



Australian Capital Territory
**Infrastructure
Plan Update**
2018-19



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Enquiries about this publication should be directed to the Chief Minister, Treasury and Economic Development Directorate. GPO Box 158, Canberra City 2601

Telephone: Canberra 13ACT1 or 13 22 81

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Message from the Chief Minister

Keeping Canberra growing

Investing in infrastructure that supports Canberra's prosperity, liveability and social inclusion is a key priority of the ACT Government.

Over the past few years we have particularly stepped up our investment in new hospital and health facilities, local schools and public transport to support the delivery of high quality services for our community and respond to Canberra's ongoing growth.

This investment strategy is working. Our economy is going from strength to strength and our economic base is more diversified than ever, with services exports – particularly in the education sector – being a key contributor to growth. Our unemployment rate is amongst the lowest in the country and our population growth is the second highest in Australia.

Our success has been recognised internationally, with Canberra being ranked in the *2018 OECD Regional Well-being Study* as the world's most liveable region – offering the best balance of economic and social well-being across all 402 OECD regions.¹

Building on our strong investment in recent years, the ACT Government is investing \$2.8 billion in infrastructure over the next four years. This includes an extensive program of infrastructure upgrades and renewal to make the best of our existing assets, while addressing emerging service needs and preventing future bottlenecks with new infrastructure builds.

Delivering on our election commitments, we are well underway in providing an \$85 million program of public school infrastructure upgrades across Canberra. We are also undertaking significant upgrade and renewal works to Campbell Primary School and Narrabundah College, and building a full new school in the Molonglo Valley so that it is ready as more Canberrans come to call that region home. We successfully delivered the roll-out of laptops to every public secondary student in the 2018 school year, with new high school students continuing to benefit from the program from 2019 onward.

To keep Canberrans healthy and ensure easy access to free public healthcare as our city grows, the Government is stepping up our investment in health infrastructure. We have a plan to invest over \$750 million over the next four years to upgrade Canberra's critical health assets and expand existing hospital facilities. This includes delivering the next phase of growth in our health care system with key projects such as the new Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre, the expanded Centenary Hospital for Women and Children and infrastructure upgrades to support the future health needs of people living on Canberra's northside.



¹ Organisation for Economic Co-operation and Development. 2018. OECD Regional Well-being. [ONLINE] Available at: <https://www.oecdregionalwellbeing.org/>. [Accessed 20 December 2018].

We are committed to delivering a transport system that works for Canberrans wherever they live by investing in both our roads and public transport. Work to duplicate Horse Park Drive from Mulligans Flat Road to the Federal Highway is well advanced, while early planning has commenced to upgrade the Monaro Highway and extend John Gorton Drive with a bridge across the Molonglo River. Recently works duplicating sections of Ashley Drive have been completed. Our public transport system is also entering an exciting phase, with Stage 1 of light rail from the City to Gungahlin starting operations soon. With planning for Stage 2 of light rail from Civic to Woden underway and the new rapid bus network commencing in April 2019, we are working to deliver an integrated public transport system that can get Canberrans around quickly, easily and cleanly.

To support the delivery of affordable housing for Canberrans across the life stages, we are continuing the renewal of the city and town centres while releasing more detached housing blocks in new suburban estates. The Government is working to deliver 17,000 new homes across Canberra through a mix of multi-unit, townhouse and freestanding housing sites, helping to meet the ongoing need for more affordable housing that offers Canberrans a real choice about how and where they live. We are also continuing our record investment in public housing to keep making Canberra a more inclusive city. By 2019, our \$608 million Public Housing Renewal Program will have replaced 1,288 ageing public houses across the ACT with modern, comfortable and environmentally sustainable homes. Building on this achievement, planning is underway for the next phase of our investment which will see us deliver \$100 million for more new and upgraded homes over the five years from 2019-20.

As detailed in this Infrastructure Plan Update, there is much more on the Government's agenda, including upgrading Manuka Oval to international test match standard, delivering Stage 2 of the Belconnen Arts Centre, planning for a new Canberra Theatre, renewing the Canberra Institute of Technology's campuses and facilities, and partnering with the University of New South Wales to explore the development of a major new campus and innovation precinct in Reid.

WE WILL CONTINUE TO WORK WITH THE COMMUNITY AND INDUSTRY TO GROW OUR ECONOMY, CREATE MORE JOBS, DEEPEN OUR SKILL BASE AND PROTECT CANBERRA'S STATUS AS THE MOST LIVEABLE CITY IN THE WORLD.

In delivering this significant investment program, we will continue to work with the community and industry to grow our economy, create more jobs, deepen our skill base and protect Canberra's status as the most liveable city in the world. We are getting on with the job of delivering the infrastructure our city needs now and in the future, to ensure Canberra keeps getting even better as we grow.



Introduction

This is the 2018-19 Update to the *ACT Government Infrastructure Plan 2011-2021.*

It provides an overview of key infrastructure projects being funded through the 2018-19 Budget, including information on the delivery of the Government's 2016 election commitments.

In addition to informing the ACT community, this update provides important information for the construction industry and other sectors of the potential pipeline of projects.

In recognition of the important role the private sector plays in providing infrastructure, significant non-government investment initiatives have also been included in this update.

The Government has commenced work on a new 10-year infrastructure plan that will map out the next big investments Canberra needs in the decade to 2030. This will be released later this year to help guide the future stages of our investment pipeline.

The Infrastructure Investment Program

The ACT Government's Infrastructure Investment Program is a corner stone of our economic and social policies to maximise economic growth, create more good jobs and ensure the benefits are shared by all Canberrans.

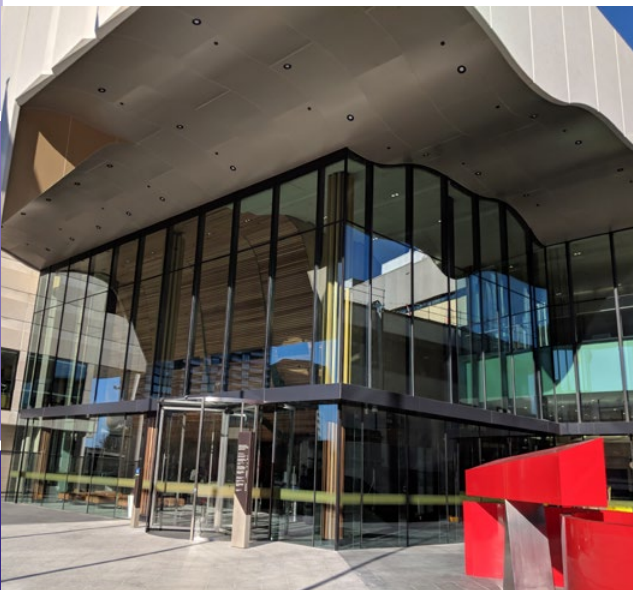
We are doing this by investing in major infrastructure and urban renewal to provide a high standard of services today, while raising the capacity for our city to grow in the years to come.

We are now nearing completion on key projects including Light Rail – Stage 1 from Gungahlin to the City, the new ACT Law Courts and major arterial road upgrades across the Territory. The next phase of our investment program will focus on making the best of our existing assets through infrastructure upgrades, while targeting new investment on projects that will further improve Canberra's liveability and productivity.

Key new projects over the next four years include building the new Surgical Procedures, Interventional Radiology and Emergency (SPIRE) Centre, expanding the Centenary Hospital for Women and Children, building a new P-6 school in the Molonglo Valley with provision for future expansion to P-10, getting the second stage of light rail from the City to Woden underway, extending John Gorton Drive with a bridge across the Molonglo River and upgrading the Monaro Highway.

The Government is investing \$2.8 billion in physical and digital infrastructure in the ACT over the four years to 2021-22, continuing the very strong forward investment program we delivered in recent prior budgets.

The 2018-19 Infrastructure Investment Program has three main components: the Capital Works Program (\$1.7 billion), capital provisions (\$1.1 billion) and projects undertaken as public private partnerships (\$38 million).



- > The Capital Works Program includes all projects undertaken by the ACT Government for physical and digital infrastructure. A total of \$1.7 billion will be invested under this program over the four years to 2021-22. The Program includes initiatives announced in both the 2018-19 Budget and the 2018-19 Budget Review, as well as works already in progress.
- > The Capital Works Program is augmented by capital provisions which have two elements:
 - infrastructure provisions totalling \$1.1 billion over the four years to 2021-22. These provisions set aside resourcing for significant capital works projects for which budgets are yet to be settled, or which are commercially sensitive; and
 - a capital delivery provision which has zero net impact over the four years to 2021-22. This provision forecasts the cash flow profile of the aggregate Capital Works Program within the four year period, based on past expenditure trends. Typically, the capital provision reallocates forecast expenditure from the first two years into the last two years.
- > The Government is also delivering two significant infrastructure projects through public private partnerships which are nearing completion.
 - The 2018-19 Infrastructure Investment Program includes \$38 million for the final stages of the new ACT Law Courts and Light Rail – Stage 1. This will bring the total investment in these projects from 2015-16 to 2019-20 to \$867 million.
 - The costs of delivering these projects are met through service payments by the Government to private sector partners. These payments will commence when the assets are ready to provide services. At the end of the contract, the infrastructure assets will be owned by the Territory.
 - The key benefits of public private partnerships include harnessing private sector efficiencies and innovation in design and construction, optimising whole-of-life project costs and achieving outcome-focused service delivery. The use of these partnerships also allows improved allocation of project risks between the public and private sectors.

The full list of current ACT Government infrastructure projects to be delivered through this program is available at Appendix A.



Economic and social trends

The ACT Government's Infrastructure Investment Program has the dual objectives of providing urban and social infrastructure for our growing city, while boosting jobs and economic growth through construction activities and investment in digital technology. Within this framework, the key drivers of our investment program are current and future trends in our population growth and socio-demographic structure.

Demographics and social change

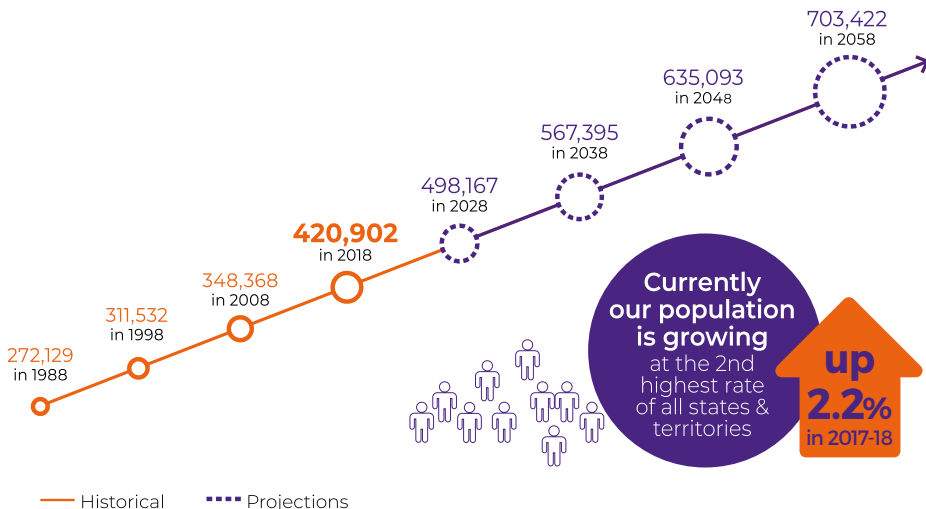
The ACT's population continues to grow, increasing by 2.2 per cent in 2017-18 to 420,902 people.² This is the second highest growth rate of all the states and territories.

Over the past year, an additional 8,877 people joined the Canberra community, with net overseas migration (up 4,737 people), natural increase (up 3,582 people), and net interstate migration (up 558 people) all contributing positively to our population growth.

The ACT population is estimated to grow at a similar rate in 2018-19 and 2019-20 before slowing to the trend growth rate of 1.75 per cent from 2020-21 onward.

Over the longer term, the Territory's population is projected to increase to 498,167 people by 2028, 567,395 people by 2038 and 703,422 people by 2058.³ The ACT also sits at the heart of a fast-growing region with a regional population of more than 616,000. As an important centre for employment and service delivery within this region, continued regional population growth will also impact on demand for infrastructure and services across the ACT.

ACT population projections: 1988 to 2058



Sources: ABS Cat. No. 3101.0 and ACT Treasury estimation.

² ABS Cat. No. 3101.0, Estimated Resident Population, Australia, June Quarter 2018.

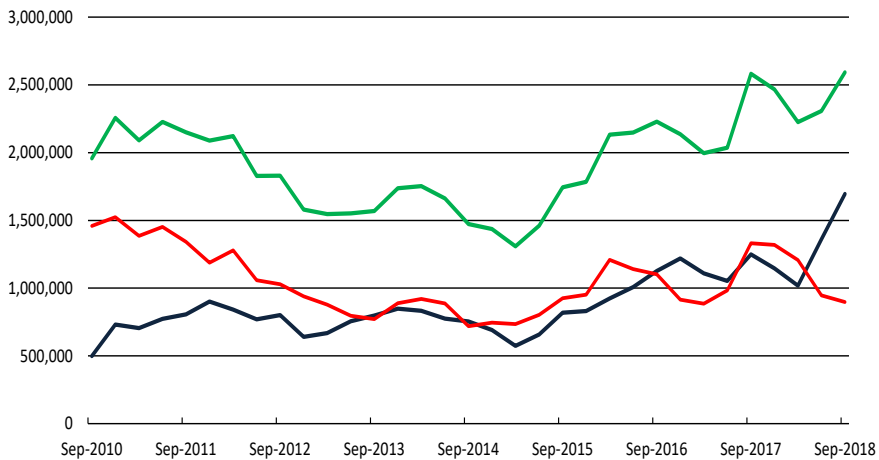
³ ACT Government Population Projections – 2018 to 2058 (January 2019 edition).

Building activity⁴

In the September quarter 2018, there was \$2.6 billion worth of building work in the pipeline for the ACT.

While the value of work in the pipeline for residential construction reached its historical high of \$1.7 billion in the September quarter 2018, the value of work in the pipeline for non-residential construction has slowed from a recent high of \$1.3 billion in the September quarter 2017 to \$0.9 billion in the September quarter 2018.

Value of work in the pipeline (\$'000)



Source: ABS Cat. No. 8752.0 Building Activity, Australia, September 2018. Table 79.

⁴ ABS Cat. No. 8752.0 Building Activity, Australia, September 2018. Table 79.

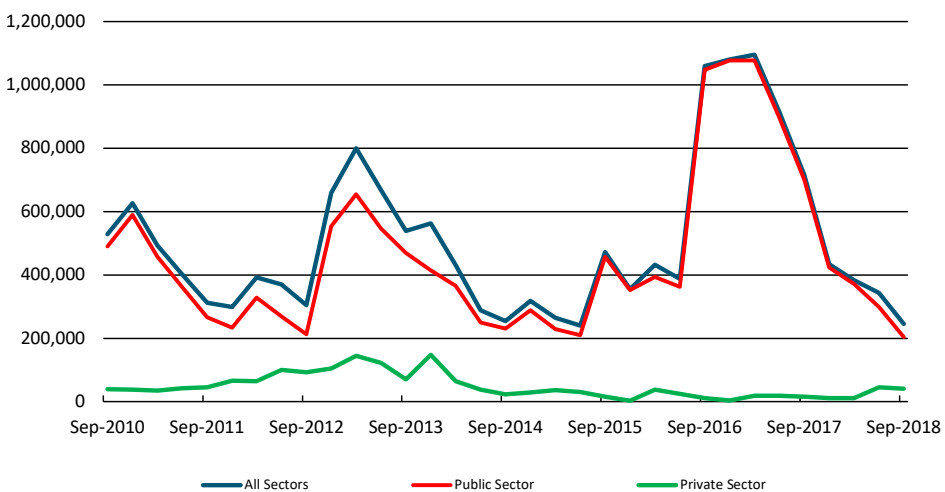
Engineering construction⁵

The total value of engineering construction yet to be done in the ACT in the September quarter 2018 was \$245 million, representing a decrease of 29 per cent from the June quarter 2018.

Approximately \$204 million of this construction was made up of public sector projects, with a further \$41 million in private sector engineering construction.

For the two sectors combined, almost all the engineering construction yet to be done was in three categories: water storage and supply, sewerage and drainage; roads, highways and subdivisions; and bridges, railways and harbours.

Value of work yet to be done (\$'000)



Source: ABS Cat. No. 8762.0 Engineering Construction Activity, Australia, September 2018. Table 35.

⁵ ABS Cat. No. 8762.0 Engineering Construction Activity, Australia, September 2018. Table 35.

Strategic spatial planning and development

The planning framework

Canberra's development and planning are governed by the *Territory Plan*, which is the key statutory planning document in the ACT.

The Territory Plan is a living document which is updated as necessary to reflect the Government's long-term planning policy and goals as set out in the *ACT Planning Strategy 2018*. The Strategy was reviewed as part of a five-year planning review cycle under the *Planning and Development Act 2007*.

The Territory Plan also incorporates *Master Plans* for specific areas which set out the objectives and strategies to guide and manage development and change across the Territory over time. These plans are developed in consultation with the community and industry. They particularly focus on group centres, key transport corridors and areas adjacent to town centres.

Reflecting Canberra's status as the national capital, the Territory Plan needs to be consistent with the *National Capital Plan*.

As part of the ongoing planning and development process, and following extensive engagement with the ACT community, in November 2015 the Government released its *Statement of Planning Intent* which sets out the key planning priorities for the Government for the next three to five years.

The Statement of Planning Intent included an intent to create sustainable, compact and liveable neighbourhoods. Consistent with this, the Government has released a *Housing Choices discussion paper* on options for promoting housing that better meets the needs of Canberrans – with a particular focus on promoting medium density housing.

In December 2018, the Government also released the *ACT Planning Strategy 2018*. The strategy delivers a refreshed planning vision for the Territory that continues to provide for Canberra's growth and prosperity while protecting the unique character of Canberra's suburbs and boosting our environmental assets and green spaces.

The new strategy incorporates progress made on key government priorities, such as achieving net-zero greenhouse gas emissions in the ACT by 2045, providing increased housing choice and affordability, and delivering improved and integrated public transport and active travel.

This 2018-19 update of the *ACT Government Infrastructure Plan 2011-2021* reflects the strategic framework and priorities set out in the Territory Plan and its companion documents described above.

Planning and development agencies

The planning and development of the ACT is overseen by the Environment, Planning and Sustainable Development Directorate, the City Renewal Authority and the Suburban Land Agency.

The Environment, Planning and Sustainable Development Directorate has the overarching responsibility for developing and implementing policies and programs across city planning and development, climate change and the environment. These policies and programs provide the broader context and directions for the activities of the City Renewal Authority and Suburban Land Agency.

The City Renewal Authority is responsible for leading and managing infrastructure and other urban revitalisation initiatives within a newly-defined city precinct. This will include projects along the Northbourne corridor and central business district, through to Canberra's lakeside at West Basin.

The Suburban Land Agency focuses on delivering new greenfield residential estates and suburban renewal, with an emphasis on more affordable housing and better suburbs that support strong communities.

Under the direction of the Suburban Land Agency, renewal of existing suburban areas will be consistent with the relevant district and master plans. There are eight district plans covering the Belconnen, Gungahlin, Molonglo Valley, North Canberra, South Canberra, Tuggeranong, Weston Creek and Woden Valley districts. District plans connect the ACT-wide Planning Strategy and local area master plans.

Since the 2017-18 Infrastructure Plan Update, the Government has finalised a number of master plans, including those for City West and Gungahlin Town Centre Planning Refresh.

Over the coming 12 months, the Government will prioritise progression of master plans for the Curtin and Kippax Group Centres.



Infrastructure investment, planning and delivery

Maximising economic and social outcomes from infrastructure investment requires the selection of projects with high expected rates of return that address the service needs and priorities of the ACT.

It also needs careful development and management of those projects to minimise their costs to the budget and optimise their value to the community. This is being achieved through *The Capital Framework*, *The Partnerships Framework* and accessing the *Commonwealth Government's Asset Recycling Initiative*.

Together, these initiatives offer an integrated approach to the planning, delivery and management of infrastructure investment.

The Capital Framework

***The Capital Framework* seeks to enhance capital works investment decisions and their outcomes within the ACT.**

This is achieved by providing a comprehensive framework for identification of investment needs, options analysis, business case development and project definition. *The Capital Framework* also provides for the assessment of project outcomes against the expectations set out in the project business case, through the post-implementation review process.

A key benefit of *The Capital Framework* has been the adoption of more cost-effective and efficient integrated delivery models such as design and construct; design, construct and maintain; and public private partnerships. These models are important in achieving value for money for government through enhancing innovation in design and a focus on whole-of-life cost rather than initial capital costs alone.

The Partnerships Framework

***The Partnerships Framework* guides the Territory's approach to public private partnerships and 'design construct maintain operate' delivery models. The framework also incorporates the *Guidelines for Unsolicited Proposals*, which outlines how the ACT Government evaluates and administers market-led proposals.**

The key benefits of public private partnerships include better and more cost-effective delivery of capital works where private sector knowledge and efficiencies can be brought to the projects.

The ACT Government is currently engaged in two public private partnership projects: the new ACT Law Courts and Light Rail – Stage 1. Stage 1 of the courts project achieved completion in October 2018, with the overall project scheduled to be completed in the second half of 2019. Light Rail – Stage 1 from Gungahlin to the City is nearing the end of its main construction and commissioning activities, with operations scheduled to commence in 2019.



The Asset Recycling Initiative

The Government is also pursuing efficiencies in the capital program through asset recycling, where aged assets are disposed of and the proceeds used to purchase new assets that better meet the community's needs.

In February 2015, the Territory entered into the National Partnership Agreement on Asset Recycling with the Australian Government, under the Commonwealth's Asset Recycling Initiative. This agreement outlines the sale of identified assets and the investment of the sale proceeds into an agreed infrastructure project, which is Stage 1 of light rail from Gungahlin to the City. Under the agreement, the Australian Government will contribute a 15 per cent bonus on top of sales revenue achieved for investment into Light Rail – Stage 1.

There are 20 assets eligible for incentive payments under the Asset Recycling Initiative agreement between the Commonwealth and the ACT. The Commonwealth has allocated up to \$67 million in incentive payments for the ACT under the agreement and to date the Territory has received \$52 million in incentive payments.

Information and communication technology

Embracing the opportunities provided by digital technologies is fundamental to achieving the Government's vision for Canberra to be one of the world's most liveable and competitive cities - open to all.

Digital is no longer a novelty; it is a ubiquitous part of our daily lives. We should look at our infrastructure in the same way – we should design for digital from the beginning to make the most of the opportunities technology provides.

Digital infrastructure enables the development of a digital city. Done well, it simplifies government services, increases connectivity for citizens, and enables innovative businesses to flourish. Investment in digital infrastructure allows us to:

- > grow the digital economy – creating the groundwork for a vibrant regional economy;
- > deliver digital services – focussing on our citizens to provide services they both expect and enthusiastically adopt; and
- > build digital foundations – increasing the digital capability and maturity of our public service so that it can provide services efficiently and add value through the smart use of data.

The Government will invest \$149 million in digital infrastructure over the four years to 2021-22. This funding includes digital infrastructure to enable all Government priorities. It will provide:

- > a whole-of-government approach to data sharing and open data;
- > support end-to-end digital design and delivery of 80 per cent of government services for citizens;
- > address legacy digital infrastructure within government; and
- > ensure businesses and the community remain well-connected and well-served by telecommunications providers.

**THE GOVERNMENT
WILL INVEST
\$149 MILLION
IN DIGITAL
INFRASTRUCTURE
OVER THE FOUR
YEARS TO 2021-22.**

The ACT Government's infrastructure achievements

Over the five years leading up to 2017-18, the Government invested \$2.7 billion through its capital works program, and a further \$829 million through the public private partnerships associated Light Rail – Stage 1 and the new ACT Law Courts.

Projects that have been physically completed since the publication of the 2017-18 Infrastructure Plan Update are shown below.

More schools, better schools



Schools for the Future – Caroline Chisholm School – Centre for Innovation and Learning

Better healthcare for a growing community



Better care when you need it – Replacement of polyethylene aluminium composite panels – Centenary Hospital for Women and Children

Gunghalin Walk-in Centre

University of Canberra Hospital

University of Canberra Hospital Car Park

Keeping our growing city moving



ACTION – Replace Underground Storage Tanks

Better Public Transport – Active travel for schools and shopping centres

Better Public Transport – Integrated bus and light rail ticketing – One Ticket, One Fare, One Network

Better Roads for Gungahlin – Gundaroo Drive duplication – Stage 1

Better Roads for Tuggeranong

Better Roads for Tuggeranong – Ashley Drive duplication (Ellerston Avenue to Johnson Drive)

Better Roads for Weston Creek – Cotter Road duplication (Tuggeranong Parkway to Yarralumla Creek)

Building a better city – Federal Highway and Old Wells Station Road intersection upgrade

Fyshwick Depot – Fuel storage tanks removal and site remediation

Improving Our City – Woden bus interchange improvements

Improving Road Safety – Traffic camera adjudication system upgrades

Keeping our growing city moving – Better roads for Gungahlin – Ernest Cavanagh Street extension

Majura Parkway to Majura Road – Link road

More services for our suburbs



Better services in your community – More local parks

Building a better city – Active Travel - Belconnen bikeway (Design)

Making Canberra Even Safer – Improved CCTV coverage

Molonglo Valley – Environmental Impact Statement for Deferred Area

More services for our suburbs – Sports Ground Restoration – Boomanulla Enclosed Oval

Smart Parking

Urban Renewal Program – Erindale Group Centre – Gartside Street (south) – Stage 1

Urban Renewal Program – Phillip Oval upgrade

Urban Renewal Program – Weston Group Centre – Brierly Street and Trenerry Square upgrades

Woden Valley Stormwater Retardation Basins (Design)

More support for families and inclusion



Reforming Emergency Services – Aero-medical services and hangar upgrade

Reforming Emergency Services – More ambulance services

Strengthening Emergency Services Agency's response capability – Improving TRN and CAD Replacement program

More jobs for our growing city



Digital Canberra – Upgrade of the ACT Government spatial data management system

Enhancement of eDevelopment Interface

Improving Art Facilities – Safety upgrades

Improving Our Suburbs – New Molonglo Valley infrastructure – Molonglo River Bridge and John Gorton Drive Extension (Early Planning)

More and better jobs – Improving services through better data analytics

More and better jobs – New Canberra Theatre (Early Planning)

More and better jobs – Sporting capital

Better Government



Revenue Collection Transformation

The ACT Government's 2018-19 infrastructure investment pipeline

The 2018-19 Budget reaffirmed the Government's commitment to invest in Canberra, to provide quality services and facilities to our community today while preparing the infrastructure that Canberra will need tomorrow.

Over the four years to 2021-22, the Government will invest \$2.8 billion in infrastructure projects throughout the ACT. This follows investment of \$3.5 billion over the five years to 2017-18 through the Government's Capital Works Program and public private partnerships.

This step up in our infrastructure investment program has allowed the ACT to diversify our economy and achieve strong economic growth in a period of expenditure and job cuts by the Commonwealth Government. We are delivering our investment program responsibly, both economically and socially, by maintaining a balanced budget across the four years to 2021-22 and ensuring support for those most in need.

Summary information on the Government's investment in these priority areas is provided below. More detailed information on the Capital Works Program can be found in Appendix A to this publication and the online 2018-19 Capital Works Program database.

OVER THE NEXT
FOUR YEARS,
THE GOVERNMENT
WILL INVEST
\$277 MILLION
FOR MORE AND
BETTER SCHOOLS.



🏠 More schools, better schools

Along with great teachers, Canberra's students need access to good learning environments to get the most out of their time at school.

As a knowledge economy, the ACT has the highest ranking in education of all Australian states and territories in the *OECD 2018 Regional Well-being Study* (the OECD study), scoring 9.3 out of 10. We also rank in the top quarter of all OECD regions on this indicator. The Government is investing in education and training infrastructure so Canberra can continue to build our skilled workforce and raise our status both internationally and around Australia as a destination of choice for study and work.



Over the next four years, the Government will invest \$277 million in infrastructure for school education and the Canberra Institute of Technology (CIT), continuing to deliver on the commitments we made during the 2016 election. As part of this investment program, we will provide \$245 million for physical infrastructure upgrades and renewal for schools and CIT campuses across Canberra, including rolling out the \$85 million upgrade program for public schools. Over \$23 million of this program has already been delivered through upgrades and extensions to existing classrooms, construction of new learning spaces, refurbishment of toilets and change rooms, new gardens and horticultural facilities, equipment upgrades, heating and cooling systems improvements and energy efficiency improvements at schools across the Territory.

As Canberra continues to grow, we are building and expanding schools across the city to ensure all Canberra kids can find a place at a great local school, close to home. Construction has now been completed for the \$32 million Margaret Hendry School in North Gungahlin, with only minor works being finalised. The school is now operational and is accepting students for the 2019 school year. Design is also underway on the new \$47 million P-6 school in Molonglo Valley. The school will open for the 2021 school year and planning has commenced for a future 7-10 campus on the site. Capacity expansions continue at Amaroo, Gold Creek and Neville Bonner Primary Schools to meet the needs of young families in Gungahlin. Work is also underway for an initial expansion of the Franklin Early Childhood School and planning has commenced for a permanent expansion of the school to Year 6.



Margaret Hendry School gymnasium (left) and Belconnen High School contemporary learning spaces nearing completion (right)

Continuing our program of modernising existing schools, the ACT Government will provide \$21 million for a new building and refurbishment of the Junior Wing and Library at Campbell Primary School; \$26 million to complete the modernisation of Belconnen High School; and planning and design for the redevelopment of Narrabundah College is also underway to replace ageing school buildings with new, modern facilities.

A key strength of the ACT education system is the network of schools and specialist learning centres that focus on training our young people for the jobs of the future, while encouraging collaboration and professional development of our teachers. As part of the Government's Future Skills Academy initiative, the Caroline Chisholm Centre for Innovation and Learning provides high quality facilities



for our young people to develop skills in science, technology, engineering and mathematics. A second centre is being established at the University of Canberra's Lake Ginninderra Secondary College.

Our school network also provides multiple pathways for young people into vocational education and training so that they are well prepared with the skills industry needs. Complementing the programs offered by the CIT, and working in partnership with the Commonwealth Government, we provide four Registered Trade Organisations which includes support for two trades skills centres incorporating clusters of high schools and Years 11 and 12 colleges in Tuggeranong and Belconnen. Another two centres are based in Trinity Christian School and Marist College.

Underpinning the physical infrastructure in education is the digital capability that is crucial to quality teaching and effective learning. The Government will invest \$39 million over the next four years to continuously upgrade IT facilities in schools, continue the roll out of the Laptops in Schools program and provide the ICT capability required for the Future Skills Academy.

**\$39 MILLION
OVER THE NEXT
FOUR YEARS TO
CONTINUOUSLY
UPGRADE ICT
FACILITIES IN
SCHOOLS.**

\$737 MILLION
ON HEALTH
INFRASTRUCTURE
OVER THE NEXT
FOUR YEARS.



+ Better healthcare for a growing community

The ACT Government is committed to ensuring Canberrans can access good local healthcare when and where they need it. The ACT has the best life expectancy in Australia and is in the top 10 per cent of all OECD regions on this indicator.



Delivering accessible, high quality healthcare is one of the ACT Government's top priorities. In recent budgets, we have boosted investment in primary healthcare with more nurse-led walk in centres and mobile dental clinics, more frontline doctors and nurses, and more elective surgeries to cut waiting times.

Over the next four years, the Government has committed to spend \$737 million on health infrastructure, including \$482 million for the new SPIRE Centre at Canberra Hospital, upgrades to the Centenary Hospital for Women and Children, and planning for healthcare in Canberra's north.



The investment in the SPIRE Centre will transform the Canberra Hospital, increasing the Territory's capacity to deliver acute, hospital-based healthcare in a modern, purpose-built facility.

Feasibility and planning to inform an investment in the expansion of the Centenary Hospital for Women and Children will support the delivery of expanded services in obstetrics, adolescent gynaecology, paediatrics and neonatal care.

ACT Health is working closely with Calvary Public Hospital, based on a territory-wide approach to services planning, to progress planning for service and infrastructure upgrades that will ensure efficient, high quality healthcare services for Canberra's north as this region continues to grow.

We are also building a network of five walk in centres across Canberra to provide medical care closer to home and ensure people with minor injuries or illnesses are seen quickly without needing to visit the Emergency Department. Three centres are already operating in Tuggeranong, Belconnen and Gungahlin with a new centre in Weston Creek to open in late 2019, and planning is underway for another centre in Canberra's inner north.

To support the growing demand for mental health services, we are building additional accommodation facilities to provide long-term supported care. This investment will include a new step-up-step-down facility on the south side of Canberra to provide short-term residential and clinical treatment for people discharged from hospital, the refurbishment of the 10-bed Extended Care Unit at the Brian Hennessy Rehabilitation Centre and the provision of three supported accommodation housing units within the community.

To support our modern health care system, the Government will also invest \$26 million over the four years to 2021-22 on ICT infrastructure for ACT Health and the ACT Pathology Laboratory. This also includes the final stage of a \$90 million investment to enhance our digital health infrastructure and capacity in clinical systems, support services and foundation capabilities.

**THREE WALK IN
CENTRES ARE
ALREADY OPERATING**
IN TUGGERANONG,
BELCONNEN AND
GUNGAHLIN, WITH AN
ADDITIONAL TWO NEW
CENTRES ALREADY
UNDERWAY.





Keeping our growing city moving

As Canberra continues to grow, our transport infrastructure is also growing to provide flexible choices for getting around, while maintaining good quality major arterial roads linking our town centres and connecting Canberra to our region beyond the ACT border.

The Government will invest \$507 million over the four years to 2021-22 on transport infrastructure, including \$346 million for major and urban roads. The duplication works on Gundaroo Drive (between Mirraabei Drive and Gungahlin Drive), Aikman Drive and Pialligo Avenue are now complete. Works on Horse Park Drive will also be completed this year. We are also duplicating William Slim

A photograph of a red Canberra Metro train at a station platform. The train has safety messages on its side: "Don't queue", "Stay safe!", and "across the tracks.". The platform is modern with a concrete edge and a row of tall grasses. In the background, there are trees and a hill with a tower. A red banner in the top right corner contains the text: "\$507 MILLION ON TRANSPORT INFRASTRUCTURE OVER THE NEXT FOUR YEARS."

**\$507 MILLION
ON TRANSPORT
INFRASTRUCTURE
OVER THE NEXT
FOUR YEARS.**

Drive from Ginninderra Drive to the Barton Highway, along with early planning, design and upgrade of the Monaro Highway, and the extension of John Gorton Drive with a bridge across the Molonglo River.

Our investment in public transport and active travel is progressing with \$97 million being delivered for further expansion of the rapid bus network, as well as improvement and expansion of pedestrian and cycling infrastructure across Canberra. Light Rail – Stage 1 is nearing completion and early planning work continues for the second stage linking the City and Woden. Having an integrated public transport network will take more cars off some of Canberra’s busiest roads, reduce congestion and improve accessibility across the city. It will also promote more active living by making walking and cycling more accessible as part of the daily commute.

To ensure an efficient and seamless public transport system, passengers can now access the bus timetable in real time and will be able to purchase integrated bus and light rail tickets when the light rail network commences operation in 2019.

**\$396 MILLION
ON SERVICES FOR
OUR SUBURBS.**



More services for our suburbs

Over the next four years, the Government will invest \$396 million on services for our suburbs, continuing to protect and improve the unique character of our local communities.

This includes \$211 million to upgrade urban infrastructure, and build new and better community facilities across Canberra. Major projects in this area include the Stromlo swimming pool and leisure centre, new Molonglo Valley infrastructure, rehabilitation of landfill sites and a new bus depot at Woden. We will also continue to upgrade town centre facilities and restore neighbourhood ovals and playgrounds, including those in Nicholls and Higgins, and the Boomanulla Oval in Narrabundah.

Canberrans also have the highest levels of access to broadband in Australia, including from the CBRfree public WiFi network. This has allowed members of our community to reap the benefits of better connectivity in their everyday lives, including accessing a wide range of city services conveniently online.

Protecting the environment

The ACT and Commonwealth Governments are working in partnership to improve the quality of water flowing into Canberra's lakes and waterways and downstream into the Murrumbidgee River system and the wider Murray-Darling Basin.

With a total budget of \$93.5 million, ACT Healthy Waterways includes the construction of infrastructure including ponds, wetlands and rain gardens, designed to 'turn off' or reduce the amount of sediment and pollutants entering our waterways via the stormwater system.

The project also involves two pioneering research trials, the H₂OK education campaign and improvements to water monitoring practices.

Twenty infrastructure projects are under construction, along with two research projects, across six priority catchments:

- > the established catchment of Lake Tuggeranong;
- > the established catchment of Yarralumla Creek;
- > the developing catchment of Upper Molonglo;
- > the developing catchment of Lower Molonglo;
- > the developing catchment of West Belconnen; and
- > the industrialised Fyshwick catchment.

A carefully balanced combination of factors was considered when selecting the projects, underpinned by thorough scientific research and consultation with technical experts, government and the broader community. The factors considered included:

- > the predicted water quality outcomes each option would generate;
- > the cost of building and maintaining infrastructure over its lifetime;
- > potential environmental impacts and site-specific practical constraints; and
- > broader economic costs and benefits, social values and community preferences.

Construction began in 2017 and all 20 projects are scheduled for completion by June 2019. Further information on progress is available at: www.environment.act.gov.au/water/ACT-Healthy-Waterways/healthy-waterways/sites-and-progress.

Complementing the Healthy Waterways Project, the Government will invest \$69 million over the four years to 2020-21 in measures to improve our environment, including better species and habitat protection, waste management, improved fire-fighting water supply for Tharwa Village, and stormwater infrastructure upgrades.

This significant investment program will help keep our lakes and rivers safe for all Canberrans and protect the unique natural environment that makes us the Bush Capital.





More support for families and inclusion

Canberra is an inclusive and supportive city that welcomes and embraces diversity and supports people during times of need.

The ACT Government is continuing to make strong investments in public housing and social infrastructure because we understand these investments are crucial to ensuring our community does not leave anyone behind.





**\$608 MILLION TO
OUR PUBLIC HOUSING
RENEWAL PROGRAM.**

Public housing renewal

The Government is committed to providing secure, safe and suitable housing to those who need it.

Our Public Housing Renewal Program is currently delivering the largest overhaul of the Territory's housing stock since self-government, with the Government committing \$608 million to this program. This investment is supporting the sale of older properties that are no longer fit for purpose and the construction and purchase of modern, comfortable new homes to replace them. Since commencing the program in 2015-16, total capital expenditure has been \$390 million, with a further \$71 million forecast for the remainder of 2018-19.



Building on this achievement, planning is underway for the next phase of our investment in public housing, which is \$100 million over five years from 2019-20. This will ensure Canberra continues to be able provide affordable accommodation to those most in need.

Our unprecedented public housing investment program is in addition to the ongoing expansion and upgrade of the public housing stock. We will deliver \$4.5 million over two years to improve housing for Aboriginal and Torres Strait Islander older people, \$5.7 million over three years to deliver energy efficient upgrades to public housing properties, and ongoing funding of \$5 million every year for public housing under funding agreements with the Commonwealth Government.

**ROOF-FOR-ROOF
REPLACEMENT OF
1,288 AGEING PUBLIC
HOUSING HOMES BY
THE END OF 2019.**

Community safety and services

The Law Courts Project is delivering modern court facilities that meet the current and future needs of our justice system. This project represents an investment of \$160 million for the ACT Government and provides an improved and expanded facility that will serve our community for decades to come.

The project is being delivered in two main stages. Stage one was delivered in 2018-19 and features six new courtrooms, including five jury courtrooms, new judge's chambers, a library, a new public entry serving both courts and contemporary jury facilities. It also provides a dedicated remote witness zone with seven new video conference suites and waiting areas for the comfort, privacy and safety of those giving evidence.

Stage two will include refurbishment of the remaining two non-jury courtrooms and construction of mediation suites, hearing rooms and spaces for justice support groups. The facility will achieve a five-star green star rating and has natural light throughout, including in the new courtrooms.



The 2018-19 Budget also provided a \$64 million boost for our emergency services, justice and community services. This includes funding for the Emergency Services Agency's Vehicle Replacement Program, and upgrading the Territory Radio Network which is critical for communication in emergency situations. The ACT Ambulance fleet is being expanded and improved with more ambulances, new electric stretchers and loaders, and all ACT ambulances and firetrucks are being fitted with new cardiac monitors and defibrillators.

To support the ongoing safety of young people, staff and visitors at the Bimberi Youth Justice Centre, approximately \$500,000 is being provided in 2018-19 to improve security and communication systems. This is the final stage of a \$1.5 million upgrade program to the centre which commenced in 2017-18.

Emergency Medical Unit (EMU)

\$214 MILLION
OVER FOUR YEARS
IN TRANSFORMATIVE
PROJECTS.



 More jobs for our
growing city

Growing a better and more competitive Canberra needs all of our strategies to work together. Better education and health care allow us to build a highly skilled and productive workforce.

High quality infrastructure and services, protection of our environment, and the ongoing expansion of our economic base give Canberrans the combination of lifestyle and job opportunities offered by few large cities. Together with providing support to those most in need, we have created an environment in the ACT that promotes jobs, wealth creation and economic growth without compromising on social cohesion.

Suburban land release

Delivered through the Suburban Land Agency and the City Renewal Authority, the four year Indicative Land Release Program is one of the Government's key economic and social strategies for meeting housing demand and supporting Canberra's population growth.

Over the four years from 2018-19, the Government plans to release:

- > 17,000 homes across Canberra, including detached housing blocks in the new suburban estates of Taylor, Throsby, Wright, Whitlam and Strathnairn;
- > 117,604 square metres of dedicated commercial land;

- > 236,990 square metres of mixed use commercial land to deliver urban renewal initiatives and urban infill housing in commercial areas;
- > 110,000 square metres of industrial land, comprising the remaining land inventory in Hume and new estates in Symonston, Fyshwick and Pialligo; and
- > 333,000 square metres of community and non-urban land which includes:
 - the release of land for three new government schools in Gungahlin, Belconnen (as part of the Ginninderry Joint Venture) and Molonglo Valley;
 - a non-government school site in Wright; and
 - land for a range of other community facilities such as aged care and retirement living accommodation.

The four year Indicative Land Release Program balances continued demand for detached housing blocks in new suburbs and urban renewal opportunities to cater for growth through increased density in strategic locations. The four remaining sites listed for sale by the Territory as part of the Commonwealth Government’s Asset Recycling Initiative are planned for release in 2018-19. These sites at Lyneham, Griffith, Narrabundah and Lyons contribute 1,895 multi-unit dwellings to the 2018-19 residential release program. From 2019-20 onwards the Government will shift the focus of urban renewal to the City and the Kingston – East Lake urban renewal area.

Urban infrastructure

In addition to the investment made in the specific areas of infrastructure and services discussed above, the Government is investing \$214 million over four years in transformative projects that will make Canberra an even better place to live and work, and a more exciting place to visit.

At the heart of Canberra, funding of \$115 million over the four years to 2021-22 has been allocated for the Canberra Lakeside development, the new mixed use precincts in City and Dickson, and improvements to the city precinct. With the convenience of Light Rail – Stage 1 connecting Gungahlin with the City, these developments will make our city more vibrant, allow more flexible housing choices and facilitate a seamless transition between urban and more compact city living.

The Government is also delivering \$44 million to improve our sport, art and cultural facilities, and liven up town centres across Canberra. The upgrade of Narrabundah Ball Park is complete and Manuka Oval now has a new state of the art broadcast and function centre – in time for Canberra’s first International Test Match during the 2018-19 Summer Cricket Season. We are improving facilities at GIO Stadium, which has been the main venue in Canberra for NRL matches, and delivering the promised program of upgrades to our arts and cultural facilities, including expanding the Belconnen Arts Centre, upgrading the Canberra Museum and Gallery, and planning for the renewal of the Canberra Theatre precinct.

Budget Review

As part of the 2018-19 Budget Review, the Government has announced new capital initiatives totalling \$28 million over the four years to 2020-21.

The significant initiatives in Budget Review include:

- > More Services for our suburbs – Upgrading the Old Kingston Bus Depot – \$6 million;
- > Better Healthcare for a growing community – Delivering the Weston Creek Walk-in Centre – \$4.4 million;
- > More jobs for our growing city – Better facilities for Manuka Oval – \$2.7 million;
- > More services for our suburbs – More paramedics and ambulances – \$1.4 million;
- > More services for our suburbs – Enhancing our bushfire preparedness – \$1.1 million;
- > More services for our suburbs – Bringing Woden Town Square to life – \$1 million;
- > More support for families and inclusion – Commencing operations of the Drug and Alcohol Court – \$1 million;



- > More support for families and inclusion – Design and planning for the Alexander Maconochie Reintegration Centre expansion – \$1 million;
- > More jobs for our growing city – City Renewal Authority activations and place making – \$0.9 million;
- > More services for our suburbs – Southern Memorial Park detailed design – \$0.9 million;
- > More services for our suburbs – Boosting Anketell Street improvements – \$0.8 million;
- > Better Government – New Electoral Management System – \$0.8 million;
- > More services for our suburbs – Better facilities at Higgins Neighbourhood Oval – \$0.6 million; and
- > Keeping our growing city moving – Delivering Canberra’s new integrated public transport network – \$0.5 million.

A number of these projects have associated recurrent expenditure in addition to the capital investment, which is detailed in the Budget Review papers.



Other significant infrastructure projects

In addition to the ACT Government infrastructure program, the private sector also plays an important role in providing infrastructure across the Territory.

A central pillar of the Government's growth strategy is to foster the right environment for private sector investment across the Territory.

City renewal – new mixed use precincts in Civic and Dickson

The ACT Government is delivering its urban renewal agenda and stimulating economic activity through the redevelopment of major sites in Civic and Dickson.

Both projects are underpinned by the construction of major government office buildings.

City government office building and hotel

The former car park site next to the Legislative Assembly Building has been sold to the Capital Property Group with a pre-commitment to lease a new purpose built 20,000 square metre net lettable area government office building. Upon completion in late-2020, the new mixed use precinct will also include a new private office building, boutique hotel, public gym, street level cafes and landscaped plazas. The new government office building will accommodate about 1,900 public servants and will help re-invigorate the City east precinct of the CBD.



Dickson government office block, commercial centre and residential accommodation

The sale of the former Motor Vehicle Registry site in Dickson to Doma Group will include the development of a new 13,000 square metre net lettable area government office building as an integral part of a new vibrant mixed use development. The new precinct will include commercial accommodation, retail spaces, cafes, residential accommodation and a child care facility.

The new development is well connected to the public transport hub in Dickson, being adjacent to the bus station on Cape Street and a light rail stop on Northbourne Avenue. It also has good pedestrian linkages to the Dickson shopping precinct. The project will assist the renewal of Dickson and the Northbourne Avenue corridor and support the Capital Metro project.

The proposed government office building will accommodate about 1,200 public servants and include an Access Canberra shopfront.




City and urban renewal

The sale of assets under the National Partnership Agreement on Asset Recycling between the ACT and Commonwealth Governments will enable redevelopment of the properties by the private sector, with flow-on benefits through construction activity, job creation and better use of assets.

Many of these properties are located along the Light Rail – Stage 1 corridor or within prominent urban areas, and their redevelopment will further progress the Government’s efforts to create a seamless connection between urban and city living, job opportunities and leisure activities.

Appendix A

The ACT Government's 2018-19 infrastructure investment pipeline

More schools, better schools 	
Project Name	Status
Better schools for our kids – Expanding schools in Gungahlin	Construction
Better schools for our kids – Narrabundah College and Campbell Primary School	Construction
More schools, better schools – Delivering Molonglo P-6	Construction
More schools, better schools – More places at Gungahlin schools	Construction
More schools, better schools – Roof Replacement Program	Construction
More schools, better schools – Upgrading Campbell Primary School Modernisation	Construction
North Gungahlin school playing fields	Construction
Schools for the Future – Modernising Belconnen High	Construction
Schools for the Future – North Gungahlin and Molonglo	Construction
More schools for a growing city – Narrabundah College redevelopment	Design
Better schools for our kids – New school facilities in East Gungahlin	Early Planning
Better schools for our kids – New school facilities in Molonglo	Early Planning
More schools, better schools – Narrabundah College modernisation and design	Early Planning
ACT Teacher Quality Institute – Digital Service Delivery Phase 2	ICT
Better Schools – IT upgrade for school administration	ICT
Better schools for our kids – Laptops in schools	ICT
More schools, better schools – Future Skills Academy	ICT
School Staffing Integrated Management System	ICT
Supporting our School System – Improving ICT	ICT



Project Name	Status
Better care when you need it – Training our future health workforce	Construction
Better Health Services – Upgrading and maintaining ACT Health assets	Construction
Better healthcare for a growing community – ACT Health critical assets upgrades	Construction
Better healthcare for a growing community – Delivering the Weston Creek Walk-in Centre	Construction
Better healthcare for a growing community – Expanding Centenary Hospital – More services for women and children	Construction
Better healthcare for a growing community – More mental health accommodation	Construction
Calvary Expansion Emergency Department	Construction
Clinical Services and Inpatient Unit Design and Infrastructure Expansion	Construction
Clinical Services Redevelopment – Phase 3	Construction
Continuity of Health Services Plan – Essential Infrastructure	Construction
Health Infrastructure Program – Project management continuation	Construction
Improved Infrastructure for Acute Aged Care and Cancer Inpatients	Construction
Sterilising Services – Relocation and upgrade	Construction
The Canberra Hospital – Essential infrastructure and engineering works	Construction
Walk in centres and inner north community Health infrastructure	Construction
Better healthcare for a growing community – Expanding the Centenary Hospital for Women and Children	Design
Better care when you need it – Expanding Centenary Hospital – More services for women and children	Early Planning
Better care when you need it – Planning for healthcare in Canberra's north	Early Planning
Better healthcare for a growing community – Continuing Northside health care planning	Early Planning
Better healthcare for a growing community – Surgical Procedures, Interventional Radiology and Emergency Centre (SPIRE)	Early Planning
Better healthcare for a growing community – Better facilities for Calvary Public Hospital	Grant
Better healthcare for a growing community - New facility for Winnunga Nimmityjah Aboriginal Health Community Services	Grant
Better care when you need it – Protecting Canberrans from infectious diseases	ICT
Better Health Services – Calvary Hospital – Improving information technology network	ICT
Better Health Services – Improved Drugs and Poisons Information System	ICT
Better healthcare for a growing community – ACT Health ICT upgrades	ICT
Better healthcare for a growing community – ACT Pathology Laboratory information system replacement	ICT
Better care when you need it – New medical imaging equipment	Plant & Equipment
Better healthcare for a growing community – ACT Health critical assets upgrades Grant component	Plant & Equipment
Critical Hospital Infrastructure Systems – Enhancing patient and staff safety	Plant & Equipment



Project Name	Status
Better Public Transport for Woden and Weston Creek – New Woden bus depot	Construction
Better Roads for Canberra – Stronger bridges to transport freight	Construction
Better Roads for Gungahlin – Gungahlin town centre road network improvements	Construction
Better Roads for Gungahlin – Horse Park Drive duplication	Construction
Better Roads for Gungahlin – Horse Park Drive duplication (Mulligans Flat Road to the Federal Highway)	Construction
Better services in your community – Faster bus travel	Construction
Building a better city – Gundaroo Drive duplication – Stage 2	Construction
Building a better city – Pialligo Avenue duplication	Construction
Keeping our growing city moving – Better customer service delivery for the Rapid Transport Network	Construction
Keeping our growing city moving – Better infrastructure for active travel	Construction
Keeping our growing city moving – Bridge Renewal Program Improvements	Construction
Keeping our growing city moving – New mountain bike trail network – Design	Construction
Keeping our growing city moving – Safer intersections	Construction
Light Rail – Stage 1 – Procurement and delivery	Construction
Urban Renewal Program – Molonglo 3 infrastructure	Construction
Keeping our growing city moving – Monaro Highway upgrade	Design
Keeping our growing city moving – William Slim Drive Duplication (Barton Highway to Ginninderra Drive)	Design
Building a better city – Bindubi Street extension	Early Planning
Building a better city – Molonglo East-West Arterial road	Early Planning
Building a better city – Monaro Highway upgrade	Early Planning
Building a better city – William Hovell Drive upgrade	Early Planning
Keeping our growing city moving – Canberra Brickworks Precinct – environmental offsets	Early Planning
Keeping our growing city moving – John Gorton Drive and Molonglo River Bridge Crossing – early design	Early Planning
Keeping our growing city moving – Light Rail Stage 2	Early Planning
Keeping our growing city moving – Mitchell light rail stop	Early Planning
Keeping our growing city moving – Pialligo pedestrian upgrades	Early Planning
Better services in your community – Integrated bus and light rail ticketing	ICT
Transport for Canberra – Business system upgrade	ICT
Transport for Canberra – Real Time Passenger Information System	ICT
Better Public Transport – Trial of electric buses	Plant & Equipment
Expansion of the rapid bus network	Plant & Equipment
Keeping our growing city moving – Keeping Canberrans safe on our roads	Plant & Equipment



Project Name	Status
Better Services – Weston Creek and Stromlo swimming pool and leisure centre	Construction
Better services in your community – Essential waste management infrastructure	Construction
Better services in your community – Improving our capacity to fight bushfires	Construction
Better services in your community – Jarramlee Nature Reserve – Protecting our nature reserves	Construction
Better services in your community – Red Hill Nature Reserve – Landfill remediation	Construction
Better services in your community – Rehabilitating landfill sites	Construction
Building a better city – Canberra Brickworks – Access road and Dudley Street upgrade	Construction
Building a better city – Improving major venues	Construction
Building a better city – Improving Tharwa Village firefighting water supply	Construction
Building a better city – New Bus Depot at Woden	Construction
Caring for our Environment – Establishing the Molonglo River Reserve Stage 3	Construction
Caring for our Environment – Improving species and habitat protection	Construction
Caring for our Environment – Lake Tuggeranong Water Quality Improvement – Stage 2 (Isabella Weir)	Construction
Caring for our Environment – Tharwa fish habitat improvement	Construction
Caring for our Environment – Water Quality Improvement – Contributions to the ACT Healthy Waterways Project	Construction
Enhancing the Protection of Endangered Species and Habitat	Construction
Improving Our Suburbs – New Molonglo Valley infrastructure	Construction
Manuka Oval small-scale improvements	Construction
Molonglo Valley – Implementation of Commitments in the NES Plan – Stage 2	Construction
More services for our suburbs – Better facilities at Higgins Neighbourhood Oval	Construction
More services for our suburbs – Bringing Woden Town Square to life	Construction
More services for our suburbs – Improved conservation management	Construction
More services for our suburbs – Improved energy efficiency for public housing	Construction
More services for our suburbs – More paramedics and ambulances	Construction
More services for our suburbs – Parkwood estate rehabilitation	Construction
More services for our suburbs – Pavement upgrades	Construction
More services for our suburbs – Replacement Synthetic grass at the Nicholls Neighbourhood oval	Construction
More services for our suburbs – Stormwater infrastructure improvements	Construction
More services for our suburbs – Upgrading the Old Kingston Bus Depot	Construction
Public Arts Scheme	Construction
Stromlo Forest Park – Implementation of Bushfire Management Plan	Construction
Stromlo Forest Park Planning and Infrastructure	Construction



Project Name	Status
Molonglo 2 – Water Quality Control Ponds, Sewers and Cycle path	Design
Red Hill Nature Reserve Remediation	Design
Throsby – Multisport Complex	Design
Building a better city – Light Rail Stage 2 – City to Woden – Design and procurement	Early Planning
Better services in your community – Expanding the Domestic Animal Shelter	Early Planning
Building a better city – Indoor Sports Centres – Early planning	Early Planning
Building a better city – New Civic Pool	Early Planning
Building a better city – Upgrading stormwater infrastructure on Flemington Road	Early Planning
Improving Our Suburbs – New Molonglo Valley infrastructure - Molonglo 2 and 3 Sewer Odour Control	Early Planning
Molonglo Valley – Implementation of Commitments in the NES Plan	Early Planning
More services for our suburbs – Equestrian infrastructure	Early Planning
More services for our suburbs – Sullivans Creek Flood Management Plan	Early Planning
Securing Electricity Supply in the ACT – Second supply network	Early Planning
Stromlo Forest Park – Enclosed Oval	Early Planning
Better Services – Improving libraries – self-service check out and improved access	ICT
More services for our suburbs – Better waste management	ICT
Better Services In your community – Green waste bins	Plant & Equipment
Better services in your community – Tough on road safety	Plant & Equipment
Enhancement of library collections	Plant & Equipment
ESA – Urban Search and Rescue and Chemical, Biological, Radiological and Nuclear Equipment Replacement	Plant & Equipment
More services for our suburbs – More trees	Plant & Equipment
More services for our suburbs – Servicing new suburbs	Plant & Equipment

More jobs for our growing city



Project Name	Status
Building a better city – City Renewal Authority – Canberra's lakeside	Construction
Building a better city – City Renewal Authority – City precinct improvements	Construction
Building a better city – City Renewal Authority – Initial works package	Construction
Canberra Regional Visitors Centre Relocation	Construction
Canberra Theatre Temporary Carpark	Construction
More and better jobs – Expanding Belconnen Arts Centre	Construction
More and better jobs – Improving Manuka Oval broadcast and media facilities	Construction
More and better jobs – Improving Manuka Oval facilities – Stage 2	Construction
More jobs for our growing city – Better arts facilities	Construction
More jobs for our growing city – Better facilities for GIO Stadium	Construction
More jobs for our growing city – Better facilities for Manuka Oval	Construction
More jobs for our growing city – Better facilities for the Tuggeranong Rowing Club	Construction
More jobs for our growing city – Better infrastructure at the National Arboretum	Construction
More jobs for our growing city – Better town centres	Construction
More jobs for our growing city – City Renewal Authority activations and place making	Construction
More jobs for our growing city – City Renewal Precinct activation projects	Construction
More jobs for our growing city – Commemorating the 50th anniversary of the first moon landing	Construction
More jobs for our growing city – Conserving and improving Canberra's historic places	Construction
More jobs for our growing city – Delivering a new nature reserve in the Molonglo Valley – NES Plan Implementation Stage 3	Construction
More jobs for our growing city – Government facilities upgrade	Construction
More jobs for our growing city – Greening the Murrumbidgee River Corridor	Construction
More jobs for our growing city – New tracks and trails at the National Arboretum	Construction
More jobs for our growing city – Renewing Higgins Neighbourhood Oval	Construction
More jobs for our growing city – Upgrading the Canberra Museum and Gallery	Construction
More jobs for our growing city – Upgrading the Canberra Theatre Centre	Construction
Narrabundah Ballpark Upgrade – Best little ballpark in Australia	Construction
The Kingston Arts Facility ¹	Construction
Urban Renewal Program – Civic and Braddon public realm improvements	Construction
More and better jobs – Canberra Theatre Complex community consultation	Early Planning
More jobs for our growing city – CIT Campus Modernisation	Early Planning

Note 1.

The Kingston Arts Facility is a project being undertaken by the Suburban Land Agency and is not funded through the Government's Capital Works Program.

More jobs for our growing city



Project Name	Status
More jobs for our growing city – Early planning for an upgraded amphitheatre at the National Arboretum Canberra	Early Planning
More jobs for our growing city – Micro parks	Early Planning
More jobs for our growing city – Urban renewal in Dickson	Early Planning
More jobs for our growing city – Urban renewal in Kenny	Early Planning
Equipment Purchase Funding	ICT
Government Budget Management System	ICT
iConnect	ICT
ICT Transformation – Hybrid cloud computing	ICT
More and better jobs – Data analytics for smarter policy	ICT
More and better jobs – Ensuring continuity of the Human Resources Information Management System	ICT
More and better jobs – Ensuring continuity of the Spatial Data Management System	ICT
More and better jobs – Modernising government ICT infrastructure	ICT
More Efficient Public Service Administration – Long service leave calculations	ICT
Support for Building Industry – eDevelopment Renovation Project	ICT
Improved Arts Facilities for Canberra – Street Theatre	Plant & Equipment
More jobs for our growing city – More electric vehicle charging points	Plant & Equipment



Project Name	Status
Better Government – Double Glazing for the Legislative Assembly	Construction
Office Accommodation	Construction
Better Government – Boosting government digital security	ICT
Better Government – Electronic voting	ICT
Better Government – Housing ACT Digital Transformation Program	ICT
Better Government – Improving customer services delivery	ICT
Better Government – National Facial Biometric Matching Service	ICT
Better Government – New Electoral Management System	ICT
Better Government – Streamlining debt management	ICT
Better Services – Improved asset management	ICT
Digital Canberra – New digital radio communication system	ICT
Fairer revenue – Implementing the ACT Betting Operations Tax	ICT
Foreign Ownership of Land Titles Register	ICT
Land Title Business System Modernisation	ICT
Learning Management System	ICT
Prevention of Cyberattacks and Data Breaches to the Legal Aid’s Information Technology Systems	ICT
Rego ACT – Ongoing Investment	ICT
Smarter Regulation – Red tape reduction	ICT
Assembly artwork	Plant & Equipment



