	2 063	2 106	2 106
0	Interest	0	11 020	#	10 435	10 192	10 192
0	Cost of Goods Sold	0	14 714	#	1 082	0	0
0	Other Expenses	0	6 770	#	6 649	4 099	5 251
<b>0</b>	<b>Total Expenses</b>	<b>0</b>	<b>59 174</b>	<b>#</b>	<b>43 085</b>	<b>39 453</b>	<b>40 500</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>72 599</b>	<b>#</b>	<b>51 970</b>	<b>49 352</b>	<b>49 430</b>

## OUTPUT CLASS 2: INFRASTRUCTURE AND ASSET MANAGEMENT PRINCIPAL MEASURES

### OUTPUT 2.1: INFRASTRUCTURE AND ASSET MANAGEMENT

**Description:** The strategic management of ACT land and property to ensure sustainable use and best return to the community.  
*Previously Output 3.1: Government Asset Management in the Chief Minister's Department.*

Measures	1999-2000 Targets	Estimated Outcome	2000-01 Targets
<b>Quantity</b>			
<u>Property</u>			
a) Total office area managed – owned. <sup>1</sup>			55,000
b) Total office area managed – leased. <sup>1</sup>			41,500
<u>Land</u>			
c) Blocks taken to auction. <sup>1</sup>			1,700
d) Number of Land Rental Properties managed. <sup>1</sup>			454
e) Number of Joint Ventures. <sup>1</sup>			5
<u>Home Loan Portfolio</u>			
f) Number of home loans managed. <sup>1</sup>			2,310
<u>Government Business Enterprises</u>			
g) Provide advice to Government on the Territory's investment in GBEs and GBE Performance. <sup>2</sup>	17	17	17
Implement and monitor the Asset Management Strategy. <sup>3</sup>	June 2000	June 2000	
Implement and review strategy for Government Surplus properties. <sup>3</sup>	June 2000	June 2000	
Implement the Government office accommodation strategy. <sup>3</sup>	June 2000	June 2000	
Stage 1 redevelopment of the Kingston Foreshore. <sup>3</sup>	June 2000	June 2000	
Manage the Government home loan portfolio. <sup>3</sup>	June 2000	June 2000	
<b>Quality/Effectiveness</b>			
h) Return on Greenfields sales is greater than infrastructure costs per block. <sup>1</sup>			>1
i) Government Owned Offices Occupied. <sup>1</sup>			100%
j) Optimise government office accommodation utilisation.	25%	25%	15%+
<b>Timeliness</b>			
k) Advice provided within timeframes specified in <i>ACT Government Ministerial Servicing Performance Measures</i> .	95%	95%	95%
l) Policy proposals are delivered within agreed timeframes.	95%	95%	95%
<b>Cost</b>			
m) Cost per leased sq metre managed. <sup>1</sup>			\$11
n) Cost per owned sq metre managed. <sup>1</sup>			\$8
o) Cost per home loan managed. <sup>1</sup>			\$323
p) Cost per 1000 head of population.	\$191 549	\$221 160	\$189 478
q) Cost per ACT Public Service employee.	\$3 548	\$4 096	\$3 347
Cost per \$m of whole of government expenses. <sup>3</sup>	\$52 132	\$60 190	
<b>TOTAL COST (\$'000)</b>	<b>\$59 253.0</b>	<b>\$76 832.0</b>	<b>\$59 174.0</b>
<b>GOVERNMENT PAYMENT FOR OUTPUT (\$'000)</b>	<b>\$0.0</b>	<b>\$750.0</b>	<b>\$757.0</b>

Government Payment for Output differs from cost to the extent that the Output is financed from within the agency.

- 1 New measure.
- 2 Measure transferred from Output 1.1 and renamed.
- 3 Measure deleted.

## Capital Works

### Departmental

	Estimated Total Cost \$'000	Expenditure Previous Years \$'000	2000-2001 Estimated Expenditure \$'000m	2000-2001 Financing \$'000	Expected Completion Date
<b>New Capital Works</b>					
O'Malley – Wallangara St. extension	380	-	380	380	June 2001
Belconnen – Beissel St. extension	500		500	500	June 2001
Bruce - Thynne St. extension	350		350	350	June 2001
Land Release Program – MNW	743		743	743	June 2001
Relocation and Office Fitout	1 000	-	1 000	1 000	June 2001
Property Portfolio – Minor New Works	300	-	300	300	June 2001
<b>Total New Works</b>	<b>3 273</b>		<b>3 273</b>	<b>3 273</b>	
<b>Works in Progress</b>					
Sports House Upgrade	600	200	200	200	June 2002
Hume Tralee Street water main	213	51	162	162	June 2001
<b>Total Work in Progress</b>	<b>813</b>	<b>251</b>	<b>362</b>	<b>362</b>	
<b>Total Departmental Capital Works</b>	<b>4 086</b>	<b>251</b>	<b>3 635</b>	<b>3 635</b>	

### 2000-01 Supplementary Capital Works Program

	Estimated Total Cost \$'000
<b>New Capital Works</b>	
Braddon Section 13 Block 1 Sewer Upgrade	240
<b>Total Supplementary Program</b>	<b>240</b>