

# CHIEF MINISTER'S DEPARTMENT

---

## Objectives

The Chief Minister's Department (the Department) provides leadership and advice to all government Departments for the planning, development, co-ordination and implementation of key government policies and strategies.

Specific departmental objectives are to:

- provide strategic policy advice and support to the Chief Minister and Government;
- provide leadership and direction in policy development, facilitate implementation of government priorities and deliver key whole of government projects;
- provide executive support to the Chief Minister and Cabinet to ensure the effective operation, and clear communication, of Government decisions, policies, commitments and initiatives;
- review, develop and implement whole of government policy and capacity building initiatives for the Public Service; and
- implement economic development strategies and business programs.

## 2006-07 Priorities

Strategic and operational issues to be pursued in 2006-07 include:

- leading and overseeing whole of government implementation of reforms flowing from *For the Future* and implementing changes relating to the Chief Minister's Department;
- facilitating the delivery of key policy and priority initiatives across government;
- leading the Government's participation in the COAG national reform agenda;
- building capacity and change management for the Public Service;
- improving the regulatory framework for workplace safety through a new Occupational Health and Safety Act;
- re-focussing business development initiatives to enhance entrepreneurial and innovation capacity across the ACT business community;
- delivering a program of significant events including the Nara Candle Festival; and
- providing support to the Canberra 100 taskforce.

## Business and Corporate Strategies

The Department has undertaken, and is continuing to develop, a number of business and corporate strategies. These include:

- developing a realigned organisational structure, supported by appropriate change management and business planning strategies, to support Government priorities;
- developing and implementing a new workforce planning framework; and
- identifying future departmental roles in the areas of strategic human resources and corporate governance in preparation for the commencement of shared service centre arrangements.

The Department will also review and update:

- the departmental and the business unit Risk Management Plans; and
- the *Internal Audit Plan*, which protects the Government's investment in the Department and investigates means of improving organisational efficiency.

## Estimated Employment Level

	2005-06 Est. Outcome	2006-07 Budget
Staffing (Headcount)	459	160

## Output Classes

	Total Cost <sup>1</sup>		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output Class 1: Government Strategy</b>	33,043	27,191	28,871	24,675
<b>Output 1.1: Strategic Policy and Implementation<sup>2</sup></b>	10,265	6,975	8,205	6,650

### Notes:

1. Total cost includes depreciation of \$1.475 million in 2005-06 and \$2.012 million in 2006-07.
2. This output has been renamed and now includes the outputs reported under Output Strategic Policy and Output Strategic Implementation and Projects in the 2005-06 Budget Papers.

### *Output Description*

Provision of advice and support to the Chief Minister and the Chief Executive on strategic policy and the effective delivery of government policies and priorities.

Strategic Policy and Implementation will:

- provide ongoing advice to the Chief Minister and the Government in relation to whole of government policy development and priorities, and the implementation of key government decisions;
- lead whole of government initiatives to promote their effective delivery;
- provide advice on submissions received by the Government to ensure consistency with the Government's priorities, policy framework and capacity to deliver; and
- provide advice and support for the operation and processes of Cabinet, Legislative Assembly business and regional relationships.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output 1.2: Governance<sup>1</sup></b>	7,399	5,694	6,421	4,026

**Note:**

1. This output has been renamed. It was previously reported under Output Public Service Management in the 2005-06 Budget Papers.

### *Output Description*

Provision of an employment and policy framework to support a professional, skilled and accountable public service that is responsive to the Government and the community.

Governance will:

- develop and review whole of government employment policies, regulations and standards and provide industrial relations services to support this framework;
- support and coordinate workforce planning and change management across the service, including through service-wide development programs;
- develop reliable data about the Public Service through improved workforce profile data and a service-wide employee survey;
- support the Commissioner for Public Administration and the Remuneration Tribunal; and
- coordinate implementation of reforms flowing from *For the Future*.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output 1.3: Industrial Relations Policy</b>	2,104	2,350	1,808	2,260

### *Output Description*

Provides and maintains a policy and legislative framework for industrial relations, work safety and workers compensation in the Territory.

Industrial Relations Policy will:

- review, maintain and develop industrial relations, work safety and workers compensation legislation;
- co-ordinate the Territory's consultative bodies for industrial relations and work safety and participate in national policy bodies; and
- develop policies and initiatives to improve injury prevention and injury management across the Public Service.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output 1.4: Communication</b>	2,373	2,869	2,162	2,792

### *Output Description*

Provision of communications support, events management and protocol services.

Communication will provide:

- information and protocol services for the Chief Minister;
- the delivery of key ACT Government community events; and
- whole of government communications and support, including for whole of government emergency responses.

## Output Classes cont.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output 1.5: Arts<sup>1</sup></b>	-	9,303	-	8,947

### Note:

- This output was previously reported under Output Class Arts, Heritage and Environment and as Output artsACT in the 2005-06 Budget Papers.

### Output Description

Implements government policies and priorities and facilitates development and community participation in the arts.

Arts will provide:

- delivery of the ACT Arts Fund;
- management of the funding agreement with the ANU Faculty of Arts;
- support to the ACT Cultural Council; and
- development and management of the Government's arts facilities and public art.

Outputs to cease after 2005-06	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Implementation and Projects<sup>1</sup></b>	3,033	n/a	3,053	n/a
<b>Sustainability<sup>2</sup></b>	6,070	n/a	5,569	n/a
<b>Asbestos Taskforce</b>	1,799	n/a	1,653	n/a

### Notes:

- This output is included in Output 1.1 Strategic Policy and Implementation in 2006-07.
- This output and associated accountability indicators have been transferred to the Department of Territory and Municipal Services from 2006-07 and reported under Output 1.5 Environment, Sustainability, Heritage and Forestry Services.

## Output Classes cont.

	Total Cost <sup>2</sup>		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output Class 2: Business and Economic Development<sup>1</sup></b>	-	17,679	-	11,743
<b>Output 2.1: Business and Economic Development</b>	-	17,679	-	11,743

### Notes:

1. Part of this output and associated accountability indicators were previously reported under Output BusinessACT in the Department of Economic Development in the 2005-06 Budget Papers.
2. Total cost includes depreciation of \$1.772 million in 2006-07.

### Output Description

Provides policy advice and a range of programs and services to promote business activity in the ACT.

Business and Economic Development will:

- promote the ACT's capacity to attract business investment;
- provide business development initiatives to enhance entrepreneurial and innovation capacity across the ACT business community; and
- participate in trade and industry advisory councils and national business forums.

	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output Class 3: Corporate Management</b>	2,982	1,451	-	-
<b>Output 3.1: Corporate Management</b>	2,982	1,451	-	-

### Output Description

CMD Corporate Management provides a range of corporate services and support to the Department of Treasury and related Portfolio Agencies.

## Output Classes cont.

Output class to cease after 2005-06	Total Cost		Government Payment for Outputs	
	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	2005-06 Est. Outcome \$'000	2006-07 Budget \$'000
<b>Output Class:</b>				
<b>Arts, Heritage and Environment</b>	40,761	n/a	37,192	n/a
<b>Environment Management and Regulation<sup>1</sup></b>	6,965	n/a	6,260	n/a
<b>Nature Conservation and Land Management<sup>1</sup></b>	20,271	n/a	18,055	n/a
<b>Heritage<sup>1</sup></b>	1,593	n/a	1,300	n/a
<b>ArtsACT<sup>2</sup></b>	11,932	n/a	11,577	n/a

### Notes:

1. This output and associated accountability indicators have been transferred to the Department of Territory and Municipal Services from 2006-07 and reported under Output 1.5 Environment, Sustainability, Heritage and Forestry Services.
2. This output has been transferred to Output Class 1 Government Strategy, and accountability indicators are now reported under Output 1.5 Arts.

## **Strategic Indicators**

Strategic indicators are:

- leading the achievement of *For the Future* initiatives across government;
- building a stronger across government focus in government policy development and service delivery;
- delivering key whole of government initiatives, strategies and priorities;
- building capacity with the ACT Public Service to ensure high standards of policy and service delivery. In 2006-07, this will focus on workforce planning and culture change initiatives; and
- delivering significant events for the Territory.

## Accountability Indicators

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Target
<b>Output Class 1: Government Strategy</b>			
<b>Output 1.1: Strategic Policy and Implementation <sup>1</sup></b>			
a. Co-ordinate a revised Cabinet Handbook <sup>2</sup>	1	1	n/a
b. Implement the Regional Management Framework <sup>2</sup>	1	1	n/a
c. Develop an ACT Population Policy <sup>2</sup>	1	1	n/a
d. Ministerial reports on allocation of grants (includes Women's and Seniors' grants and programs and the Community Inclusion Fund)	3 <sup>3</sup>	3	n/a <sup>4</sup>
e. Support for Ministerial Advisory Councils (includes Aboriginal and Torres Strait Islander Consultative Council, United Ngunnawal Elders Council, Ministerial Advisory Council on Women, Ministerial Advisory Council on Aging and Community Inclusion Board)	5	5	n/a <sup>4</sup>
f. Design Phase for first stage of nature based activities at Tidbinbilla nature Reserve <sup>5</sup>	Completed by Mar 2006	Mar 2006	n/a
g. Finalise initial infrastructure requirements for <sup>5</sup> :			n/a
- Arboretum site	Mar 2006	Jun 2006	
- Stromlo Forest Park	Mar 2006	Jun 2006	
- Village redevelopment	Jun 2006	Jun 2006	
h. Annual report on achievements against Canberra Plan <sup>5</sup>	Completed Mar 2006	Mar 2006	Completed Mar 2007
i. Legislation handbook review	n/a	n/a	1
j. Progress (in partnership with the Australian National University) the development of key sites in the City West Precinct	n/a	n/a	1
k. Biennial Report on Social Plan	n/a	n/a	1
l. Support for Community Inclusion Board	n/a	n/a	1
m. Whole of government policy and project initiatives	n/a	n/a	3
n. Implementation of national reforms in energy and water	n/a	n/a	2

### Notes:

1. This output and associated accountability indicators were previously reported under Output Strategic Policy and Output Implementation Projects in the 2005-06 Budget Papers.
2. These indicators will cease from 2006-07.
3. Target amended to exclude incorrect reference in 2005-06 Budget Paper 4 to Indigenous Grants. Measure includes the Women's and Seniors Grant Programs and the Community Inclusion Fund.
4. Functions transferred to Department of Disability, Housing and Community Services.
5. This accountability indicator was reported under Output Implementation Project in the 2005-06 Budget Papers.

## Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Target
<b>Output 1.2: Governance <sup>1</sup></b>			
a. Implement new HR system, including a new model for delivery of HR and personnel services	1	1	n/a
b. Complete reviews of:			
- Work level standards and classification Framework	1	1	n/a
- New Public Service legislation	1	1	n/a
- Public Interest Disclosure Act	1	1	n/a
c. Deliver priorities in relation to the Disability Employment Framework Implementation Plan	1	1	n/a
d. State of the Service report	1	1	n/a
e. Whole of Government IM strategic plan	1	0 <sup>2</sup>	n/a
f. Deliver improved policy, legislative and advisory framework for public sector employment	n/a	n/a	3
g. Negotiate replacement ACT Public Service Certified Agreement template	n/a	n/a	1
h. Negotiate replacement Legislative Assembly Members of Staff Agreement	n/a	n/a	1
i. Publish ACT Public Sector Workforce Report	n/a	n/a	1
j. Develop Annual Report Directions	n/a	n/a	1

### Notes:

- This output and associated accountability indicators were previously reported under Output Public Service Management in the 2005-06 Budget Papers.
- Discontinued following Expenditure Review Committee ICT reforms.

## Output 1.3: Industrial Relations Policy

a. Review and develop legislation and regulation requirements	6	6	6
b. Review Workers Compensation Scheme	1	0	1
c. Respond to the review of scope and structure of the <i>Occupational Health and Safety Act 1989</i>	1	1	n/a

## Output 1.4: Communications

a. Deliver key community events	3 Events	3	n/a
- New Year's Eve			1
- Australia Day			1
- Canberra Day			1
- Nara Candle Festival	n/a	n/a	1
b. Annual festival grants advice submitted to Minister	Sept 2005	Sept 2005	Sept 2006

## Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Target
<b>Output 1.5: Arts<sup>1</sup></b>			
a. Completion of priority initiatives in the arts	4	4	2
b. Deliver Programs			
- Manage the Arts Fund	1	1	1
- Public Art Program	1	1	1
- ANU Faculty of Arts	1	1	1
- Arts Facilities Repairs and Maintenance Program	n/a	n/a	1
c. Completion of annual arts facility repairs and maintenance program	Complete by 30 June 2006	Complete by 30 June 2006	n/a

### Note:

1. This output and associated accountability indicators were previously reported under Output Class Arts, Heritage and Environment in Output artsACT in the 2005-06 Budget Papers.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Target
<b>Output Class 2: Business and Economic Development<sup>1</sup></b>			
<b>Output 2.1: Business and Economic Development<sup>2</sup></b>			
a. Develop new marketing collateral and website to promote the ACT as a business and investment destination <sup>3</sup>	n/a	n/a	1
b. Business mentoring and information service to enhance entrepreneurial and innovation capacity across the ACT business community <sup>3</sup>	n/a	n/a	1
c. Canberra Business Advisory Service (CanBAS)			
- New Clients assisted	1,400	1,400	350
- Total Clients assisted	2,700	2,700	675
- Seminars delivered	23	23	6
d. Skilled and Business Migration Program			
- Skilled Migrant applications received	n/a	n/a	200
- Business Migration applications received	n/a	n/a	25
- Value of projected Business investment	n/a	n/a	\$7.5 million

### Notes:

1. New output class.
2. Part of this output and accountability indicators at c. were previously reported under Output BusinessACT in the Department of Economic Development in the 2005-06 Budget Papers. The 2005-06 targets and estimated outcome are identified for comparative purposes only.
3. New measure.

## Accountability Indicators cont.

	2005-06 Targets	2005-06 Est. Outcome	2006-07 Target
<b>Output Class 3: Corporate Services</b>			
<b>Output Class 3.1: Corporate Management</b>			
a. Budget Papers and Ownership Agreement	3	3	n/a
b. Budget Papers	n/a	n/a	2
c. Annual Report	3	3	2
d. Budget Output Performance	12	6 <sup>1</sup>	2

**Note:**

1. The number of Budget Output Performance Reports required has decreased due to an amendment to FMA.

<b>Outputs to cease after 2005-06</b>	<b>2005-06 Targets</b>	<b>2005-06 Est. Outcome</b>	<b>2006-07 Target</b>
<b>Sustainability<sup>1</sup></b>			
a. Position papers on Sustainability Legislation and broader community consultation Discussion papers prepared for Government Agencies and Community groups	2	2	n/a
b. Blueprint for ACT Energy (including Greenhouse) policy and strategy	Dec 2005	Dec 2005	n/a
c. Advice on future water supplies options	3	3	n/a

**Note:**

1. This output and associated accountability indicators will be transferred to the Department of Territory and Municipal Services from 2006-07 and reported under Output 1.5 Environment, Sustainability, Heritage and Forestry Services.

<b>Asbestos Taskforce</b>			
a. Report on Asbestos Taskforce to Government	1	1	n/a
b. Asbestos extent and impact survey/Health Risk Assessment report	1	1	n/a
c. Community awareness and education campaign Stage 2 (Asbestos Law)	1	1	n/a

<b>Environment Management and Regulations<sup>1</sup></b>			
a. Preparation of management plans	3	3	n/a
b. Develop legislation consistent with the Legislation Program	3	3	n/a
c. Develop NHT/NAP supporting documents	2	2	n/a
d. Deliver ACT Environmental Program grants program	Jun 2006	Jun 2006	n/a

<b>Nature Conservation and Land Management<sup>1</sup></b>			
a. Complete annual works programs for pest plants and feral animals	Jun 2006	Jun 2006	n/a
b. Implement the 2005-06 actions from the 2004-06 Bushfire Operations Plan	Jun 2006	Jun 2006	n/a
c. Implement identified activities arising from Action Plans for Threatened species	Jun 2006	Jun 2006	n/a

<b>Heritage<sup>1</sup></b>			
a. Assessment of Development Applications for ACTPLA	100% within 15 working days	100% within 15 working days	n/a
b. Heritage Registrations within Statutory timeframes	100%	100%	n/a
c. Annual Grants advice submitted to Minister	Aug 2005	Complete	n/a

**Note:**

1. This output and associated accountability indicators have been transferred to the Department of Territory and Municipal Services from 2006-07 and reported under Output 1.5 Environment, Sustainability, Heritage and Forestry Services.

<b>Outputs to cease after 2005-06</b>				
	<b>2005-06 Targets</b>	<b>2005-06 Est. Outcome</b>	<b>2006-07 Target</b>	
<b>EBT: Arts, Heritage and Environment<sup>1</sup></b>				
<b>Office of the Commissioner for the Environment<sup>1</sup></b>				
a.	Australian Capital Region State of the Environment report	1	90% <sup>2</sup>	n/a
b.	Establish framework for ACT Report for 2003-07	Jun 2006	June 2006	n/a
c.	Report on uptake of recommendations on State of the Environment and special reports	Sept 2005	Sept 2005	n/a

**Notes:**

1. This EBT and associated accountability indicators will be transferred to Department of Territory and Municipal Services from 2006-07 and reported under EBT 1 Office of the Commissioner for the Environment.<sup>1</sup>
2. Report to be completed by September 2006.

## Changes to Appropriation

### Changes to Appropriation - Departmental

	2005-06	2006-07	2007-08	2008-09	2009-10
Government Payment for Outputs	Est. Outc.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2005-06 Budget</b>	<b>64,088</b>	<b>58,313</b>	<b>59,176</b>	<b>60,374</b>	<b>60,374</b>
<b>2006-07 Budget Policy Adjustments</b>					
Delayed operating costs: Glassworks Program	(220)	-	-	-	-
Review of the Workers Compensation Scheme	-	200	100	100	-
Centenary of Canberra	-	200	200	200	200
Asbestos Project	-	200	-	-	-
Consolidated Human Resource and Finance Functions	-	(92)	(224)	(224)	(223)
Rationalised Public Service Management and Industrial Relations	-	(439)	(445)	(450)	(456)
Rationalised Small Business Commissioner Functions	-	(400)	(400)	(400)	(400)
Integration of Functions	-	(590)	(605)	(620)	(635)
Reduced General Procurement	-	(176)	(360)	(368)	(378)
Additional Funding to Private Sector for Mentoring and Support to Business	-	1,000	1,000	1,100	1,100
Reduced Motor Vehicle Expenses	-	(114)	(156)	(182)	(185)
Consolidated Procurement Services	-	(443)	(664)	(664)	(664)
Rationalised Boards and Committees	-	(200)	(400)	(400)	(400)
Consolidated Information Technology Services	-	(518)	(521)	(524)	(527)
Rationalised Business Grants	-	(5,400)	(7,500)	(8,700)	(5,800)
Streamlined Grants Administration	-	(113)	(215)	(220)	(225)
Across Government Priorities	-	529	537	545	553
Rationalised Accommodation	-	(229)	(411)	(411)	(411)
Communication Strategy	-	200	-	-	-
<b>2006-07 Budget Technical Adjustments</b>					
Audited Outcome Flow-on Adjustment	(1)	-	-	(550)	(550)
Expiration of the Water Resource Strategy	-	-	-	-	(1,374)
Transfer of Family Violence Intervention Program to DDHCS	(114)	(118)	(123)	(127)	(127)
Transfer of Groovin' In Garema from DDHCS	70	-	-	-	-
Cessation of Natural Resource Management Initiative	-	-	-	(1,025)	(1,825)
Cessation of the Digital Divide Initiative	(201)	(201)	(201)	-	-
Transfer of ACT Forests Appropriation from DTMS	2,138	-	-	-	-
Reclassification of Weed Control Appropriation	250	250	250	250	250
Rollover - ACT Government Office Building	(200)	200	-	-	-
Transfer of Fire Management Unit from DTMS	1,023	1,029	1,032	1,032	1,032
Transfer of Appropriation to CFC	-	(6,862)	(7,001)	(7,145)	(7,279)

**Changes to Appropriation – Departmental cont.**

	2005-06	2006-07	2007-08	2008-09	2009-10
Government Payment for Outputs cont.	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2006-07 Budget Policy Adjustments cont.</b>					
Transfer of ACTIM to InTACT	(239)	(747)	(758)	(769)	(780)
Revised Indexation Parameters	-	4	8	12	1,106
Transfer of Land Management from ACTPLA	114	114	114	114	114
Increased Notional Superannuation Contribution Rates	-	1,995	1,991	2,002	2,012
Rollover - Living Murray	(320)	320	-	-	-
Rollover- Community Inclusion Fund	(325)	325	-	-	-
Expiration of the Community Inclusion Fund	-	-	-	(2,600)	(2,665)
Transfer of Economic Development from DED	-	17,427	12,138	13,470	13,547
Transfer of Community Affairs to DDHCS	-	(2,345)	(2,382)	(2,418)	(2,455)
Transfer of Heritage and Environment to DTMS	-	(23,923)	(23,976)	(23,776)	(23,787)
Transfer of Community Inclusion Fund to DDHCS	-	(2,075)	(2,000)	-	-
Transfer of Office of Sustainability to DTMS	-	(5,631)	(5,432)	(4,516)	(2,874)
Transfer of Arts from CMD Territorial	-	5,078	5,281	5,413	5,548
Removal of the Knowledge Fund	-	-	-	-	(3,000)
Transfer of Stromlo Forest Project to DTMS	-	(350)	(400)	(450)	(459)
<b>2006-07 Budget</b>	<b>66,063</b>	<b>36,418</b>	<b>27,653</b>	<b>28,073</b>	<b>28,312</b>

**Changes to Appropriation - Territorial**

	2005-06	2006-07	2007-08	2008-09	2009-10
Payment for Expenses on Behalf of Territory	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2005-06 Budget</b>	<b>5,842</b>	<b>5,969</b>	<b>6,065</b>	<b>6,214</b>	<b>6,214</b>
<b>2006-07 Budget Technical Adjustments</b>					
Adjust Funding Cycle for the State of Environment Reporting	(62)	(63)	62	63	63
Revised Indexation Parameters	-	-	-	-	154
Revised Notional Superannuation Contribution Rates	-	17	18	19	19
Transfer of Heritage and Environment to DTMS	-	(845)	(864)	(883)	(902)
Transfer of Arts to CMD Departmental	-	(5,078)	(5,281)	(5,413)	(5,548)
<b>2006-07 Budget</b>	<b>5,780</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Changes to Appropriation - Departmental**

	2005-06	2006-07	2007-08	2008-09	2009-10
Capital Injections	Est. Out.	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2005-06 Budget</b>	<b>32,822</b>	<b>3,550</b>	<b>3,050</b>	<b>1,350</b>	<b>1,350</b>
<b>2006-07 Budget Policy Adjustments</b>					
ACT Memorial Remedial Landscape Works	-	55	-	-	-
Return of Convention Centre Capital Injection	-	(9,087)	-	-	-
<b>2006-07 Budget Technical Adjustments</b>					
Reclassification of Weed Control Appropriation	(250)	(250)	(250)	(250)	(250)
Rollover - Groundwater Bores	(48)	48	-	-	-
Transfer of Appropriation to CFC	0	(300)	(300)	(300)	(300)
Reinstate Capital Injection for Tidbinbilla Nature Reserve and Heritage Signage	-	1,200	-	-	-
Rollover - Canberra Glassworks	(4,254)	4,254	-	-	-
Rollover - Belconnen Arts Centre	(500)	500	-	-	-
Rollover - City West Performing Arts Facility and Choreographic Centre	(83)	83	-	-	-
Rollover - ACT Veterans Memorial	(92)	92	-	-	-
Rollover - ACT Dragway	(5,988)	5,988	-	-	-
Rollover - Public Art	(486)	486	-	-	-
Transfer of Economic Development from DED	-	38,520	-	-	-
Transfer of Heritage and Environment to DTMS	-	(1,498)	(250)	(250)	(250)
Rollover - Library Link (CFC)	(1,494)	-	-	-	-
Transfer of ACT Dragway to DTMS	-	(7,788)	-	-	-
Transfer of Stromlo Forest Project to DTMS	-	(200)	(2,000)	(300)	-
Cessation of Stromlo Forest Project	-	-	-	-	(300)
<b>2006-07 Budget</b>	<b>19,627</b>	<b>35,653</b>	<b>250</b>	<b>250</b>	<b>250</b>

## 2006-07 Capital Works Program

### Departmental

	Estimated Total Cost \$'000	Estimated Expenditure Pre 2006-07 \$'000	2006-07 Financing \$'000	2007-08 Financing \$'000	2008-09 Financing \$'000	Expected Completion Date
<b>New Capital Works</b>						
ACT Memorial Landscape Works	55	-	55	-	-	Aug 2006
<b>Total New Works</b>	<b>55</b>	<b>-</b>	<b>55</b>	<b>-</b>	<b>-</b>	
<b>Capital Upgrades</b>						
artsACT	250	-	250	-	-	
<b>Total Capital Upgrades</b>	<b>250</b>	<b>-</b>	<b>250</b>	<b>-</b>	<b>-</b>	
<b>Total New Capital Works</b>	<b>305</b>	<b>-</b>	<b>305</b>	<b>-</b>	<b>-</b>	
<b>Works in Progress</b>						
Canberra Glassworks	7,075	2,821	4,254	-	-	Dec 2006
Public Art	1,000	14	986	-	-	Jun 2007
Belconnen Arts Centre Design	500	-	500	-	-	Feb 2007
City West Performing Arts Facility and Choreographic Centre Feasibility	150	67	83	-	-	Jun 2007
ACT Veteran's Memorial	250	158	92	-	-	Aug 2006
Convention and Exhibition Facilities <sup>1</sup>	30,000	567	29,433	-	-	Jun 2007
ACT Government Office Building	250	50	200	-	-	Jun 2007
<b>Total Works in Progress</b>	<b>39,225</b>	<b>3,677</b>	<b>35,548</b>	<b>-</b>	<b>-</b>	
<b>Total Departmental Capital Works</b>	<b>39,530</b>	<b>3,677</b>	<b>35,853</b>	<b>-</b>	<b>-</b>	

**Note:**

1. This project was previously reported in Department of Economic Development.

## Chief Minister's Department Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
64,087	Government Payment for Outputs	66,063	36,418	-45	27,653	28,073	28,312
625	User Charges - Non ACT Government	625	46	-93	47	49	49
3,375	User Charges - ACT Government	3,375	1,667	-51	567	575	591
821	Interest	748	0	-100	0	0	0
250	Other Revenue	2,250	3,770	68	0	0	0
746	Resources Received free of charge	746	4,311	478	4,317	4,321	4,326
<b>69,904</b>	<b>Total Revenue</b>	<b>73,807</b>	<b>46,212</b>	<b>-37</b>	<b>32,584</b>	<b>33,018</b>	<b>33,278</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>69,904</b>	<b>Total Income</b>	<b>73,807</b>	<b>46,212</b>	<b>-37</b>	<b>32,584</b>	<b>33,018</b>	<b>33,278</b>
<b>Expenses</b>							
30,630	Employee Expenses	33,439	12,834	-62	11,374	11,163	11,272
4,484	Superannuation Expenses	4,735	3,073	-35	2,799	2,749	2,771
21,394	Supplies and Services	23,738	10,239	-57	6,768	7,399	7,318
2,774	Depreciation and Amortisation	2,445	3,784	55	5,971	5,966	5,877
13,723	Grants and Purchased Services	12,429	16,388	32	11,746	11,809	12,021
559	Other Expenses	0	3	#	3	4	4
<b>73,564</b>	<b>Total Ordinary Expenses</b>	<b>76,786</b>	<b>46,321</b>	<b>-40</b>	<b>38,661</b>	<b>39,090</b>	<b>39,263</b>
<b>-3,660</b>	<b>Operating Result</b>	<b>-2,979</b>	<b>-109</b>	<b>96</b>	<b>-6,077</b>	<b>-6,072</b>	<b>-5,985</b>

## Chief Minister's Department Balance Sheet

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
<b>Current Assets</b>							
605	Cash	1,113	510	-54	490	497	506
23,068	Receivables	2,063	1,899	-8	2,191	2,491	2,798
11,150	Investments	10,072	0	-100	0	0	0
75	Inventories	340	0	-100	0	0	0
1,526	Other	512	512	-	512	512	512
<b>36,424</b>	<b>Total Current Assets</b>	<b>14,100</b>	<b>2,921</b>	<b>-79</b>	<b>3,193</b>	<b>3,500</b>	<b>3,816</b>
<b>Non Current Assets</b>							
43,007	Property, Plant and Equipment	37,590	67,473	79	93,465	89,082	84,788
6,262	Intangibles	6,479	4,912	-24	3,345	1,778	211
9,370	Capital Works in Progress	15,889	29,885	88	0	0	0
<b>58,639</b>	<b>Total Non Current Assets</b>	<b>59,958</b>	<b>102,270</b>	<b>71</b>	<b>96,810</b>	<b>90,860</b>	<b>84,999</b>
<b>95,063</b>	<b>TOTAL ASSETS</b>	<b>74,058</b>	<b>105,191</b>	<b>42</b>	<b>100,003</b>	<b>94,360</b>	<b>88,815</b>
<b>Current Liabilities</b>							
6,100	Payables	5,700	6,556	15	6,925	6,831	6,734
7,009	Employee Benefits	5,889	3,997	-32	4,209	4,424	4,651
3,019	Other	2,448	261	-89	261	261	261
<b>16,128</b>	<b>Total Current Liabilities</b>	<b>14,037</b>	<b>10,814</b>	<b>-23</b>	<b>11,395</b>	<b>11,516</b>	<b>11,646</b>
<b>Non Current Liabilities</b>							
5,523	Employee Benefits	4,881	2,666	-45	2,724	2,782	2,842
<b>5,523</b>	<b>Total Non Current Liabilities</b>	<b>4,881</b>	<b>2,666</b>	<b>-45</b>	<b>2,724</b>	<b>2,782</b>	<b>2,842</b>
<b>21,651</b>	<b>TOTAL LIABILITIES</b>	<b>18,918</b>	<b>13,480</b>	<b>-29</b>	<b>14,119</b>	<b>14,298</b>	<b>14,488</b>
<b>73,412</b>	<b>NET ASSETS</b>	<b>55,140</b>	<b>91,711</b>	<b>66</b>	<b>85,884</b>	<b>80,062</b>	<b>74,327</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
63,883	Accumulated Funds	45,611	91,711	101	85,884	80,062	74,327
9,529	Reserves	9,529	0	-100	0	0	0
<b>73,412</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>55,140</b>	<b>91,711</b>	<b>66</b>	<b>85,884</b>	<b>80,062</b>	<b>74,327</b>

## Chief Minister's Department Cash Flow Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
64,088	Cash from Government for Outputs	63,925	36,418	-43	27,653	28,073	28,312
0	Cash from Government - CSO Payments	2,138	0	-100	0	0	0
4,007	User Charges	4,296	1,713	-60	614	624	640
841	Interest Received	777	0	-100	0	0	0
3,754	Other Revenue	4,669	6,489	39	2,595	3,205	3,893
<b>72,690</b>	<b>Operating Receipts</b>	<b>75,805</b>	<b>44,620</b>	<b>-41</b>	<b>30,862</b>	<b>31,902</b>	<b>32,845</b>
<b>Payments</b>							
34,332	Related to Employees	37,962	15,697	-59	13,823	13,556	13,678
20,770	Related to Supplies and Services	23,068	10,642	-54	6,654	7,287	7,208
13,724	Grants and Purchased Services	12,429	12,431	..	7,787	7,850	8,062
3,886	Other	2,346	2,722	16	2,598	3,209	3,897
<b>72,712</b>	<b>Operating Payments</b>	<b>75,805</b>	<b>41,492</b>	<b>-45</b>	<b>30,862</b>	<b>31,902</b>	<b>32,845</b>
<b>-22</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>3,128</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>							
<b>Receipts</b>							
0	Repayment of Advance	1,000	0	-100	0	0	0
<b>0</b>	<b>Investing Receipts</b>	<b>1,000</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Payments</b>							
27,618	Purchase of Property, Plant and Equipment	11,485	38,732	237	270	243	241
1,397	Purchase of Land and Intangibles	7,838	0	-100	0	0	0
9,807	Capital Payments to Government Agencies	8,313	0	-100	0	0	0
<b>38,822</b>	<b>Investing Payments</b>	<b>27,636</b>	<b>38,732</b>	<b>40</b>	<b>270</b>	<b>243</b>	<b>241</b>
<b>-38,822</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM INVESTING ACTIVITIES</b>	<b>-26,636</b>	<b>-38,732</b>	<b>-45</b>	<b>-270</b>	<b>-243</b>	<b>-241</b>

## Chief Minister's Department Cash Flow Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Receipts</b>							
32,822	Capital Injection from Government	19,627	35,653	82	250	250	250
<b>32,822</b>	<b>Financing Receipts</b>	<b>19,627</b>	<b>35,653</b>	<b>82</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b>Payments</b>							
0	Distributions to Government	1,000	2,639	164	0	0	0
0	Payments of Transferred Cash Balances	195	8,085	#	0	0	0
<b>0</b>	<b>Financing Payments</b>	<b>1,195</b>	<b>10,724</b>	<b>797</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>32,822</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>18,432</b>	<b>24,929</b>	<b>35</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b>-6,022</b>	<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>-8,204</b>	<b>-10,675</b>	<b>-30</b>	<b>-20</b>	<b>7</b>	<b>9</b>
<b>17,777</b>	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	<b>19,389</b>	<b>11,185</b>	<b>-42</b>	<b>510</b>	<b>490</b>	<b>497</b>
<b>11,755</b>	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	<b>11,185</b>	<b>510</b>	<b>-95</b>	<b>490</b>	<b>497</b>	<b>506</b>

## Chief Minister's Department Statement of Changes in Equity

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
54,057	<b>Opening Balance</b>	47,682	55,140	16	91,711	85,884	80,062
	<b>Accumulated Funds</b>						
-3,660	Operating Result for the Period	-2,979	-109	96	-6,077	-6,072	-5,985
	<b>Reserves</b>						
0	Increase/(Decrease) in asset revaluation reserve	0	-9,529	#	0	0	0
-3,660	<b>Total Income And Expense For The Period</b>	-2,979	-9,638	-224	-6,077	-6,072	-5,985
	<b>Transactions Involving Equity Holders Affecting Accumulated Funds</b>						
23,015	Capital Injections	11,314	35,653	215	250	250	250
0	Capital (Distributions)	-1,000	-2,639	-164	0	0	0
0	Inc/Dec in Net Assets due to Admin Restructure	123	13,195	#	0	0	0
73,412	<b>Closing Balance</b>	55,140	91,711	66	85,884	80,062	74,327

### Notes to the Budget Statements

Significant variations are as follows:

#### *Operating Statement*

- government payment for outputs:
    - the increase of \$1.976 million in the 2005-06 estimated outcome from the original budget is mainly due to:
      - the transfer of the Fire Management Unit from the Department of Territory and Municipal Services (DTMS) (\$1.023 million);
      - the transfer of the ACT Forests from DTMS (\$2.138 million); and
      - the transfer of the Land Management Function from the ACT Planning and Land Authority (ACTPLA) (\$0.114 million);
- offset by:
- the transfer of the Family Violence Intervention Program to the Department of Disability, Housing and Community Services (DDHCS) (\$0.114 million);
  - the transfer of the ACT Information Management (ACTIM) to InTACT on 1 March 2006 (\$0.239 million); and

- rollover of 2005-06 funding to 2006-07 for the Community Inclusion Fund (\$0.325 million), the Living Murray Program (\$0.320 million) and the ACT Government Office Building (\$0.2 million);
- the decrease of \$29.645 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to:
  - the completion of the Strategic Projects Implementation initiative (\$2.2 million);
  - the full year impact of the ACTIM transfer (\$0.508 million);
  - the direct appropriation for the Cultural Facilities Corporation (CFC) (\$6.862 million);
  - the transfer of Heritage and Environment (\$23.923 million) and the Office of Sustainability (\$5.631 million) to DTMS;
  - the transfer of ACT Forests (\$2.138 million) to DTMS;
  - the transfer of the Community Affairs Group (\$2.345 million) and the Community Inclusion Fund (\$2.075 million) to DDHCS;
  - rationalising accommodation (\$0.229 million);
  - consolidating information technology services (\$0.518 million);
  - consolidating procurement services (\$0.443 million);
  - reducing motor vehicle expenses (\$0.114 million);
  - rationalising boards and committees (\$0.2 million);
  - reducing general procurement (\$0.176 million);
  - consolidating human resources and finance functions (\$0.092 million);
  - efficiencies arising from integrating Business and Economic Development (\$0.590 million);
  - streamlining grants administration (\$0.113 million);
  - rationalising business grants (\$5.4 million) and Small Business Commissioner functions (\$0.4 million); and
  - rationalising Public Service Management and Industrial Relations (\$0.439 million);
- offset by:
  - the transfer of Business and Economic Development (\$17.427 million) from Department of Economic Development (DED);
  - the increased notional superannuation contribution rate (\$1.995 million);
  - the reclassification of appropriation for artsACT from Payment for Expense on behalf of Territory (\$5.078 million); and
  - the new initiatives for 2006-07: the Centenary of Canberra (\$0.2 million); the Asbestos Project (\$0.2 million); the Communication of Structural Change (\$0.2 million); the Private Sector for Mentoring and Support to Business (\$1 million); Across Government Priorities (\$0.529 million); and the Review of the Workers' Compensation Scheme (\$0.2 million);

- user charges – non ACT Government: the decrease of \$0.579 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Heritage and Environment to DTMS;
- user charges – ACT Government: the decrease of \$1.708 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the consolidation of the human resources and finance functions (\$1.165 million) and the integration of Business and Economic Development into the Department (\$0.552 million);
- interest: the decrease of \$0.748 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the cash management reforms;
- other revenue:
  - the increase of \$2 million in the 2005-06 estimated outcome from the original budget is due to the transfer of funding for the Stromlo Forest Project from ACT Forests; and
  - the increase of \$1.520 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the Canberra Glassworks contribution (\$3.770 million) from Land Development Agency, and the ceasing of one off funding received in 2005-06 from ACT Forests for the Stromlo Forest Project (\$2 million) and the transfer of Heritage and Environment to DTMS (\$0.249 million);
- resources received free of charge: the increase of \$3.565 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Business and Economic Development from the former DED (\$4.079 million), offset by the transfer of Heritage and Environment to DTMS (\$0.528 million);
- employee expenses:
  - the increase of \$2.809 million in the 2005-06 estimated outcome from the original budget is mainly due to:
    - the transfer of the Fire Management Unit from DTMS (\$0.346 million);
    - higher than forecast expenses due to not fully achieving the 2005-06 Budget savings target (\$1.368 million); and
    - the full year impact of the Administrative Arrangement Order of 4 November 2004 (\$1.784 million);
  - offset by:
    - the transfer of ACTIM to InTACT (\$0.186 million);
    - consolidating information technology services (\$0.138 million);
    - the transfer of payroll functions to DTMS (\$0.132 million); and
    - the capitalisation of the Shaping Our Territory expenditure which was budgeted to be expensed (\$0.233 million);
  - the decrease of \$20.605 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to:
    - the full year impact of the ACTIM transfer to InTACT (\$0.396 million) and the payroll function to DTMS (\$0.117 million);
    - consolidating information technology services (\$0.140 million);

- the transfer of Heritage and Environment (\$14.444 million) and the Office of Sustainability (\$1.273 million) to DTMS;
  - the transfer of the Community Affairs Group to DDHCS (\$1.177 million);
  - the transfer of the Stromlo Forest Project to DTMS (\$0.2 million);
  - consolidating human resources and finance functions (\$0.521 million);
  - the adjustment of corporate user charges due to the transfer of Business and Economic Development from the former DED (\$0.418 million);
  - rationalising business grants (\$1.381 million) and Small Business Commissioner functions (\$0.264 million);
  - integrating Business and Economic Development into the Department (\$0.424 million);
  - consolidating procurement services (\$0.138 million);
  - rationalising Public Service Management and Industrial Relations (\$0.318 million);
  - rationalising boards and committees (\$0.135 million); and
  - rationalising grants administration (\$0.078 million);
- offset by:
- the transfer of Business and Economic Development from the former DED (\$4.317 million); and
  - the new initiatives including the Centenary of Canberra (\$0.098 million) and Across Government Priorities (\$0.370 million);
- superannuation expenses:
    - the increase of \$0.251 million in the 2005-06 estimated outcome from the original budget is mainly due to the transfer of the Fire Management Unit (\$0.050 million) and not fully achieving the 2005-06 Budget savings target (\$0.245 million), offset by the transfer of ACTIM to InTACT (\$0.025 million) and consolidating information technology services (\$0.019 million); and
    - the decrease of \$1.662 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to:
      - the full year impact of the transfer of ACTIM to InTACT (\$0.053 million);
      - consolidating information technology services (\$0.017 million);
      - the transfer of Heritage and Environment (\$3.405 million) and the Office of Sustainability (\$0.291 million) to DTMS;
      - the transfer of the Community Affairs Group to DDHCS (\$0.281 million);
      - rationalising business grants (\$0.319 million) and Small Business Commissioner functions (\$0.061 million);
      - the integration of Business and Economic Development into the Department (\$0.098 million);
      - consolidating human resources and finance functions (\$0.075 million);

- rationalising Public Service Management and Industrial Relations (\$0.074 million);

offset by:

- the increase in notional superannuation contribution rates (\$1.995 million);
  - the transfer of Business and Economic Development from the former DED (\$0.999 million); and
  - the new initiatives funding for Across Government Priorities (\$0.082 million);
- supplies and services:
    - the increase of \$2.344 million in the 2005-06 estimated outcome from the original budget is mainly due:
      - the transfer of the payroll function to DTMS (\$0.132 million);
      - the transfer of the Fire Management Unit from DTMS (\$0.627 million);
      - the reclassification of the appropriation for weed control (\$0.250 million);
      - consolidating information technology services (\$0.157 million);
      - the expensing of the ACT Dragway capital works project (\$0.135 million);
      - the transfer of the Land Management Function from ACTPLA (\$0.114 million);
      - the transfer of Groovin' in Garema funding from DDHCS (\$0.070 million);
      - the partial achievement of the 2005-06 Budget savings target (\$0.632 million); and
      - the full year impact of the Administrative Arrangements Order of 4 November 2004 (\$1.912 million);

offset by:

- the cash management reforms (\$0.073 million);
  - the rollover of the Living Murray Program (\$0.320 million);
  - savings in operating costs for the Glassworks Program due to its delayed opening (\$0.220 million);
  - the rollover of the ACT Government Office Building (\$0.2 million);
  - the reclassification of accounts (\$0.388 million);
  - the cessation of the Digital Divide funding (\$0.201 million); and
  - the capitalisation of Shaping Our Territory expenditure which was budgeted to be expensed (\$0.255 million);
- the decrease of \$13.499 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to:
    - decreased user charges discussed above (\$0.439 million);
    - cash management reforms (\$0.983 million);
    - the transfer of Heritage and Environment to DTMS (\$7.483 million);

- the transfer of the Community Affairs Group to DDHCS (\$0.252 million);
- the transfer of the Office of Sustainability to DTMS (\$4.067 million);
- the transfer of the Stromlo Project to DTMS (\$0.150 million);
- the full year impact of the Administrative Arrangements Order of 4 November 2004 (\$1.495 million);
- the reclassification of accounts (\$0.707 million);
- rationalising accommodation (\$0.229 million);
- consolidating information technology services (\$0.518 million);
- consolidating procurement services (\$0.288 million);
- reducing motor vehicle expenses (\$0.114 million);
- reducing general procurement (\$0.176 million);
- consolidating human resources and finance functions (\$0.316 million);
- the integration of Business and Economic Development (\$0.068 million); and
- rationalising business grants (\$0.7 million) and Small Business Commissioner functions (\$0.075 million);

offset by:

- the full year impact of the transfer of payroll function to DTMS (\$0.117 million) and consolidating information technology services (\$0.161 million);
  - the transfer of Business and Economic Development from the former DED (\$4.375 million); and
  - the new initiatives for 2006-07: the Asbestos Project (\$0.2 million); the Centenary of Canberra (\$0.080 million); the Review of Workers Compensation (\$0.2 million); Across Government Priorities (\$0.077 million); and Communication for Structural Change (\$0.2 million);
- depreciation and amortisation:
    - the decrease of \$0.329 million in the 2005-06 estimated outcome from the original budget is mainly due to the delay in depreciation charges for the replacement of human resource system and the rollover for the ACT Veterans Memorial; and
    - the increase of \$1.339 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the depreciation of the Convention and Exhibition Facilities (\$1.797 million), and the Canberra Glassworks depreciation for the Land Development Agency contribution (\$0.094 million) offset by the transfer of Heritage and Environment (\$0.655 million) to DTMS;
  - grants and purchased services:
    - the decrease of \$1.294 million in the 2005-06 estimated outcome from the original budget is mainly due to the rollover of the Community Inclusion Fund (\$0.325 million), the transfer of the Family Violence Intervention Program to DDHCS (\$0.114 million), and the full year impact of the Administrative Arrangements Order of 4 November 2004 (\$3.381 million), offset by the transfer of ACT Forests from DTMS (\$2.138 million) and the reclassification of accounts (\$0.388 million);

- the increase of \$3.959 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Business and Economic Development from the former DED (\$11.837 million), additional funding to the private sector for mentoring and support to business (\$1 million), the reclassification of accounts (\$0.707 million) and the transfer of artsACT Territorial Grants to Departmental (\$5.078 million) offset by the transfer of the Community Inclusion Fund (\$2.075 million) and the Community Affairs Group to DDHCS (\$0.635 million), the savings on business grants (\$3 million), the transfer of Heritage and Environment to DTMS (\$0.226 million), the direct appropriation to CFC (\$6.862 million) and the transfer of ACT Forests to DTMS (\$2.138 million);
- other expenses: the decrease of \$0.559 million in the 2005-06 estimated outcome from the original budget is mainly due to the transfer of Environment ACT from DTMS.

### *Balance Sheet*

- cash and investment: the decrease of \$10.675 million in the 2006-07 Budget from the 2005-06 estimated outcome is primarily due to cash management reforms that will take effect from 1 July 2006, the transfer of Heritage and Environment to DTMS (\$4.725 million) and the transfer of the Aboriginal and Torres Strait Islander (ATSI) Cultural Centre to DDHCS (\$1.356 million);
- receivables: the decrease of \$21.005 million in the 2005-06 estimated outcome from the original budget is mainly due to the flow-on impact of the 2004-05 audited outcome;
- other current assets: the decrease of \$1.014 million in the 2005-06 estimated outcome from the original budget is mainly due to the full year impact of the Administrative Arrangements Order of 4 November 2004;
- property, plant and equipment:
  - the decrease of \$5.417 million in the 2005-06 estimated outcome from the original budget is mainly due to the full year impact of the Administrative Arrangements Order of 4 November 2004; and
  - the increase of \$29.883 million in the 2006-07 budget from the 2005-06 estimated outcome is mainly due to the Canberra Glassworks (\$8.024 million) and the transfer of Business and Economic Development from the former DED (\$23.419 million) offset by the transfer of Heritage and Environment to DTMS (\$11.160 million).
- capital works in progress:
  - the increase of \$6.519 million in the 2005-06 estimated outcome from the original budget is mainly due to the 2004-05 audited outcome capital works in progress for artsACT (\$2.350 million), Heritage and Environment (\$2.507 million) and the funding for the Stromlo Forest Project (\$2 million); and
  - the increase of \$13.996 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of the Convention and Exhibition Facilities (\$29.830 million) offset by the transfer of the ATSI Cultural Centre to DDHCS (\$1.025 million), the transfer of Heritage and Environment to DTMS (\$5.416 million), the transfer of the Stromlo Forest Project to DTMS (\$6.039 million) and the capitalisation of assets (\$2.999 million);

- payables: the increase of \$0.856 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Business and Economic Development (\$1.1 million) from the former DED and artsACT Territorial (\$0.2 million) offset by the transfer of Heritage and Environment to DTMS (\$0.5 million);
- current employee benefits:
  - the decrease of \$1.120 million in the 2005-06 estimated outcome from the original budget is mainly due to the full year impact of the Administrative Arrangements Order of 4 November 2004 (\$1.017 million), the transfer of ACTIM to InTACT (\$0.072 million) and consolidating information technology services (\$0.026 million);
  - the decrease of \$1.892 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the transfer of Heritage and Environment to DTMS (\$2.422 million) and consolidating human resources and finance functions (\$0.231 million), offset by the transfer of Business and Economic Development from the former DED (\$0.638 million);
- other current liabilities: the decrease of \$2.187 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Heritage and Environment (\$1.782 million) to DTMS and an adjustment on revenue received in advance (\$0.640 million) offset by the transfer of Business and Economic Development (\$0.237 million) from the former DED;
- non current employee benefits: the decrease of \$2.215 million in the 2006-07 Budget from the 2005-06 estimated outcome is mainly due to the transfer of Heritage and Environment to DTMS (\$2.344 million) and consolidating human resources and finance functions (\$0.213 million) offset by the transfer of Business and Economic Development from the former DED (\$0.317 million).

#### *Statement of Changes in Equity*

- increase/decrease in net assets from administrative restructuring: the increase in 2006-07 Budget from the 2005-06 estimated outcome is primarily due to the transfer of Heritage and Environment (\$5.227 million), ACT Dragway (\$0.212 million) and the Stromlo Forest Project (\$5.839 million) to DTMS, the transfer of the Community Affairs Group to DDHCS (\$1.934 million), and consolidating human resources and finance functions (\$0.444 million) offset by the transfer of Business and Economic Development from the former DED (\$2.292 million); and
- capital distribution: the decrease of \$1 million in 2005-06 estimated outcome from the original budget is mainly due to return of the payroll float to the Government (\$1 million). The distribution of \$2.639 million in the 2006-07 Budget reflects the implementation of cash management reforms effective from 1 July 2006.

**Chief Minister's Department  
Statement of Income and Expenses on Behalf of the Territory**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
5,842	Payment for Expenses on behalf of Territory	5,780	0	-100	0	0	0
15,943	Taxes Fees and Fines	14,022	0	-100	0	0	0
35	User Charges - Non ACT Government	35	0	-100	0	0	0
<b>21,820</b>	<b>Total Revenue</b>	<b>19,837</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>21,820</b>	<b>Total Income</b>	<b>19,837</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>							
204	Employee Expenses	204	0	-100	0	0	0
29	Superannuation Expenses	29	0	-100	0	0	0
236	Supplies and Services	174	0	-100	0	0	0
5,374	Grants and Purchased Services	5,374	0	-100	0	0	0
15,977	Transfer Expenses	14,056	0	-100	0	0	0
<b>21,820</b>	<b>Total Ordinary Expenses</b>	<b>19,837</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Chief Minister's Department  
Statement of Assets and Liabilities on Behalf of the Territory**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
<b>Current Assets</b>							
924	Cash	3,274	0	-100	0	0	0
240	Receivables	257	0	-100	0	0	0
2	Other	0	0	-	0	0	0
<b>1,166</b>	<b>Total Current Assets</b>	<b>3,531</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Current Assets</b>							
0	Investments	0	2,000	#	2,000	2,000	2,000
<b>0</b>	<b>Total Non Current Assets</b>	<b>0</b>	<b>2,000</b>	<b>#</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>1,166</b>	<b>TOTAL ASSETS</b>	<b>3,531</b>	<b>2,000</b>	<b>-43</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Current Liabilities</b>							
610	Payables	3,015	0	-100	0	0	0
41	Employee Benefits	34	0	-100	0	0	0
476	Other	438	0	-100	0	0	0
<b>1,127</b>	<b>Total Current Liabilities</b>	<b>3,487</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Current Liabilities</b>							
39	Employee Benefits	44	0	-100	0	0	0
<b>39</b>	<b>Total Non Current Liabilities</b>	<b>44</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,166</b>	<b>TOTAL LIABILITIES</b>	<b>3,531</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET ASSETS</b>	<b>0</b>	<b>2,000</b>	<b>#</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>REPRESENTED BY FUNDS EMPLOYED</b>							
0	Accumulated Funds	0	2,000	#	2,000	2,000	2,000
<b>0</b>	<b>TOTAL FUNDS EMPLOYED</b>	<b>0</b>	<b>2,000</b>	<b>#</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>

**Chief Minister's Department  
Budgeted Statement of Cashflows on Behalf of the Territory**

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>							
<b>Receipts</b>							
5,842	Cash from Government for EBT	5,780	0	-100	0	0	0
15,943	Taxes, Fees and Fines	14,022	0	-100	0	0	0
35	User Charges	35	0	-100	0	0	0
<b>21,820</b>	<b>Operating Receipts</b>	<b>19,837</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Payments</b>							
233	Related to Employees	233	0	-100	0	0	0
235	Related to Supplies and Services	173	0	-100	0	0	0
5,374	Grants and Purchased Services	5,374	0	-100	0	0	0
15,978	Territory Receipts to Government	14,057	0	-100	0	0	0
<b>21,820</b>	<b>Operating Payments</b>	<b>19,837</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>							
<b>Payments</b>							
0	Payments of Transferred Cash Balances	0	3,274	#	0	0	0
<b>0</b>	<b>Financing Payments</b>	<b>0</b>	<b>3,274</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET CASH INFLOW/(OUTFLOW) FROM FINANCING ACTIVITIES</b>	<b>0</b>	<b>-3,274</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>0</b>	<b>-3,274</b>	<b>#</b>	<b>0</b>	<b>0</b>	<b>0</b>
924	<b>CASH AT BEGINNING OF REPORTING PERIOD</b>	3,274	3,274	-	0	0	0
924	<b>CASH AT THE END OF THE REPORTING PERIOD</b>	3,274	0	-100	0	0	0

**Chief Minister's Department  
Statement of Changes in Equity on Behalf of the Territory**

Budget as at 30/6/06 \$'000		Est.Outcome as at 30/6/06 \$'000	Planned as at 30/6/07 \$'000	Var %	Planned as at 30/6/08 \$'000	Planned as at 30/6/09 \$'000	Planned as at 30/6/10 \$'000
0	<b>Opening Balance</b>	0	0	-	2,000	2,000	2,000
	<b>Accumulated Funds</b>						
0	Operating Result for the Period	0	0	-	0	0	0
	<b>Reserves</b>						
0	Inc/Dec in Net Assets due to Admin Restructure	0	2,000	#	0	0	0
0	<b>Closing Balance</b>	0	2,000	#	2,000	2,000	2,000

### Notes to the Budget Statements

Significant variations are as follows:

As a consequence of the Administrative Arrangement Orders (AAO), which will take effect on 1 July 2006, Heritage and Environment (\$0.845 million) will be transferred to the Department of Territory and Municipal Services (DTMS). The artsACT Territorial function (\$5.078 million) will be transferred to Departmental. These transfers account for the variances between the 2006-07 Budget and the 2005-06 estimated outcome.

#### *Statement of Revenue and Expenses on Behalf of Territory*

- taxes, fees and fines: the decrease of \$1.921 million in the 2005-06 estimated outcome from the original budget is due to a lower than expected water abstraction charge; and
- transfer expenses: the decrease of \$1.921 million in the 2005-06 estimated outcome from the original budget reflects the lower water abstraction charge.

#### *Statement of Assets and Liabilities on Behalf of Territory*

- cash: the increase of \$2.350 million in the 2005-06 estimated outcome from the original budget is mainly due to water abstraction charge to be received on 30 June for the last quarter;
- non current investments: the increase of \$2 million in the 2006-07 Budget from the 2005-06 estimated outcome is due to the transfer of the Canberra Business Development Fund from the former DED; and
- payables: the increase of \$2.405 million in the 2005-06 estimated outcome from the original budget mainly relates to the recognition of revenue received in advance for the water abstraction charge to be received on 30 June for the last quarter.

*Statement of Changes in Equity*

- increase/decrease in net assets from administrative restructuring: the increase of \$2 million in the 2006-07 budget from the 2005-06 estimated outcome reflects the transfer of the Canberra Business Development Fund from the former DED.

## Government Strategy Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
30,472	Government Payment for Outputs	28,871	24,675	-15	23,556	23,895	24,166
367	User Charges - ACT Government	367	173	-53	455	461	474
821	Interest	183	0	-100	0	0	0
0	Other Revenue	2,000	3,770	89	0	0	0
147	Resources Received free of charge	147	186	27	188	189	191
<b>31,807</b>	<b>Total Revenue</b>	<b>31,568</b>	<b>28,804</b>	<b>-9</b>	<b>24,199</b>	<b>24,545</b>	<b>24,831</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>31,807</b>	<b>Total Income</b>	<b>31,568</b>	<b>28,804</b>	<b>-9</b>	<b>24,199</b>	<b>24,545</b>	<b>24,831</b>
<b>Expenses</b>							
14,998	Employee Expenses	15,522	10,035	-35	9,703	9,768	9,860
2,179	Superannuation Expenses	2,299	2,516	9	2,416	2,432	2,452
9,771	Supplies and Services	11,453	6,074	-47	5,406	5,680	5,650
1,669	Depreciation and Amortisation	1,475	2,012	36	2,288	2,319	2,316
5,365	Grants and Purchased Services	2,294	6,551	186	6,764	6,727	6,939
85	Other Expenses	0	3	#	3	4	4
<b>34,067</b>	<b>Total Ordinary Expenses</b>	<b>33,043</b>	<b>27,191</b>	<b>-18</b>	<b>26,580</b>	<b>26,930</b>	<b>27,221</b>
<b>-2,260</b>	<b>Operating Result</b>	<b>-1,475</b>	<b>1,613</b>	<b>209</b>	<b>-2,381</b>	<b>-2,385</b>	<b>-2,390</b>

## Business and Economic Development Operating Statement

2005-06 Budget \$'000		2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
0	Government Payment for Outputs	0	11,743	#	4,097	4,178	4,146
0	User Charges - Non ACT Government	0	46	#	47	49	49
0	User Charges - ACT Government	0	43	#	112	114	117
0	Resources Received free of charge	0	4,125	#	4,129	4,132	4,135
<b>0</b>	<b>Total Revenue</b>	<b>0</b>	<b>15,957</b>	<b>#</b>	<b>8,385</b>	<b>8,473</b>	<b>8,447</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>15,957</b>	<b>#</b>	<b>8,385</b>	<b>8,473</b>	<b>8,447</b>
<b>Expenses</b>							
0	Employee Expenses	0	2,123	#	1,671	1,395	1,412
0	Superannuation Expenses	0	491	#	383	317	319
0	Supplies and Services	0	3,456	#	1,362	1,719	1,668
0	Depreciation and Amortisation	0	1,772	#	3,683	3,647	3,561
0	Grants and Purchased Services	0	9,837	#	4,982	5,082	5,082
<b>0</b>	<b>Total Ordinary Expenses</b>	<b>0</b>	<b>17,679</b>	<b>#</b>	<b>12,081</b>	<b>12,160</b>	<b>12,042</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>-1,722</b>	<b>#</b>	<b>-3,696</b>	<b>-3,687</b>	<b>-3,595</b>

## Corporate Services Operating Statement

2005-06 Budget \$'000		2005-06 Est.Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
2,982	User Charges - ACT Government	2,982	1,451	-51	0	0	0
<b>2,982</b>	<b>Total Revenue</b>	<b>2,982</b>	<b>1,451</b>	<b>-51</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,982</b>	<b>Total Income</b>	<b>2,982</b>	<b>1,451</b>	<b>-51</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>							
1,399	Employee Expenses	1,399	676	-52	0	0	0
136	Superannuation Expenses	136	66	-51	0	0	0
1,447	Supplies and Services	1,447	709	-51	0	0	0
<b>2,982</b>	<b>Total Ordinary Expenses</b>	<b>2,982</b>	<b>1,451</b>	<b>-51</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Operating Result</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Arts, Heritage and Environment Operating Statement

2005-06 Budget \$'000		2005-06 Est. Outcome \$'000	2006-07 Budget \$'000	Var %	2007-08 Estimate \$'000	2008-09 Estimate \$'000	2009-10 Estimate \$'000
<b>Income</b>							
<b>Revenue</b>							
33,615	Government Payment for Outputs	37,192	0	-100	0	0	0
625	User Charges - Non ACT Government	625	0	-100	0	0	0
26	User Charges - ACT Government	26	0	-100	0	0	0
0	Interest	565	0	-100	0	0	0
250	Other Revenue	250	0	-100	0	0	0
599	Resources Received free of charge	599	0	-100	0	0	0
<b>35,115</b>	<b>Total Revenue</b>	<b>39,257</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Gains</b>							
<b>0</b>	<b>Total Gains</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>35,115</b>	<b>Total Income</b>	<b>39,257</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenses</b>							
14,233	Employee Expenses	16,518	0	-100	0	0	0
2,169	Superannuation Expenses	2,300	0	-100	0	0	0
10,176	Supplies and Services	10,838	0	-100	0	0	0
1,105	Depreciation and Amortisation	970	0	-100	0	0	0
8,358	Grants and Purchased Services	10,135	0	-100	0	0	0
474	Other Expenses	0	0	-	0	0	0
<b>36,515</b>	<b>Total Ordinary Expenses</b>	<b>40,761</b>	<b>0</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-1,400</b>	<b>Operating Result</b>	<b>-1,504</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>