

DEPARTMENT OF URBAN SERVICES

Objectives

The Department of Urban Services (the Department) provides services to the community, including library services and the provision of whole of government information and transaction services through Canberra Connect. The Department provides and maintains major infrastructure such as roads, streetlights and storm water systems, waste and recycling services and the management of public urban open space and forest reserves, including ranger services.

The Department plays a role at the national level in the development of road transport reforms and road transport regulation, including road user safety. The Department also provides a range of Government support services including Property Management, Capital Linen Services, Publishing Services and ACT Records Services.

2005-06 Highlights

Strategic and operational highlights to be pursued in 2005-06 include:

- continuing to assist in the rehabilitation program for the Lower Cotter catchment areas;
- undertaking remedial stabilisation measures on rural road embankments affected by the January 2003 bushfire and subsequent rain;
- expanding the footpath maintenance program, particularly in older suburbs;
- undertaking additional urban street tree inspections and maintenance works throughout the City to address a current backlog of work and remove trees affected by the drought;
- opening the new Kippax Library, including an expanded library collection, for the residents of West Belconnen;
- continuing a significant capital works program, including: commencing work on the main construction contracts for the Gungahlin Drive Extension, completing the Fairbairn Avenue and Sutton Road upgrades, improving the efficient operations of Capital Linen Services through replacing ageing equipment, and improving a number of community assets including libraries, sports facilities, community paths, roads and bridges as part of the Capital Upgrades Program;
- implementing reforms to the hire car industry through a buyback of existing licences and replacement by a more flexible leased hire car licensing arrangement;
- continuing to improve road safety through the purchase of three additional speed cameras and the upgrading of software for existing cameras;
- promoting equitable access to the City's parking through additional enforcement capacity;
- improving billing and receipting options for electronic payments; and
- restructuring the Department of Urban Services to create a network to further improve customer service and better engage the community in service delivery and design.

Output Classes

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1				
Municipal Services	214 811	214 786	132 303	133 442
Output 1.1				
Customer Services and Information	34 759	36 371	26 420	26 833

Output Description

Customer services and information (CS&I) improves customer service by fostering electronic service delivery and providing electronic transactions as well as bill-paying capabilities for government services through ACT Government Shopfronts and Call Centres, and managing public, heritage and Legislative Assembly libraries. In addition, CS&I provides motor vehicle inspections and registrations, driver licences and heavy vehicle monitoring services.

	Total Cost ¹		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2				
Roads and Infrastructure	108 888	107 895	45 428	45 668

Output Description

Roads and infrastructure provides infrastructure services including management of territory and municipal roads, national highways, community paths, drainage, car park facilities, traffic and streetlights.

City Management's asset management strategy aims to optimise the useful life of the infrastructure networks without placing the Territory at risk of unmanageable replacement or maintenance burdens in future years. It also seeks to ensure that the infrastructure assets are used as effectively as possible so that the community receives the best value for money.

1. Note: Total Cost includes approximately \$61m in depreciation

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3				
Waste and Recycling	16 653	16 626	14 747	14 439

Output Description

Waste and recycling provides waste and recycling services including: strategic advice and strategy development, household garbage and recycling collection and processing, the implementation of the waste management development control measures, resource recovery and waste infrastructure management.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4				
Canberra Urban Parks and Places	54 511	53 984	45 708	46 502

Output Description

Canberra urban parks and places (CUPP) provides asset, sport and recreational facilities use and management services for urban parks, lakes, sportsgrounds, pools and public urban open space. These services include policy, management planning, setting standards; inventory, creation, acceptance and refurbishment of assets; commissioning of horticultural maintenance, cleaning and pool management services; approvals and inspections; the plant issue scheme; and services in ACT Forests reserves. CUPP endeavours to create and maintain inclusive open space for use by the community.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2				
Transport	76 400	82 932	76 434	81 169
Output 2.1				
Road Transport Regulation and Services	21 971	25 212	21 817	24 333

Output Description

Road transport and regulation services (RTRS) regulates public passenger transport, driver competency, vehicle safety, parking practices and heavy vehicles to promote road user safety. RTRS also implements national road transport reforms.

	Total Cost		Government Payment for Outputs	
	2004-05	2005-06	2004-05	2005-06
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.2				
Public Transport	54 429	57 720	54 617	56 836

Output Description

Public transport assists the Government in implementing the Sustainable Transport Plan. In particular it will promote the goals of achieving a modal shift from private vehicles to public transport and ensuring that the transport system helps make Canberra a more accessible city.

Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2004-05 Est. Outcome \$'000	2005-06 Budget \$'000	2004-05 Est. Outcome \$'000	2005-06 Budget \$'000
Output Class 3				
Government Services	71 046	70 984	-	-
Output 3.1				
Government Services	71 046	70 984	-	-

Output Description

Government services includes the following businesses that provide services to ACT Government agencies: Facilities Management, Publishing Services, ACT Record Services, Capital Linen Services and Property ACT.

Strategic Indicators

Strategic Indicator 1

Customer satisfaction with Canberra Connect customer services

	2004-05 Target	2004-05 Est. Outcome	2005-06 Target
Customer Satisfaction with Canberra Connect customer services	85%	85%	86%

Canberra Connect offers a comprehensive range of services on behalf of government agencies through the internet, the government Call Centre and shopfronts. Surveys and focus group research of ACT residents are undertaken to measure the awareness, attitudes, behaviour and satisfaction relative to Canberra Connect's corporate identity, channels and services provided.

Strategic Indicator 2

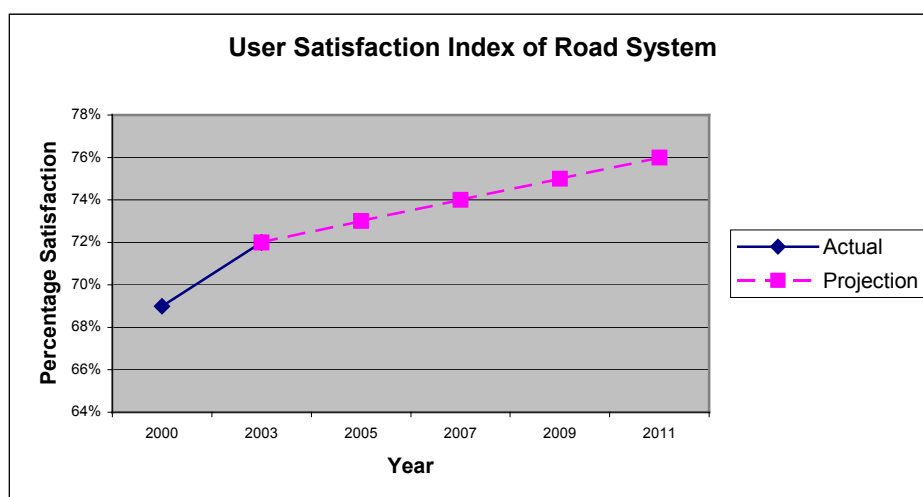
Customer satisfaction with ACT Library and Information Services

	2004-05 Target	2004-05 Est. Outcome	2005-06 Target
Customer Satisfaction with ACT Library and Information Services	n/a	n/a	80%

This indicator measures the community's satisfaction with the services provided by ACT Library and Information Services including public library services – (opening hours, content and size of holdings) Legislative Assembly and Government Library Services and Women's Information Services.

Strategic Indicator 3

Percentage of customers satisfied with road system



Strategic Indicators cont.

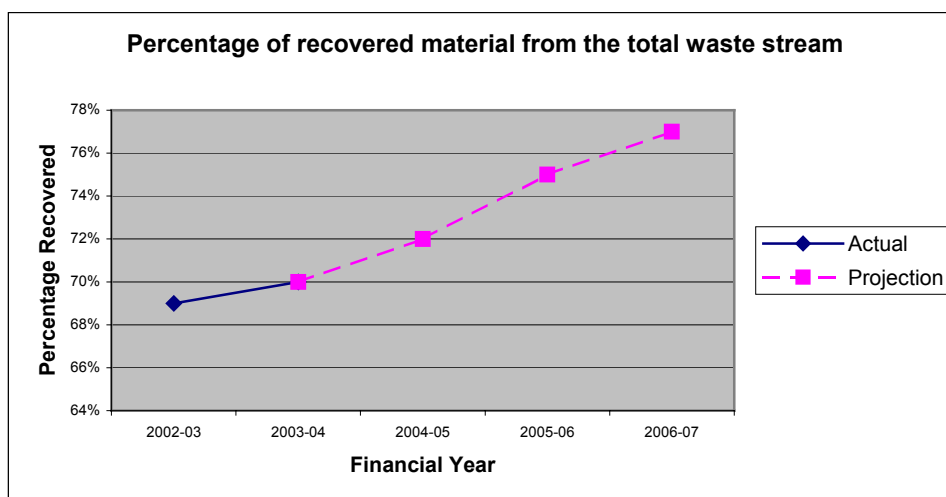
The Austroads User Satisfaction Index (USI) is a measure of road user satisfaction with the road system for road authorities in Australia and New Zealand. This comprehensive survey is usually conducted every two years. The USI is based on road users' perceptions of a number of attributes related to the road system including:

- road features – signs, smoothness, width, barriers, on-road cycle lanes;
- safety issues – speed limits, safety of cyclists, pedestrians, motorists;
- environment – air pollution, noise, appearance of roadsides;
- social issues – meeting needs both work and non-work;
- social issues – services – delays, road closures, road rules, community consultation, road planning and traffic management; and
- traffic management – congestion, delays, co-ordination of traffic lights.

The USI reflects elements of the Government's Sustainable Transport Plan (STP). The STP aims to deliver a transport system that has lower overall costs, lowers greenhouse gas emissions and air pollution, reduces accidents and lowers health costs and provides more transport options for the community.

Improvement to the USI will be achieved by continuing a significant capital works program to address road congestion and traffic safety, maintenance of community paths, residential street improvements, bridge strengthening, lighting and traffic management measures.

Strategic Indicator 4
Percentage of recovered material from the total waste stream



This indicator is calculated using weighbridge data of waste to landfill and data provided by local resource recovery and recycling industries on materials recovered or recycled in the ACT, for the previous financial year. The waste to landfill and the resource recovery data are added together for the total waste generation figure. The resource recovery is then calculated as a percentage of the total waste generated.

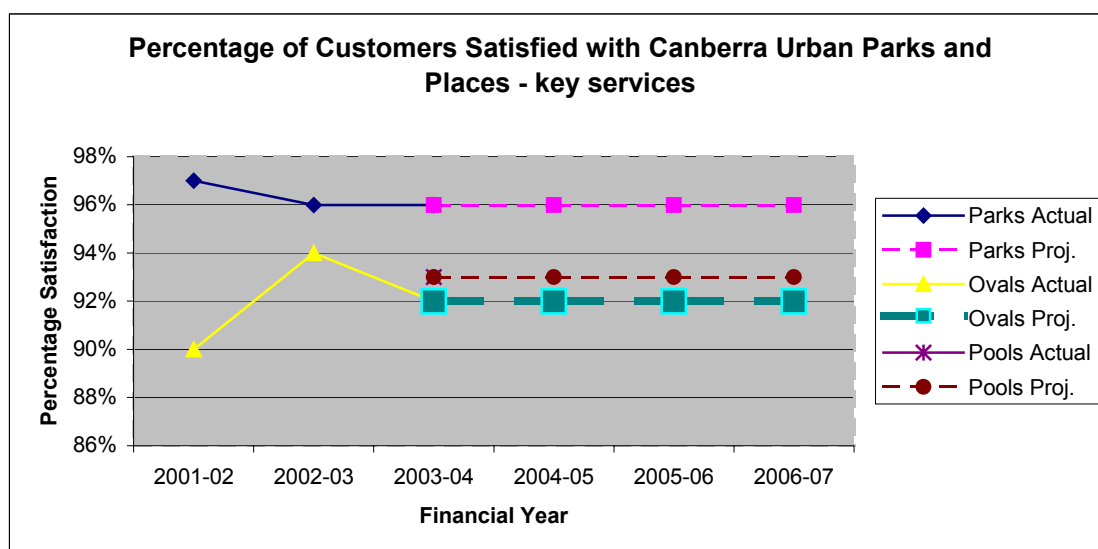
Strategic Indicators cont.

This indicator is consistent with the Government's No Waste Strategy (the strategy), which is based on the established waste hierarchy of "reduce, reuse, recycle, recover," before landfill is considered as an option. The Strategy aims to divert the maximum amount of material from landfill through reuse, recycling and resource recovery alternatives.

The indicator highlights that, despite a trend towards increased total waste generation levels from population and economic growth, the Strategy has been successful in diverting significant and increasing levels of material from landfill. This has resulted in decreasing percentages of waste disposed to landfill and is contrary to the national trend of increasing landfill disposal.

Strategic Indicator 5

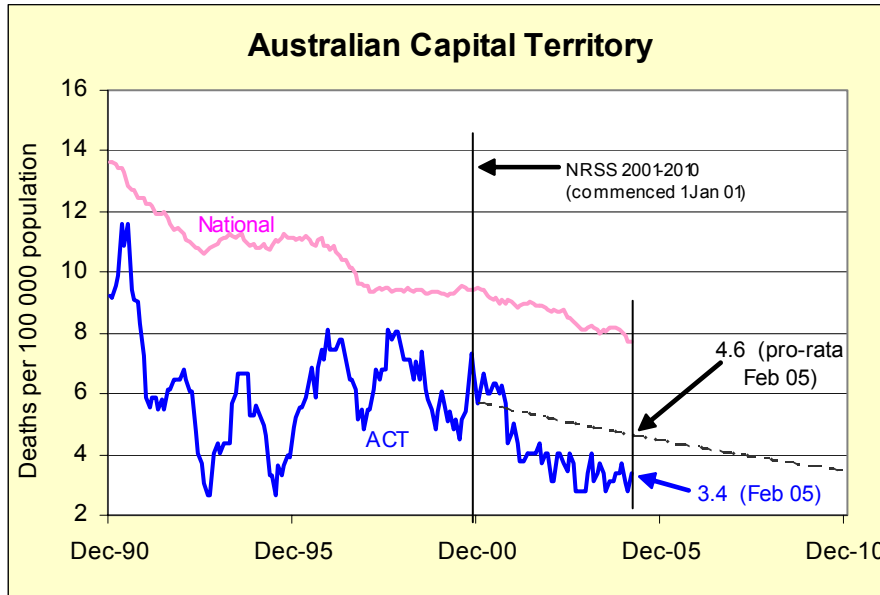
Percentage of customers satisfied with Canberra Urban Parks and Places key services



The three indicators represent the historical and projected performance against key services under Output 1.4 Canberra Urban Parks and Places. The actual result against each indicator is determined through extensive independent on site and telephone customer surveys.

Strategic Indicators cont.

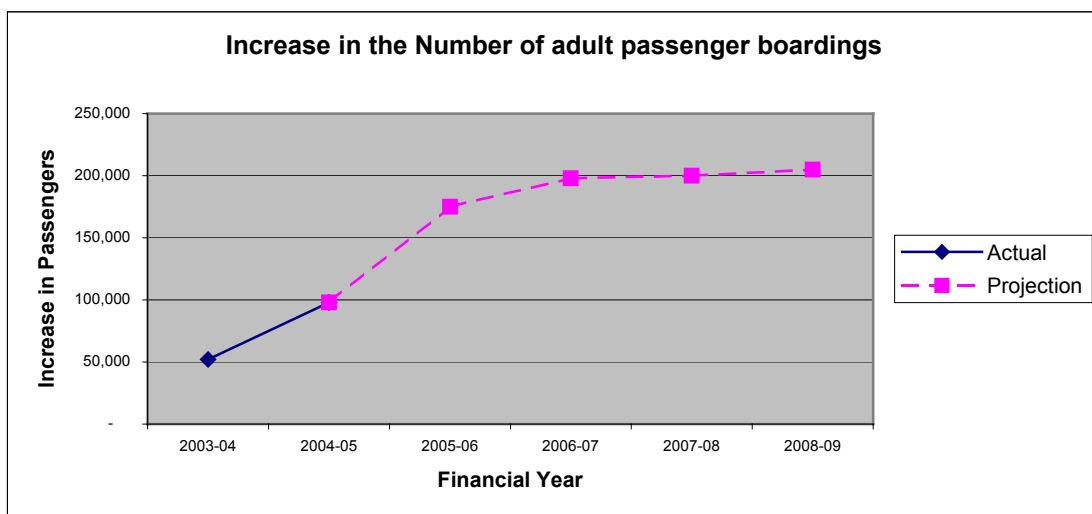
Strategic Indicator 6
Annual number of road fatalities



Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives that contribute to the Territory’s road safety outcome.

An indicator of the Territory’s road safety performance is the number of road fatalities recorded each year. While the Territory aims to ensure that ACT road death rates do not exceed the target in the National Road Safety Strategy (NRSS), it further aims to maintain the trend for a reduction in the annual number of ACT road deaths.

Strategic Indicator 7
Increase in the number of adult passenger boardings



Strategic Indicators cont.

	2004-05 Target	2004-05 Est. Outcome	2005-06 Target
Increase in the number of Adult passenger boardings	95 000	95 000	176 000

The provision of high quality bus services contributes to key goals of the Sustainable Transport Plan with the principal aim to achieve an increase in the proportion of journeys to work using public transport.

Growth in adult journey to work trips will be a key measure of the success of public transport strategies and initiatives as outlined under the Sustainable Transport Plan. The target adult work trips for 2005-06 have been set at 4.776 million. This is an increase of 0.176 million over the target of 4.600 million work trips for 2004-05.

Accountability Indicators

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Targets
Output Class 1			
Municipal Services			
Output 1.1 Customer Services and Information			
<i>Libraries</i>			
a. Library visits per capita	n/a	n/a	5.5
b. Customer satisfaction with library services	n/a	n/a	80%
c. Percentage of population who are library members	n/a	n/a	41%
d. Percentage of library collection less than 5 years old	n/a	n/a	32%
e. Average cost of library services per visit	n/a	n/a	\$8.02
f. Cost of library materials per capita	n/a	n/a	\$34.39
<i>Customer Interfaces</i>			
a. Customer satisfaction with Canberra Connect services	85%	85%	86%
b. Call centre waiting time less than 20 seconds	80%	80%	80%
c. Average queue time at the Canberra Connect shopfronts	Less than 12 minutes	Less than 12 minutes	Less than 12 minutes
d. Average cost per transaction at shopfronts	n/a	n/a	\$6.63
e. Average cost per transaction for call centres	n/a	n/a	\$4.69
f. Average cost per transaction for web transaction	n/a	n/a	\$0.64
<i>Early Intervention</i>			
a. Percentage of children (0-5 years) receiving library kits	n/a	n/a	100%
b. Percentage of children (0-5 years) registered as library members	n/a	n/a	30%
c. Total cost of early intervention	n/a	n/a	\$128 000

Accountability Indicators cont.

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Targets
Output Class 1			
Municipal Services			
Output 1.2 Roads and Infrastructure			
a. Annual percentage of territorial roads resurfaced	n/a	n/a	4.4%
b. Annual percentage of municipal roads resurfaced	n/a	n/a	2.9%
c. Percent of major traffic light faults repaired within 24 hours	100%	100%	100%
d. Percentage of customers satisfied with the management of infrastructure services	n/a	n/a	77%
e. Territorial road system annual maintenance cost per lane km	n/a	n/a	\$4 818
f. Municipal road system annual maintenance cost per lane km	n/a	n/a	\$1 781
g. Community paths - cost per square metre of path renewed and/or repaired	n/a	n/a	\$151
h. Cost of street lighting per capita	n/a	n/a	\$24
Output 1.3 Waste and Recycling			
a. Annual tonnes of waste to landfill per head of population	n/a	n/a	0.59
b. Annual tonnes of recyclables collected per head of population	n/a	n/a	1.50
c. Percentage of recovered material of the total waste stream	n/a	n/a	75%
d. Percentage of customers satisfied with waste collection services	98%	98%	98%
e. Cost of kerbside collection per household	n/a	n/a	\$57.00
f. Cost of recyclables processing per tonne	n/a	n/a	\$18.50
g. Cost of greenwaste processing per tonne	n/a	n/a	\$4.20
h. Operational cost of landfilling waste per tonne	n/a	n/a	\$11.50
Output 1.4 Canberra Urban Parks and Places			
a. Percentage of customers satisfied with sportsgrounds and ovals	n/a	n/a	92%
b. Percentage of customers satisfied with the management of town & district parks	n/a	n/a	96%
c. Percentage of customers satisfied with the management of pool facilities	n/a	n/a	93%

Accountability Indicators cont.

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Targets
Output Class 1 – Cont.			
Municipal Services			
Output 1.4 Canberra Urban Parks and Places – Cont.			
d. Annual sportsgrounds maintenance cost per hectare	n/a	n/a	\$15 382
e. Cost of tree maintenance per tree	n/a	n/a	\$5.96
f. Annual park maintenance cost per hectare	n/a	n/a	\$6 262
g. Cost of pool operations per attendee	n/a	n/a	\$7.09

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 2			
Transport			
Output 2.1 Road Transport Regulation and Services			
a. Taxi cab waiting times within standard	100%	100%	100%
b. Taxi waiting times (wheelchair accessible taxis) within standard	100%	100%	100%
c. Number of random vehicle inspections per 10,000 vehicles registered	n/a	n/a	2 239
d. Annual cost of running vehicle registration per capita	n/a	n/a	\$6.20
e. Annual cost of running driver licensing functions service per capita	n/a	n/a	\$3.28
f. Annual operating cost per parking space	n/a	n/a	\$90.78
Output 2.2 Public Transport			
a. Timeliness of ACTION services	99%	99.8%	99.8%
b. Customer satisfaction with ACTION services as assessed by passenger surveys	82%	82%	82%
c. Increase in modal share (adult work trips increase in accordance with the Sustainable Transport Plan)	n/a	n/a	3.3%
d. Increase in number of passenger boardings	n/a	n/a	176 000
e. Percentage of buses in the fleet fully compliant with disability Standards	n/a	n/a	22.6%
f. Percentage of fleet Euro 3 emission standard compliant	n/a	n/a	12.0%
g. Total cost per vehicle km	n/a	n/a	\$3.53
h. Total cost per passenger boarding	n/a	n/a	\$5.06

Accountability Indicators cont.

	2004-05 Targets	2004-05 Est. Outcome	2005-06 Target
Output Class 3			
Government Services			
Output 3.1 Government Services			
<i>Capital Linen Service</i>			
a. Total tonnes of laundry sold	4 500	4 500	4 500
b. % of laundry requiring rewashing	5% or less	5% or less	5% or less
<i>Property ACT</i>			
c. Accommodation utilisation rate (m ² per employee)	n/a	n/a	19.5 m ²
d. Occupancy rate of ACT Government office buildings	99%	99%	99%
e. Use of Greenpower	n/a	n/a	17%
f. Accommodation cost per employee	n/a	n/a	\$7 300

Budgeted Financial Results

Section 31 of the *Financial Management Act 1996* (FMA) advises that Chief Executives are responsible for achievement of financial results. For the purpose of Section 31 of the FMA, key budgeted results are specified in the Budget Papers to improve accountability. An outcome of the increased accountability will be the requirement for Chief Executives to explain material variances from specified budgeted results.

In accordance with Section 31 of the *Financial Management Act 1996*, the following are the key budget results for the Department of Urban Services:

- **Operating Result (\$15.455m surplus)** - this target focuses on the financial performance for the year and measures the performance of resource utilisation taking into account government funding and own sourced revenue against operating expenditure. The Department's result is influenced significantly by *Other Revenue* relating to the transfer of infrastructure assets from other government entities for which no expense is reflected, *Depreciation Expenses* for which funding is not provided and the operations of the property portfolio which return a dividend to Government.
- **Current Ratio (1.35:1)¹** - the current ratio is an indication of the ability to fund short-term liabilities from the conversion of short-term assets to cash. The measure is important in the assessment of the Department's ability to fund liabilities, including the repayment of interest bearing liabilities as they fall due during the financial year.
- **Total Assets (\$4.507b)** - this measure focuses on the Department's ability to manage its asset base which mainly relates to infrastructure assets including roads and stormwater, land and buildings, community assets and capital works in progress, which are used in the provision of municipal services throughout the ACT.
- **Total Liabilities (\$83.066m)** - this measure focuses on maintaining prudent levels of liabilities as required by Section 11 of the FMA and indicates the size of the financial obligations to be met by the Department in the future. This measure includes interest bearing liabilities relating to the Magistrates Court, Civic and the Dame Pattie Menzies buildings in Dickson. Other significant liabilities relate to employee provisions.

¹ *Total current assets/Total current liabilities*

Changes to Appropriation

Changes to Appropriation - Departmental

	2004-05	2005-06	2006-07	2007-08	2008-09
Government Payment for Outputs	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	241 462	244 002	247 964	252 978	252 978
2nd Appropriation					
ACTION Diesel Fuel Supplementation	2 300	0	0	0	0
ACTION Funding Reinstatement	1 500	1 040	1 040	1 040	1 040
Increased Water Rates for Canberra Urban Parks and Places	200	0	0	0	0
Urgent Removal of Fire Damaged Trees	1 150	0	0	0	0
Wage Negotiations	2 939	3 414	4 172	4 332	4 403
Watering Young Trees	150	0	0	0	0
2005-06 Budget Policy Adjustments					
Additional Parking Enforcement	0	140	140	140	140
Diesel Fuel Funding Base Adjustment - ACTION	0	1 736	1 779	1 823	1 869
Footpath Maintenance	0	665	665	665	0
Growth of the City - ACT NoWaste	0	131	131	131	131
International Arboretum - running costs	0	100	400	800	800
Bus Maintenance - ACTION	0	923	0	0	0
Real Time Information - running costs	0	0	155	325	325
Slope Stability Safety Program	0	1 000	500	0	0
Additional Road Safety Measures	0	154	197	202	206
Increased Water Rates for Canberra Urban Parks and Places	0	600	600	600	600
Williamsdale Quarry Roadworks	0	428	100	0	0
Street Trees - Enhanced Maintenance Program	0	290	290	290	290
Removal of Dead Urban Trees	500	500	0	0	0
Hire Car Reforms	-844	1 602	-796	-796	-796
General Savings	0	-2 300	-10 000	-10 000	-10 000
2005-06 Budget Technical Adjustments					
Transfer of Arts and Cultural Facilities to CMD	-7 374	-11 457	-11 715	-11 939	-12 037
Transfer of Environment and Heritage to CMD	-19 326	-25 966	-25 302	- 25 877	-26 347
Revised Indexation Parameters	0	0	0	0	4 398
ACT NoWaste Garbage and Recycle Bin Finance Lease Finalisation	0	-1 300	-1 324	-1 348	-1 373
Communication Contract Savings	0	-394	-586	-586	-586
Reform of Community Sector Funding Indexation	0	0	3	7	11
Transfer of ACTION Land and Buildings Loan to Central Financing Unit	0	-697	-670	-643	-616
2005-06 Budget	222 657	214 611	207 743	212 144	215 436

Changes to Appropriation - Territorial

	2004-05	2005-06	2006-07	2007-08	2008-09
Payment for Expenses on Behalf of Territory	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	5 632	5 837	5 962	6 058	6 058
2005-06 Budget Technical Adjustments					
Revised Indexation Parameters	0	0	0	0	149
Transfer of Environment and Heritage to CMD	-423	-869	-884	-777	-794
Transfer of Arts and Cultural Facilities to CMD	-2 108	-4 968	-5 078	-5 281	-5 413
2005-06 Budget	3 101	0	0	0	0

Changes to Appropriation - Departmental

	2004-05	2005-06	2006-07	2007-08	2008-09
Capital Injections	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2004-05 Budget	91 092	83 895	10 600	5 600	5 600
2nd Appropriation					
Revitalise Library Collection	375	0	0	0	0
2005-06 Budget Policy Adjustments					
ACTION Bus Replacement Program	0	4 840	0	0	0
Callum Offices Upgrade	0	1 200	300	0	0
Capital Upgrade Program	0	9 800	9 300	9 300	9 300
International Arboretum	0	0	2 000	0	0
Mugga Waste Cell Stage 3	0	2 500	1 800	0	0
Online Payments Form Project	0	487	0	0	0
Phillip Oval Refurbishment	0	1 700	0	0	0
Replacement of Aged Equipment (Capital Linen Service)	0	1 300	0	0	0
Additional Road Safety Measures	0	1 050	0	0	0
2005-06 Budget Technical Adjustments					
Transfer of Arts and Cultural Facilities to Chief Minister's Department	-9 082	-13 182	0	0	0
Transfer of Environment and Heritage to Chief Minister's Department	-4 631	0	0	0	0
Rollover - Capital Works	-13 096	13 096	0	0	0
Rollover - Capital Project IDMS	-1 100	1 100	0	0	0
Rollover - Capital Project Canberra Connect	-600	600	0	0	0
Rollover - TotalCare Business Units Migration Costs	-500	500	0	0	0
Rollover - Capital Project Linen Service	-700	700	0	0	0
Rollover - Gungahlin Drive Extension	0	-29 487	29 487	0	0
Gungahlin Drive Extension (Additional Funding)	0	0	0	16 050	0
Commonwealth Grants - Roads to Recovery	0	-2 800	-1 500	-950	-1 750
Capital Works in Progress Savings	-2 550	-2 300	0	0	0
2005-06 Budget	59 208	74 999	51 987	30 000	13 150

2005-06 Capital Works Program

Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2005-06 \$'000	2005-06 Financing \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	Expected Completion Date
New Capital Works						
<i>ACT NoWaste</i>						
Mugga Waste Cell Stage 3	4 300	-	2 500	1 800	-	Jul 2006
	4 300	-	2 500	1 800	-	
<i>Sport and Recreation</i>						
Phillip Oval Upgrade	1 700	-	1 700	-	-	Jun 2006
	1 700	-	1 700	-	-	
<i>Property</i>						
Callam Offices Upgrade	1 500	-	1 200	300	-	Jun 2006
	1 500	-	1 200	300	-	
<i>Roads to Recovery</i>						
Boboyan Road Upgrade ¹	2 100	100	2 000	-	-	May 2006
Sutton Road Upgrade Stage 2	6 000	-	200	3 300	2 500	Sep 2007
Tharwa Drive Upgrade Stage 1 ²	5 000	-	-	200	1 550	Mar 2009
	13 100	100	2 200	3 500	4 050	
<i>City Services</i>						
Replacement of Ageing Linen Equipment	1 300	-	1 300	-	-	Mar 2006
	1 300	-	1 300	-	-	
Total New Works	21 900	100	8 900	5 600	4 050	
Capital Upgrades						
Roads and Bridges	2 550	-	2 550	-	-	
Sustainable Transport Initiatives	700	-	700	-	-	
Neighbourhood Improvements	1 500	-	1 500	-	-	
Urban Open Space	1 300	-	1 300	-	-	
Precinct Upgrades	800	-	800	-	-	
Sports Facilities	1 100	-	1 100	-	-	
Libraries	700	-	700	-	-	
Property Upgrades	800	-	800	-	-	
Public Transport Infrastructure	350	-	350	-	-	
Total Capital Upgrades	9 800	-	9 800	-	-	
Total New Capital Works	31 700	100	18 700	5 600	4 050	
Works in Progress						
<i>Roads ACT</i>						
Pialligo Avenue Upgrade	5 000	400	4 600	-	-	Jun 2006
Heavy Vehicle Route Bridges Stage 5	1 500	1 000	500	-	-	Oct 2005
<i>Forward Design</i>						
Majura Parkway	1 500	400	1 100	-	-	May 2006
	8 000	1 800	6 200	-	-	
<i>Traffic Congestion Program</i>						
Gungahlin Drive Extension ³	86 050	15 513	25 000	29 487	16 050	Sep 2007
Fairbairn Avenue Upgrade	9 700	8 041	1 659	-	-	Aug 2005
	95 750	23 554	26 659	29 487	16 050	

Works in Progress Cont.	Estimated Total Cost \$'000	Estimated Expenditure Pre 2005-06 \$'000	2005-06 Financing \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	Expected Completion Date
<u>Roads to Recovery Program</u>						
Sutton Road Upgrade	5 700	4 396	1 304	-	-	Aug 2005
	5 700	4 396	1 304	-	-	
<u>ACT NoWaste</u>						
Mugga Waste Cell Stage 2	2 400	1 213	1 187	-	-	Aug 2005
Hume Resource Recovery Estate Development	800	400	400	-	-	Aug 2005
	3 200	1 613	1 587	-	-	
<u>Canberra Urban Parks and Places</u>						
Holt Shopping Centre Upgrade	900	800	100	-	-	Jul 2005
Pest Willow Removal along Molonglo River	150	80	70	-	-	May 2006
	1 050	880	170	-	-	
<u>Land Development Infrastructure</u>						
Amaroo Infrastructure Stage 3	1 500	1 042	458	-	-	Sep 2005
	1 500	1 042	458	-	-	
<u>Public Transport</u>						
Bicycle Racks on ACTION Buses <i>Forward Design</i>	345	200	145	-	-	Dec 2005
Woden Masterplan – Relocation of Bus Interchange	400	200	200	-	-	Apr 2006
	745	400	345	-	-	
<u>Property</u>						
Moore Street Health Building Level 5 Refurbishment	845	445	400	-	-	Dec 2005
North Building Level 1 Refurbishment	642	128	514	-	-	May 2006
Grant Cameron Community Centre Improvements	300	215	85	-	-	Sep 2005
	1 787	788	999	-	-	
<u>City Services</u>						
International Arboretum ⁴	12 000	500	4 500	7 000	-	Jun 2007
	12 000	500	4 500	7 000	-	
Total Works in Progress	129 732	34 973	42 222	36 487	16 050	
Total Departmental Capital Works	161 432	35 073	60 922	42 087	20 100	

¹ This combines \$0.1m from a previous project in the Roads to Recovery Program.

² \$3.250m forecast for the 2008-09 financial year.

³ Additional \$16.050m provided in the 2005-06 Budget.

⁴ Additional \$2m provided in the 2005-06 Budget

Commonwealth Grants

The major Commonwealth payments for which the Department has responsibility are:

Name of Grant	Activities Funded by Grant	2005-06 Estimate \$'000s
Interstate Road Transport	Collection of Heavy Vehicle Charges	200
National Highways System:		
- Current	Maintenance of National Highways and Roads of Significance within the ACT	600
- Capital	Black Spot Road Safety Initiative	600
- Capital	Roads to Recovery Program	5 332
Total		6 732

**Department of Urban Services
Operating Statement**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
241 462	Government Payment for Outputs	222 657	214 611	-4	207 743	212 144	215 436
424	Taxes Fees and Fines	1 815	1 807	..	1 814	1 821	1 832
19 331	User Charges - Non ACT Government	25 718	24 355	-5	24 841	25 339	25 947
55 856	User Charges - ACT Government	53 277	54 120	2	55 029	55 844	57 131
430	Interest	564	614	9	614	615	615
70 036	Other Revenue	36 659	88 140	140	47 717	53 118	52 882
1 900	Resources Received free of charge	600	600	-	600	600	600
389 439	Total Revenue	341 290	384 247	13	338 358	349 481	354 443
Gains							
0	Total Gains	0	0	-	0	0	0
389 439	Total Income	341 290	384 247	13	338 358	349 481	354 443
Expenses							
77 516	Employee Expenses	67 995	66 415	-2	63 712	64 976	65 789
11 156	Superannuation Expenses	9 321	9 284	..	9 175	9 310	9 428
133 151	Supplies and Services	155 275	151 231	-3	148 760	152 104	155 412
79 999	Depreciation and Amortisation	79 943	81 341	2	82 164	82 886	81 186
3 955	Borrowing Costs	3 955	3 077	-22	2 683	2 261	1 899
24 824	Cost of Goods Sold	0	0	-	0	0	0
61 340	Grants and Purchased Services	59 090	56 759	-4	56 850	57 893	58 794
1 459	Other Expenses	1 167	685	-41	700	714	732
393 400	Total Ordinary Expenses	376 746	368 792	-2	364 044	370 144	373 240
-3 961	Operating Result	-35 456	15 455	144	-25 686	-20 663	-18 797

Department of Urban Services Balance Sheet

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
Current Assets							
13 269	Cash	12 508	9 741	-22	7 504	5 452	3 775
19 899	Receivables	15 546	17 580	13	18 551	18 975	19 460
18 304	Investments	27 207	19 307	-29	19 407	19 407	19 407
4 534	Inventories	3 545	3 593	1	3 641	3 691	3 741
648	Other	368	368	-	368	368	368
56 654	Total Current Assets	59 174	50 589	-15	49 471	47 893	46 751
Non Current Assets							
4 488 791	Property, Plant and Equipment	4 325 477	4 394 011	2	4 386 046	4 468 680	4 458 744
5 281	Intangibles	10 900	9 765	-10	8 048	6 549	5 050
65 300	Capital Works in Progress	42 599	52 709	24	82 171	3 971	2 221
55	Other	55	55	-	55	55	55
4 559 427	Total Non Current Assets	4 379 031	4 456 540	2	4 476 320	4 479 255	4 466 070
4 616 081	TOTAL ASSETS	4 438 205	4 507 129	2	4 525 791	4 527 148	4 512 821
Current Liabilities							
22 761	Payables	18 924	19 550	3	19 908	20 208	20 508
3 713	Interest Bearing Liabilities	5 805	4 887	-16	5 497	6 157	6 887
2 189	Finance Leases	1 310	146	-89	246	346	446
10 301	Employee Benefits	8 635	9 156	6	9 498	10 011	10 547
86	Other Provisions	0	0	-	0	0	0
10 414	Other	3 608	3 626	..	3 645	3 667	3 689
49 464	Total Current Liabilities	38 282	37 365	-2	38 794	40 389	42 077
Non Current Liabilities							
92	Payables	97	97	-	97	97	97
32 807	Interest Bearing Liabilities	40 261	31 746	-21	26 250	20 092	13 205
7 700	Finance Leases	2 494	2 348	-6	2 102	1 756	1 310
13 423	Employee Benefits	10 547	11 510	9	12 249	12 843	13 473
54 022	Total Non Current Liabilities	53 399	45 701	-14	40 698	34 788	28 085
103 486	TOTAL LIABILITIES	91 681	83 066	-9	79 492	75 177	70 162
4 512 595	NET ASSETS	4 346 524	4 424 063	2	4 446 299	4 451 971	4 442 659
REPRESENTED BY FUNDS EMPLOYED							
4 095 998	Accumulated Funds	3 912 916	3 990 455	2	4 012 691	4 018 363	4 009 051
416 597	Reserves	433 608	433 608	-	433 608	433 608	433 608
4 512 595	TOTAL FUNDS EMPLOYED	4 346 524	4 424 063	2	4 446 299	4 451 971	4 442 659

**Department of Urban Services
Cash Flow Statement**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
191 875	Cash from Government for Outputs	168 146	159 333	-5	152 377	155 740	158 158
49 587	Cash from Government - CSO Payments	54 511	55 278	1	55 366	56 404	57 278
424	Taxes, Fees and Fines	1 815	1 807	..	1 814	1 821	1 832
95 155	User Charges	98 963	80 553	-19	81 905	83 279	85 174
430	Interest Received	564	614	9	614	615	615
31 368	Other Revenue	27 958	29 876	7	30 113	30 345	31 121
368 839	Operating Receipts	351 957	327 461	-7	322 189	328 204	334 178
Payments							
88 959	Related to Employees	77 607	74 227	-4	71 790	73 058	73 991
135 834	Related to Supplies and Services	157 938	162 145	3	153 573	156 718	159 422
3 955	Borrowing Costs	3 955	3 077	-22	2 683	2 261	1 812
61 340	Grants and Purchased Services	59 090	56 759	-4	56 850	57 893	58 794
53 639	Other	28 258	28 400	..	28 487	28 693	29 443
343 727	Operating Payments	326 848	324 608	-1	313 383	318 623	323 462
25 112	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	25 109	2 853	-89	8 806	9 581	10 716
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
89 293	Purchase of Property, Plant and Equipment	61 909	68 138	10	53 755	32 148	15 298
92	Purchase of Land and Intangibles	92	564	513	77	77	77
9 445	Capital Payments to Government Agencies	4 945	8 440	71	0	0	0
98 830	Investing Payments	66 946	77 142	15	53 832	32 225	15 375
-98 830	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-66 946	-77 142	-15	-53 832	-32 225	-15 375
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
91 092	Capital Injection from Government	59 208	74 999	27	51 987	30 000	13 150
0	Receipt of Transferred Cash Balances	62	0	-100	0	0	0

**Department of Urban Services
Cash Flow Statement**

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
91 092	Financing Receipts	59 270	74 999	27	51 987	30 000	13 150
	Payments						
4 866	Dividends to Government	4 361	4 475	3	4 065	3 665	3 665
3 360	Repayment of Advance	3 360	3 499	4	3 993	4 523	5 091
0	Repayment of Borrowings	1 661	2 093	26	894	974	1 066
2 292	Repayment of Finance Lease	2 292	1 310	-43	146	246	346
0	Payments of Transferred Cash Balances	395	0	-100	0	0	0
10 518	Financing Payments	12 069	11 377	-6	9 098	9 408	10 168
80 574	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	47 201	63 622	35	42 889	20 592	2 982
6 856	NET INCREASE/(DECREASE) IN CASH HELD	5 364	-10 667	-299	-2 137	-2 052	-1 677
24 716	CASH AT BEGINNING OF REPORTING PERIOD	34 351	39 715	16	29 048	26 911	24 859
31 572	CASH AT THE END OF THE REPORTING PERIOD	39 715	29 048	-27	26 911	24 859	23 182

**Department of Urban Services
Statement of Changes in Equity**

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
4 439 775	Opening Balance	4 378 070	4 346 524	-1	4 424 063	4 446 299	4 451 971
	Accumulated Funds						
-3 961	Operating Result for the Period	-35 456	15 455	144	-25 686	-20 663	-18 797
	Reserves						
0	Increase/(Decrease) in asset revaluation reserve	-9 529	0	100	0	0	0
-3 961	Total Income And Expense For The Period	-44 985	15 455	134	-25 686	-20 663	-18 797
	Transactions Involving Equity Holders Affecting Accumulated Funds						
81 647	Capital Injections	54 263	66 559	23	51 987	30 000	13 150
0	Inc/Dec in Net Assets due to Admin Restructure	-36 463	0	100	0	0	0
-4 866	Dividend Approved	-4 361	-4 475	-3	-4 065	-3 665	-3 665
4 512 595	Closing Balance	4 346 524	4 424 063	2	4 446 299	4 451 971	4 442 659

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the decrease of \$18.805m in the 2004-05 estimated outcome from the original budget is primarily due to the part year effect of the transfer of Environment ACT and artsACT to the Chief Minister's Department following the Administrative Arrangement Orders (AAOs) of 4 November 2004 (\$26.7m) and the removal of funding for the implementation of the taxi and hire car reforms which did not proceed (\$0.844m). These decreases have been partially offset by additional funding for wage increases of (\$2.939m) and new initiatives funded through the supplementary appropriation (\$5.3m); and
 - the decrease of \$8.046m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the full year effect of the AAOs (\$10.723m), savings resulting from the new communications contract (\$0.394m), the completion of the lease term for garbage bins (\$1.3m), the transfer of the ACTION Authority land and buildings loans portfolio to the Central Financing Unit (\$0.697m), the net effect of 2nd Appropriation items (\$3.216m) and general savings (\$2.3m). These decreases have been partially offset by funding for new initiatives (\$5.967m), the impact of the hire car reforms (\$1.602m) and the full year impact of the enterprise bargaining agreement (\$3m).

- taxes, fees and fines: the increase of \$1.391m in the 2004-05 estimated outcome from the original budget reflects the reclassification of domestic waste tip fees from other revenue.
- user charges – non ACT Government:
 - the increase of \$6.387m in the 2004-05 estimated outcome from the original budget is mainly due to a reclassification of user charges originally classified as user charges – ACT Government (\$3.7m) and increased activity in the fee for service business units (\$2.5m); and
 - the decrease of \$1.363m in the 2005-06 Budget from the 2004-05 estimated outcome reflects an anticipated reduction in 2005-06 fee for service activity.
- user charges - ACT Government:
 - the decrease of \$2.579m in the 2004-05 estimated outcome from the original budget is due mainly to the reclassification of user charges non-ACT Government, as noted above; and
 - the increase of \$0.843m in the 2005-06 Budget from the 2004-05 estimated outcome is due primarily to the net impact of the reclassification to user charges – non ACT Government, the AAO's and the forward year estimates for fee for service activities.
- interest: the increase of \$0.134m in the 2004-05 estimated outcome from the original budget and in the forward years is due to higher than expected average investment levels.
- other revenue:
 - the decrease of \$33.377m in the 2004-05 estimated outcome from the original budget is primarily due to a reduction in the transfer of completed infrastructure assets from the Land Development Agency (\$30.301m) and the ACT Planning and Land Authority (\$2.1m) and the reclassification of domestic waste tip fees to taxes, fees and fines (\$1.391m); and
 - the increase of \$51.481m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the increased transfer of completed infrastructure assets from the Land Development Agency (\$28.565m) and the ACT Planning and Land Authority (\$20.1m) and the transfer of the ACTION Authority land and buildings loan portfolio to the Central Financing Unit (\$4m) which have been partially offset by funding transfers from the AAOs (\$1m).
- resources received free of charge: the decrease of \$1.3m in the 2004-05 estimated outcome from the original budget and in the forward years is primarily due to the reduced level of legal services expected to be received from the Department of Justice and Community Safety and the AAOs.
- employee expenses:
 - the decrease of \$9.521m in the 2004-05 estimated outcome from the original budget is primarily due to the part year effect of the AAOs; and
 - the decrease of \$1.580m in the 2005-06 Budget from the estimated outcome is mainly due to the full year effect of the AAOs (\$5m) and general savings (\$1.3m). These decreases have been partially offset by the Enterprise Bargaining Agreement (\$4.8m);
- superannuation expenses: the decrease of \$1.835m in the 2004-05 estimated outcome from the original budget is primarily due to the part year effect of the AAOs.

- supplies and services:
 - the increase of \$22.124m in the 2004-05 estimated outcome from the original budget is due primarily to the reclassification of cost of goods sold following the transfer of Totalcare Industries' business units to the Department (\$24.824m), new initiatives (\$2m), Natural Disaster Mitigation funding (\$0.632m) and increased expenses associated with revised user charges, interest and property costs (\$5.4m). These have been partially offset by the AAOs (\$9.9m) and the withdrawal of funding for the taxi and hire car reforms (\$0.8m); and
 - the decrease of \$4.044m in the 2005-06 Budget from the 2004-05 estimated outcome has resulted primarily from the full year impact of the AAO's (\$0.3m), savings resulting from the new communications contract (\$0.4m), the completion of the lease term for garbage bins (\$1.3m), general savings (\$0.9m), the removal of one-off funding provided in 2004-05 (\$0.8m) and the impact of prior year adjustment of expenses (\$4.4m). These decreases have been partially offset by additional funding for new initiatives (\$3.8m).
- borrowing costs: the decrease of \$0.878m in the 2005-06 Budget from the 2004-05 estimated outcome has resulted primarily from the transfer of the ACTION Authority land and buildings loan portfolio to the Central Financing Unit.
- cost of goods sold: the decrease of \$24.824m in the 2004-05 estimated outcome from the original budget and in the forward years results from the reclassification to supplies and services noted above.
- grants and purchased services:
 - the decrease of \$2.250m in the 2004-05 estimated outcome from the original budget is primarily due to the part year effect of the AAOs (\$7.280m) which has been partially offset by additional funding provided to ACTION Authority (\$5.030m); and
 - the decrease of \$2.331m in the 2005-06 Budget from the 2004-05 estimated outcome relates mainly to the full year effect of the AAOs (\$3.822m) which has been offset by the net effect of payments to ACTION Authority (\$1.2m).
- other expenses: the decreases of \$0.292m in the 2004-05 estimated outcome from the original budget and \$0.482m in the 2005-06 Budget from the 2004-05 estimated outcome are primarily due to the AAOs.

Balance Sheet

Variations between the original budget and the estimated outcome have mainly resulted from the flow on effect of the 2003-04 audited outcome and the transfer of Environment ACT and artsACT to the Chief Minister's Department following the AAOs of 4 November 2004.

Other significant variations are as follows:

- cash and investments:
 - the net increase of \$8.142m in the 2004-05 estimated outcome from the original budget is primarily due to the recognition of the insurance payments relating to the January 2003 bushfire that were shown as a receivable in the 2004-05 original budget and a reassessment of investments following the 2003-04 audited outcome; and

- the net decrease of \$10.667m in the 2005-06 Budget from the 2004-05 estimated outcome reflects the timing of payments and income.
- receivables:
 - the decrease of \$4.353m in the 2004-05 estimated outcome from the original budget relates primarily to the AAOs; and
 - the increase of \$2.034m in the 2005-06 Budget from the 2004-05 estimated outcome is primarily due to the effect of the AAOs.
- total non current assets:
 - the decrease of \$180.396m in the 2004-05 estimated outcome from the original budget relates primarily to the flow on of the 2003-04 audited outcome (\$71.3m), the net impact of the AAO's (\$60.1m), the rollover of existing capital works projects (\$19m) and revised asset transfers from the Land Development Agency and the ACT Planning and Land Authority (\$29m); and
 - the increase of \$77.509m in the 2005-06 Budget from the 2004-05 estimated outcome is mainly due to the net impact of the capital works program and the transfer of completed infrastructure assets from the Land Development Agency and the ACT Planning and Land Authority.
- current payables: the decrease of \$3.837m in the 2004-05 estimated outcome from the original budget is primarily due to the flow on effect of the 2003-04 audited outcome and the AAOs.
- current and non-current interest bearing liabilities:
 - the net increase of \$9.546m in the 2004-05 estimated outcome from the original budget relates primarily to the net impact of a reclassification of borrowings from finance leases, the net impact of the flow-on of the 2003-04 audited outcome and scheduled loan repayments; and
 - the decrease of \$9.433m in the 2005-06 Budget from the 2004-05 estimated outcome relates primarily to the transfer of the ACTION land and buildings loan portfolio to the Central Financing Unit and the repayment schedule of the Department's loan portfolio.
- current and non-current finance leases:
 - the decrease of \$6.085m in the 2004-05 estimated outcome from the original budget represents the reclassification of leases to borrowings and the completion of the lease term for garbage bins; and
 - the decrease of \$1.310m in the 2005-06 Budget from the 2004-05 estimated outcome represents the reclassification of leases to other borrowings and the completion of the lease term for garbage bins.
- current and non current employee benefits: the net decrease of \$4.542m in the 2004-05 estimated outcome from the original budget relates primarily to the AAOs.

Cash Flow Statement

The major variations within the Cash Flow Statement in the 2004-05 estimated outcome from the original budget and the 2005-06 Budget are explained within the Operating Statement above.

Other significant variations relate to:

- capital payments to government agencies: the decrease of \$4.5m in the 2004-05 estimated outcome from the original budget relates to the transfer of artsACT and the associated capital payments to the Cultural Facilities Corporation to the Chief Minister's Department following the AAOs of 4 November 2004.
- capital injections:
 - the decrease of \$31.884m in the 2004-05 estimated outcome from the original budget is primarily due to the AAO's (\$13.173m) and variations to the current capital works program including roll overs (\$18.5m); and
 - the increase of \$15.971m in the 2005-06 Budget from the 2004-05 estimated outcome relates primarily to the net impact of the AAO's, capital works rollovers from 2004-05, new initiatives and the new capital works program.

Statement of Changes in Equity

Significant variations are as follows:

- increase/(decrease) in asset revaluation reserve: the decrease of \$9.529m in the 2004-05 estimated outcome from the original budget relates to the flow on of the 2003-04 audited outcome.
- increase/decrease in net assets due to admin restructure: the decrease of \$36.463m in the 2004-05 estimated outcome from the original budget represents the impact of the AAO's.

Department of Urban Services
Statement of Income and Expenses on Behalf of the Territory

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
5 632	Payment for Expenses on behalf of Territory	3 101	0	-100	0	0	0
109 536	Taxes Fees and Fines	99 487	101 030	2	103 605	106 244	108 874
13 156	User Charges - Non ACT Government	13 156	14 175	8	14 714	15 070	15 427
5 520	Grants from the Commonwealth	5 520	6 732	22	4 650	4 650	4 650
133 844	Total Revenue	121 264	121 937	1	122 969	125 964	128 951
Gains							
0	Total Gains	0	0	-	0	0	0
133 844	Total Income	121 264	121 937	1	122 969	125 964	128 951
Expenses							
193	Employee Expenses	63	0	-100	0	0	0
27	Superannuation Expenses	8	0	-100	0	0	0
108	Supplies and Services	27	0	-100	0	0	0
5 305	Grants and Purchased Services	3 078	0	-100	0	0	0
128 212	Transfer Expenses	118 088	121 937	3	122 969	125 964	128 951
133 845	Total Ordinary Expenses	121 264	121 937	1	122 969	125 964	128 951
-1	Operating Result	0	0	-	0	0	0

Department of Urban Services
Statement of Assets and Liabilities on Behalf of the Territory

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
	Current Assets						
7 556	Cash	4 212	4 212	-	4 212	4 212	4 212
9 226	Receivables	8 398	8 400	..	8 400	8 400	8 400
421	Other	0	0	-	0	0	0
17 203	Total Current Assets	12 610	12 612	..	12 612	12 612	12 612
17 203	TOTAL ASSETS	12 610	12 612	..	12 612	12 612	12 612
	Current Liabilities						
11 666	Payables	12 557	12 649	1	12 649	12 649	12 649
23	Employee Benefits	1	0	-100	0	0	0
4 502	Other	98	10	-90	10	10	10
16 191	Total Current Liabilities	12 656	12 659	..	12 659	12 659	12 659
	Non Current Liabilities						
41	Employee Benefits	1	0	-100	0	0	0
41	Total Non Current Liabilities	1	0	-100	0	0	0
16 232	TOTAL LIABILITIES	12 657	12 659	..	12 659	12 659	12 659
971	NET ASSETS	-47	-47	-	-47	-47	-47
	REPRESENTED BY FUNDS EMPLOYED						
971	Accumulated Funds	-47	-47	-	-47	-47	-47
971	TOTAL FUNDS EMPLOYED	-47	-47	-	-47	-47	-47

Department of Urban Services
Budgeted Statement of Cashflows on Behalf of the Territory

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
5 632	Cash from Government for EBT	3 101	0	-100	0	0	0
109 536	Taxes, Fees and Fines	99 487	101 030	2	103 605	106 244	108 875
13 156	User Charges	13 156	14 175	8	14 714	15 070	15 427
5 520	Grants Received from the Commonwealth	5 520	6 732	22	4 650	4 650	4 650
1 732	Other Revenue	764	1 014	33	1 014	1 014	1 016
135 576	Operating Receipts	122 028	122 951	1	123 983	126 978	129 968
Payments							
219	Related to Employees	71	0	-100	0	0	0
108	Related to Supplies and Services	27	0	-100	0	0	0
5 305	Grants and Purchased Services	3 088	0	-100	0	0	0
732	Other	764	1 012	32	1 012	1 012	1 014
128 212	Territory Receipts to Government	118 046	121 939	3	122 971	125 966	128 954
134 576	Operating Payments	121 996	122 951	1	123 983	126 978	129 968
1 000	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	32	0	-100	0	0	0
CASH FLOWS FROM FINANCING ACTIVITIES							
Payments							
0	Payments of Transferred Cash Balances	854	0	-100	0	0	0
0	Financing Payments	854	0	-100	0	0	0
0	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	-854	0	100	0	0	0
1 000	NET INCREASE/(DECREASE) IN CASH HELD	-822	0	100	0	0	0
6 556	CASH AT BEGINNING OF REPORTING PERIOD	5 034	4 212	-16	4 212	4 212	4 212
7 556	CASH AT THE END OF THE REPORTING PERIOD	4 212	4 212	-	4 212	4 212	4 212

Department of Urban Services
Statement of Changes in Equity on Behalf of the Territory

Budget as at 30/6/05 \$'000		Est.Outcome as at 30/6/05 \$'000	Planned as at 30/6/06 \$'000	Var %	Planned as at 30/6/07 \$'000	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000
972	Opening Balance	-47	-47	-	-47	-47	-47
	Accumulated Funds						
-1	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
-1	Total Income And Expense For The Period	0	0	-	0	0	0
	Transactions Involving Equity Holders Affecting Accumulated Funds						
0	Inc/Dec in Net Assets due to Admin Restructure	0	0	-	0	0	0
971	Closing Balance	-47	-47	-	-47	-47	-47

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory:
 - the decreases of \$2.531m in the 2004-05 estimated outcome from the original budget and \$3.101m in the 2005-06 Budget from the 2004-05 estimated outcome are due to the transfer of Environment ACT and artsACT to the Chief Minister’s Department following the Administrative Arrangement Orders (AAOs) of 4 November 2004;
- taxes, fees and fines:
 - the decrease of \$10.049m in the 2004-05 estimated outcome from the original budget is mainly due to the AAOs (\$8.910m) and the removal of the taxi/hire car reforms (\$1.619m). These decreases have been partially offset by revised estimates for parking infringement fines (\$0.480m);
 - the increase of \$1.543m in the 2005-06 Budget from the 2004-05 estimated outcome is due to the net effect of increased fees for regulatory services (\$0.436m), road safety and traffic measures (\$1.5m) and increased parking fines (\$0.520m). These increases have been partially offset by the full year effect of the transfer of water abstraction and other fees relating to the AAOs (\$1m);
- user charges – non ACT Government: the increase of \$1.019m in the 2005-06 Budget from the 2004-05 estimated outcome reflects the cumulative effect of movements in the CPI (\$0.420m) and the implementation of additional parking enforcement measures to ensure community compliance with parking requirements (\$0.6m);

- grants from the Commonwealth: the increase of \$1.212m in the 2005-06 Budget from the 2004-05 estimated outcome reflects the revised timing of specific purpose payments for the Roads to Recovery program;
- employee expenses, superannuation expenses and supplies and services: the decrease of \$0.230m in the 2004-05 estimated outcome from the original budget and the decrease of \$0.098m in the 2005-06 Budget from the 2004-05 estimated outcome is due to the transfer of the Commissioner for the Environment to the Chief Minister's Department following the AAOs;
- grants and purchased services: the decrease of \$2.227m in the 2004-05 estimated outcome from the original budget and in the forward years is due to the AAOs; and
- transfer expenses: the decrease of \$10.124m in the 2004-05 estimated outcome from the original budget is due to the AAOs and the net result of the variations to taxes, fees and fines, user charges and grants from the Commonwealth noted above.

Statement of Assets and Liabilities on Behalf of the Territory

Variations in the 2004-05 estimated outcome from the original budget and in the 2005-06 Budget to the 2004-05 estimated outcome have resulted primarily from the flow on effects of the 2003-04 audited outcome and the AAOs.

Municipal Services Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
128 916	Government Payment for Outputs	132 303	133 442	1	129 082	131 687	133 594
424	Taxes Fees and Fines	1 815	1 807	..	1 814	1 821	1 832
2 131	User Charges - Non ACT Government	2 253	2 156	-4	2 178	2 199	2 254
3 984	User Charges - ACT Government	4 849	3 962	-18	4 064	4 404	4 485
277	Interest	449	474	6	474	474	474
69 453	Other Revenue	36 321	86 876	139	47 639	53 039	52 800
1 246	Resources Received free of charge	362	472	30	472	472	472
206 431	Total Revenue	178 352	229 189	29	185 723	194 096	195 911
Gains							
0	Total Gains	0	0	-	0	0	0
206 431	Total Income	178 352	229 189	29	185 723	194 096	195 911
Expenses							
24 234	Employee Expenses	25 680	26 988	5	24 689	25 138	25 466
3 928	Superannuation Expenses	3 896	4 111	6	3 906	3 979	4 033
103 995	Supplies and Services	109 043	106 854	-2	105 041	107 360	109 268
72 076	Depreciation and Amortisation	71 528	73 006	2	73 644	74 385	73 964
1 118	Borrowing Costs	1 093	595	-46	501	409	196
2 638	Grants and Purchased Services	2 637	2 637	-	2 640	2 645	2 662
648	Other Expenses	934	685	-27	700	714	732
208 637	Total Ordinary Expenses	214 811	214 876	..	211 121	214 630	216 321
-2 206	Operating Result	-36 459	14 313	139	-25 398	-20 534	-20 410

Transport Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
Income							
Revenue							
70 518	Government Payment for Outputs	76 434	81 169	6	78 661	80 457	81 842
93	User Charges - Non ACT Government	39	102	162	103	106	109
742	User Charges - ACT Government	755	748	-1	714	729	747
52	Interest	87	125	44	125	125	125
243	Resources Received free of charge	94	128	36	128	128	128
71 648	Total Revenue	77 409	82 272	6	79 731	81 545	82 951
Gains							
0	Total Gains	0	0	-	0	0	0
71 648	Total Income	77 409	82 272	6	79 731	81 545	82 951
Expenses							
3 144	Employee Expenses	3 145	4 223	34	3 504	3 559	3 608
555	Superannuation Expenses	487	724	49	632	639	648
19 584	Supplies and Services	19 019	23 360	23	21 519	22 307	22 828
466	Depreciation and Amortisation	494	503	2	713	713	624
1	Borrowing Costs	0	0	-	0	0	0
48 224	Grants and Purchased Services	53 255	54 122	2	54 210	55 248	56 132
71 974	Total Ordinary Expenses	76 400	82 932	9	80 578	82 466	83 840
-326	Operating Result	1 009	-660	-165	-847	-921	-889

Government Services Operating Statement

2004-05 Budget \$'000		2004-05 Est.Outcome \$'000	2005-06 Budget \$'000	Var %	2006-07 Estimate \$'000	2007-08 Estimate \$'000	2008-09 Estimate \$'000
67 790	Total Revenue	71 150	72 786	2	72 904	73 840	75 581
67 418	Total Ordinary Expenses	71 046	70 984	..	72 345	73 048	73 079
372	Operating Result	104	1 802	#	559	792	2 502