

DEPARTMENT OF TERRITORY AND MUNICIPAL SERVICES

Objectives

The Department of Territory and Municipal Services (the Department) plays a key role in building Canberra's environmental, social, cultural and economic capital.

One of the Department's key objectives is the efficient delivery of a diverse range of sustainable, value for money services to the Canberra community, including public transport, libraries, Canberra Connect shopfronts as well as online services, ranger services, linen services and plant nursery services. The Department connects with the community in numerous ways in the delivery of these services, ensuring that customer interactions are positive, responsive and informative.

The Department cultivates healthy living spaces for the enjoyment of the people of Canberra, and helps to ensure the ACT's natural and cultural environments are protected, preserved and enhanced. The sustainable management of parks, nature reserves and waste, as well as the preservation of heritage and wildlife, are key areas of responsibility for the Department. Community access to a broad range of sporting and recreational activities are facilitated through the management of sporting programs, venues, sportsgrounds and community events. Promotion of the ACT as a preferred tourist destination is also a core objective.

The Department also manages and maintains Canberra's built environment to the highest possible standard. The Department ensures Government's many infrastructure assets, including roads, bridges and community paths, are strategically planned, built, and maintained. The efficient management of Government property is another important departmental function. As a regulator, the Department also ensures compliance with Territory and national standards in areas such as heritage, environment protection, transport regulation and road user safety.

The Department contributes to the future growth of the ACT by ensuring sustainability principles are embedded into its decision-making processes, particularly in relation to the provision of infrastructure and services to an expanding community. The development of policies and programs to ensure more sustainable use of water and energy continues to be a key focus for the Department, both now and into the future. The challenges associated with climate change will be addressed by the Department through the ACT Climate Change Strategy, *Weathering the Change*.

2008-09 Priorities

Strategic and operational issues to be pursued in 2008-09 include:

- progressing major road construction projects including the second stage of the upgrade of airport roads, duplication of Tharwa Drive and the duplication of a section of Athllon Drive;
- continuing with ACTION's bus fleet replacement program, as well as developing new bus lanes and other bus priority measures;

- improving the amenity of public areas in suburbs and shopping centres across all regions of Canberra, as well as providing essential horticultural, cleaning, roads and other maintenance services to new and expanding infrastructure assets;
- refurbishing Albert Hall to enable its continued use;
- implementing Australian Capital Tourism's e-Strategy, including the redevelopment of the visitcanberra.com.au consumer website to provide a critical tool for converting consumer marketing activity into economic benefit to the ACT economy;
- providing for the upcoming International Mountain Bike events, scheduled at Stromlo Forest Park in 2008 and 2009, and hosting a 2008 Rugby League World Cup match at Canberra Stadium in October 2008;
- delivering disability sport and recreation programs and further progressing the highly successful Actively Ageing Framework;
- undertaking significant redevelopment of the Lyneham Sports Precinct, implementing capital works to minimise future potable water use on sportsgrounds and progressing development of sporting facilities in Gungahlin;
- establishing renewable energy targets to support the development of renewable energy technologies, lowering greenhouse gas emissions and reducing dependence on fossil fuels;
- ensuring the quality of Canberra's future water supply through the continued restoration of the Lower Cotter Catchment;
- supporting the Government's commitment to plant *One Million New Trees Over Ten Years* under Action 36 of the ACT Climate Change Strategy; and
- continuing to provide core municipal waste services to the ACT community.

Business and Corporate Strategies

A key corporate focus for the Department will be to build on the consolidation of organisational changes and the progression of a strategic approach to planning in the new environment. The Department will also implement changes developed in response to a number of community consultations undertaken last year on shaping the future delivery of its services.

In the current environment of ever tightening labour markets, the Department will continue to invest in its people. A key initiative to increase the diversity of staff across the Department will be the development and implementation of an Indigenous Employment Strategy. A greater focus is being placed on risk management in light of significant increases in the cost of insurance. The Department also recently developed its Emergency Management Plan, providing a framework for coordinated and rapid responses to critical incidents within the ACT. Pursuit of these priority corporate strategies will better enable the Department to deliver on the wide range of services for which it is responsible.

In 2008-09 the Department will continue to implement a number of initiatives that will assist to maintain Canberra's reputation as one of Australia's best-kept and sustainable cities.

There is a continuing focus on the "look and feel" of the City to improve urban amenity and infrastructure across Canberra. The Department will bring to bear significant resources to give effect to that focus through a range of initiatives that will provide essential ongoing maintenance and upgrades of signage, roads and shopping centres. The Department will also be concentrating on further enhancing its strategic asset management capacity through continuing to develop Asset Management Plans for the extensive range of assets in its charge.

With the Government's strategic approach to climate change now in place, the Department will continue to implement a range of initiatives contributing to a reduction of emissions, as well as improving the community's understanding of climate change. Implementing a more sustainable and integrated transport system is a key component of this approach, and the Department will continue to play a role in promoting and facilitating the take up of modes of transport, including the further use of buses and bicycles, that contribute to a reduction in environmental impact.

The Department will further contribute to the economic development of the ACT through increased investment in tourism and community amenity programs. That effort will be directed through strategically targeted initiatives that implement Australian Capital Tourism's e-Strategy as well as providing world class sporting and recreation activities and facilities for the Canberra community.

Estimated Employment Level

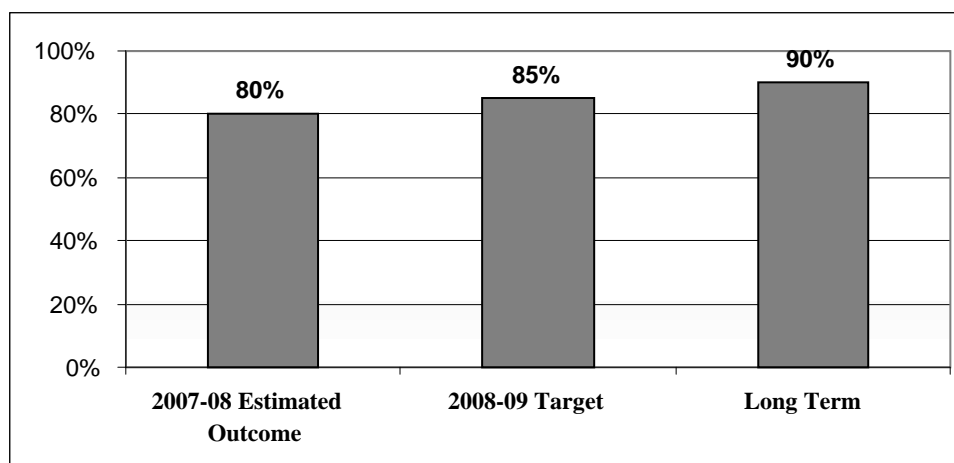
2007-08 Budget		2007-08 Est. Outcome	2008-09 Budget
1,074	Staffing (FTE)	1,088	1,100

Strategic Indicators

The 2007-08 Strategic Indicators have been reviewed and updated with added focus for 2008-09 on delivering streamlined structures and efficiencies of the core services delivered by the Department.

Strategic Indicator 1

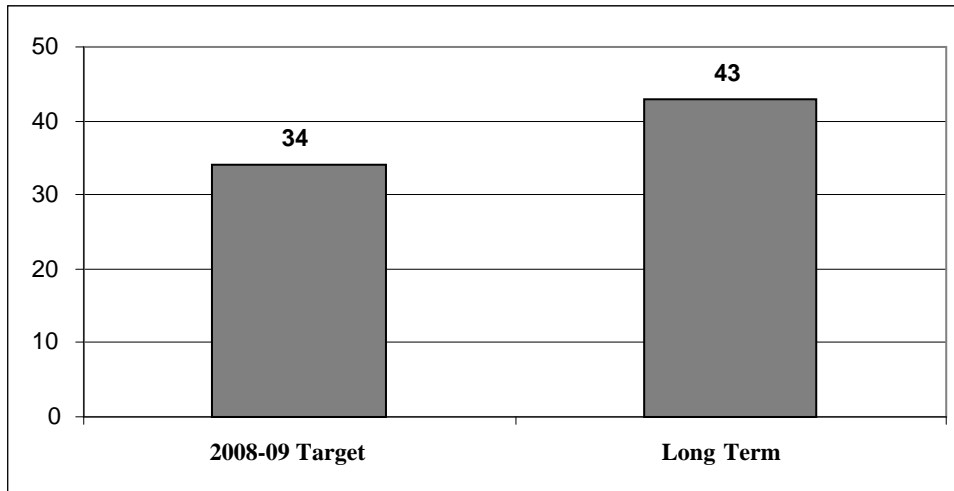
Customer satisfaction with the delivery of services continues to demonstrate improvement



Overall customer satisfaction is measured through customer satisfaction survey results relating to the Department's core service delivery responsibilities such as library services, Canberra Connect, infrastructure services (including roads, community paths, traffic lights, street signs), waste collection, ACTION, parks, reserves, sportsgrounds, ovals, and pool facilities.

Strategic Indicator 2

Number of action items implemented under the Climate Change Strategy action plan
Weathering the Change

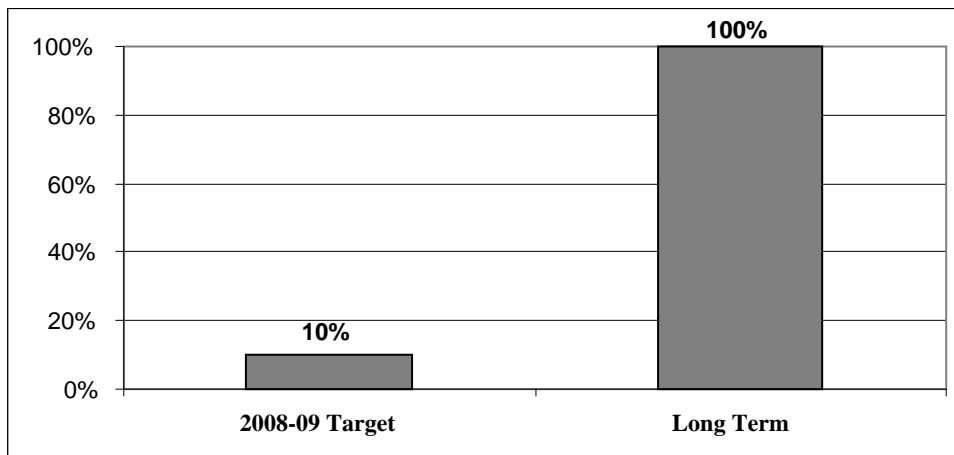


Note: New Measure

Number of action items implemented under the Climate Change Strategy action plan, *Weathering the Change*, which is the first of four action plans that support the full ACT Climate Change Strategy from 2007 to 2025. This first action plan, from 2007 to 2011, contains 43 actions that are to be implemented across Government. This is a new measure that tracks the implementation of these actions.

Strategic Indicator 3

Percentage of public sportsgrounds using non potable water to meet the vision of the
'Where Will We Play' strategy

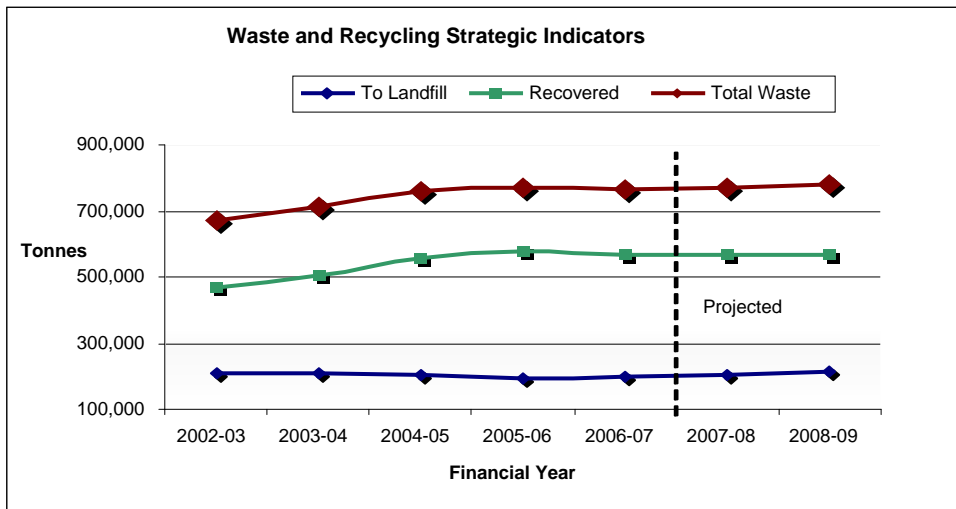


Note: New Measure

Proportion of public sports grounds using non potable water to meet the vision of the "Where Will We Play" strategy. This is a new measure included to monitor progress of the Government's "Where Will We Play" vision. A goal of this vision is to have no sports grounds totally reliant on potable water by 2013.

Strategic Indicator 4

Reduction in waste going to landfill and increase in material recovered from the waste stream

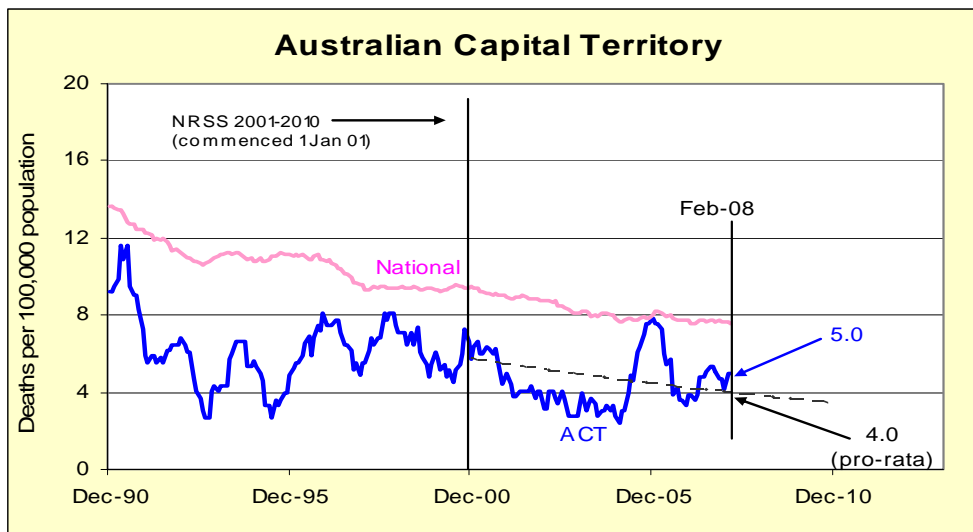


This indicator is calculated using weighbridge data of waste to landfill, and data provided by local resource recovery and recycling industries in the ACT. The waste to landfill and the resource recovery data are combined to provide a total waste generation level.

These indicators are consistent with the Government’s No Waste Strategy that aims to divert the maximum amount of material from landfill through re-use, recycling and resource recovery alternatives.

Strategic Indicator 5

Annual number of road fatalities per 100,000 population

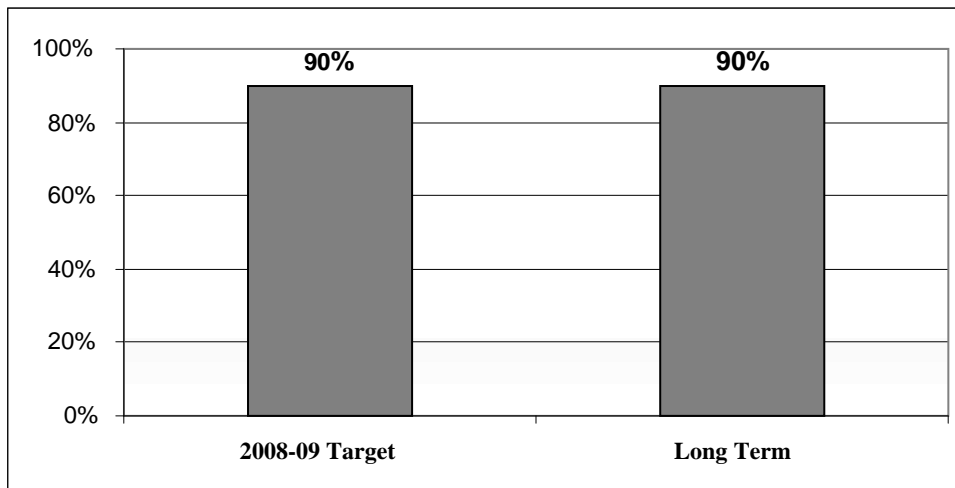


Regulation of driver competency, vehicle standards and public passenger services, together with specific road safety initiatives, all contribute to the Territory’s road safety outcome.

An indicator of the Territory’s road safety performance is the number of road fatalities recorded each year. The Territory aims to ensure that ACT road deaths do not exceed the target in the National Road Safety Strategy (NRSS), and further, to maintain the trend for a reduction in the annual number of ACT road deaths.

Strategic Indicator 6

Customer satisfaction with the delivery of services in the management of parks and reserves

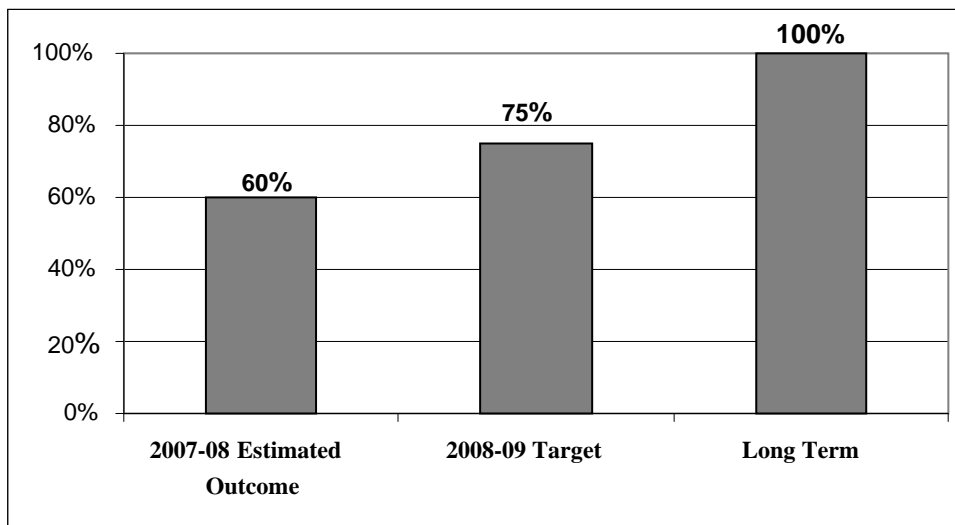


Note: New Measure

As the land manager for unleased land in the ACT, TAMS is responsible for the management of over 150,000 hectares of parks and reserves. This is a new measure that indicates the level of customer satisfaction with management activities including park and tree management, bushfire management, pest and weed control, visitor programs and facility maintenance.

Strategic Indicator 7

Percentage of Business Units with asset management plans developed and implemented



Asset Management Plans align assets with service demand to achieve the best possible match of assets with service delivery strategies. These plans have a focus on the strategic management, acquisition, use and disposal of assets to optimise service delivery potential and costs.

Output Classes

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 1: Municipal Services	409,274	399,551	257,852	287,082
Output 1.1: Information Services	35,529	34,742	27,658	29,880

Note:

1. Total Cost includes depreciation and amortisation of \$3.905 million in 2007-08 and \$2.369 million in 2008-09.

Output Description

Provision of customer enquiry, information, bill payment and library services to the community through Canberra Connect's shopfronts, call centres and internet service, and the ACT Library and Information Services' branch and mobile libraries, home library service, the ACT Virtual Library, Heritage Library, and the Government and Assembly Library.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.2: The Office of Transport	240,709	213,347	125,530	135,867

Notes:

1. Total Cost includes depreciation and amortisation of \$70.426 million in 2007-08 and \$71.474 million in 2008-09.

Output Description

Management of the ACT's road assets and regulation of public passenger transport, heavy vehicles, driver competency and vehicle registration. Also includes the promotion of road user safety, provision of strategic transport planning and public transport services.

Output Classes Cont.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.3: Sustainability	29,869	35,461	23,328	29,009

Note:

1. Total Cost includes depreciation and amortisation of \$1.547 million in 2007-08 and \$2.747 million in 2008-09.

Output Description

Provision of policy advice, as well as implementation and evaluation of programs dealing with the sustainable use of water, energy, and natural resources, programs addressing climate change and waste management programs, including household garbage and recycling.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.4: Land Management	71,618	76,717	54,860	60,030

Note:

1. Total Cost includes depreciation and amortisation of \$4.618 million in 2007-08 and \$5.017 million in 2008-09.

Output Description

Planning and management of the ACT's parks, plantations, reserves and open space system. The land manager role includes management of recreational land use, pest and weed control, fire management, conservation management, and maintenance of the look and feel of the city and its environs, including the urban forest.

Output Classes Cont.

	Total Cost		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.5: Environmental Regulation	9,601	9,966	8,311	8,706

Output Description

Administration of regulatory activities to protect and enhance the natural and built environment. Provision of advice, education and compliance services to Government and the community in relation to municipal ranger functions, domestic animal management, plant and animal licensing, environment protection, water resource management, heritage places and objects, and significant tree preservation.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 1.6: Sport and Recreation Services	21,948	29,318	18,165	23,590

Note:

1. Total Cost includes depreciation and amortisation of \$1.983 million in 2007-08 and \$5.553 million in 2008-09.

Output Description

Development of programs, policies and legislation, grant provision, and education and training opportunities to maintain and improve the capabilities of the sport and recreation sector. Also includes management and maintenance of sportsgrounds and facilities, and the provision of support services to high performance athletes in the ACT.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output Class 2: Enterprise Services	106,698	109,032	18,222	19,213
Output 2.1: Government Services	81,148	81,729	1,381	969

Note:

1. Total Cost includes depreciation and amortisation of \$9.918 million in 2007-08 and \$10.731 million in 2008-09.

Output Description

Incorporates businesses that provide commercial services to ACT Government agencies and the private sector on a fee for service basis, including Property and Facilities Management, the Yarralumla Nursery and Capital Linen Services.

Output Classes Cont.

	Total Cost ¹		Government Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
Output 2.2: Tourism and Events	25,550	27,303	16,841	18,244

Note:

1. Total Cost includes depreciation and amortisation of \$1.303 million in 2007-08 and \$1.827 million in 2008-09.

Output Description

Creation and implementation of a range of marketing and development programs and activities to promote tourism and major events held in the ACT.

	Total Cost ¹		EBT Payment for Outputs	
	2007-08	2008-09	2007-08	2008-09
	Est. Outcome \$'000	Budget \$'000	Est. Outcome \$'000	Budget \$'000
EBT Office of the Commissioner for the Environment	1,122	1,228	1,122	1,228

Note:

1. Total Cost includes no depreciation or amortisation in 2007-08 or 2008-09.

Output Description

Publication of the State of the Environment Report, investigation of grievances under Ministerial direction, or where the action(s) of a Territory agency would have a substantial impact on the environment.

Accountability Indicators

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output Class 1: Municipal Services			
Output 1.1: Information Services			
<i>Physical Use</i>			
a. Library visits per capita	5.5	5.5	5.75
b. Items borrowed per capita	7.5	7.5	8
<i>Online Use</i>			
c. ACT Virtual Library visits (use of databases) ¹	140,000	165,000	n/a
d. ACT Virtual Library loans (information downloaded) ²	120,000	130,000	n/a
e. Number of users accessing databases via the Library website ¹	n/a	n/a	185,000
f. Number of pages downloaded from library databases on the website ²	n/a	n/a	145,000
<i>Library Members</i>			
g. Number of registered library users ⁵	160,000	194,000	180,000
h. Percentage of population who are library members	55%	57%	53%
<i>Cost Effectiveness</i>			
i. Customer satisfaction with library services	80%	80%	85%
j. Average cost of library services per visit per branch	\$5.36	\$5.40	\$5.60
k. Cost of library services per capita per branch	\$28.75	\$28.75	\$29.50
<i>Library Collection</i>			
l. Percentage of library collection purchased in previous five years	48%	48%	45%
m. Number of ACT publications or items added to the heritage collection ³	n/a	n/a	14,000
n. Number of research reference enquiries undertaken at the Government and Assembly Library ⁴	n/a	n/a	55,000
<i>Canberra Connect</i>			
o. Customer satisfaction with Canberra Connect services	86%	90%	90%
p. Call centre waiting times less than 20 seconds	80%	75%	80%
q. Average queue time at the Canberra Connect shopfronts	< 12 minutes	< 12 minutes	< 12 minutes
r. Average cost per transaction at shopfronts	\$8.92	\$8.92	\$8.92
s. Average cost per transaction for call centres	\$3.70	\$3.93	\$3.70
t. Average cost per transaction for web transactions	\$0.72	\$0.72	\$0.72

Notes:

- Existing measure discontinued - replaced with a new measure (e). The new measure better reflects the services provided by ACT Libraries as library users increasingly access these services remotely.
- Existing measure discontinued - replaced with a new measure (f). The new measure provides useful information on the value of the library's database to library users.
- New measure. The Heritage Library collects materials relating to the social history of the ACT. This measure identifies the growth in the number of items in the collection.
- New measure. This measure provides a benchmark on the number of research reference enquiries over time and an indication of how valued this service is to the Government and Assembly library users.
- The reduction is due to a planned purge of non-active members from the library system in 2008-09.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 1.2: The Office of Transport			
<i>Infrastructure</i>			
a. Annual percentage of territorial roads resurfaced	5%	5%	5%
b. Annual percentage of municipal roads resurfaced	4%	4%	4%
c. Percentage of customers satisfied with the management of infrastructure services	70%	70%	70%
d. Territorial road system annual maintenance cost per lane km ¹	\$4,906	\$4,906	n/a
e. Municipal road system annual maintenance cost per lane km ²	\$2,350	\$2,350	n/a
f. Community Paths - cost per square metre of path renewed and/or repaired ²	\$165	\$165	n/a
g. Percentage of territorial roads in good condition ¹	n/a	n/a	85%
h. Percentage of bridges that meet SM1600 standard on the B Double Network ³	n/a	n/a	48%
<i>Sustainable Transport⁴</i>			
i. Increase in length (km) of on-road cycle lanes	n/a	n/a	10
j. Increase in length (km) of bus priority/transit lanes	n/a	n/a	1
k. Increase in length (km) of community paths	n/a	n/a	20
<i>Transport Planning and Regulation</i>			
l. Taxi cab waiting times within required standard	100%	99%	100%
m. Taxi cab waiting times (wheelchair accessible taxis) within required standard	100%	99%	100%
n. Number of random vehicle inspections per 10,000 vehicles registered ⁵	2,240	1,800	n/a
o. Number of random vehicle inspections ⁵	n/a	n/a	56,000
p. Number of audits of accredited driving instructors per annum	440	440	440
q. Number of audits of authorised vehicle examiners per annum	600	600	600
r. Percentage down time of fixed speed cameras	8%	8%	8%

Notes:

- Existing measures (d) discontinued - replaced with (g). This measure is being replaced by a national performance measure which can be used to benchmark the ACT with other jurisdictions.
- Existing measure discontinued.
- New measure. This is a national performance measure which the ACT can use to benchmark against other jurisdictions.
- New measure. The new measures demonstrate performance against the Sustainable Transport Plan and the extension of the network for walking, cycling and public transport.
- Existing measure (n) discontinued - replaced with (o). This measure is being replaced with a similar measure, to better reflect the annual work undertaken.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 1.3: Sustainability			
<i>Waste and Recycling</i>			
a. Annual tonnes of waste to landfill per head of population	0.53	0.57	0.59
b. Annual tonnes of recyclables collected per head of population ¹	1.64	1.53	n/a
c. Annual total resource recovery tonnage per head of population ¹	n/a	n/a	1.49
d. Percentage of material recovered from the total waste stream	77%	73%	72%
e. Annual cost of kerbside collection per household	\$61.00	\$61.00	\$63.20
f. Cost of recyclables processing per tonne	\$21.00	\$21.00	\$21.70
g. Cost of green waste processing per tonne	\$4.20	\$2.89	\$3.00
h. Percentage of customers satisfied with waste collection services	98%	98%	98%
i. Operational cost of landfilling waste per tonne	\$11.70	\$11.80	\$13.80
<i>Sustainability Policies and Programs</i>			
j. Report on the Implementation of the Think Water, Act Water program	1	1	1
k. Implement ACT Climate Change Strategy ²	1	1	n/a
l. Quarterly reporting of Climate Change Action Plan ³	n/a	2	4
m. Number of significant joint ACT/Commonwealth funded sustainability programs	3	4	3
n. Implementation of national reforms in energy and water	2	2	2

Notes:

- Existing measure (b) discontinued – replaced with (c). The description of this measure has been reviewed to better reflect the activity being measured.
- Existing measure (k) discontinued and replaced with Strategic Indicator 2 – Number of action items implemented under the Climate Change Strategy action plan *Weathering the Change*.
- New measure introduced to reflect the requirement to report quarterly on the implementation of the ACT Climate Change Strategy.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 1.4: Land Management			
a. Percentage of customers satisfied with the management of town and district parks ¹	96%	96%	n/a
b. Implement Tree Watering Program	100%	100%	100%
c. Implement Hazardous Tree Program	100%	100%	100%
d. Annual management cost of public land (cost per hectare)	\$315.00	\$315.00	\$345.00
e. Preparation of Master Plans ²	3	3	n/a
f. Percentage of parks with a current (less than 10 years old) management plan ³	n/a	n/a	60%
g. Complete annual works programs for pest plants and feral animals	Jun 2008	Jun 2008	Jun 2009
h. Implement required action from the annual Bushfire Operations Plan	Jun 2008	Jun 2008	Jun 2009
i. Implement identified activities arising from Action Plans for Threatened Species	Jun 2008	Jun 2008	Jun 2009

Notes:

- Existing measure (a) discontinued and replaced with Strategic Indicator 6 - Customer satisfaction with the delivery of services in the management of parks and reserves.
- Existing measure discontinued.
- New measure. This measure reflects the currency of Park Management plans which are site specific, operationally focussed and demonstrate the service level standards to be expected.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 1.5: Environment Regulation			
a. Deliver ACT Environment and Heritage grants programs	Jun 2008	Jun 2008	Jun 2009
b. Assessment of development applications for ACTPLA	100% within 15 working days	100% within 15 working days	100% within 15 working days
c. Heritage registrations within statutory timeframes	100%	100%	100%
d. Annual grants advice submitted to Minister	Aug 2007	Aug 2007	Aug 2008
e. Numbers of animals processed by the Domestic Animal Shelter ¹	n/a	n/a	2,050
f. Percentage re-homing rate of stray and abandoned animals	95%	95%	95%
g. Administer Environment Protection Authorisations within statutory timeframes	100%	100%	100%
h. Decisions on Protected Trees within statutory timeframes	100%	100%	100%
i. Administer water resources within statutory timeframes	100%	100%	100%
j. Assess and report on water quality in the ACT	Oct 2007	Oct 2007	Oct 2008
k. Abandoned vehicles on unleased land removed in a timely manner.	100% within 15 working days	100% within 15 working days	100% within 15 working days
l. Response to complaints of public safety issues	100% within 2 days	100% within 2 days	100% within 2 days
m. Response and collection of "sharps" on unleased land	100% within 4 hours	100% within 4 hours	100% within 4 hours

Note:

1. New measure commencing 2008-09.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 1.6: Sport and Recreation Services			
a. Number of targeted programs implemented	9	9	9
b. Value of funding to community sport and recreation and National Leagues organisations	\$2,447,385	\$2,447,385	\$2,447,385
c. Value of performance agreements provided for delivery of ARU/NRL/AFL games in Canberra	\$2,101,000	\$2,101,000	\$2,101,000
d. Percentage of satisfied athletes and coaches with services and support provided by the ACT Academy of Sport as assessed by annual survey	90%	90%	90%
e. Percentage of customers satisfied with the management of sportsgrounds and ovals	92%	92%	92%
f. Percentage of customers satisfied with the management of pool facilities	93%	93%	93%
g. Annual sportsgrounds maintenance cost per hectare	\$16,039	\$16,039	\$16,520
Output Class 2: Enterprise Services			
Output 2.1: Government Services			
<i>Capital Linen Services</i>			
a. Total tonnes of laundry processed	5,000	5,000	5,000
b. Percentage of laundry requiring rewashing	2 - 5%	2 - 5%	2 - 5%
<i>Property</i>			
c. Accommodation utilisation rate (m ² per employee)	18.3m ²	18.3m ²	18.2m ²
d. Occupancy rate of ACT Government office buildings	99%	97%	98%
e. Use of Greenpower	23%	23%	23%
f. Accommodation cost per employee	\$7,300	\$7,700	\$7,800
g. Occupancy rate for properties designated for use by non-government tenants ¹	n/a	n/a	95%
<i>Yarralumla Nursery</i>			
h. Plant spoilage within industry standard ²	n/a	n/a	<10%

Notes:

1. New measure. This measure recognises an occupancy target for community tenancies in the community accommodation portfolio. The target is set to recognise the unscheduled and extended vacancies that can arise when managing this portfolio.
2. New measure. This measure demonstrates that Yarralumla Nursery is operating efficiently in accordance with industry standards.

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
Output 2.2: Tourism and Events			
<i>Tourism</i>			
a. Awareness of the Capital Region as a tourist destination:			
– Sydney	>9%	10.6%	>9%
– Brisbane	>5%	7.4%	>5%
– Adelaide	>5%	6.6%	>5%
– Regional NSW	>12%	16.3%	>12%
b. Preference of the Capital Region as a tourist destination:			
– Sydney	>10%	14.2%	>10%
– Brisbane	>5%	6%	>5%
– Adelaide	>5%	8.4%	>5%
– Regional NSW	>10%	13.3%	>10%
c. Implement an international sales and marketing program in target markets ¹	100%	100%	n/a
d. Number of hits to the website	660,000	660,000	690,000
e. Number of visitors to Floriade ² :	132,000	176,899	145,200
<i>Territory Venues and Events</i>			
f. Number of major events at:			
– Canberra Stadium	22	25	23
– Manuka Oval	6	10	5
– Stromlo Forest Park	3	7	7
g. Revenue by venue ³ :			
– Canberra Stadium	\$3,111,000	\$3,154,700	n/a
– Manuka Oval	\$223,600	\$214,400	n/a
h. Own source revenue by venue ³ :			
– Canberra Stadium	n/a	n/a	\$3,018,600
– Manuka Oval	n/a	n/a	\$233,500

Notes:

- Existing measure discontinued. The measure does not reflect the effectiveness of the program, only that it was implemented.
- Refers to interstate and international visitors.
- Existing measure (g) discontinued and replaced with (h).

Accountability Indicators cont.

	2007-08 Target	2007-08 Est. Outcome	2008-09 Target
EBT: Office of the Commissioner for the Environment			
EBT 1: Office of the Commissioner for the Environment			
a. Preparation of the Australian Capital Region State of the Environment Report 2008 ¹	n/a	n/a	Nov 2008
b. Preparation of ACT State of the Environment Report ²	Dec 2007	Mar 2008	n/a
c. Report on uptake of recommendations on State of the Environment and special reports	Sep 2007	Sep 2007	Sep 2008
d. Ministerial initiated investigations ³	According to deadline in Minister's Direction	100%	n/a
e. Completion of Ministerial initiated investigations in accordance with the Minister's direction ³	n/a	n/a	100%
f. Commissioner initiated investigations ³	Within 12 months of commencement	100%	n/a
g. Completion of Commissioner initiated investigations within 12 months of commencement ³	n/a	n/a	100%
h. Completion of complaints generated investigations within 12 months of commencement ⁴	n/a	n/a	100%
i. Report on complaints about management of the environment by the Territory or a Territory agency	Sep 2007	Sep 2007	Sep 2008

Notes:

1. New measure. This measure reflects the requirement to prepare the Australian Capital Region State of the Environment Report every 4 years.
2. Existing measure discontinued. This measure reflects the requirement to prepare the ACT State of the Environment Report every 4 years.
3. Existing measure (d) discontinued. New measures (e) and (g) have been established to measure the result against a percentage target.
4. New measure commencing 2008-09.

Changes to Appropriation

Changes to Appropriation - Departmental

	2007-08	2008-09	2009-10	2010-11	2011-12
Government Payment for Outputs	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2007-08 Budget	266,922	265,620	269,870	273,811	273,811
FMA Section 16B Rollovers from 2006-07					
Sustainable Transport Initiative	465	-	-	-	-
CCTV Project	31	-	-	-	-
2nd Appropriation					
Sports Drought Proofing Self-Help Scheme	2,000	-	-	-	-
Sports in School Initiative	250	-	-	-	-
Nightlink Taxi Scheme	227	254	150	150	150
Seniors Transport Services	139	283	290	297	303
ACTION - Improved Bus Network Services	3,950	5,500	5,500	5,500	5,500
Road Safety Advertising and Communication Program	250	256	263	269	269
Hosting the 2008 Australian Tourism Awards	50	-	-	-	-
Tourism Events Acquisition Strategy	75	-	-	-	-
Water Demand Management	525				
Implementation of Climate Change Strategy	836	871	172	173	173
Look of the City	205	-	-	-	-
Civic Petrol Plume	600	-	-	-	-
Stromlo Forest Park Walking Trails - Shade Trees and Landscaping	150	-	-	-	-
Additional Trees - Lake Ginninderra and Lake Tuggeranong Foreshores	50	-	-	-	-
Drought Proofing Parks and Open Space	-	100	-	-	-
2008-09 Budget Policy Adjustments					
E-Strategy and Rebuild of visitcanberra.com.au	-	300	-	-	-
Australian Tourism Exchange	-	35	36	37	38
International Mountain Bike Event Support	-	576	(327)	-	-
Rugby League World Cup Match 2008	-	28	-	-	-
Events Assistance Program	-	60	63	66	68
Canberra Festival of Running	-	50	50	50	50
Australian Science Festival Accommodation	-	50	51	53	54
Physical Activity Targeted Population Program - Disability and Ageing	-	146	151	155	160
Reinstatement of the Sports Loan Subsidy Scheme	-	150	205	210	216
Portable Tourism Visitor Information Booth	-	15	15	15	-
Implementation of Climate Change Strategy - Renewable Energy Targets	-	175	77	79	81
National Environment Protection and Heritage Council - Meeting Additional Regulatory and Intergovernmental Obligations	-	50	51	53	54
Caring for our Country Complementary Investment	-	450	461	473	484
Sub-Regional Fire Plan	-	150	-	-	-
ACT Kangaroo Action Plan	-	60	31	32	32

Changes to Appropriation - Departmental cont.

Government Payment for Outputs cont.	2007-08 Est. Out. \$'000	2008-09 Budget \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Implementation of Climate Change Strategy					
- Protection of High Conservation Areas	-	104	108	112	116
Additional Operational Funding for Tidbinbilla Nature Reserve	-	150	-	-	-
RSPCA Increased Service Provision	-	200	205	210	215
Implementation of Environmental Protection and Heritage Council National Waste Initiatives	-	56	57	58	59
Increased Water Costs for Sportsgrounds, Town and District Parks	-	2,718	2,786	2,856	2,927
Review of the Heritage Act 2004	-	75	-	-	-
National Pest Responses Contributions for Red Imported Fire Ants, European House Borer and Electric Ants	-	132	76	39	30
Implementation of Climate Change Strategy - Urban Forest Replacement Program	-	731	-	-	-
Implementation of Climate Change Strategy - One Million New Trees over 10 Years	-	589	1,065	808	828
Switch Your Thinking Programs	-	518	1,108	1,136	1,164
Predator-Free Sanctuary at Mulligans Flat	-	110	300	300	300
Additional Tree Plantings	-	1,050	100	-	-
Sustainability Programs	-	300	312	324	337
Pest Control Measures	-	100	-	-	-
Mount Majura Walking Trail - Maintenance	-	100	-	-	-
"Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	-	-	-	60	120
Bushfire Memorial Entrance, Car Park, Pedestrian Trail and Connection to Stromlo Forest Park	-	-	20	20	20
Stromlo Forest Park - Commercial and Operational Facilities	-	100	-	-	-
Stromlo Forest Park - Operational and Access Upgrade of Facilities	-	-	-	31	32
Community Paths Program - Jerrabomberra Wetlands and Nature Reserve	-	-	-	10	10
Community Paths Program - Cotter Road Cycle Connections	-	-	-	-	48
Establishment of New Nature Reserves	-	-	240	240	240
Waste Contract Price Increases	-	1,869	2,673	3,474	4,126
Waste Management Planning, Operations and Maintenance	-	599	614	630	646
New Landfill for the ACT	-	850	-	-	-
West Belconnen Landfill Borrow Pit Remediation Works	-	10	10	11	11
Additional Regional Recycling Drop Off Centres Study	-	30	-	-	-
Accelerated Land Development	-	131	136	-	-
North-South Arterial Road for Molonglo Suburbs	-	-	-	-	220
North Weston Pond and Bridge	-	-	-	-	200
Horse Park Drive Extension to Burrumarra Avenue	-	-	-	80	80
Flemington Road Duplication	-	-	-	-	400
Upgrade of Cotter Road	-	180	-	-	-
Upgrade of Intersection of Flemington Road, Sandford Street and Morisset Road	-	100	-	-	-

Changes to Appropriation - Departmental cont.

	2007-08	2008-09	2009-10	2010-11	2011-12
Government Payment for Outputs cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Duplication of Athllon Drive (Ankatell Street to Drakeford Drive)	-	-	-	11	11
ACTION - Network 08 Implementation	-	3,050	3,170	3,300	3,430
ACTION - ACT Prison Visitors' Bus Service	-	70	75	78	79
ACTION - Additional Repairs and Maintenance Funding	-	295	-	-	-
Temporary Surface Car Park in Watson Street, Turner	-	-	-	12	12
Temporary Car Park within Commonwealth Avenue Western Loops	-	60	-	-	-
New 'Park and Ride' and 'Bike and Ride' Facility	-	-	-	6	6
Accessibility and Security Improvements to Canberra Connect Shopfronts	-	200	-	-	-
Growth in the City Infrastructure Funding	-	1,250	1,282	1,314	1,346
Kingston Miniature Railway Relocation	-	117	43	90	-
Burgmann Anglican School Access	-	-	-	7	7
Lake Ginninderra Foreshore Upgrade Stage 3	-	-	-	-	45
Enhancement of Library Collections	-	(1,000)	(1,025)	(1,051)	(1,077)
Refurbishment of Albert Hall	-	-	27	27	27
Lyneham Sports Precinct Development - Stage 1	-	3,000	-	-	-
Replacement of Hawke and Menzies Stands, and Upgrade of Bradman Stand, Manuka Oval	-	500	-	-	-
Permanent Site for Floriade	-	65	-	-	-
Investment Fund for Accommodation, Chairlift and Related Development at Stromlo Forest Park	-	200	100	-	-
Convention Centre Trust Fund	-	250	-	-	-
Improved Maintenance Levels in Canberra's Suburbs and Shopping Centres	-	2,000	-	-	-
Additional Repairs and Maintenance Funding for the Territory's Assets	-	1,605	-	-	-
Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	-	-	-	-	200
City West Infrastructure Stage 2 - Childers Street Precinct	-	-	50	50	50
Establishment of Regional Community Facilities and Neighbourhood Halls	-	916	724	426	329
Gungahlin Swimming Pool	-	100	-	-	-
City Centre Marketing and Improvements Levy	-	326	326	326	326
Expansion of Call Centre Operations	-	176	182	188	193
Whole of Government Receipts and Payments System - Replacement	-	200	205	723	502
Road Transport Authority Computer System - Maintenance and Enhancements	-	1,676	1,725	1,379	237
Increased Insurance Premiums	-	3,192	3,288	3,370	3,454
2008-09 Budget Technical Adjustments					
Rollover - Nightlink Taxis	(62)	62	-	-	-
Rollover - Commercial Government Retrofits	(275)	275	-	-	-
Rollover - Irrigation Smart and Design pilot	(280)	280	-	-	-

Changes to Appropriation - Departmental cont.

	2007-08	2008-09	2009-10	2010-11	2011-12
Government Payment for Outputs cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Rollover - Implementation of Climate Change Strategy - Urban Forest Replacement	(100)	100	-	-	-
Rollover - Canberra Olympic Pool Options Study	(200)	200	-	-	-
Rollover - Queanbeyan Riverside Cemetery	(100)	100	-	-	-
Rollover - Civic Petrol Plume	(320)	320	-	-	-
Rollover - Sports Drought Proofing Self-Help Scheme	(275)	275	-	-	-
Rollover - Recreation Strategy	(50)	50	-	-	-
Revised Indexation Parameters - Capital Upgrade Program	-	-	-	-	7
Revised Indexation Parameters	-	595	610	625	4,502
ACTION - Revised Indexation Parameters	-	-	-	-	879
Transfer of CCTV Responsibilities to JACS	(31)	(32)	(33)	(34)	(35)
Transfer of International Arboretum to CMD	(800)	(800)	(820)	(840)	(861)
Treasurer's Advance - Canberra Off-Road Cyclists (CORC) - World Mountain Bike Championships	241	-	-	-	-
Treasurer's Advance - ACTION Collective Agreement	1,601	-	-	-	-
ACTION - Productivity Offset for Out Years	-	641	(74)	(129)	(129)
Tharwa Bridge - Maintenance	-	-	-	-	100
2008-09 Budget	276,074	306,295	296,774	301,700	307,212

Changes to Appropriation - Territorial

	2007-08	2008-09	2009-10	2010-11	2011-12
Payment for Expenses on Behalf of Territory	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2007-08 Budget	964	983	1,002	1,027	1,027
FMA Section 16B Rollovers					
Heritage Grants Program	84				
Community Grants Program	29				
Commissioner for the Environment	117	-	-	-	-
2nd Appropriation					
Commissioner for the Environment - Additional Resourcing	449	662	679	696	713
2008-09 Budget Policy Adjustments					
Commissioner for the Environment - Grassland Studies	-	112	-	-	-
2008-09 Budget Technical Adjustments					
Revised Indexation Parameters	-	5	5	5	48
2008-09 Budget	1,643	1,762	1,686	1,728	1,788

Changes to Appropriation - Departmental

	2007-08	2008-09	2009-10	2010-11	2011-12
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
2007-08 Budget	147,451	37,342	11,829	11,167	11,167
FMA Section 16B Rollovers from 2006-07					
Callam Offices Building Safety Work	662	-	-	-	-
Moore St Health Building Upgrade	438	-	-	-	-
Mugga Waste Cell Stage 4	193	-	-	-	-
Lanyon Drive Upgrade (Monaro to Sheppard St Hume)	50	-	-	-	-
Threatened Species recovery	100	-	-	-	-
Fire trails Upgrade	47	-	-	-	-
Predator-Free Sanctuary	189	-	-	-	-
Harrison Neighbourhood Oval	573	-	-	-	-
Roads And Bridges	222	-	-	-	-
Sustainable Transport Initiatives	28	-	-	-	-
Urban Open Space - Tree Replacement Program	85	-	-	-	-
Sports Facilities	126	-	-	-	-
Public Transport Infrastructure	6	-	-	-	-
Heritage Work	181	-	-	-	-
Pialligo Avenue Upgrade - Morshead Drive to Airport	200	-	-	-	-
Tidbinbilla Nature Reserve - Enhancements	39	-	-	-	-
Groundwater Bores	48	-	-	-	-
Heritage Signage	149	-	-	-	-
Phillip Oval Car Parking Infrastructure	500	-	-	-	-
Manuka Oval Weather Protection	10	-	-	-	-
Manuka Oval - Boundary Fencing	20	-	-	-	-
International Arboretum	1,188	-	-	-	-
Stromlo Forest Park	40	-	-	-	-
National Convention Centre	1,889	-	-	-	-
Gungahlin Drive Extension	918	-	-	-	-
Expansion of Fixed and Mobile Speed Camera Network	1,675	-	-	-	-
ACTION - Safety and Security Measures	1,716	-	-	-	-
ACTION - New Ticketing System	200	-	-	-	-
Additional Funding - Gungahlin Drive Extension	445	-	-	-	-
CCTV Project	509	-	-	-	-
2nd Appropriation					
Safe and Efficient Road Network - Parking Signs	200	-	-	-	-
Nightlink Taxi Scheme	100	200	-	-	-
ACTION - Bus Interchange and Bus Infrastructure	1,000	-	-	-	-
CCTV Cameras - Canberra Stadium and Manuka Oval	450	-	-	-	-
Implementation of Climate Change Strategy	70	-	-	-	-
Drought Proofing Parks and Open Space	1,500	1,400	-	-	-

Changes to Appropriation - Departmental cont.

Capital Injections cont.	2007-08 Est. Out. \$'000	2008-09 Budget \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
2008-09 Budget Policy Adjustments					
Accessibility and Security Improvements to Canberra Connect Shopfronts	-	250	103	-	-
North-South Arterial Road for Molonglo Suburbs	-	4,000	7,000	-	-
North Weston Pond and Bridge	-	5,000	7,000	-	-
Horse Park Drive Extension to Burrumarra Avenue	-	5,000	-	-	-
Flemington Road Duplication	-	5,000	15,000	-	-
ACTION - Bus Fleet Replacement	-	6,000	15,500	15,500	12,500
Upgrade of Tharwa Drive - Stage 1	-	3,750	4,250	3,000	-
Upgrade of Airport Roads - Stage 2	-	4,000	4,000	2,000	-
Upgrade of Wakefield Avenue and Dooring Street Intersection	-	100	-	-	-
Burgmann Anglican School Access	-	500	-	-	-
Bus Lanes and Bus Priority Measures	-	500	-	-	-
New 'Park and Ride' and 'Bike and Ride' Facility	-	530	-	-	-
Temporary Surface Car Park in Watson Street, Turner	-	1,000	-	-	-
Lake Ginninderra Foreshore Upgrade Stage 3	-	400	1,000	1,400	-
West Belconnen Landfill Sullage Pit Remediation	-	410	150	140	100
Remediation of West Belconnen Landfill Borrow Pit	-	670	687	704	722
Enhancement of Library Collections	-	1,240	1,025	1,051	1,077
Upgrade of Callam Offices	-	811	-	-	-
Refurbishment of Albert Hall	-	2,723	-	-	-
Expansion of Existing Capital Upgrades Program	-	9,550	9,782	10,019	10,263
Upgrade of Bunda Street Paving - Stage 1	-	2,150	1,500	-	-
Rehabilitation of Majura Road Pavement	-	130	-	-	-
Rehabilitation of Cotter Road Pavement Enclosed Oval Within Crinigan Circle, Gungahlin	-	1,400	1,500	-	-
"Where Will We Play" Outdoor Sports Facilities Water Reduction Strategies	-	500	1,500	3,000	3,000
Throsby District Playing Fields and Netball Centre	-	600	-	-	-
Lyneham Sports Precinct Development - Stage 1	-	500	3,100	2,000	-
Harrison District Playing Fields - Additional Funding	-	1,000	-	-	-
Improvement of Canberra Stadium Player Facilities	-	250	-	-	-
Bushfire Memorial Entrance, Car Park, Pedestrian Trail and Connection to Stromlo Forest Park	-	450	-	-	-
Stromlo Forest Park - Operations and Access Upgrade	-	1,400	300	-	-
Duplication of Athllon Drive (Ankatell Street to Drakeford Drive)	-	2,000	-	-	-
Portable Tourism Information Booth	-	75	-	-	-
Energy Efficient Street Lights	-	3,000	-	-	-
Stromlo Forest Park - Landscape and Amenity Planting	-	170	40	20	-

Changes to Appropriation - Departmental cont.

Capital Injections cont.	2007-08 Est. Out. \$'000	2008-09 Budget \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
The Sanctuary at Tidbinbilla - Stage 2 and Birrigai Outdoor School Development	-	1,000	1,200	-	-
Kings Highway Realignment	-	3,500	-	-	-
Whole of Government Receipts and Payments System - Replacement	-	922	1,538	-	-
ACTION - Fleet Management System Replacement	-	100	-	-	-
Community Paths Program - Jerrabomberra Wetlands and Nature Reserve	-	900	-	-	-
Community Paths Program - Cotter Road Cycle Connections	-	1,115	1,223	-	-
Government Office Accommodation and Relocation Fit Out	-	5,270	-	-	-
Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	-	2,000	10,000	4,500	-
City West Infrastructure Stage 2 - Childers Street Precinct	-	3,000	-	-	-
Establishment of Regional Community Facilities and Neighbourhood Halls	-	2,000	-	-	-
Phillip Oval - Additional Funding	-	1,200	-	-	-
ACTION - Engine Rebuilds for Bus Fleet	-	450	468	487	506
Establishment of New Nature Reserves	-	406	271	271	-
West Belconnen School - Access Road and Amenity Improvements	-	1,400	-	-	-
Arts Organisation Relocation	-	600	-	-	-
2008-09 Budget Technical Adjustments					
Rollover - Restoration of Tharwa Bridge	(8,400)	2,400	6,000	3,000	1,700
Rollover - ACTION Replacement of Bus Fleet	(1,000)	1,000	-	-	-
Rollover - ACTION New Ticketing System	(1,750)	1,750	-	-	-
Rollover - Nightlink Taxi Scheme	(100)	100	-	-	-
Rollover - Airport Roads Stage 1	(2,000)	2,000	-	-	-
Rollover - Fyshwick Stormwater Augmentation	(1,000)	1,000	-	-	-
Rollover - Cotter Road Improvements	(200)	200	-	-	-
Rollover - Knowles Place South Upgrade	(300)	300	-	-	-
Rollover - Acton Temporary Car Park	(1,000)	1,000	-	-	-
Rollover - Tharwa Drive Upgrade	(75)	75	-	-	-
Rollover - Government Offices Air Conditioning Upgrade	(1,350)	1,350	-	-	-
Rollover - Bonython West Infrastructure Duplication of Athllon Drive	(2,450)	2,450	-	-	-
Rollover - Macgregor West-Parkwood Road Extension	(800)	800	-	-	-
Rollover - Lanyon Drive Upgrade (Monaro Highway to Sheppard Street)	(1,852)	1,852	-	-	-
Rollover - Radio Frequency Identification of Library Items	(620)	620	-	-	-
Rollover - Harrison District Playing Fields	(3,600)	3,600	-	-	-
Rollover - Fencing for Griffith Oval Main Field	(200)	200	-	-	-
Rollover - Lakeside Leisure Centre Refurbishment	(1,450)	1,450	-	-	-
Rollover - Civic Olympic Pool - Replacement Air Dome	(1,700)	1,700	-	-	-

Changes to Appropriation - Departmental cont.

Capital Injections cont.	2007-08 Est. Out. \$'000	2008-09 Budget \$'000	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Rollover - Lake Ginninderra Foreshore Upgrade - Stage 2	(2,675)	2,675	-	-	-
Rollover - Canberra City Central	(665)	665	-	-	-
Rollover - Shopping Centre Improvements	(2,790)	2,790	-	-	-
Rollover - Predator-Free Sanctuary - Mulligans Flat	(1,150)	1,150	-	-	-
Rollover - ACT Motorsports Fund	(8,000)	8,000	-	-	-
Rollover - Harrison District Playing Fields	(500)	500	-	-	-
Rollover - Molonglo Corridor Tree Planting	(95)	95	-	-	-
Rollover - Playground Upgrades Program	(270)	270	-	-	-
Rollover - Landscape Upgrades Program	(180)	180	-	-	-
Rollover - Street Tree Replacement Program	(175)	175	-	-	-
Rollover - Public Toilet Upgrade Program	(170)	170	-	-	-
Rollover - Urban Landscape and Built Asset Improvements	(977)	977	-	-	-
Rollover - Street and Park Trees Removal and Plantings	(142)	142	-	-	-
Rollover - Tidbinbilla Nature Reserve - Sheedy's Picnic Area	(150)	150	-	-	-
Rollover - Parks and Reserves - Built Asset Improvements to Playgrounds, Recreational Amenities and Tracks	(1,757)	1,757	-	-	-
Rollover - Bunda Street Paving from Northbourne Avenue to Glebe Park	(300)	300	-	-	-
Transfer of CCTV Responsibilities to JACS	(509)	-	-	-	-
Transfer of International Arboretum to CMD	(4,448)	-	-	-	-
Redirection of Savings - National Convention Centre	(3,590)	-	-	-	-
Moore Street Building	510	-	-	-	-
Tidbinbilla Nature Reserve	530	-	-	-	-
Phillip Oval	500	-	-	-	-
Harrison District Playing Fields	500	-	-	-	-
Predator-Free Sanctuary - Mulligans Flat	700	-	-	-	-
Stromlo Forest Park - Restoration of Appropriation	-	140	-	-	-
Parks and Reserves - Eddison Park Pond	500	-	-	-	-
Bunda Street Paving from Northbourne Avenue to Glebe Park	350	-	-	-	-
Savings Returned to Government - National Convention Centre	(710)	-	-	-	-
Capital Upgrades Indexation	-	50	51	52	317
2008-09 Budget	107,707	172,297	106,017	58,311	41,352

2008-09 Capital Works Program

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2008-09 \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	Expected Completion Date
New Capital Works						
<i>Roads ACT</i>						
Upgrade of Tharwa Drive - Stage 1	11,000	-	3,750	4,250	3,000	Jul 2010
Upgrade of Airport Roads - Stage 2	10,000	-	4,000	4,000	2,000	Jul 2010
Burgmann Anglican School Access	500	-	500	-	-	Jun 2009
Rehabilitation of Cotter Road Pavement	2,900	-	1,400	1,500	-	Jun 2010
Community Paths Program - Jerrabomberra Wetlands and Nature Reserve	900	-	900	-	-	Jun 2009
Community Paths Program - Cotter Road Cycle Connections	2,338	-	1,115	1,223	-	Jun 2010
Bushfire Memorial Entrance, Car Park, Pedestrian Trail and Connection to Stromlo Forest Park	450	-	450	-	-	Jun 2009
Duplication of Athllon Drive (Ankatell Street to Drakeford Drive)	2,000	-	2,000	-	-	Jun 2009
Kings Highway Realignment	3,500	-	3,500	-	-	Jun 2009
West Belconnen School - Access Road and Amenity Improvements	1,400	-	1,400	-	-	Jun 2009
Bus Lanes and Bus Priority Measures	500	-	500	-	-	Jun 2009
Rehabilitation of Majura Road Pavement	130	-	130	-	-	Jun 2009
Upgrade of Wakefield Avenue and Dooring Street Intersection	100	-	100	-	-	Jun 2009
Upgrade of Cotter Road	180	-	180	-	-	Jun 2009
Upgrade Intersection of Flemington Road, Sandford Street and Morriset Road	100	-	100	-	-	Jun 2009
<i>Transport Regulation and Planning</i>		-				Jun 2009
New 'Park and Ride' and 'Bike and Ride' Facility	530	-	530	-	-	Jun 2009
Temporary Surface Car Park in Watson Street, Turner	1,000	-	1,000	-	-	Jun 2009
Temporary Car Park within Commonwealth Avenue Western Loops	60	-	60	-	-	Jun 2009
<i>ACT NoWaste</i>						
West Belconnen Landfill Sullage Pit Remediation ¹	800	-	410	150	140	Jun 2012
Remediation of West Belconnen Land Fill Borrow Pit ²	2,783	-	670	687	704	Jun 2012
<i>Feasibility</i>						
New Landfill for the ACT	850	-	850	-	-	Jun 2009
Additional Regional Recycling Drop Off Centres Study	30	-	30	-	-	Jun 2009
<i>Parks, Conservation and Lands</i>						
Upgrade of Bunda Street Paving - Stage 1	3,650	-	2,150	1,500	-	Jun 2010
Lake Ginninderra Foreshore Upgrade Stage 3	2,800	-	400	1,000	1,400	Jun 2011
Establishment of New Nature Reserves	948	-	406	271	271	Jun 2011
The Sanctuary at Tidbinbilla - Stage 2 and Birrigai Outdoor School Development	2,200	-	1,000	1,200	-	Jun 2010

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2008-09 \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	Expected Completion Date
<u>Sports and Recreation</u>						
“Where Will We Play” Outdoor Sports Facilities Water Reduction Strategies ³	8,000	-	500	1,500	3,000	Jun 2012
Lyneham Sports Precinct Development - Stage 1	8,600	-	3,500	3,100	2,000	Jun 2011
Enclosed Oval within Crinigan Circle, Gungahlin	400	-	400	-	-	Jun 2009
Throsby District Playing Fields and Netball Centre	600	-	600	-	-	Jun 2009
Gungahlin Swimming Pool	100	-	100	-	-	Jun 2009
<u>Property</u>						
Establishment of Regional Community Facilities and Neighbourhood Halls	2,000	-	2,000	-	-	Jun 2010
Refurbishment of Albert Hall	2,723	-	2,723	-	-	Jun 2009
Upgrade of Callam Offices	811	-	811	-	-	Jun 2009
Government Office Accommodation and Relocation Fit Out	5,270	-	5,270	-	-	Jun 2009
Arts Organisation Relocation	600	-	600	-	-	Jun 2009
<u>Canberra Connect</u>						
Accessibility and Security Improvements to Canberra Connect Shopfronts	353	-	250	103	-	Jun 2009
<u>Land Release Program</u>						
North-South Arterial Road for Molonglo Suburbs	11,000	-	4,000	7,000	-	Jun 2010
North Weston Pond and Bridge	12,000	-	5,000	7,000	-	Jun 2010
Horse Park Drive Extension to Burrumarra Avenue	5,000	-	5,000	-	-	Jun 2009
Belconnen Town Centre - Cohen Street Extension and Replacement of Bus Interchange	16,500	-	2,000	10,000	4,500	Jul 2010
City West Infrastructure Stage 2 - Childers Street Precinct	3,000	-	3,000	-	-	Jun 2009
Flemington Road Duplication	20,000	-	5,000	15,000	-	Jun 2010
<u>Territory Venues and Events</u>						
Improvement of Canberra Stadium Player Facilities	250	-	250	-	-	Jun 2009
Stromlo Forest Park - Landscape and Amenity Planting	230	-	170	40	20	Jun 2011
Stromlo Forest Park - Operations and Access Upgrade	1,840	-	1,540	300	-	Jun 2010
<u>Feasibility</u>						
Investment Fund for Accommodation, Chairlift and Related Development at Stromlo Forest Park	300	-	200	100	-	Jun 2010
Stromlo Forest Park - Commercial and Operational Facilities	100	-	100	-	-	Jun 2009
Replacement of Hawke and Menzies Stands, and Upgrade of Bradman Stand, Manuka Oval	500	-	500	-	-	Jun 2009
<u>ACT Tourism</u>						
<u>Feasibility</u>						
Permanent Site for Floriade	65	-	65	-	-	Jun 2009
Convention Centre Trust Fund	250	-	250	-	-	Jun 2009
Total New Capital Works	152,141	0	71,360	59,924	17,035	

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2008-09 \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	Expected Completion Date
Capital Upgrades						
Road Safety Measures and Rehabilitation	3,336		3,336			
Stormwater Improvements	3,441		3,441			
Sustainable Transport Initiatives	738		738			
Neighbourhood Improvements	615		615			
Urban Open Space	1,557		1,557			
Sports Facilities	1,558		1,558			
Libraries	636		636			
Public Transport Infrastructure	369		369			
Property	2,056		2,056			
ACT NoWaste	523		523			
Weed Eradication Program	262		262			
Heritage	406		406			
Non-Urban Open Space Renewal	300		300			
Local Shopping Precincts Upgrades	1,370		1,370			
City Centre Infrastructure Upgrades	330		330			
ACTION - Engine Overhauls	450		450			
Major Venues - Facilities Upgrades	2,425		2,425			
Total Capital Upgrades	20,372	0	20,372	-	-	
Total New Works	172,513	0	91,732	59,924	17,035	
Works in Progress						
<i>Roads ACT</i>						
Restoration of Tharwa Bridge ⁴	14,700	1,600	2,400	6,000	3,000	Dec 2011
Upgrade of Airport Roads - Stage 1	15,000	8,000	7,000	-	-	Jun 2009
Fyshwick Stormwater Augmentation	3,800	1,100	2,700	-	-	Jun 2009
Cotter Road Improvements	700	500	200	-	-	Mar 2008
Knowles Place - Road Upgrade	500	200	300	-	-	Jun 2008
Acton Temporary Car Park	2,500	1,500	1,000	-	-	Jun 2008
<i>Forward Design</i>						
Tharwa Drive Upgrade	500	425	75	-	-	Jun 2008
<i>Roads to Recovery</i>						
Lanyon Drive Upgrade (Monaro Highway to Sheppard Street)	5,000	3148	1,852	-	-	Jun 2009
<i>Traffic Congestion Program</i>						
Gungahlin Drive Extension	120,050	114,466	5,584	-	-	Jun 2008
<i>Property</i>						
Government Offices Air Conditioning Upgrade	1,410	60	1,350	-	-	Jun 2008
<i>Sports and Recreation</i>						
Harrison District Playing Fields	5,250	150	5,100	-	-	Jun 2009
Fencing for Griffith Oval Main Field	250	50	200	-	-	Jun 2009
Lakeside Leisure Centre Refurbishment	4,000	1,050	2,950	-	-	Sep 2008
Canberra Olympic Pool - Replacement of Air Dome	2,000	300	1,700	-	-	Jun 2009
Canberra Olympic Pool - Future Options Study	200	-	200	-	-	Jun 2009

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2008-09 \$'000	2008-09 Financing \$'000	2009-10 Financing \$'000	2010-11 Financing \$'000	Expected Completion Date
Phillip Oval	2,900	1,700	1,200	-	-	Jun 2009
ACT Motorsports Fund	8,000	-	8,000	-	-	Jun 2009
<i>Planning and Land Development</i>						
Bonython West - Duplication of Athllon Drive/Intersection Upgrades	3,900	1,450	2,450	-	-	Jun 2009
Molonglo Corridor Tree Planting	400	55	345	-	-	Jun 2009
Forde - Access Road and Trunk Sewer	1,700	500	1,200	-	-	Jun 2009
Crace - Road Intersections Infrastructure	3,000	2,000	1,000	-	-	Jun 2009
Macgregor West - Parkwood Road Infrastructure	1,200	200	1,000	-	-	Dec 2008
<i>Parks, Conservation and Lands</i>						
Lake Ginninderra Foreshore Stage 2 (Emu Inlet Upgrade)	3,200	525	2,675	-	-	Oct 2008
Fire Trails Upgrade	3,910	1,990	1,000	920	-	Jun 2010
Predator-Free Sanctuary - Mulligans Flat	1,350	200	1,150	-	-	Jun 2009
Drought Proofing Parks and Open Space	2,900	1,500	1,400	-	-	Jun 2009
<i>Capital Improvements – Improving the Look of the City</i>						
Canberra City Central	755	90	665	-	-	Oct 2008
Urban Landscape and Built Asset Improvements	2,115	1,138	977	-	-	Oct 2008
Street and Park Trees Removal and Plantings	330	188	142	-	-	Sep 2008
Shopping Centre Improvements	3,250	460	2,790	-	-	Nov 2008
Parks and Reserves - Built Asset Improvements to Playgrounds, Recreational Amenities and Tracks	2,450	693	1,757	-	-	Sep 2008
Tidbinbilla Nature Reserve - Sheedy's Picnic Area, Trails and Car Park	250	100	150	-	-	Dec 2008
Bunda Street Paving from Northbourne Avenue to Glebe Park	350	50	300	-	-	Sep 2008
Urban Open Space Upgrades						
Playground Upgrades Program	270	-	270	-	-	Jun 2009
Landscape Upgrades Program	180	-	180	-	-	Jun 2009
Street Tree Replacement Program	175	-	175	-	-	Jun 2009
Public Toilet Upgrade Program	170	-	170	-	-	Jun 2009
Total Works in Progress	218,615	145,388	61,607	6,920	3,000	
Total Departmental Capital Works	391,128	145,388	153,339	66,844	20,035	

Notes:

1. \$0.1 million forecast for the 2011-12 financial year.
2. \$0.722 million forecast for the 2011-12 financial year.
3. \$3.0 million forecast for the 2011-12 financial year.
4. \$1.7 million forecast for the 2011-12 financial year.

Commonwealth Grants

The major Commonwealth payments for which the Department has responsibility are:

Name of Grant	Activities Funded by Grant	2008-09 Estimate \$'000
Caring for our Country ¹	Rivercare, Landcare and Bushcare programmes as well as programs to address salinity and water quality	1,500
Australian Government Water Fund ²	Canberra Integrated Urban Waterways	2,700
Other Commonwealth Payments	Sport Participation Development	158
Interstate Road Transport ³	Collection of Heavy Vehicle Charges	303
National Highways System:		
- Current - Auslink ⁴	Maintenance of National Highways and Roads of Significance within the ACT	470
- Capital - Auslink ⁵	Black Spot Road Safety Initiative	602
TOTAL		5,733

Notes:

1. 'Caring for our Country' is a new Commonwealth Government Initiative which supersedes the Natural Heritage Trust, National Landcare and National Action Plan programs.
2. Investment under the fund will be made on the basis that it is consistent with, and helps to achieve the objectives, outcomes and actions of the National Water Initiative.
3. Interstate Road Transport fees represent the National Heavy Vehicle registration system.
4. This payment recognises the higher standard of road and road verge environments expected in a national capital. Payment is for the maintenance of national highways and roads of significance within the ACT, particularly those within the parliamentary zone.
5. The Black Spot program targets road safety issues identified through the program.

Department of Territory and Municipal Services Operating Statement

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Income							
Revenue							
266,922	Government Payment for Outputs	276,074	306,295	11	296,774	301,700	307,212
3,128	Taxes Fees and Fines	3,181	3,163	-1	3,229	3,316	3,449
21,951	User Charges - Non ACT Government	21,646	23,056	7	23,637	24,213	24,963
57,227	User Charges - ACT Government	72,314	74,918	4	71,393	73,862	75,861
9,529	Grants from the Commonwealth	7,962	4,200	-47	0	0	0
94	Interest	261	48	-82	50	50	50
4,710	Other Revenue	13,505	3,442	-75	3,748	3,381	3,460
686	Resources Received free of charge	1,535	1,536	..	1,574	1,613	1,671
364,247	Total Revenue	396,478	416,658	5	400,405	408,135	416,666
Gains							
61,895	Other Gains	72,386	46,316	-36	46,856	51,028	51,028
61,895	Total Gains	72,386	46,316	-36	46,856	51,028	51,028
426,142	Total Income	468,864	462,974	-1	447,261	459,163	467,694
Expenses							
78,433	Employee Expenses	79,082	81,654	3	84,028	85,639	86,833
14,377	Superannuation Expenses	12,503	14,198	14	14,528	14,652	14,857
186,160	Supplies and Services	224,096	225,475	1	215,090	219,667	225,780
90,427	Depreciation and Amortisation	93,700	99,718	6	104,664	111,022	113,630
2,331	Borrowing Costs	2,343	1,833	-22	1,318	866	381
2,211	Cost of Goods Sold	3,265	2,711	-17	2,772	2,836	2,956
64,051	Grants and Purchased Services	98,525	80,070	-19	74,439	75,443	76,695
2,428	Other Expenses	2,458	2,924	19	2,965	2,454	2,515
440,418	Total Ordinary Expenses	515,972	508,583	-1	499,804	512,579	523,647
-14,276	Operating Result	-47,108	-45,609	3	-52,543	-53,416	-55,953

**Department of Territory and Municipal Services
Balance Sheet**

Budget as at 30/6/08 \$'000		Est.Outcome as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Var %	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000
Current Assets							
18,391	Cash and Cash Equivalents	7,258	7,632	5	8,202	9,414	13,268
24,559	Receivables	41,565	34,740	-16	29,297	23,802	18,690
3,710	Inventories	3,229	3,424	6	3,562	3,698	3,849
14	Capital Work in Progress	0	0	-	0	0	0
3,475	Other	4,176	4,174	..	4,173	4,172	4,171
50,149	Total Current Assets	56,228	49,970	-11	45,234	41,086	39,978
Non Current Assets							
13,533	Receivables	0	0	-	0	0	0
4,713,079	Property, Plant and Equipment	5,547,931	5,659,728	2	5,679,715	5,694,186	5,719,568
0	Investment Property	67,011	67,011	-	67,011	67,011	67,011
9,047	Intangibles	4,668	3,785	-19	1,958	1,771	-876
147,778	Capital Works in Progress	113,506	109,530	-4	126,108	96,625	42,069
28,537	Other	32,710	32,710	-	32,710	32,710	32,710
4,911,974	Total Non Current Assets	5,765,826	5,872,764	2	5,907,502	5,892,303	5,860,482
4,962,123	TOTAL ASSETS	5,822,054	5,922,734	2	5,952,736	5,933,389	5,900,460
Current Liabilities							
12,972	Payables	27,748	28,197	2	28,656	29,115	29,574
6,253	Interest Bearing Liabilities	6,272	6,585	5	7,071	4,170	756
273	Finance Leases	494	292	-41	255	221	187
25,422	Employee Benefits	25,329	27,451	8	28,201	28,946	29,691
0	Other Provisions	1,908	1,908	-	1,908	1,908	1,908
10,765	Other	9,448	9,445	..	9,543	9,641	9,739
55,685	Total Current Liabilities	71,199	73,878	4	75,634	74,001	71,855
Non Current Liabilities							
19,098	Interest Bearing Liabilities	19,016	12,474	-34	5,402	1,251	546
441	Finance Leases	1,037	961	-7	922	596	270
580	Employee Benefits	1,036	1,046	1	1,856	2,666	3,476
8,761	Other Provisions	9,269	9,269	-	9,269	9,269	9,269
583	Other	485	423	-13	1,133	1,843	2,553
29,463	Total Non Current Liabilities	30,843	24,173	-22	18,582	15,625	16,114
85,148	TOTAL LIABILITIES	102,042	98,051	-4	94,216	89,626	87,969
4,876,975	NET ASSETS	5,720,012	5,824,683	2	5,858,520	5,843,763	5,812,491
REPRESENTED BY FUNDS EMPLOYED							
4,251,391	Accumulated Funds	4,158,766	4,263,437	3	4,297,274	4,282,517	4,251,245
625,584	Reserves	1,561,246	1,561,246	-	1,561,246	1,561,246	1,561,246
4,876,975	TOTAL FUNDS EMPLOYED	5,720,012	5,824,683	2	5,858,520	5,843,763	5,812,491

**Department of Territory and Municipal Services
Cash Flow Statement**

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
210,722	Cash from Government for Outputs	213,988	240,040	12	229,879	233,757	238,198
56,200	Cash from Government - CSO Payments	62,086	66,255	7	66,895	67,943	69,014
2,943	Taxes, Fees and Fines	2,996	2,978	-1	3,044	3,131	3,264
92,342	User Charges	99,534	104,558	5	102,525	105,651	108,347
94	Interest Received	261	48	-82	50	50	50
0	Grants Received from the Commonwealth	7,962	4,200	-47	0	0	0
40,920	Other Revenue	49,569	40,254	-19	39,750	39,378	39,454
403,221	Operating Receipts	436,396	458,333	5	442,143	449,910	458,327
Payments							
90,599	Related to Employees	89,556	94,123	5	97,380	99,075	100,440
190,626	Related to Supplies and Services	227,007	228,205	1	216,393	220,956	227,012
2,331	Borrowing Costs	2,343	1,833	-22	1,318	866	381
64,051	Grants and Purchased Services	67,859	79,904	18	74,439	75,443	76,667
34,319	Other	35,446	36,476	3	36,015	35,606	35,790
381,926	Operating Payments	422,211	440,541	4	425,545	431,946	440,290
21,295	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	14,185	17,792	25	16,598	17,964	18,037
CASH FLOWS FROM INVESTING ACTIVITIES							
Payments							
156,144	Purchase of Property, Plant and Equipment	116,629	161,093	38	95,694	47,943	33,946
77	Purchase of Land and Intangibles	77	77	-	77	77	77
7,395	Capital Payments to Government Agencies	7,631	18,350	140	15,968	15,987	13,006
163,616	Investing Payments	124,337	179,520	44	111,739	64,007	47,029
-163,616	NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES	-124,337	-179,520	-44	-111,739	-64,007	-47,029
CASH FLOWS FROM FINANCING ACTIVITIES							
Receipts							
147,451	Capital Injection from Government	107,707	172,297	60	106,017	58,311	41,352

**Department of Territory and Municipal Services
Cash Flow Statement**

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
147,451	Financing Receipts	107,707	172,297	60	106,017	58,311	41,352
	Payments						
4,973	Dividends to Government	3,383	3,665	8	3,665	3,665	3,665
4,503	Repayment of Advance	4,503	5,091	13	5,728	6,669	4,119
1,066	Repayment of Borrowings	1,066	1,161	9	837	652	652
260	Repayment of Finance Lease	260	278	7	76	70	70
0	Payments of Transferred Cash Balances	517	0	-100	0	0	0
10,802	Financing Payments	9,729	10,195	5	10,306	11,056	8,506
136,649	NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES	97,978	162,102	65	95,711	47,255	32,846
-5,672	NET INCREASE/(DECREASE) IN CASH HELD	-12,174	374	103	570	1,212	3,854
24,063	CASH AT BEGINNING OF REPORTING PERIOD	19,432	7,258	-63	7,632	8,202	9,414
18,391	CASH AT THE END OF THE REPORTING PERIOD	7,258	7,632	5	8,202	9,414	13,268

**Department of Territory and Municipal Services
Statement of Changes in Equity**

Budget as at 30/6/08 \$'000		Est.Outcome as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Var %	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000
4,754,860	Opening Balance	5,308,346	5,720,012	8	5,824,683	5,858,520	5,843,763
	Accumulated Funds						
-14,276	Operating Result for the Period	-47,108	-45,609	3	-52,543	-53,416	-55,953
	Reserves						
0	Increase/(Decrease) in asset revaluation reserve	359,359	0	-100	0	0	0
-14,276	Total Income And Expense For The Period	312,251	-45,609	-115	-52,543	-53,416	-55,953
	Transactions Involving Equity Holders Affecting Accumulated Funds						
140,056	Capital Injections	100,076	153,947	54	90,049	42,324	28,346
0	Inc/Dec in Net Assets due to Admin Restructure	1,414	-2	-100	-4	0	0
-3,665	Dividend Approved	-2,075	-3,665	-77	-3,665	-3,665	-3,665
4,876,975	Closing Balance	5,720,012	5,824,683	2	5,858,520	5,843,763	5,812,491

Notes to the Budget Statements

Significant variations are as follows:

Operating Statement

- government payment for outputs:
 - the increase of \$9.152 million in the 2007-08 estimated outcome from the original budget is mainly due to:
 - additional funding for services and sporting events (\$9.548 million);
 - rollover of funding from 2006-07 to 2007-08 (\$0.496 million); and
 - supplementation for ACTION wage increases (\$1.601 million);
 partially offset by:
 - rollover of funding into 2008-09 (\$1.662 million);
 - the transfer of CCTV responsibilities to JACS (\$0.031 million); and
 - the transfer of the International Arboretum project to CMD (\$0.8 million).
 - the increase of \$30.221 million in the 2008-09 Budget from the 2007-08 estimated outcome is largely due to:
 - funding for new programs and initiatives (\$16.887 million);
 - rollover of funding from 2007-08 to 2008-09 (\$1.662 million);

- additional funding for ACTION's Network 08 (\$3.050 million);
 - funding for the redevelopment of Lyneham Sports Precinct (\$3 million);
 - increased water costs for sportsgrounds, town and district parks (\$2.718 million);
 - funding for various feasibility studies to commence in 2008-09 (\$1.985 million);
 - funding for maintenance and enhancements to the Road Transport Authority computer system (\$1.676 million); and
 - funding for additional tree plantings (\$1.050 million);
- partially offset by:
- reclassification of funding for library material purchases as capital injection (\$1 million).
- user charges - non ACT Government:
 - the decrease of \$0.305 million in the 2007-08 estimated outcome from the original budget is partly due to Yarralumla Nursery reporting lower than expected plant sales; and
 - the increase of \$1.410 million in the 2008-09 Budget from the 2007-08 estimated outcome is due to indexation (\$0.866 million), and the proposed underleasing arrangements for office accommodation introduced in 2007-08.
 - user charges - ACT Government:
 - the increase of \$15.087 million in the 2007-08 estimated outcome from the original budget is mainly due to unbudgeted costs associated with the Whole of Government Accommodation Strategy and higher rental and maintenance income from a larger property portfolio; and
 - the increase of \$2.604 million in the 2008-09 Budget from the 2007-08 estimated outcome is primarily due to indexation increases to reflect increases in costs.
 - grants from the Commonwealth:
 - the decrease of \$1.567 million in the 2007-08 estimated outcome from the original budget reflects the rollover of funding from the Australian Government Water Fund into 2008-09 for payments associated with the Canberra Integrated Urban Waterways project (\$1.5 million); and
 - the decrease of \$3.762 million in the 2008-09 Budget from the 2007-08 estimated outcome reflects the scheduled reduction in grant receipts for the Canberra Integrated Urban Waterways project.
 - other revenue: the increase of \$8.795 million in the 2007-08 estimated outcome from the original budget is primarily due to unbudgeted receipts related to insurance claims for storm damage recoveries and urgent works associated with the Capital Improvement Program.
 - resources received free of charge: the increase of \$0.849 million in the 2007-08 estimated outcome from the original budget reflects a higher level of legal services and Emergency Services Agency support charges.

- other gains:
 - the increase of \$10.491 million in the 2007-08 estimated outcome from the original budget is due to revised infrastructure asset transfers from the Land Development Agency and ACTPLA; and
 - the decrease of \$26.070 million in the 2008-09 Budget from the 2007-08 estimated outcome is due to the expected decrease in infrastructure asset transfers from LDA and ACTPLA.
- employee expenses:
 - the increase of \$0.649 million in the 2007-08 estimated outcome from the original budget is primarily due to increased expenses relating to staff restructuring (\$2.8 million), partially offset by lower wages and salaries, resulting from delays in filling staff vacancies (\$2.2 million); and
 - the increase of \$2.572 million in the 2008-09 Budget from the 2007-08 estimated outcome is mainly due to wage increases (\$3.163 million), new initiatives (\$0.998 million) and filling of vacant positions (\$2.2 million) offset by the additional expenses relating to staff restructuring (\$2.8 million) in 2007-08.
- superannuation expenses:
 - the decrease of \$1.874 million in the 2007-08 estimated outcome from the original budget is primarily due to the lower staffing numbers associated with delays in filling vacancies, and a lower mix of CSS and PSS superannuation scheme members; and
 - the increase of \$1.695 million in the 2008-09 Budget from the 2007-08 estimated outcome is primarily due to increased staffing for service delivery (\$0.418 million), new initiatives (\$0.107 million) and supplementation for wage increases (\$0.501 million).
- supplies and services:
 - the increase of \$37.936 million in the 2007-08 estimated outcome from the original budget is primarily due to increased funding for service delivery (\$5.218 million), repairs and maintenance works associated with the Capital Improvement Program (\$1.465 million), costs associated with the increased revenue from property management activities (\$15.087 million) and one-off additional municipal service expenditure (\$5.230 million); and
 - the increase of \$1.379 million in the 2008-09 Budget from the 2007-08 estimated outcome is mainly due to funding for new initiatives (\$16.887 million), partially offset by Capital Improvement Program expenditure in 2007-08 (\$1.465 million), municipal services expenditure in 2007-08 (\$5.218 million) and the one-off impact of the Whole of Government Accommodation Strategy in 2007-08 (\$5 million).
- depreciation and amortisation:
 - the increase of \$3.273 million in the 2007-08 estimated outcome from the original budget is due to the increase in the asset base as a result of the 2006-07 revaluation; and
 - the increase of \$6.018 million in the 2008-09 Budget from the 2007-08 estimated outcome is mainly due to the increase in asset transfers from ACTPLA and LDA, and the transfer of completed assets from capital works in progress.

- borrowing costs: the decrease of \$0.510 million in the 2008-09 Budget from the 2007-08 estimated outcome reflects the paying down of debt from scheduled loan repayments.
- cost of goods sold:
 - the increase of \$1.054 million in the 2007-08 estimated outcome from the original budget reflects the write-off of obsolete stock (\$0.487 million) and an increase in the cost of production (\$0.567 million), partly due to an increase in trading activity; and
 - the decrease of \$0.554 million in the 2008-09 Budget from the 2007-08 estimated outcome recognises the write-off in 2007-08.

- grants and purchased services:

- the increase of \$34.474 million in the 2007-08 estimated outcome from the original budget is due to:
 - the transfer of assets to the National Capital Authority relating to the Griffin Legacy project (\$30.582 million), and new initiatives for ACTION bus services, including the implementation of Network 08 (\$3.950 million) and back-pay for wage increases (\$1.601 million);

partially offset by:

- the rollover of funding into 2008-09 for payments associated with the Canberra Integrated Urban Waterways project (\$1.5 million).
- the decrease of \$18.455 million in the 2008-09 Budget from the 2007-08 estimated outcome is primarily due to:
 - the one-off transfer of assets associated with the Griffin Legacy project (\$30.582 million) in 2007-08;

partially offset by:

- an increase in the City Heart Levy (\$0.326 million);
- additional support provided to the RSPCA (\$0.2 million);
- funding for the Caring for Our Country complimentary investment (\$0.450 million);
- support for the redevelopment of Lyneham Sports Precinct (\$3 million);
- the rollover funding into 2008-09 for payments associated with the Canberra Integrated Urban Waterways project (\$1.5 million);
- funding for ACTION's Network 08 (\$3.050 million);
- additional funding for ACTION's bus maintenance program (\$0.295 million);
- funding for the 2008 Mountain Bike World Cup (\$0.576 million);
- funding to assist the relocation of Kingston Miniature Railway (\$0.117 million); and
- funding for the National Pest Responses Contributions for Red Imported Fire Ants, European House Borer and Electric Ants (\$0.132 million).

Balance Sheet

Variations in the 2007-08 estimated outcome from the original budget have mainly resulted from the flow on effect of the 2006-07 audited outcome. Other significant variations are as follows:

- property, plant and equipment:
 - the increase of \$834.852 million in the 2007-08 estimated outcome from the original budget is due to the receipt of infrastructure assets from land development and the revaluation of property, plant and equipment assets; and
 - the increase of \$111.797 million in the 2008-09 Budget from the 2007-08 estimated outcome is mainly due the transfer of assets from capital works (\$96 million) and new initiatives (\$13.122 million).
- non current capital works in progress:
 - the decrease of \$34.272 million in the 2007-08 estimated outcome from the original budget is due to the rollover of existing capital works (\$38.873 million), the transfer of the International Arboretum and Gardens project to CMD (\$4.448 million) and the transfer of CCTV responsibilities to JACS (\$0.509 million), partially offset by the capital works rollovers from the 2006-07 program (\$10.624 million); and
 - the decrease of \$3.976 million in the 2008-09 Budget from the 2007-08 estimated outcome is primarily due to new capital works to be progressed during 2008-09 (\$80.457 million) and the rollover of existing capital works (\$32.873 million), partially offset by transfers of completed works to property, plant and equipment (\$96 million).
- interest bearing liabilities: the variations in both the current and non current categories reflect scheduled loan repayments.
- non current finance leases: the increase of \$0.596 million in the 2007-08 estimated outcome from the original budget is due to the requirement to classify all Rhodium vehicle leases entered into from 1 July 2007 as finance leases.
- reserves: the increase of \$935.662 million in the 2007-08 estimated outcome from the original budget is due to the flow-on effect of the 2006-07 audited outcome, reflecting the revaluation exercise on property, plant and equipment.

Cash Flow Statement

The major variations in the Cash Flow Statement in the 2007-08 estimated outcome from the original budget and in the 2008-09 Budget from the 2007-08 estimated outcome are mostly explained within the notes to the Operating Statement above. Other significant variations relate to:

- capital payments to government agencies: the increase of \$10.719 million in the 2008-09 Budget from the 2007-08 estimated outcome reflects increased payments to ACTION for new initiatives.

- capital injection from government:
 - the decrease of \$39.744 million in the 2007-8 estimated outcome from the original budget is due to the transfer of funding for the International Arboretum and Gardens project to CMD, and the transfer of CCTV responsibilities to JACS (\$4.957 million), as well as rollover of the existing capital injection funding (\$49.843 million), partially offset by new capital funded projects in 2007-08 (\$3.320 million) and rollovers from the 2006-07 program (\$12.446 million); and
 - the increase of \$64.590 million in the 2008-09 Budget from the 2007-08 estimated outcome is primarily due to the rollover of part of the 2007-08 capital funded program to 2008-09 and funding for new programs.
- dividends to government:
 - the decrease of \$1.590 million in the 2007-08 estimated outcome from the original budget relates mainly to unfunded expenditure incurred in maintaining Albert Hall and surplus school properties; and
 - the increase of \$0.282 million in the 2008-09 Budget from the 2007-08 estimated outcome reflects a return to normal levels.

Statement of Changes in Equity

The major variations in the Statement of Changes in Equity in the 2007-08 estimated outcome from the original budget, and in the 2008-09 Budget from the 2007-08 estimated outcome, are explained within the notes to the Cash Flow Statement above.

Department of Territory and Municipal Services
Statement of Income and Expenses on Behalf of the Territory

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Income							
Revenue							
964	Payment for Expenses on behalf of Territory	1,643	1,762	7	1,686	1,728	1,788
135,493	Taxes Fees and Fines	134,070	146,649	9	150,142	154,691	160,212
35	User Charges - Non ACT Government	36	36	-	36	36	37
2,140	Grants from the Commonwealth	1,521	1,533	1	1,557	1,557	1,595
192,310	Other Revenue	152,072	305,792	101	240,635	274,917	222,670
330,942	Total Revenue	289,342	455,772	58	394,056	432,929	386,302
Gains							
0	Total Gains	0	0	-	0	0	0
330,942	Total Income	289,342	455,772	58	394,056	432,929	386,302
Expenses							
215	Employee Expenses	473	539	14	561	578	603
47	Superannuation Expenses	56	91	63	95	98	102
281	Supplies and Services	693	698	1	584	606	620
421	Grants and Purchased Services	421	434	3	446	446	463
329,978	Transfer Expenses	287,699	454,010	58	392,370	431,201	384,514
330,942	Total Ordinary Expenses	289,342	455,772	58	394,056	432,929	386,302
0	Operating Result	0	0	-	0	0	0

**Department of Territory and Municipal Services
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/08 \$'000		Est.Outcome as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Var %	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000
Current Assets							
4,525	Cash and Cash Equivalents	7,346	7,346	-	7,346	7,346	7,346
9,043	Receivables	30,867	30,867	-	30,867	30,867	30,867
13,568	Total Current Assets	38,213	38,213	-	38,213	38,213	38,213
Non Current Assets							
44,406	Receivables	0	0	-	0	0	0
48,731	Property, Plant and Equipment	0	0	-	0	0	0
93,137	Total Non Current Assets	0	0	-	0	0	0
106,705	TOTAL ASSETS	38,213	38,213	-	38,213	38,213	38,213
Current Liabilities							
12,179	Payables	37,758	37,758	-	37,758	37,758	37,758
34	Employee Benefits	12	12	-	12	12	12
1,070	Other	433	433	-	433	433	433
13,283	Total Current Liabilities	38,203	38,203	-	38,203	38,203	38,203
Non Current Liabilities							
44,656	Payables	0	0	-	0	0	0
44	Employee Benefits	12	12	-	12	12	12
44,700	Total Non Current Liabilities	12	12	-	12	12	12
57,983	TOTAL LIABILITIES	38,215	38,215	-	38,215	38,215	38,215
48,722	NET ASSETS	-2	-2	-	-2	-2	-2
REPRESENTED BY FUNDS EMPLOYED							
32,055	Accumulated Funds	-2	-2	-	-2	-2	-2
16,667	Reserves	0	0	-	0	0	0
48,722	TOTAL FUNDS EMPLOYED	-2	-2	-	-2	-2	-2

**Department of Territory and Municipal Services
Budgeted Statement of Cashflows on Behalf of the Territory**

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
CASH FLOWS FROM OPERATING ACTIVITIES							
Receipts							
964	Cash from Government for EBT	1,643	1,762	7	1,686	1,728	1,788
135,493	Taxes, Fees and Fines	134,070	146,649	9	150,142	154,691	160,212
35	User Charges	36	36	-	36	36	37
2,140	Grants Received from the Commonwealth	1,521	1,533	1	1,557	1,557	1,595
193,394	Other Revenue	124,887	304,330	144	251,391	275,624	223,376
332,026	Operating Receipts	262,157	454,310	73	404,812	433,636	387,008
Payments							
262	Related to Employees	529	630	19	656	676	705
281	Related to Supplies and Services	693	698	1	584	606	620
421	Grants and Purchased Services	421	434	3	446	446	463
1,082	Other	1,082	1,084	..	1,084	1,084	1,084
329,980	Territory Receipts to Government	259,432	451,464	74	402,042	430,824	384,136
332,026	Operating Payments	262,157	454,310	73	404,812	433,636	387,008
0	NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES	0	0	-	0	0	0
0	NET INCREASE/(DECREASE) IN CASH HELD	0	0	-	0	0	0
4,525	CASH AT BEGINNING OF REPORTING PERIOD	7,346	7,346	-	7,346	7,346	7,346
4,525	CASH AT THE END OF THE REPORTING PERIOD	7,346	7,346	-	7,346	7,346	7,346

Department of Territory and Municipal Services
Statement of Changes in Equity on Behalf of the Territory

Budget as at 30/6/08 \$'000		Est.Outcome as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Var %	Planned as at 30/6/10 \$'000	Planned as at 30/6/11 \$'000	Planned as at 30/6/12 \$'000
48,722	Opening Balance	-2	-2	-	-2	-2	-2
	Accumulated Funds						
0	Operating Result for the Period	0	0	-	0	0	0
	Reserves						
48,722	Closing Balance	-2	-2	-	-2	-2	-2

Notes to the Budget Statements

Significant variations are as follows:

Statement of Income and Expenses on Behalf of the Territory

- payment for expenses on behalf of the Territory:
 - the increase of \$0.679 million in the 2007-08 estimated outcome from the original budget is primarily due to the provision of additional funding resources for the expansion of the Commissioner for the Environment’s role; and
 - the increase of \$0.119 million in the 2008-09 Budget from the 2007-08 estimated outcome is largely due to resources provided for grassland studies to the Commissioner for the Environment.
- taxes, fees and fines:
 - the decrease of \$1.423 million in the 2007-08 estimated outcome from the original budget is primarily due to lower Water Abstraction Charge receipts driven by lower than anticipated water consumption (\$5.536 million), partially offset by increases in fees received for regulatory services (\$1.2 million), driver licences (\$0.580 million), and motor vehicle registrations (\$2.1 million); and
 - the increase of \$12.579 million in the 2008-09 Budget from the 2007-08 estimated outcome is largely due to the impact of the 2007-08 reduction in Water Abstraction Charges (\$5.536 million), expected increases in commercial waste fees (\$1.3 million), the issue of additional taxi licences (\$0.562 million), increased motor vehicle registrations (\$2.2 million), and revised indexation parameters.
- grants from the Commonwealth: the decrease of \$0.619 million in the 2007-08 estimated outcome from the original budget is due to the Auslink road funding program (\$0.6 million).
- other revenue: the decrease of \$40.238 million in the 2007-08 estimated outcome from the original budget, and the increase of \$153.720 million in the 2008-09 Budget from the 2007-08 estimated outcome are due to revised land sales to LDA.

- employee expenses: the increase of \$0.258 million in the 2007-08 estimated outcome from the original budget is primarily due to the provision of additional resources to the Commissioner for the Environment.
- supplies and services: the increase of \$0.412 million in the 2007-08 estimated outcome from the original budget is primarily due to funding provided for additional resources to the Commissioner for the Environment.
- transfer expenses: the decrease of \$42.279 million in the 2007-08 estimated outcome from the original budget and the increase of \$166.311 million in the 2008-09 Budget from the 2007-08 estimated outcome are due to the combination of the variations in user charges, grants from the Commonwealth, other revenue and taxes, fees and fines, as indicated above.

Statement of Assets and Liabilities on Behalf of the Territory

Variations in the 2007-08 estimated outcome from the original budget have mainly resulted from the flow-on effect of the 2006-07 audited outcome.

Budgeted Statement of Cashflows on Behalf of the Territory

The major variations in the Budgeted Statement of Cashflows on Behalf of the Territory in the 2007-08 estimated outcome from the original budget, and the 2008-09 Budget from the 2007-08 estimated outcome, are explained within the notes to the Statement of Income and Expenses on behalf of the Territory above.

Municipal Services Operating Statement

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Income							
Revenue							
249,279	Government Payment for Outputs	257,852	287,082	11	279,907	285,321	289,874
3,128	Taxes Fees and Fines	3,181	3,163	-1	3,229	3,316	3,417
4,740	User Charges - Non ACT	3,632	5,910	63	5,932	5,996	6,480
5,629	Government User Charges - ACT	5,536	5,823	5	5,951	6,135	7,466
9,529	Grants from the Commonwealth	7,962	4,200	-47	0	0	0
0	Interest	139	0	-100	0	0	0
3,969	Other Revenue	12,198	2,409	-80	2,302	2,322	2,380
645	Resources Received free of charge	1,494	1,495	-	1,533	1,572	1,625
276,919	Total Revenue	291,994	310,082	6	298,854	304,662	311,242
Gains							
61,895	Other Gains	72,386	46,316	-36	46,856	51,028	51,028
61,895	Total Gains	72,386	46,316	-36	46,856	51,028	51,028
338,814	Total Income	364,380	356,398	-2	345,710	355,690	362,270
Expenses							
61,082	Employee Expenses	62,427	64,701	8	66,444	67,401	67,955
11,831	Superannuation Expenses	10,129	11,683	15	11,923	11,949	12,051
133,715	Supplies and Services	154,444	154,634	-2	149,175	152,135	156,847
80,303	Depreciation and Amortisation	82,479	87,160	6	90,948	96,812	99,192
446	Borrowing Costs	451	351	-22	263	262	262
141	Cost of Goods Sold	0	141	-	141	143	189
63,851	Grants and Purchased Services	98,524	79,219	-20	74,189	75,213	76,261
2,077	Other Expenses	820	1,662	103	1,675	1,690	1,741
353,446	Total Ordinary Expenses	409,274	399,551	-2	394,758	405,605	414,498
-14,632	Operating Result	-44,894	-43,153	-4	-49,048	-49,915	-52,228

Enterprise Services Operating Statement

2007-08 Budget \$'000		2007-08 Est.Outcome \$'000	2008-09 Budget \$'000	Var %	2009-10 Estimate \$'000	2010-11 Estimate \$'000	2011-12 Estimate \$'000
Income							
Revenue							
17,643	Government Payment for Outputs	18,222	19,213	5	16,867	16,379	17,338
0	Taxes Fees and Fines	0	0	-	0	0	32
17,211	User Charges - Non ACT Government	18,014	17,146	-5	17,705	18,217	18,483
51,598	User Charges - ACT Government	66,778	69,095	3	65,442	67,727	68,395
94	Interest	122	48	-61	50	50	50
741	Other Revenue	1,307	1,033	-21	1,446	1,059	1,080
41	Resources Received free of charge	41	41	-	41	41	46
87,328	Total Revenue	104,484	106,576	2	101,551	103,473	105,424
Gains							
0	Total Gains	0	0	-	0	0	0
87,328	Total Income	104,484	106,576	2	101,551	103,473	105,424
Expenses							
17,351	Employee Expenses	16,655	16,953	-16	17,584	18,238	18,878
2,546	Superannuation Expenses	2,374	2,515	6	2,605	2,703	2,806
52,445	Supplies and Services	69,652	70,841	6	65,915	67,532	68,933
10,124	Depreciation and Amortisation	11,221	12,558	12	13,716	14,210	14,438
1,885	Borrowing Costs	1,892	1,482	-22	1,055	604	119
2,070	Cost of Goods Sold	3,265	2,570	-21	2,631	2,693	2,767
200	Grants and Purchased Services	1	851	#	250	230	434
351	Other Expenses	1,638	1,262	-23	1,290	764	774
86,972	Total Ordinary Expenses	106,698	109,032	2	105,046	106,974	109,149
356	Operating Result	-2,214	-2,456	11	-3,495	-3,501	-3,725

Notes to the Output Class Statements

Significant variations are as follows:

Municipal Services Total Expenses

- the increase of \$55.828 million in the 2007-08 estimated outcome from the original budget is mainly due to:
 - increased funding for service delivery (\$4.617 million);
 - repairs and maintenance works associated with the Capital Improvement Program (\$1.465 million);
 - increase in depreciation (\$2.176 million) due to the increase in the asset base as a result of the 2006-07 revaluation;

- the transfer of assets to the National Capital Authority associated with the Griffin Legacy project (\$30.582 million);
- new funding initiatives for ACTION bus services including Network 08 implementation (\$3.950 million) and back-pay for wage increases (\$1.601 million);
- expenses relating to restructuring (\$2.8 million); and
- one-off additional municipal service expenditure (\$5.230 million);
- the decrease of \$9.723 million in the 2008-09 Budget from the 2007-08 estimated outcome is mainly due to:
 - the transfer of assets to the National Capital Authority associated with the Griffin Legacy project (\$30.582 million) in 2007-08; and
 - scheduled reduction in Commonwealth Grant receipts (\$3.762 million).
 partially offset by:
 - funding for the redevelopment of Lyneham Sports Precinct (\$3 million);
 - funding for maintenance and enhancements to the Road Transport Authority computer system (\$1.676 million);
 - funding for additional tree plantings (\$1.050 million);
 - additional funding for ACTION’s Network 08 (\$3.050 million); and
 - funding for new program and initiatives (\$14.979 million).

Enterprise Services Total Expenses

- the increase of \$19.726 million in the 2007-08 estimated outcome from the original budget is mainly due to:
 - costs associated with the increased revenue from property management activities (\$15.087 million);
 - increased funding for service delivery (\$0.601 million);
 - additional repairs and maintenance works associated with Albert Hall and surplus school sites (\$1.590 million);
 - the write-off of obsolete stock (\$0.487 million) and an increase in the cost of goods sold (\$0.567 million); and
 - increase in depreciation (\$1.097 million) following a revaluation of buildings in 2006-07.
- the increase of \$2.334 million in the 2008-09 Budget from the 2007-08 estimated outcome is due to new programs and initiatives (\$3.324 million), partially offset by the write-off of obsolete stock (\$0.487 million) and the one-off funding for service delivery (\$0.601 million) in 2007-08.